

Requesting Organization :	Mercy Corps		
Allocation Type :	Reserve Allocation 3 (July 2022)		
Primary Cluster	Sub Cluster	Percentage	
Food Security	Improved Food access: Blanket Household support-Cash	100.00	
		100	
Project Title :	Scaling Up Emergency Food Security and Livelihood support to the most vulnerable drought-affected groups in Baidoa and Bardale Districts		
Allocation Type Category :			
OPS Details			
Project Code :		Fund Project Code :	SOM-22/3485/RA3/FSC/INGO/22765
Cluster :		Project Budget in US\$:	320,000.00
Planned project duration :	5 Months	Priority:	
Planned Start Date :	18/07/2022	Planned End Date :	17/01/2023
Actual Start Date:	08/08/2022	Actual End Date:	07/01/2023
Project Summary :	<p>The project is designed to support a total number of 1,170 drought-affected households -7020 individuals (1685 men,1825 women, 1755 boys, and 1755 girls). 430 vulnerable IDP households severely affected by the drought will be supported with unconditional cash transfers, 370 households will be supported with supplementary feeds/fodder and water trucking for their weak livestock, and 370 HHs supported with emergence cash + livelihood inputs to enable agro-pastoral households to get back into production by securing a harvest/sustain animal health to improve household access to food in the Baidoa and Bardale districts of the Bay region. The project will deliver emergency lifesaving and life-sustaining consumption and livelihood support. Project activities include;</p> <ul style="list-style-type: none"> •Provision of Unconditional Cash Transfers (UCT) to 430 drought-affected households to improve access to food in the Baidoa and Bardale districts of the Bay region. the vulnerable IDPs in drought-affected sites and households with malnourished under-five children (SAM and MAM) based on the admission records. • Provision of livestock feed/fodder or supplementary feed to 370 households to prevent drought-related fatalities in the most drought-affected sites with the highest vulnerability • Provision of water to livestock to 370 households to prevent drought-related fatalities to communities' sites that are in severe water shortages • Provision of emergence cash + livelihood inputs to enable 370 drought-affected households to get back into production to secure a harvest/sustain animal health to improve household access to food in the Baidoa and Bardale districts of the Bay region <p>Mercy Corps will ensure community participation in targeting. Overall, Mercy Corps will ensure that as food security and livelihood activities are implemented, the contextual issues of different needs of men, women, boys, and girls, considering age, gender, and diversity (AGD) factors, including social background and/marginalized community members are considered. To ensure that the elderly and people living with disabilities (PwD) have access to food and livelihood services, Mercy Corps will make a deliberate effort during its design and implementation to reach them. This will include discussions with the community during targeting and direct delivery of these services to their households. Mercy Corps will also undertake post-distribution monitoring to help understand how communities benefited from the support and recommendations on how to improve future programs.</p> <p>Mercy Corps has a strong and long-term presence in the Bay region particularly in Baidoa and Bardale districts, with already well-established relationships with community structures. Mercy Corps is implementing different programs in the Bay region including emergency drought and resilience projects with funding from several donors such as UNCHR, SHF, and BHA among others. Under the SHF-funded project, Mercy Corps is targeting the recent drought-affected locations with lifesaving and life-sustaining interventions. With increased displacement in the target locations, this proposed intervention with help reaches more drought-affected households of 6840 individuals through conditional cash transfers, water trucking, and fodder distribution. Mercy Corps will coordinate with the CCM cluster in the identification of the locations to ensure no duplication happens</p> <p>Mercy Corps has a long-term presence in Bay region and has an insight into the market dynamics which are relevant to understanding the drivers of high prices and access to food and essential commodities in the IDPs and host communities and the systemic constraints responsible for this situation. Findings from the continuous market monitoring activities of WFP Somalia also confirm a consistent trend of high prices in all settlements. Similarly in terms of cash transfer, the Hormuud Telecom is present for the MMT transfer which is the only reputable service provider.</p>		
Direct beneficiaries :			

Men	Women	Boys	Girls	Total
1,685	1,825	1,755	1,755	7,020

Other Beneficiaries :

Beneficiary name	Men	Women	Boys	Girls	Total
Internally Displaced People	619	671	645	645	2,580
Host Communities	1,066	1,154	1,110	1,110	4,440

Indirect Beneficiaries :

The proposed food access and livelihood support to vulnerable drought-affected project in Baidoa and Bardale districts is expected to stimulate local markets through injection of cash which is expected to strengthen the capacity of local traders to sustainably supply goods and services in the two districts. This is expected to indirectly benefit the entire catchment areas through improved availability of goods and services, employment creation within the resuscitated market system. The project is also expected to improve the food security situation which in-turn minimizes secondary displacement and brings with it stability to be enjoyed by the entire population in the region.

