

Requesting Organization :	ORGANIZATION OF HUMAN WELFARE			
Allocation Type :	2022 1st Standard Allocation			
Primary Cluster	Sub Cluster	Percentage		
EMERGENCY SHELTER AND NON-FOOD ITEMS		100.00		
		100		
Project Title :	ESNFI assistance for conflict affected people in Balkh Province			
Allocation Type Category :				
OPS Details				
Project Code :		Fund Project Code :	AFG-22/3481/SA1/ESNFI/NGO/22143	
Cluster :		Project Budget in US\$:	260,288.97	
Planned project duration :	6 Months	Priority:		
Planned Start Date :	01/06/2022	Planned End Date :	30/11/2022	
Actual Start Date:	01/08/2022	Actual End Date:	31/01/2023	
Project Summary :	<p>According to the AHF 1st SA 2022 and the ESNFI cluster priorities for 2022, OHW proposes to provide cash for shelter repair and cash for transitional shelter in the Chemtal district of Balkh Province, as recommended by the shelter cluster for all population groups in need. By providing short to medium-term support to vulnerable HHs affected by natural disasters and conflict through transitional shelter construction, OHW will ensure people's privacy and dignity while mitigating protection and health risks. Cash for shelter repair will also be provided to extremely vulnerable HHs whose shelters have been severely or partially damaged (category B or C). Complementary technical capacity-building activities for community leaders and affected households, as well as shelter construction and repairing.</p> <p>OHW conducted a rapid assessment of 371 HHs in May 2022, finding that 107 HHs are in transitional shelter (completely destroyed or family living in open space or tent/makeshift), 182 HHs' shelters are destroyed from 50% to 70% and require repair, and 30 HHs' shelters are destroyed from 25% to 50% and require small construction works or repairing. OHW will target a total of 419 HHs in Balkh Province (Chemtal District): 28 HH Transitional shelter cat A, 84 HH cat B, and 307 HH cat C damaged houses. A shelter score card is used to determine the extent of the damage. HHs with cat A (transitional shelter support) will receive \$1472 (7 members in HH) in three installments, while HHs with cat B damaged houses will receive \$550 and HHs with cat C damaged houses will receive \$330 in two installments based on ES&NFI cluster standard criteria. To allow people to take control of their own construction activities, payments will be made in cash. Due to the lack of other options, installments are delivered by an FSP (Buloro) via cash in envelop in local currency. Market monitoring has confirmed the availability of required materials and will continue to monitor prices and goods availability throughout the project.</p> <p>The project is based on an ESNFI cluster analysis, ESNFI cluster priorities for the first SA, and OHW presence and experience in the area. People in Balkh have been severely impacted by conflict and natural disasters, which have damaged or destroyed people's homes, lives, and livelihoods. Furthermore, winter is already ended, a time of high unemployment, and floods are expected to hit many HHs in the targeted districts between May and July 2022. According to the WoAA 2021, 85 percent of the HH said they needed at least one type of shelter, with 55 percent saying they needed a shelter upgrade. A high percentage of people living in damaged shelter are the drivers of those needs.</p> <p>Drought and flash floods in Balkh Province have made people even more vulnerable, especially displaced people who are unable to tend to their fields and provide for their families. The elderly, (chronically) ill, and women/girls in particular face health and safety risks due to a lack of adequate shelter. Conditional cash assistance for transitional shelters and shelter repair, as well as basic repair training, will enable selected HHs to improve their immediate living conditions, either by building a transitional shelter or by repairing their homes. Based on OHW market monitoring, cash is used because markets are functional and materials are locally available. Prioritization is determined by vulnerability, the need for assistance, and the extent of the damage. OHW will also ensure that HHs with People with Special Needs - PSN are included in the assistance through an inclusive approach that ensures their meaningful participation. Gender, protection, and C-19 will all be taken into account.</p>			
Direct beneficiaries :				
Men	Women	Boys	Girls	Total
628	631	1,615	1,627	4,501

Other Beneficiaries :

Beneficiary name	Men	Women	Boys	Girls	Total
Internally Displaced People	262	263	675	676	1,876
Host Communities	185	186	475	484	1,330
Returnees	181	182	465	467	1,295

Indirect Beneficiaries :

In the proposed action all selected households are considered as direct beneficiaries. However, through the injection of cash into the economy, the action will consider shop keepers who are involved in the business of selling raw materials and financial service providers as indirect beneficiaries, which will experience an increase in demand and reliable payments immediately available, without having to expose themselves through further credit options.

Catchment Population:**Link with allocation strategy :**

The current active presence of OHW in Balkh province, as well as PDMs conducted in March 2022, confirm the needs and gaps identified in the 1st Standard Allocation Strategy 2022. The OHW response, which includes cash for shelter repairs and transitional housing, is in line with the HRP 2022 for Afghanistan SO 1 and SO 3. It is following the ES&NFI cluster's top priority of providing humanitarian aid to vulnerable people affected by conflict and seasonal floods by providing cash for shelter repair assistance, ensuring that shock victims are protected and have immediate access to cash for transitional shelter / cash for shelter repair. This will allow for more secure and dignified living conditions, preventing the most vulnerable people from reverting to humanitarian aid.

Reduced livelihood opportunities have resulted from conflict, natural disasters, COVID-19, and displacement. People have depleted their few reserves and are resorting to negative coping strategies, increasing the risk of protection for People with Special Needs. People, particularly women (including PLW), children, PWDs, and people with (chronic) illness, will be even more vulnerable as a result of the upcoming flash floods, which will be followed by the summer. People who cannot afford (basic) house repairs will receive shelter assistance from OHW, which will improve immediate living conditions and ensure safe and dignified shelter. The OHW proposes to intervene in Balkh (Chemtal district), which the ES&NFI cluster has identified as a priority area for this first SA. OHW will follow the ES&NFI cluster's Shelter Repair and Upgrade Guidelines and Transitional Shelter Guidelines in distributing cash to people who need to repair their homes (cat A Transitional shelter \$ 1472 for average families, cat B damaged house \$550, cat C damaged house \$330). Cash distribution risks, such as (S)GBV, illegal taxation, and extortion, will be mitigated. OHW uses standardized cash distribution procedures in accordance with cluster guidelines, reducing the risks associated with cash distribution. Specific protection measures for the elderly, PWDs, women, and children during cash distribution, including safe distribution areas, convenient/appropriate times, inclusion of the most vulnerable, and those unable to attend distribution will be visited at home, are among the procedures. PWDs and female-headed households will be targeted by OHW.

OHW will mobilize the community to assist female-headed HH in repairing their homes, with OHW keeping a close eye on the situation. Female employees will be hired to ensure that women's voices are heard, and they will be involved in the hiring and distribution processes. The OHW's MEAL department will conduct market monitoring, pre- and post-distribution monitoring, as well as additional follow-up and checks, to ensure that any negative side effects of the assistance are identified as soon as possible. Awaaz is one of the feedback and complaint mechanisms that is in place and operational. OHW follows CHS and is vigilant in its efforts to prevent abusive behavior among its employees in the field and at headquarters, as evidenced by the Integrity and Protection from Sexual Exploitation and Abuse (PSEA) Policy, which all employees have been trained on and are held accountable to. Existing structures will be utilized, and OHW will hire technical personnel.

Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US\$

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount

Organization focal point :

Name	Title	Email	Phone
Ghulam Sakhi Gulan	Country Director	gsakhi@ohw.org.af	0728530102
Ahmad Nasir Eshaqzai	Head of Program	hop@ohw.lorg.af	0728176040
Shahabuddin Hamdard	Head of Finance/ Operation	shamdard@ohw.org.af	0728530107

BACKGROUND**1. Humanitarian context analysis****2. Needs assessment**

The Rapid assessment which was conducted by ESNFI Cluster stated that "Following over 40 years of conflict, displacement, and natural

disaster, Afghanistan remains one of the most extensive humanitarian crises, with 24.4 million people in need of humanitarian assistance.¹ Of these, 10.9 million people are likely to be in severe or extreme need of shelter and/ or non-food items (NFI) assistance. To improve local responsiveness to support in-need populations in Afghanistan, the Emergency Shelter and NFI (ES/NFI) cluster launched a Rapid Assessment Mechanism (RAM) in 2021 to conduct rapid assessments among settlements across Afghanistan.”

OHW conducted an assessment in the Month on May 2022, in which we did the rapid assessment by 371 HHs, in which we found that 107 HHs are in transnational shelter (Completely destroyed or family is living in open space or tent/makeshift), 182 HHs are shelter is destroyed from 50% - 70% and need of repairing and 30 HHs are shelter is destroyed from 25% - 50% and needs of small construction works or remapping.

As per OHW recent assessments in Balkh province show high shelter and NFI needs in Chemtal District. Needs are a direct result of the intensifying previous conflict and natural disaster over the past months of year 2021, causing displacement and destroying people's lives and livelihoods, (partially) damaging people's shelters.

As per WoAA assessment in 2021 findings indicate that 17% of the assessed households live in inadequate shelters. However, over half of the displaced and non-displaced populations were in need of shelter repair/upgrade assistance (55%). This may be linked to the fact that 55% of households reported partial damage, 15% reported significant damage, and 1% reported that their shelters were fully destroyed. Some households reported shelter repair (9%) and rent (4%) as the primary reason for debt.