Catchment Population:

Link with allocation strategy :

Mercy Corps proposed activities are linked with the SHF 3rd 2022 Standard Allocation on lifesaving and life-sustaining humanitarian response with a focus to scale up the drought response in six priority locations where the situation is rapidly worsening. Mercy Corps particularly focuses on areas in the Baidoa and Bardale districts of the Bay region in Southwest State. The proposed activities are critical to saving lives and sustaining livelihoods through improved food access and the restoration of livelihoods of 1170 vulnerable households, living in villages and IDP Camps in Baidoa and Bardale districts (585 households in Baidoa and 585 households in Bardale). This will be a top-up allocation to support the most vulnerable drought-affected households in Baidoa and Bardale district since Mercy Corps was implementing the SHF 2nd 2022 standard allocation in this area. Additionally the proposed action is well aligned to Mercy Corp's programs and Country strategy under Food Security and livelihood sector.

Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US\$

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount

Organization focal point :

Name	Title	Email	Phone
Lugard Ogaro	Director of Programs	logaro@mercy Corps.org	+252613646938
Daud Adan Jiran	Country Director	djiran@mercy Corps.org	djiran@mercy Corps.org
Peter Mwangi	Finance Director	pmwangi@mercy Corps.org	+254722822268

BACKGROUND

1. Humanitarian context analysis

2. Needs assessment

Food security in Somalia has rapidly worsened, increasing the risk of famine. 7.1 million people are acutely food insecure. For the first time since 2017, the Integrated Food Security Phase Classification has confirmed pockets of catastrophic food insecurity (Phase 5) affecting more than 213,000 people. Failed rains have led to below-average crop production and high prices for staple foods. Food prices have risen sharply in the south, particularly in the Bay and Bakool regions. As a result, household purchasing power is near the lows last observed in 2011, particularly in Bay, Bakool, Gedo, and Middle Juba. Poor pasture conditions and water scarcity have resulted in widespread livestock deaths, stripping communities of their livelihoods. Acute malnutrition and mortality levels are on the increase and an estimated 1.5 million children under age 5 face acute malnutrition, including 386,400 who are likely to be severely malnourished. In Bay Region, adult and child mortality have risen above the Emergency (IPC Phase 4) and Crisis (IPC Phase 3) levels. An estimated 2.9 million people are displaced, with 805,000 newly displaced due to the drought and this has led to overcrowding in the IDP settlements particularly in Baidoa, exerting pressure on the already limited basic services and intensifying the spread of communicable diseases. Among the IDPs, girls and female-headed households are most vulnerable as they face the greatest risk of Gender Based Violence (GBV). Children are also bearing the brunt of the crisis. According to the food security cluster analysis and Mercy Corp's drought scenario plan, in Baidoa, Bardadale and Dinsor districts of Bay region, the number of the drought affected population is estimated at 929320 individuals. (199440 IPC2, 325190 IPC3, 308440, IPC4 and 96250 as catastrophic).

The assessment indicates catastrophic levels (IPC phase 4- 5) of food insecurity across the districts, with 95% of surveyed households exhibiting inadequate levels of food consumption (SEAM2 program needs assessment report). It is further established that Sources of food,

half (50%) of the respondent either borrowed or were begging from host or relative families, 25% purchased on credit from local market and only 2% were getting support from Government and non-government agencies indicating the low-level response to the drought affected communities. Most of the Camps in Bardale are overcrowded with self-settled makeshift bushes made of locally available materials such as plastics and worn-out clothes and majority of displaced population comes from rural villages in Bay and Bakool regions. The report further indicates that Most of the camp residents in Bardale don't have access safe or treated drinking water which has led to the outbreak of water born diseases.

According to HNO, access to people in need in Bakool is limited by the presence of non-state armed groups. Restrictions on the movement of goods and people have resulted in higher food prices and stressed living conditions in drought-affected areas, triggering displacements into towns in the Bay and Bakool regions, especially in Baidoa (SOMALIA). Communities have reported severe water scarcity in almost all the regions as water DROUGHT RESPONSE PLAN 2022 07 catchments have dried up, with Bay and Bakool regions most severely affected. The capacity of water yield from the existing boreholes has reduced, resulting in long hours of operations to meet population water needs. According to the humanitarian appeal by the Bardale district administration, an estimate of 34 IDP sites with 13100 households (78,600 individuals) have found a "safe haven" after fleeing violence, crises, and drought. The district is persistently exposed to humanitarian crises due to the drought and the increased displacement caused by insecurity as well as severe emergencies caused by high levels of malnutrition, and limited access to food, and clean water.