As per OHW recent assessment in May 2022; Chemtal District of Balkh Province people continue to be severely affected and they are living in substandard and overcrowded shelters, lack employment opportunities, are acute food insecure and prior to the lean season they are already resorting to negative coping strategies. They also cannot afford the necessary repair to their houses, destroyed by the conflict. Although the situation in Chemtal, Balkh is somewhat different, 27% of the assessed population is displaced but people are living in terrible bad conditions.

3. Description Of Beneficiaries

4. Grant Request Justification

In guidance of first standard allocation 2022 which will help OHW to implement shelter assistance in Balkh Province Chemtal district, as they are expected to face critical living conditions this spring. Based on RAM assessment there is high needs of Shelter in Balkh Province, in combination with people relying on negative coping strategies, means that people are unable to afford/ secure safe and dignified shelter. This is a huge concern in general but especially with the flood season arriving soon, which will as well be followed by the summer. Therefore the time-bound nature of the proposed intervention, the findings in terms of shelter needs and the lack of financial means and low preparedness to meet the urgent shelter needs, justify OHW's decision to support vulnerable conflict and natural disaster affected populations through shelter assistance in Chemtal district of Balkh province.

OHW has active presence in different districts of Balkh province and has good access into the other targeted provincial districts where OHW has already conducted its own assessment through kobo in the month of May 2022. In targeted district where there is overlap, the proposed shelter assistance will complement these efforts and will address an urgent and unmet need. OHW will also work with other AHF partners in Balkh province to ensure people's multiple needs will be addressed. The proposed assistance funded by AHF will enable OHW to scale up current activities in the areas. OHW has the expertise, access and capacity to scale up quickly providing the proposed shelter assistance through cash transfers, in coordination with CVWG and in line with the allocation strategy. OHW will adherence to cluster and core humanitarian standards.

During the project implementation OHW will ensure community engagement, and provide project information during selection of the communities (villages). This info will include who we are, what are the project activities and who we are supporting. There will be a clear message on selection criteria, and that the cash is intended to be used for shelter only. The same messages will be spread during the distributions as well.

In Balkh, nearly all interviewed people are facing critical ES&NFI needs and in Chemtal District 86% (shelter repair/ upgrade). People have not been able to tend to their fields and or harvest because of displacement and unemployment levels are very high. People are already relying on negative coping strategies for their survival. Both provinces are in IPC3 and their food insecurity might be worsened by the projected drought and annual flash-floods. These high needs, in combination with a high percentage of people with LCI crisis or emergency indicate that people are unable to afford/ secure safe and dignifying shelter or basic HH NFIs. This is a huge concern in general but especially with winter arriving soon. In general families are big (more than 7 people) and there is a large percentage of PSN, whose vulnerabilities have increased because of displacement and conflict. Therefore the time-bound nature of the proposed intervention, the findings in terms of shelter needs and the lack of financial means and low preparedness to meet the urgent shelter needs, justify OHW's decision to support vulnerable conflict and natural disaster affected populations through shelter & NFI assistance in Balkh province.

According to the OHW's recent assessment in Balkh province and the PDM reports, conditional cash for shelter is feasible and provides flexibility of choice when supporting vulnerable and poor Households to meet their shelter needs. Market monitoring has confirmed the availability of required materials and will continue to monitor prices and availability of goods throughout the project. At the same time, the OHW Technical team, which includes engineers and project coordinators, will hold right holders accountable through regular monitoring to ensure effective implementation.

5. Complementarity

LOGICAL FRAMEWORK

Overall project objective

The overall objective of the project is to provide extremely vulnerable conflict and natural disaster affected people in Balkh Province with dignified shelter solutions through conditional cash transfers for shelter repair and cash for NFIs, ensuring their well-being, privacy and dignity whilst mitigating protection and health risks of these people.

EMERGENCY SHELTER AND NON-FOOD ITEMS		
Cluster objectives	Strategic Response Plan (SRP) objectives	Percentage of activities
2022 HRP ESNFI Outcome 1.1: Ensure affected population groups (IDPs, returnees, refugees, non-displaced conflict and natural disaster-affected and acutely vulnerable people) of all ages directly affected by new emergencies have immediate and adequate access to emergency shelter, Shelter repair/upgrade, household items, and seasonal assistance.	SO1: Timely, multi-sectoral, life-saving, equitable and safe assistance is provided to crisis-affected people of all genders and diversities to reduce mortality and morbidity.	78
2022 HRP ESNFI Outcome 3.2: Vulnerable IDPs, returnees, refugees, non-displaced conflict and natural disaster-affected and acutely vulnerable women, men and children of all ages are protected from the elements and have access to shelter materials, transitional and permanent shelter, enabling safer and more dignified living conditions.	SO3: Vulnerable people of all gender and diversities are supported to build their resilience and live their lives in dignity.	22
<p>Contribution to Cluster/Sector Objectives : The project is contributing to the Cluster outcome 1.1, SO 1 and outcome 3.2, So3; it aligns with the priority locations identified by OHW rapid assessment which was conducted in the month of May 2022 and the ESNFI cluster in AHF 1st standard Allocation 2022 strategy paper as the project is addressing the urgent shelter needs through conditional and restricted cash for shelter repair and transitional shelter of the flood affected population. Cash is used as the main modality and additional capacity building to build back better and construct transitional shelter will be provided as well.</p> <p>Beneficiaries will be selected based on needs. As there is a large percentage of HH with vulnerable groups such as(Women or child HoH without adult male, Person with disability, HH relying only on borrowing, begging or zaka, Households without any source of livelihood or income generating activities, HHs living in open, emergency, or makeshift shelter, chronic illness or elder). OHW will ensure inclusion of these groups in the assistance through an inclusive approach securing their meaningful participation. As per OHW policy standards, gender, protection, and COVID-19 will be mainstreamed. OHW will monitor markets and prices closely for any potential negative side effects of the assistance. Cash is provided in local currency will be transferred in three installment for cat A and two installments cat B and C type of shelter depending on the phase in repair, in line with the ES&NFI cluster guidelines or standard Allocation 2022 strategy paper. As currently the Afghan currency is undervaluing rapidly and prices are increasing, markets will be monitored closely. In the event this is not the case, OHW will ensure the availability of money in the country via UN support. OHW will ensure to follow the UNOCHA JOPs in the delivery of the proposed assistance. OHW with clear service agreement with Boloro will distribute cash in multiple installments depending based on shelter categories and phases of shelter upgrade/ repair to right holders through Hawala module in advance sharing of approved list of right holders with Boloro.</p>		
Outcome 1		
IDPs, returnees, refugees, non-displaced conflict and natural disaster-affected and acutely vulnerable women, men, and children of all ages are protected from environmental risks through safe transitional shelter and shelter repair (cash) support.		
Output 1.1		
Description		
Provision of upgrade for partially damaged Shelter (Cat B) to 84 and (Cat C) to 307 most vulnerable households living in destroyed shelters and fall under category B and C, through conditional and restricted cash support.		
<p>The activity will be implemented in Balkh Province (Chemtal district), as per OHW rapid assessment this district has critical ESNFI need, and people are lacking the resources to build their houses.</p> <p>For the selection of beneficiaries, the shelter KOBO assessment tools will be used, which will be used following OHW data protection policy, to ensure beneficiary privacy; the selection will be done through the BSC (Beneficiary Selection Committed) (Lined department, District authority, community leaders, OHW staff). when the beneficiaries are selected the shelter engineer support the beneficiaries in the construction of the shelter by providing guidance and regularly supervising the construction work. The cash supports contain the cash for a one-room shelter. Each beneficiary for cat B will receive US\$ 550 and cat C will receive US\$ 330 in two installments. The cash will be provided to each beneficiary as follows, based on ESNFI cluster standards and BOQ :</p> <ul style="list-style-type: none"> - the first cash installment (50%) will be provided to beneficiaries after signing the MoU; - the second installment (50%) will be provided after complete upgrade and repair of shelter; <p>all installment will be provided in once the agreed % of the work is completed and Monitoring checks by the engineer are conducted, according to a specific and agreed monitoring plan.</p>		
Assumptions & Risks		

ASSUMPTIONS:

- Starting of timely cash for shelter distribution in actual distribution point.
- The required quality of materials for shelter available and accessible in local market with lowest cost.
- The financial system is stable and cash is available.
- Necessary approvals for implementation are successfully sought.
- The security situation stays stable enough to guarantee the safety of the staff and right holders.
- The ability to recruit and retain adequately qualified staff for shelter project at the national, provincial and district level is maintained.
- Long standing presence in the country and strong community acceptance continue to enable unhindered access to natural disaster-affected and conflict-affected communities.
- Willingness of humanitarian actors to cooperate, coordinate, and uphold humanitarian standards, especially regarding protection.

Risks:

1. Distribution of counterfeit money notes by Hawala dealer.
2. Theft and looting of cash during the cash distribution process.
3. Availability of enough physical cash notes in local market.
4. Re-distribution by community elders and other involved power holders.
5. Unacceptable behavior (Sexual harassment, Misbehavior and conflict of interest) by Hawala dealer and OHW staff.
6. Financial risks associated with the movement of cash (fraud/corruption, money laundering, and theft).
7. Weak coordination with relevant de-facto authorities and other actors.
8. Negative coping mechanism and non-existence of sustainability approach at the community level.

Mitigation Measures:

1. OHW finance team prior to actual start of cash distribution in site will verify cash notes are not counterfeit and acceptable based on DAB guidelines.
2. OHW security department will control on the circle area of cash with highest measures of security and based on queue mechanism will call right holders for cash receipt one by one.
3. OHW with close coordination and communication with Hawala dealer will ensure to avail the required cash for dates of cash distribution in their areas of working.
4. Strong awareness and clear information sharing to right holders on their rights for receipt of cash for food assistance will be ensured and in case faced with any force by power holders such as community elders/ shura members will immediately inform OHW through AWAAZ Afghanistan or OHW provincial MEAL team. Access to CRM will allow project participants to provide feedback, ask questions and make complaints on assistance timely.
5. Cash assistance risks will be shared through the reliance on a third party (Hawala dealer). Close supervision will be maintained by OHW field team during the cash distribution process and training of FSPs on do no harm, right holders safeguarding, humanitarian values, no-tolerance policy on Sexual Exploitation, Abuse and harassment, and others abuses of power, AAP principles and commitments and general Code of Conduct (CoC) principles. OHW field team will raise awareness on the gratuity of assistance. Appropriate selection of FSP (tender process; licensed Hawala only; fraud checks, awareness, CRM – with preference for FSPs with previous experience in working with project team). These measures will help mitigate risks of fraud, money laundering and abuse of power, including FSP demands for part of the cash or for any action in advance of receiving cash assistance.
6. A detailed Security Plan (including not announcing location and time of distribution too far in advance, even internally within OHW field staff; changing distribution times and locations regularly; making sure right holders are assembled at distribution points on time so that Hawala agent can start distribution immediately once the cash is available) will be strictly followed by OHW field team in project implementation.
7. OHW will continue to maintain their good working relationship with relevant de-facto authorities and with other response actors.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 1.1.1	EMERGENCY SHELTER AND NON-FOOD ITEMS	# of people whose shelter was upgraded allowing for safer and more dignified living conditions.	380	390	980	987	2,737
Means of Verification : Assessment database, cash distribution record, PDM							
Indicator 1.1.2	EMERGENCY SHELTER AND NON-FOOD ITEMS	% of IDP, returnee and non-displaced conflict-affected women, men and children of all ages receiving shelter assistance who express satisfaction with this support.	75				75
Means of Verification : PDM							
Indicator 1.1.3	EMERGENCY SHELTER AND NON-FOOD ITEMS	Percentage of beneficiaries reporting that humanitarian assistance is delivered in a safe, accessible, accountable and participatory manner	75	0	0	0	75
Means of Verification : PDM, AWAAZ referral data, beneficiary complaints & feedback data							

Activities

Activity 1.1.1

Standard Activity : Repair or upgrade of existing shelters that are in poor conditions including provision of reconstruction toolkits.

Establishment of Beneficiary Selection Committee (BSC) of the key stakeholders (de-facto authorities staff, OHW staff, District authority and community elders/Shuras).

Selection of beneficiaries is dictated by impartiality and will be conducted through a Beneficiary Selection Committee (BSC) composed of community representatives (Shura), district authorities, and OHW staff. BSC members are endorsed, trained on PSEA, Code of conduct and anti-fraud policy and monitored by OHW to ensure that beneficiaries are selected based on need and vulnerability and OHW will ensure the most vulnerable groups (people with disability, women and old aged) family head receive assistance. Interested parties will be briefed about the project activities, the roles and responsibilities of the BSC.

Activity 1.1.2

Standard Activity : Repair or upgrade of existing shelters that are in poor conditions including provision of reconstruction toolkits.

Conducting door to door survey/assessment for identification of vulnerable population using the ES&NFI cluster Shelter tool through Kobo toolbox

The selection of right holders will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tool to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status. To identify the most vulnerable people, an open-ended question asking people who in their communities are the most vulnerable and in greatest need of this assistance will be included. Additionally it will also help to explain why assistance and to whom assistance is provided. Criteria will be shared with the community and other stakeholders to ensure full transparency.

Activity 1.1.3

Standard Activity : Repair or upgrade of existing shelters that are in poor conditions including provision of reconstruction toolkits.

Distribution of first installment for Shelter repair in the targeted districts,

Once the beneficiaries are selected, an MOU is signed, outlining responsibilities and terms and conditions. Beneficiaries agree to provide labour and use the cash for shelter construction. They will be provided with the instruction/training how to better construct their shelter. At the start/procurement stage, the first installment is transferred to ensure that beneficiaries with insufficient means can start shelter construction as well. Shelter engineers conduct regular supervision to ensure shelters meet technical agreed specifications. All training materials are in formats that can be used by people with disabilities and those who cannot read. The right holders will be encouraged to start the construction because the cash support will afford them the purchasing power to procure materials. The cash (in local Currency) will be provided, which will be followed by regular supervision by the shelter engineers. The Shelter repair monitoring tool will be used for proper quality monitoring and the progress on the repair.

Activity 1.1.4

Standard Activity : Provision of technical guidance and training on shelter construction techniques.

Ongoing supervision of the construction work and training on basic construction work.

The shelter repair right holders will be visited regularly by Shelter engineers and quality control officer, to give the instruction on the shelter repair and also the Build Back better (BBB) messages will be disseminated. The visit will be mainly for the checking the quality of construction work and to ensure that the engineering norm has been followed by the right holders. The right holders will also provide the mobile numbers if they need further explanation.

Activity 1.1.5

Standard Activity : Repair or upgrade of existing shelters that are in poor conditions including provision of reconstruction toolkits.

Distribution of second installment for shelter repair- in the targeted districts, the 2nd installment in local currency will be delivered once 50% of the construction work has been completed or when the first installment has been utilized by construction work and once the shelter repair completed. Final approvals of every funds request to initiate the installment are done by Quality control officer.

Activity 1.1.6

Standard Activity : Customized Activity

The PDM will be conducted twice during each distribution period, first would be the pre-distribution monitoring which will be conducted by 10% after HH selections for the project and the second post-distribution monitoring conducted by 10% after two weeks of each distribution by OHW, where possible OHW will also pave the path for Peer monitoring because of the access to AHF monitoring team.

Activity 1.1.7

Standard Activity : Customized Activity

Conducting monthly Market surveys together with JMMI partners

Output 1.2

Description

Provision of transitional shelter to 28 most vulnerable households living in open spaces, makeshift shelters or those whose shelters have been destroyed and fall under category A, through conditional and restricted cash support.

This activity will be implemented in Balkh Province (Chemtal district), as per OHW rapid assessment this district has critical ESNFI need, and people are lacking the resources to build their houses. For the selection of beneficiaries, the shelter KOBO assessment tools will be used, which will be used following OHW data protection policy, to ensure beneficiary privacy; the selection will be done through the BSC (Beneficiary Selection Committed) (Lined department, District authority, community leaders, OHW staff). when the beneficiaries are selected the shelter engineer support the beneficiaries in the construction of the shelter by providing guidance and regularly supervising the construction work. The cash supports contain the cash for a one-room shelter. Each beneficiary will receive US\$ 1472 (average household size) 3 different installments. The cash will be provided to each beneficiary as follows, based on ESNFI cluster standards and BOQ :

- the first cash installment (10%) will be provided to beneficiaries after signing the MoU and after completion of site preparation, groundworks and foundation walls, to ensure that they have adequate means to purchase the necessary materials and carry out the required skilled tasks without delay or hindrance;
- the second installment (40%)will be provided after completion of pointing and commissioning of fittings, completion of walls and roofing work;
- the third installment (50%)will be provided after plastering, finishing & handover.

all installment will be provided in once the agreed % of the work is completed and Monitoring checks by the engineer are conducted, according to a specific and agreed monitoring plan.

Assumptions & Risks

ASSUMPTIONS

- De-facto authorities is respecting IHL and JOPs
- De-facto authorities is ensuring unhindered access to population in need
- Banks and FSP are operational
- People will use cash to procure NFIs
- Through cash for NFI, people will avoid further using negative coping strategies, buy the required HH NFIs and have choice. Cash will allow purchasing power to be transferred to the beneficiaries.
- Meaningful and equal access is possible, and protection risks are mitigated
- Crisis affected population will continue to seek assistance from OHW
- Willingness by de-facto authorities to cooperate with OHW.

RISKS:

- Rapid devaluation currency, increase of prices, affecting availability of items and budget negatively
- de-facto authorities does not respect IHL, JOPs (imposed conditions, taxation, exclusion women (beneficiaries and staff) and interference in aid) and does not provided unhindered access to people in need
- Hampering de-facto authority formation
- Risks associated with cash distribution including negative side effects
- New wave COVID-19
- Fraud and corruption
- Registration of non-eligible beneficiaries

Mitigation Measures:

These risks will be mitigated by following internal control mechanism, effective coordination with de-facto authority, cash risk assessment, checklist for cash based programming, security assessments, Security Plan (incl. not announcing location and time of distribution too far in advance, even internally within organization staff; changing distribution times and locations regularly; making sure beneficiaries are assembled at distribution point on time so that hawala agent can start distribution immediately once he brings the cash).

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 1.2.1	EMERGENCY SHELTER AND NON-FOOD ITEMS	# of people receiving transitional shelter support	27	28	71	70	196

Means of Verification : Assessment database, cash distribution record, PDM, Monthly monitoring/ field visits report;

Indicator 1.2.2	EMERGENCY SHELTER AND NON-FOOD ITEMS	Proportion of IDPs, returnees, refugees, non-displaced conflict and natural disaster affected and acutely vulnerable women, men and children of all ages receiving shelter assistance who express satisfaction about this support					85
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Means of Verification : PDM, AWAAZ referral data, beneficiary complaints & feedback data

Indicator 1.2.3	EMERGENCY SHELTER AND NON-FOOD ITEMS	The percentage of households whose shelter meets agreed-upon technical and performance criteria.					70
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Means of Verification : PDM

Indicator 1.2.4	EMERGENCY SHELTER AND NON-FOOD ITEMS	The percentage of beneficiaries who admit humanitarian aid is delivered in a secure, accessible, accountable, and participatory manner.					75
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Means of Verification : PDM, AWAAZ referral data, beneficiary complaints & feedback data

Activities

Activity 1.2.1

Standard Activity : Customized Activity

Establishment of Beneficiary Selection Committee (BSC) of the key stakeholders (de-facto authorities staff, OHW staff, District authority and community elders/Shuras) for Transitional shelter construction.

Selection of beneficiaries is dictated by impartiality and will be conducted through a Beneficiary Selection Committee (BSC) composed of community representatives (Shura), district authorities, and OHW staff. BSC members are endorsed, trained on PSEA, Code of conduct and anti-fraud policy and monitored by OHW to ensure that beneficiaries are selected based on need and vulnerability and OHW will ensure the most vulnerable groups (people with disability, women and old aged) family head receive assistance. Interested parties will be briefed about the project activities, the roles and responsibilities of the BSC.

Activity 1.2.2

Standard Activity : Customized Activity

Conducting door to door survey/assessment for identification of vulnerable population qualifying transitional shelter assistance criteria using the ES&NFI cluster standard shelter tool through Kobo toolbox.

The selection of right holders will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tool to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status. To identify the most vulnerable people, an open-ended question asking people who in their communities are the most vulnerable and in greatest need of this assistance will be included. Additionally it will also help to explain why assistance and to whom assistance is provided. Criteria will be shared with the community and other stakeholders to ensure full transparency.

Activity 1.2.3

Standard Activity : Customized Activity

Selection of Beneficiaries and signing of MoU with them.

Conducting door to door survey/assessment for verification of pre-selected vulnerable HHs of vulnerable population using the ES&NFI cluster Shelter tool through Kobo toolbox.

The selection of beneficiaries will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tools to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status.

Activity 1.2.4

Standard Activity : Customized Activity

Provision of training to beneficiaries, shelter layout and site preparation.

Once beneficiaries are selected based on ESNFI Technical guidelines on Transitional shelter; selected beneficiaries will be provided with adequate training to support the timely and quality self-led construction of transitional shelter. And also will practically step by step guide on shelter layout and site demarcation.

Activity 1.2.5

Standard Activity : Support to construct transitional and permanent shelters.

Provision of cash to selected beneficiaries for construction of transitional shelters on installment basis through hawala module of cash assistance.

The following are the installment division.

Distribution of first installment to beneficiaries:

The first installment/ tranche will be released once MoU signed outlining responsibility and terms and conditions, agreement to provide labor based on vulnerability criteria and use of cash for shelter construction. It is worth to mention that prior to actual start of physical activity it will be make sure that each beneficiary has received adequate training package based on ESNFI transitional shelter technical guidance.

Distribution of 2nd installment:

The second installment/ tranche will be disbursed once the technical engineering team confirms percentage of activity in equation to first installment completed by beneficiary at ground level through OHW's construction progress form and fund request form.

Distribution of 3rd installment:

The 3rd final installment/ tranche will be released after completion of all remained shelter work in accordance to design. It includes, plastering, installation of doors and windows, stair work, pointing, flooring (back filling and PCC or straw mud plaster) and painting the Installments are provided only after site visit conducted by the Shelter engineer inspecting the quality of the work and use of the money provided. The engineer will give authorization for the following installments to proceed.

Activity 1.2.6

Standard Activity : Customized Activity

Supervision and monitoring of construction work and guide beneficiary on the construction work and builds a Quality shelter. On going supervision of the construction work and training basic construction work and BBB. The shelter beneficiaries will be visited regularly by Shelter engineers, in order to give the instruction on the shelter construction and also the DRR messages will be disseminated. The visit will be mainly for the checking the quality of construction work and to ensure that the engineering norm as been followed by the beneficiaries. The beneficiaries will also provide the mobile numbers if they need further explanation. the following will be key areas to monitor during the construction phases by shelter engineers to follow.

inspection and vitrification of roofing (All related activities and construction material will be checked and confirmed based on agreed BOQ)

Inspection of Doors, window installation

- Monitor the construction work daily and Provision technical advice to beneficiaries during the construction of their houses.
- Make sure that Beneficiary using proper construction materials and Provision of technical advice for using construction materials on daily basis at the field level

Activity 1.2.7

Standard Activity : Customized Activity

OHW will be conducting monthly market monitoring surveys through JMMI partners.

Activity 1.2.8

Standard Activity : Customized Activity

The PDM will be conducted twice during each distribution period, first would be the pre-distribution monitoring which will be conducted by 10% after HH selections for the project and the second post-distribution monitoring conducted by 10% after two weeks of each distribution by OHW, where possible OHW will also pave the path for Peer monitoring because of the access to AHF monitoring team.

Additional Targets :

M & R

Monitoring & Reporting plan

Monitoring activities will be conducted at two levels: by OHW monitoring team direct data collection in the field for baseline data and post-distribution monitoring (PDM), we will conduct pre and post distribution monitoring by 20% by two times it means we will conduct 10% pre distribution monitoring and 10% post distribution monitoring, through observation and monitoring visits, and by OHW M&E Coordinator in Kabul through the provision of training, data collection tools, data analysis, pre-distribution monitoring, satisfaction surveys and spot-checks monitoring visits.

OHW will continue build upon the M&E experience gained during latest projects, refining and deepening monitoring tools and linkages to response capacity. OHW M&E will be in charge of ensuring an overall minimum quality standard of implementation through an outcome-focused monitoring of the project (i.e., in person interviews with right holders), as well as the appropriate mainstreaming of cross-cutting issues (protection, gender, environment, do no harm, accountability, child safeguarding). OHW M&E will ensure that random monitoring includes household-level data on how the cash transfer intervention is affecting the lives of women, men, boys and girls, searching for areas of complementary needs so to enforce cross-organizational referral pathways. OHW will ensure the safe access of beneficiary to the FSP and local market through applying well and acceptable protection measurement to ensure their safety and safe accessibility.

All cash distributions will be closely monitored by M&E officers in person to ensure proper procedures are in place, collect right holders' feedbacks, and provide further assistance if needed, while spot checks visits will be performed by OHW team. All cash assistance related activities should be strictly compliant OHW operational mechanism which guarantee approved standards for implementation. OHW will monthly doing JMMI and market assessment to ensure the goods and materials available in local market and OHW team will ensure the quality of the goods and materials and ensure enough quantity are available.

Monitoring will be conducted through the set-up of a structured plan and reporting process. From the beginning, close consultation will be in place to adapt current data collection tools for indicators, thus allowing the Program and M&E teams to properly track achievements. Thus, OHW remote management and monitoring includes monthly narrative reports accompanied by weekly updates on the progress of activities through a dedicated tracking tool. The "Activity Progress Work plan" consists of an excel tool, reporting targets achieved against targets planned, on a monthly basis; allowing OHW to immediately register challenges faced by the implementing OHW and promptly adopt the necessary corrections. Narrative and progress reporting will be accompanied by a photo dossier of activities. Reports will be reviewed by OHW management and coordination team to ensure compliance with OHW' guidelines, operational internal policies and proposal documents, as well as the right to redirect the action at any time. If this will be necessary, a revised work plan will be developed as well as program changes will be discussed with the donor before approval.

Timely reporting will be provided to national clusters by OHW through Report Hub portal. Finally, mid-term and final narrative and financial reporting will be provided to the donor according to contractual parameters.

Mobile data collection (MDC) will allow proper storage of information while ensuring real-time feedback from all persons, targeted/involved or not in the program. OHW M&E officer will undertake random pre-distribution monitoring checks to ensure that targeting criteria are respected, and randomized follow-up in person visits to right holders during implementation. Spot-check on right holders through phone calls or in person during distributions and PDMS will assist OHW on triangulate.

Workplan

Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
<p>Activity 1.1.1: Establishment of Beneficiary Selection Committee (BSC) of the key stakeholders (de-facto authorities staff, OHW staff, District authority and community elders/Shuras).</p> <p>Selection of beneficiaries is dictated by impartiality and will be conducted through a Beneficiary Selection Committee (BSC) composed of community representatives (Shura), district authorities, and OHW staff. BSC members are endorsed, trained on PSEA, Code of conduct and anti-fraud policy and monitored by OHW to ensure that beneficiaries are selected based on need and vulnerability and OHW will ensure the most vulnerable groups (people with disability, women and old aged) family head receive assistance. Interested parties will be briefed about the project activities, the roles and responsibilities of the BSC.</p>	2022								X				
	2023												
<p>Activity 1.1.2: Conducting door to door survey/assessment for identification of vulnerable population using the ES&NFI cluster Shelter tool through Kobo toolbox</p> <p>The selection of right holders will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tool to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status. To identify the most vulnerable people, an open-ended question asking people who in their communities are the most vulnerable and in greatest need of this assistance will be included. Additionally it will also help to explain why assistance and to whom assistance is provided. Criteria will be shared with the community and other stakeholders to ensure full transparency.</p>	2022								X	X			
	2023												
<p>Activity 1.1.3: Distribution of first installment for Shelter repair in the targeted districts,</p> <p>Once the beneficiaries are selected, an MOU is signed, outlining responsibilities and terms and conditions. Beneficiaries agree to provide labour and use the cash for shelter construction. They will be provided with the instruction/training how to better construct their shelter. At the start/procurement stage, the first installment is transferred to ensure that beneficiaries with insufficient means can start shelter construction as well. Shelter engineers conduct regular supervision to ensure shelters meet technical agreed specifications. All training materials are in formats that can be used by people with disabilities and those who cannot read. The right holders will be encouraged to start the construction because the cash support will afford them the purchasing power to procure materials. The cash (in local Currency) will be provided, which will be followed by regular supervision by the shelter engineers. The Shelter repair monitoring tool will be used for proper quality monitoring and the progress on the repair.</p>	2022									X	X		
	2023												
<p>Activity 1.1.4: Ongoing supervision of the construction work and training on basic construction work.</p> <p>The shelter repair right holders will be visited regularly by Shelter engineers and quality control officer, to give the instruction on the shelter repair and also the Build Back better (BBB) messages will be disseminated. The visit will be mainly for the checking the quality of construction work and to ensure that the engineering norm has been followed by the right holders. The right holders will also provide the mobile numbers if they need further explanation.</p>	2022										X	X	
	2023												
<p>Activity 1.1.5: Distribution of second installment for shelter repair- in the targeted districts, the 2nd installment in local currency will be delivered once 50% of the construction work has been completed or when the first installment has been utilized by construction work and once the shelter repair completed. Final approvals of every funds request to initiate the installment are done by Quality control officer.</p>	2022												X
	2023												
<p>Activity 1.1.6: The PDM will be conducted twice during each distribution period, first would be the pre-distribution monitoring which will be conducted by 10% after HH selections for the project and the second post-distribution monitoring conducted by 10% after two weeks of each distribution by OHW, where possible OHW will also pave the path for Peer monitoring because of the access to AHF monitoring team.</p>	2022									X			
	2023	X											
<p>Activity 1.1.7: Conducting monthly Market surveys together with JMMI partners</p>	2022								X	X	X	X	
	2023	X											

<p>Activity 1.2.1: Establishment of Beneficiary Selection Committee (BSC) of the key stakeholders (de-facto authorities staff, OHW staff, District authority and community elders/Shuras) for Transitional shelter construction.</p> <p>Selection of beneficiaries is dictated by impartiality and will be conducted through a Beneficiary Selection Committee (BSC) composed of community representatives (Shura), district authorities, and OHW staff. BSC members are endorsed, trained on PSEA, Code of conduct and anti-fraud policy and monitored by OHW to ensure that beneficiaries are selected based on need and vulnerability and OHW will ensure the most vulnerable groups (people with disability, women and old aged) family head receive assistance. Interested parties will be briefed about the project activities, the roles and responsibilities of the BSC.</p>	2022																				
	2023																				
<p>Activity 1.2.2: Conducting door to door survey/assessment for identification of vulnerable population qualifying transitional shelter assistance criteria using the ES&NFI cluster standard shelter tool through Kobo toolbox.</p> <p>The selection of right holders will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tool to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status. To identify the most vulnerable people, an open-ended question asking people who in their communities are the most vulnerable and in greatest need of this assistance will be included. Additionally it will also help to explain why assistance and to whom assistance is provided. Criteria will be shared with the community and other stakeholders to ensure full transparency.</p>	2022																		X	X	
	2023																				
<p>Activity 1.2.3: Selection of Beneficiaries and signing of MoU with them.</p> <p>Conducting door to door survey/assessment for verification of pre-selected vulnerable HHs of vulnerable population using the ES&NFI cluster Shelter tool through Kobo toolbox.</p> <p>The selection of beneficiaries will be done through a BSC. Selection criteria are illustrated to the committee and all staff in order to ensure that these criteria are followed. As much as possible and based on location and cultural restrictions, women participate in the selection process. A door to door survey will be conducted through the ES&NFI standard Shelter tools to ensure coherence of approach. Selection will be based on community vulnerability linked to critical climatic conditions and not on status.</p>	2022																			X	X
	2023																				
<p>Activity 1.2.4: Provision of training to beneficiaries, shelter layout and site preparation.</p> <p>Once beneficiaries are selected based on ESNFI Technical guidelines on Transitional shelter; selected beneficiaries will be provided with adequate training to support the timely and quality self-led construction of transitional shelter. And also will practically step by step guide on shelter layout and site demarcation.</p>	2022																				X
	2023																				

<p>Activity 1.2.5: Provision of cash to selected beneficiaries for construction of transitional shelters on installment basis through hawala module of cash assistance.</p> <p>The following are the installment division.</p> <p>Distribution of first installment to beneficiaries: The first installment/ tranche will be released once MoU signed outlining responsibility and terms and conditions, agreement to provide labor based on vulnerability criteria and use of cash for shelter construction. It is worth to mention that prior to actual start of physical activity it will be make sure that each beneficiary has received adequate training package based on ESNFI transitional shelter technical guidance.</p> <p>Distribution of 2nd installment: The second installment/ tranche will be disbursed once the technical engineering team confirms percentage of activity in equation to first installment completed by beneficiary at ground level through OHW's construction progress form and fund request form.</p> <p>Distribution of 3rd installment: The 3rd final installment/ tranche will be released after completion of all remained shelter work in accordance to design. It includes, plastering, installation of doors and windows, stair work, pointing, flooring (back filing and PCC or straw mud plaster) and painting the Installments are provided only after site visit conducted by the Shelter engineer inspecting the quality of the work and use of the money provided. The engineer will give authorization for the following installments to proceed.</p>	2022									X	X		X	
	2023	X												
<p>Activity 1.2.6: Supervision and monitoring of construction work and guide beneficiary on the construction work and builds a Quality shelter. On going supervision of the construction work and training basic construction work and BBB. The shelter beneficiaries will be visited regularly by Shelter engineers, in order to give the instruction on the shelter construction and also the DRR messages will be disseminated. The visit will be mainly for the checking the quality of construction work and to ensure that the engineering norm as been followed by the beneficiaries. The beneficiaries will also provide the mobile numbers if they need further explanation. the following will be key areas to monitor during the construction phases by shelter engineers to follow.</p> <p>inspection and vitrification of roofing (All related activities and construction material will be checked and confirmed based on agreed BOQ)</p> <p>Inspection of Doors, window installation</p> <ul style="list-style-type: none"> • Monitor the construction work daily and Provision technical advice to beneficiaries during the construction of their houses. • Make sure that Beneficiary using proper construction materials and Provision of technical advice for using construction materials on daily basis at the field level 	2022									X	X	X	X	
	2023	X												
<p>Activity 1.2.7: OHW will be conducting monthly market monitoring surveys through JMML partners.</p>	2022									X	X	X	X	X
	2023	X												
<p>Activity 1.2.8: The PDM will be conducted twice during each distribution period, first would be the pre-distribution monitoring which will be conducted by 10% after HH selections for the project and the second post-distribution monitoring conducted by 10% after two weeks of each distribution by OHW, where possible OHW will also pave the path for Peer monitoring because of the access to AHF monitoring team.</p>	2022									X	X			
	2023	X												

OTHER INFO

Accountability to Affected Populations

OHW guarantees community participation, especially to those in marginalized groups targeted in this project, and influence in decision making towards assistance by increasingly involving target populations in all phases of project through active consultation and using their input to adjust programming. Activities are in line with priorities indicated by communities during needs assessment and consultations with key stakeholders (community representatives, governor and district authorities). OHW is committed to ensure the protection of vulnerable individuals especially women and girls from sexual abuse, harassment, and exploitation. Everyone who is involved in this project including OHW staff and other relevant stakeholders, commit and agree to the OHW code of conduct and zero tolerance for PSEA. OHW will conduct PSEA training for all staff and relevant departments who are assisting and supporting this project. Affected communities will be encouraged to report any PSEA complaints especially via Awaaz for action. In providing HHs with cash, OHW respond to the requested assistance modality that interviewees have indicated and considering findings from previous PDMs. Following studies on CBI, OHW team will provide target HHs with advanced information on type of assistance, modalities, cash amount and intended purpose prior to the distribution. Information sharing, which will be done throughout the project, will follow an audio format (face-to-face) as per the preferred communication mechanism (given low literacy rates) for receiving information expressed by the majority of the community (85%), with particular attention to women and girls. Awareness sessions will look at gender specificity and requirements (i.e. separate sessions, time of the day). A two ways communication-to-communities approach, in line with the AAP Working Group guidelines, will be in place. OHW also will rely on Awaaz Afghanistan, as it is indicated as the preferred communication mechanism to provide feedback by 37% of women and 26% of men. Sub-IPs will distribute information material, including hot-line phone numbers, to target right holders (in languages and formats they say they prefer and field-tested with right holders before wider dissemination to ensure clarity and accuracy). During distribution, the Awaaz hotline number will be displayed and visible. OHW will implement punctual feedback and complaint mechanism at distribution points. OHW will undergo face-to-face routine community consultations/focused group discussions during the assistance to assess participant's satisfaction, provide feedback on the assistance package and methods and adjust programming. All feedback and complaints received, are then recorded in a dedicated database for follow up, which will involve follow-up calls and/or face-to-face communication (according to the type of complaint) processed jointly by the project M&E focal point for appropriate decision-making, which will ensure cases are closed in a timely manner and proper investigation on accessibility and reliability of services provided is conducted. At the start of the project the activities will be clearly communicated with all stakeholders including non-beneficiaries so to manage people's expectations that will be done through effective coordination with relevant stakeholders' community sensitization, community mobilization and induction with effective and efficient manner. Assistance will be provided with particular attention to the 'Do no Harm' principle by analyzing the potential side effects of each stage of the project in order to better mitigate them (i.e. selection criteria, risks associated with cash distribution, market accessibility); verifying that the distribution does not entail risks for the right holders) during or after the cash distribution; ensuring that local livelihoods, local markets or labor supply are not disrupted; ensuring that right holders are protected during distribution.

Implementation Plan

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale
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Environment Marker Of The Project

Gender Marker Of The Project

3- Likely to contribute to gender equality, but without attention to age groups

Justify Chosen Gender Marker Code

Protection Mainstreaming

The action aims at mitigating negative coping strategies like early marriage, child labor and reduced meals fostering dignified living conditions. OHW operationalize protection mainstreaming by ensuring data collection reflects the evolution of needs and gaps of different population groups, determining what coping strategies HHs normally use to deal with economic shocks, including data on children's wellbeing, their roles in meeting HH needs and family coping strategies. OHW will ensure the data protection through its confidential measures which are align with OHW communication policy and procedures. OHW will ensure that the beneficiary personnel information is not shared with any other parties that would be kept only for the purpose of project utilization and the consent of each individual beneficiary for the picture and other relevant information is mandatory and will be strictly considered. PDMs take into consideration the impact of cash assistance on HH tensions and power dynamics, dis-aggregated by gender and age. Protection considerations are included in the adoption of installments for the allocation of assistance, so to allow intermediate monitoring on the wellbeing of those members that depend on others for their care (children, PWD). Considerations on CBI are crucial to ensure safety, meaningful access and accountability, covering information sharing, beneficiary participation, feedback process and staff behavior. OHW undertake proper communication, according to the criteria of accessibility and appropriateness, so that selection criteria, distribution, purpose and modality of assistance are understood, to avoid creating tensions. Measured involvement of community representatives is key in maintaining transparency, avoid reinforcing harmful practices, power imbalances and discrimination, while extending support to the most vulnerable community members. OHW continue to closely monitor markets, so to adjust project activities in case of a sudden price rise. Safeguarding mechanisms are in place during distributions (more than one staff member involved at all stages, at least one female staff, consultations on locations, timeframe and distance to facilitate participation of all genders, facilitation for PWDs, FHHs and CHHs through door-to-door assistance, display of CP referral pathways at each site where programs are implemented) ensuring distribution takes a client-centered approach that is friendly to children, adolescents, girls, women and vulnerable groups, all of who may go to distribution sites including indirect right holders. Consultations are carried out during assessment, selection and before distribution to ensure that needs of vulnerable people are embedded in the distribution process; a feedback mechanism and dedicated monitoring interviews will ensure beneficiary preferences are included in the delivery of assistance. Despite no contingency budget to follow-up protection cases, OHW field team will refer cases to the right actors and disseminate appropriate information. Communities have access to CRM through Awaaz to tackle complaints, reduce exclusion, errors and integrate 'Do No Harm'. OHW will make use of the guidance of Afghanistan Cluster sector-specific safeguarding checklist and Protection mainstreaming checklist for cash programming. Field staff is trained on gender, protection mainstreaming, referral mechanisms and inclusion, safeguarding, AAP and SEA/CoC principles. OHW field team will be responsible to raise awareness on what constitutes abuse, neglect, exploitation and violence, especially children. The same training is provided to FSP field agents, to ensure that respectful behavior is maintained during all interactions. SEA complaints will be handled according to OHW internal protocols (incident details, alert of senior management, contractual consequences, report) and with support of OHW PSEA focal point. Data protection protocols (name, Fathers name, phone number are password protected).

Country Specific Information

Safety and Security

Access

OHW is currently able to access project sites in Balkh province without unforeseen complications during the project period. Through continuous office presence, OHW field staff (male, female, national, international) are able to frequently visit sites to confirm quality programming. OHW have acquired solid community acceptance across the province, carefully managing their relations with local power brokers and interlocutors. Community acceptance must be newly established and cannot be taken for granted, considering the recent announcement of a possible "resistance front" in Balkh province, currently Taliban has retake the power. Acceptance includes transparent and coherent messaging to affected communities, a two-way communication strategy, respect the "do no harm" principle and a conflict-sensitive approach to minimize negative consequences. At project start, project purpose, aim and methodology will be carefully explained to local interlocutors for acceptance and transparency. Their active engagement during all phases of project implementation will continue cultivating OHW field team long-lasting access networks in target district. The reliance on working telecommunication networks ensures prompt response in case of security threats. Uncertainties around the evolution of the insecurity and any other threats are reasons to expect a deterioration of the security situation. In this case, OHW will continue work through their field team, OHW experts and other technical staff will not be able to visit the project areas in person thus shifting towards full remote management. OHW local staff will secure project activities by engaging with local leaders (mullahs, shuras, CDCs) which will advocate with potential threats to the continuation of the assistance. OHW will update their context and risks analysis and consult with the donor accordingly, so to re-adjust activities if needed. Consequently, OHW field staff in the field will continue activities based on results from regular situation monitoring, sustained contact with a diverse network of community members; proactive relationship building with emerging actors in the conflict. OHW field team will interrupt activities only in case of active conflict between local communities which will not allow safe interaction between organization and community representatives. OHW will continue to cultivate its capacity building mandate by training field staff on humanitarian access, engagement with armed groups, country Joint Operation Procedures (JOPs); data protection practices. Field team will continue sensitize all actors and stakeholders on the humanitarian principles, clearly identifying OHW as independent and neutral humanitarian actors not affiliated to any political agenda. For each decision, OHW takes into account recent intelligence and conflict information, threat levels in each area, including access routes to field sites. Our field national staff generally have access to provincial capitals and remote districts, due to the high-level of community integration guaranteed by working with local staff, movement of OHW international staff is limited and highly circumstance dependent. OHW will maintain liaison arrangements with security actors at national and regional level (INSO; HAG), through relevant coordination mechanisms to ensure common situational awareness limiting negative impacts; negotiating, securing and preserving humanitarian space and access ensuring safety and security of staff by continuing to use the access impediments reporting mechanism. Reliance on Awaaz will be maintained to monitor the perception about the response and responders and advocate for staff behavior and practices to be in line with country OPs.

BUDGET

Code	Budget Line Description	D / S	Quantity	Unit cost	Duration Recurrence	% charged to CHF	Total Cost
1. Staff and Other Personnel Costs							
1.1	Project Manager - Balkh	D	1	855.00	6	100.00	5,130.00
	<p><i>Project Manager - Balkh is responsible to regularly supervise and monitor the project activities; he/she is responsible for managing effective coordination or communication with CVWG, ES/NFI Cluster, HAG, local authorities and other involved stakeholders, create benchmarks for success and deliverables within budget limitations and execute project activities within the approved project work plan.</i></p> <p><i>The Basic Gross Salary of the Project manager is 855 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: F and Step: 3)</i> <i>1 Project Manager * 855 USD gross salary * 6 months *100% = 5,130 USD</i></p>						
1.2	Admin/ Finance Officer - Balkh	S	1	380.00	6	100.00	2,280.00
	<p><i>The Admin/ Finance officer - Balkh will provide support and guidance to the project particularly with the task related to accounting, banking, budgeting and financial management to insure full compliance with rules and regulations of financial process, financial records and reports and audit follow up, and implementation of the effective internal control framework by support of Kabul Office, Finance Department.</i></p> <p><i>The Basic Gross Salary of the Admin/Finance officer is 380 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%.; the incumbent salary scale code is (Level: J and Step: 3)</i> <i>1 person * 380 USD * 6 months *100% = 2,280 USD</i></p>						
1.3	Logistic Officer - Balkh	S	1	300.00	5	100.00	1,500.00
	<p><i>The project logistic officer - Balkh will be responsible to undertake and monitor logistical works associated with the project on how to operate and to ensure that all logistic matters are dealt with in accordance with organizational standards and logistic/ procurement policy, he is responsible to reports directly to the project manager. Logistics Officer will be in charge of Three main areas (asset management, procurement and fleet management) controlling, managing and deliver all required actions.</i></p> <p><i>The Basic Gross Salary of the Logistic officer is 300 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: F and Step: 1)</i> <i>1 person * 300 USD * 5 months *100% = 1,500 USD</i></p>						
1.4	Site Shelter Engineer - Balkh	D	2	660.00	5	100.00	6,600.00

	<p>The project site shelter engineers - Balkh will be in charge of providing technical oversight, training and instructions in the field to right holders of project whom are directly power holder of construction of shelter activities such as conducting technical assessment/ inspection of materials, goods or involved services; as the project activities have construction of 28 new transitional shelters and repairing of existing 84 (CAT B) – 307 (CAT C) shelters in chemtal district of Balkh province therefore due to such number of target deliverables and providing efficient on-time support to each right holders there is need of involvement of two site shelter engineers in order to achieve project activities within project work plan.</p> <p>The Basic Gross Salary of the Site Shelter Engineer is 660 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: E and Step: 2) 2 person * 660 USD * 5 months *100% = 6,600 USD</p>							
1.5	Monitoring and Evaluation Officer - Balkh	D	1	380.00	5	100.00	1,900.00	
	<p>The M&E Officer - Balkh will be responsible for the monitoring and ensuring high quality and timely inputs in a cost effective and timely manner. He/ she will be responsible for implementing the M&E activities of the Project; assisting the Project Manager in preparing Quarterly/Annual reports on project progress and will monitor the project activities on a regular basis, developing and maintaining the MIS of the Project and will be responsible for the collection & analysis of different data in relation to the project activities. Will also be responsible for Complaint Response Mechanism – CRM, AWAAZ Afghanistan and Report hub.</p> <p>The Basic Gross Salary of the M&E Officer is 380 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: J and Step: 3) 1 person * 380 USD * 5 months *100% = 1,900 USD</p>							
1.6	Community Facilitators - Balkh	D	4	230.00	5	100.00	4,600.00	
	<p>4 Community Facilitators - Balkh will play the role of rapport builder in the community and coordinate all project implementation activities in the community level and make the entrance of the project's interventions to the target communities through coordination with community leaders, CDSs, local authorities and other stakeholders. And will also be responsible of selecting beneficiaries, carry out distribution activities, provide beneficiaries with relevant information, and conduct additional assessment as needed. As finding eligible beneficiaries for transitional shelter and CAT B-C shelter repairing is challenging task therefore there is need for enough field team to conduct physical assessment, orientation and also resolving constraints and other community level of challenges therefore OHW will hire 2 male and 2 female community facilitators in order to fulfill the project objective and requirement efficiently and effectively. As there is need for dedicated staff in the project therefore they will only responsible for this project only.</p> <p>The Basic Gross Salary of each Community Facilitator is 230 USD that includes net salary and tax per month as per OHW HR policy and their contribution to the project is 100%; the incumbent salary scale code is (Level: L and Step: 1) 4 person * 230 USD * 5 Months *100% = 4,600 USD</p>							
1.7	Office Guards - Balkh	S	4	175.00	6	100.00	4,200.00	
	<p>4 security guards will be allocated to the project to ensure safety, cleaning and protection of working environment. As currently OHW do not have any other project in Mazar-e-Sharif, Balkh province to cover the salary of office guards therefore we needs to have four office guards to operate smoothly.</p> <p>The Basic Gross Salary of each Security Guard is 175 USD that includes net salary and tax per month as per OHW HR policy and their contribution to the project is 100%; the incumbent salary scale code is (Level: Q and Step: 4) 4 persons * 175 USD * 6 Months *100% = 4,200 USD</p>							
1.8	Data Entry Officer - Balkh	D	1	300.00	3	100.00	900.00	
	<p>The Data Entry officer - Balkh will be recruited to perform data validation, verification, and editing. Provides reports on data entered. Resolves problems and inconsistencies with data and performs limited data analysis.</p> <p>The Basic Gross Salary of the Data Entry Officer is 300 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: J and Step: 1) 1 person * 300 USD * 3 months *100% = 900 USD</p>							
1.9	Country Director 10% - Kabul	S	1	3,500.00	6	10.00	2,100.00	
	<p>The Country Director in Head office with a crucial role in leading the program, he will provide throughout the project high level leadership in the implementation of the ESNFI Shelter Project in line with the overall 1st strategic allocation 2022 and the context in northern region. Facilitating the alignment of Project to strategic organizational thematic priorities and accountability mechanisms provided in the programming framework. He will proactively contribute and will have 10% dedication during the implementation of the Project in northern region.</p> <p>The Basic Gross Salary of the Country Director is 3500 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 10%; the incumbent salary scale code is (Level: A and Step: 5) 1 person * 3,500 USD * 6 Months * 10% = 2,100 USD</p>							
1.10	Head of Program 15% - Kabul	S	1	1,750.00	6	15.00	1,575.00	

	<p>The Head of Program in Head office with leading role in project implementation and providing continuous monitoring and support to field offices and sub-projects implementation under the project, coordinate program reviews, evaluations, and follow up implementation of project in close collaboration with clusters, Stakeholders and Communities, the head of program will contribute his professional expertise into the project management by managing staff to produce disciplined outcome as per project's goal and objective, the incumbent will contribute in implementation of project with 15% dedication in terms of efforts and involvement.</p> <p>The Basic Gross Salary of the Head of Program is 1750 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 15%; the incumbent salary scale code is (Level: B and Step: 3) 1 person * 1,750 USD * 6 Months * 15% = 1,575 USD</p>								
1.11	Head of Finance/ Operation 15% - Kabul	S	1	1,375.00	6	15.00	1,237.50		
	<p>The Head of Finance/ Operation in Head office will be the sole point in-charge for planning, organizing, and directing all accounting, audit and reporting functions relating to the Finance/ Operation Department in OHW for the project. He will also ensure that the Finance/ Operation Departments provide the required support to overall project goals and the required services are delivered professionally and efficiently.</p> <p>The Basic Gross Salary of the Head of Finance/ Operation is 1375 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 10%; the incumbent salary scale code is (Level: B and Step: 2) 1 person * 1,375 USD * 6 Months * 15% = 1,237.50 USD</p>								
1.12	Liaison Officer - Balkh	D	1	300.00	5	100.00	1,500.00		
	<p>The Liaison officer - Balkh will be responsible for coordination, negotiation and point of contact between de-facto authorities and other power holder entities at the local context in order to ultimately able to smoothly implement the project within the scope of implementation.</p> <p>The Basic Gross Salary of the Liaison office is 300 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 100%; the incumbent salary scale code is (Level: J and Step: 1) 1 person * 300 USD * 5 months * 100% = 1,500 USD</p>								
1.13	MEAL Coordinator 20% - Kabul	S	1	700.00	6	20.00	840.00		
	<p>The Monitoring, Evaluation, Accountability, and Learning (MEAL) Coordinator - Head office will ensure technical quality of the project M&E staff in field office. The MEAL Coordinator will be responsible for all MEAL project related actions (project start-up, implementation and close-out), providing technical MEAL leadership for ES/NFI sector with specific attention to data quality and use. He will address identified needs through capacity building and technical support on data collection methods, data analysis, data quality assurance and result-based management. The MEAL Coordinator will conduct monitoring visits to field operations to assess the quality of the program, MEAL work, ensure understanding and compliance with MEAL procedures and providing guidance and coaching to staff. The MEAL Coordinator will also play a key role in organizational culture change and strategic planning, to ensure that data (from monitoring, evaluation, feedback, context analysis, and gender analysis) is consistently used to drive improvements in project.</p> <p>The Basic Gross Salary of the MEAL Coordinator is 700 USD that includes net salary and tax per month as per OHW HR policy and his contribution to the project is 20%; the incumbent salary scale code is (Level: G and Step: 3) 1 person * 700 USD * 6 months * 20% = 840 USD</p>								
Section Total								34,362.50	
2. Supplies, Commodities, Materials									
2.1	Transitional Shelter (Average Family)	D	28	1,472.00	1	100.00	41,216.00		
	<p>Cash support will be provided to 28 most vulnerable conflict affected families in Balkh (Chemtal) district for Transitional shelter (Average family) size households and assistance will be distributed into three installments where the first installment will be 10% of \$1472, second installment 40% of \$1472 and third installment 50% of \$1472; the whole process of construction will be based on ESNFI transitional shelter guidelines.</p> <p>28 families * 1472 USD * 100% = 41,216 USD</p>								
2.2	Upgrade Partially damaged Shelter (Cat B) - (Major Repair)	D	84	550.00	1	100.00	46,200.00		
	<p>Cash support will be provided to 84 vulnerable families whose shelter are partially damage and need for upgrade align with standards of CAT B module; accordance to project plan cash assistance will be distributed into two installments where first installment will be 50% of \$550 and second installment 50% of \$550; and activity location is chemtal district of Balkh province. 84 shelter repairing * 550 USD * 100% = 46,200 USD</p>								
2.3	Upgrade Partially damaged Shelter (Cat C) - (Minor Repair)	D	307	330.00	1	100.00	101,310.00		
	<p>Cash support will be provided to 307 vulnerable families whose shelter are partially damage and need for upgrade align with standards of CAT B module; accordance to project plan cash assistance will be distributed into two installments where first installment will be 50% of \$330 and second installment 50% of \$330; and activity location is chemtal district of Balkh province. 307 shelter repairing * 330 USD * 100% = 101,310 USD</p>								
2.4	FSP Fee- FSP stands for Financial Service Provider	D	1	188,726.00	1	4.00	7,549.04		
	<p>OHW will awards the financial cash distribution services to a registered and qualified services provider (SHAL Hawala/Boloro or other Saraf) who will arranging the cash distribution to selected beneficiaries accordance to agreement within the project. 1 time * 188,726 USD * 1 USD * 4% fee = 7,549.04 USD</p>								

2.5	Visibility Cost	D	1	267.18	1	100.00	267.18
<p><i>This budget line will be utilized to cover the visibility expenses of the project in Balkh province as printing of IEC materials which are calculated as following:</i></p> <p><i>1. Banners (2 Each x 37.5 USD = 75 USD)</i></p> <p><i>2. Leaflet (1,000 piece x 0.1 USD = 100 USD)</i></p> <p><i>3. Token (419 piece x .22 USD = 92.18 USD)</i></p> <p><i>Total 1 time * 100% = 267.18 USD</i></p>							
Section Total							196,542.22
3. Equipment							
NA	NA	NA	0	0.00	0	0	0.00
NA							
Section Total							0.00
4. Contractual Services							
4.1	Rental vehicles	S	2	500.00	6	100.00	6,000.00
<p><i>As we have a total of 12 direct 100% covering project staff in project both male and female; also due to the current context there is need for separate vehicle on gender basis therefore we have allocated two vehicles for the specific project staff transportation purposes only.</i></p> <p><i>The unit cost is rental services provided by transportation company which includes driver salary, fuel, vehicle maintenance and etc.</i></p> <p><i>2 vehicles * 500 USD * 6 months * 100% = 6,000 USD.</i></p>							
Section Total							6,000.00
5. Travel							
5.1	Travel and monitoring visits	S	3	300.00	1	100.00	900.00
<p><i>A total of 3 monitoring or supervision travel will be conducted throughout the life cycle of the project below is the basis of calculation; it is to clarify these visits will be only for project purposes only by (OHW Head of Program, MEAL Coordinator and Senior Finance Coordinator).</i></p> <p><i>Two way flight ticket from Kabul - Mazar - Kabul = 160 USD</i></p> <p><i>Per diem cost: 140 USD</i></p> <p><i>Total: 300 USD per visit</i></p> <p><i>3 visits * 300 USD * 1 time * 100% = 900 USD</i></p>							
Section Total							900.00
6. Transfers and Grants to Counterparts							
NA	NA	NA	0	0.00	0	0	0.00
NA							
Section Total							0.00
7. General Operating and Other Direct Costs							
7.1	Mask and Sanitizer	D	1	200.00	1	100.00	200.00
<p><i>Purchase of masks and hand sanitizer for project field staff and beneficiaries in chemtal district of balkh province to be used at office premises and during activities.</i></p> <p><i>(55 Box Masks @ 2.87 = 158 USD) + (8 bottles sanitizer @ 5.26 USD = 42 USD) total = 200 USD</i></p> <p><i>1 time * 200 USD * 1 lumpsum * 100% = 200 USD</i></p>							
7.2	Office Supply and Stationery - Balkh	S	1	132.00	6	100.00	792.00
<p><i>This budget line will be utilized to cover the office supplies and stationary cost of the project in balkh province and for detail calculation separate BoQ has been prepared attached in document tab under file title Annex 15 BoQs.</i></p> <p><i>1 time * 132 USD * 6 months * 100% = 792 USD</i></p>							
7.3	Internet fee - Balkh	S	1	80.00	6	100.00	480.00
<p><i>This budget line will be used to cover the internet fee for the project purposes only.</i></p> <p><i>1 time * 80 * 6 months * 100% = 480 USD</i></p>							
7.4	Mobile credit cards - Balkh	S	13	8.00	6	100.00	624.00
<p><i>This budget line will utilized to cover the mobile top up for telephonic communication.</i></p> <p><i>13 staff * 8 USD * 6 months * 100% = 624 USD</i></p>							

7.5	Field office rent	S	1	500.0 0	6	50.00	1,500.00
<i>This budget line will be utilized to cover the office rent for the project in kunduz. 1 office * 500 USD * 6 months * 50% = 1,500 USD</i>							
7.6	vehicle fuel/ Maintenance - Kabul	S	1	200.0 0	6	50.00	600.00
<i>This budget line will be utilized to cover the vehicle fuel and maintenance in balkh province and for detail calculation separate BoQ has been prepared attached in document tab under file title Annex 15 BoQs. 1 vehicle * 200 USD * 6 months * 50% = 600 USD</i>							
7.7	Generator Fuel/ Maintenance - Balkh	S	1	80.00	6	100.00	480.00
<i>This budget line will be used to cover the generator fuel and maintenance cost on the project in balkh province and for detail calculation separate BoQ has been prepared attached in document tab under file title Annex 15 BoQs. 1 generator * 80 USD * 6 months * 100% = 480 USD</i>							
7.8	Kabul office rent	S	1	650.0 0	6	20.00	780.00
<i>This budget line will be utilized to cover the partial cost of Kabul office rent in this project; As OHW country office is providing advisory, monitoring and controlling support to this project therefore based on the current available source OHW has requested AHF to accept the contribution of 20% Kabul office rent. 1 office * 650 USD * 6 months * 20% = 780 USD</i>							
Section Total							5,456.00
SubTotal			466.00				243,260.72
Direct							217,372.22
Support							25,888.50
PSC Cost							
PSC Cost Percent							7.00
PSC Amount							17,028.25
Total Cost							260,288.97

Project Locations							
Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location					Activity Name
		Men	Women	Boys	Girls	Total	
Balkh > Chemtal	100.00000	0	0	0	0		ESNFI: Activity 1.1.1: Establishment of Beneficiary Selection Committee ... ESNFI: Activity 1.1.2: Conducting door to door survey/assessment for ide... ESNFI: Activity 1.1.3: Distribution of first installment for Shelter rep... ESNFI: Activity 1.1.4: Ongoing supervision of the construction work and ... ESNFI: Activity 1.1.5: Distribution of second installment for shelter re... ESNFI: Activity 1.1.6: The PDM will be conducted twice during each dist... ESNFI: Activity 1.1.7: Conducting monthly Market surveys together with J... ESNFI: Activity 1.2.1: Establishment of Beneficiary Selection Committee ... ESNFI: Activity 1.2.2: Conducting door to door survey/assessment for ide... ESNFI: Activity 1.2.3: Selection of Beneficiaries and signing of MoU wit... ESNFI: Activity 1.2.4: Provision of training to beneficiaries, shelter l... ESNFI: Activity 1.2.5: Provision of cash to selected beneficiaries for c... ESNFI: Activity 1.2.6: Supervision and monitoring of construction work a... ESNFI: Activity 1.2.7: OHW will be conducting monthly market monitoring ... ESNFI: Activity 1.2.8: The PDM will be conducted twice during each distr...

Documents	
Category Name	Document Description
Project Supporting Documents	Annex 1 BoQ for Shelter Repair.xls
Project Supporting Documents	Annex 2 Construction Progress Form.xlsx
Project Supporting Documents	Annex 3 Shelter Repairs Monitoring tool (2).xlsx
Project Supporting Documents	Annex 4 Shelter Repair Funds Request.docx
Project Supporting Documents	Annex 5 Shelter Construction Supervision form.xls
Project Supporting Documents	Annex 6 Shelter Rapid Assessment Balkh Province.pdf
Project Supporting Documents	Annex 7 RCCE Endorsment for Balkh Shelter Project 2022.pdf
Project Supporting Documents	Annex 8 AAP Endorsment for Balkh Shelter Project.pdf
Project Supporting Documents	Annex 9 HAG Endorsement for Balkh Shelter Project.pdf
Project Supporting Documents	Annex 10 CVWG Endorsement for Balkh Shelter Project.pdf
Project Supporting Documents	Annex 11 PSEA Working Group Endorsment for Balkh Shelter Project.pdf
Project Supporting Documents	Annex 12 PSEA Final Endorsement for Shelter Project Balkh Province.pdf
Project Supporting Documents	Annex 13 CVWG Endorsement for Balkh Shelter Project - update.pdf
Project Supporting Documents	Annex 14 HAG Endorsement for Balkh Shelter Project - final.pdf
Project Supporting Documents	Annex 15 BoQs.xlsx
Project Supporting Documents	Annex 16 FSP Agreement.pdf

Project Supporting Documents	Annex 15 revise BoQs.xlsx
Project Supporting Documents	Annex 16 Salary scale.pdf
Project Supporting Documents	Annex 16 signed Salary scale.pdf
Project Supporting Documents	Annex 17 signed Cost Shared table.pdf
Grant Agreement	GrantAgreement_ESNFI_22143_OHW_HC signed.pdf