3. Description Of Beneficiaries

4. Grant Request Justification

The Integrated Food Security Phase Classification has confirmed pockets of catastrophic food insecurity (Phase 5) affecting more than 213,000 people. Failed rains have led to below-average crop production and high prices for staple foods. Food prices have risen sharply in the south, particularly in the Bay and Bakool regions. As a result, household purchasing power is near the lows last observed in 2011, particularly in Bay, Bakool, Gedo, and Middle Juba. Poor pasture conditions and water scarcity have resulted in widespread livestock deaths, stripping communities of their livelihoods. The support provided by the present actors including Mercy Corps is not enough compared to the existing gaps and a large number of displaced households. The disastrous situation in both Baidoa and Bardale districts and the limited resources offered by the available actors are not meeting the humanitarian needs on the ground. among the current actors present in the Bay region particularly Baidoa, are IOM, World Vision, ACTED, SAVE the Children, WFP, UNICEF, CWW, GREDO, Mercy Corps, Islamic Relief, and NRC implementing resilience and emergency interventions, i.e., WASH and Food Security/Livelihood programs. Bardale is experiencing the worst humanitarian needs due to the spiking drought situation according to a report by the Bardale district administration, the report indicates that there is an estimate of 34 IDP sites with 13100 households (78,600 individuals) who have found a "safe haven" after fleeing violence, crises, and drought who lacks the basic social amenities, like water, food, health and need urgent humanitarian appeal (Bardale humanitarian appeal report on 13th January 2022). Among the actors present in Bardale includes Mercy Corps, Islamic Relief, Coop, IRD local-WFP partner, ICRC, MARDO, and GREDO who are mostly doing emergence intervention.

Experts are warning of a risk of famine as predictions for the next rainy season are worrying. The Food and Agriculture Organization of the United Nations (FAO) reports that the drought severity has notably worsened since December 2021 and will continue to worsen.

Humanitarian leaders are saying that they have never seen a drought that has impacted pastoralists as much as this one and that their biggest concern is the imminent famine if funds are not received urgently.

Mercy Corps has a strong and long-term presence in the Bay region particularly in Baidoa and Bardale districts with already well-established relationships with community structures. Mercy Corps implements different programs in the Bay region including emergency drought and resilience projects with funding from several donors including UNCHR, SHF, and BHA among others. Under the SHF-funded project, Mercy Corps is targeting the recently drought-affected households in Bardale and Baidoa with life-saving and life-sustaining interventions. With increased displacement in the target locations, this proposed intervention with help reaches more drought-affected households of 7020 individuals through unconditional cash transfers, water trucking, and fodder/feed distribution to households with weak animals. With this follow-up, Mercy Corps will consolidate action, with the large displacement that exists a humanitarian crisis might be experienced if the humanitarian support is not scaled up. These activities will be integrated into this intervention to ensure that at the end of the project communities have built some resilience through the construction of community assets such as water points.

On 20 June, Southwest State (SWS) authorities appealed for a scale-up of emergency assistance to new IDPs, especially in Baidoa town, noting that over 500 IDPs arrive in the town weekly to join crowded sites that lack sufficient access to basic services and have poor shelter conditions

5. Complementarity

LOGICAL FRAMEWORK

Overall project objective

To provide life-saving and life-sustaining emergency food and livelihood support to vulnerable drought-affected populations in Baidoa and Bardale Districts of Bay Region, Somalia. This assistance will target reach 7020 individuals (1685 men, 1825 women, 1755 boys, and 1755 girls).

Food Security								
Cluster objectives		Strategic Response Plan (SRP) objectives			Percentage of activities			
To improve access to food for people facing severe acute food insecurity		SO1: Reduce loss of life for 5 million of the most vulnerable by decreasing the prevalence of hunger, acute malnutrition, public health threats, outbreaks, abuse, violence & exposure to explosive ordinance			39			
To protect livelihoods and related food and income sources for farmers, pastoralists, agro pastoralists and rural IDP		SO2: Sustain the lives of 5.5 million people, including 3.9 million non-IDPs, 1.6 million IDPs & PWDs across 74 districts, by ensuring safe, equitable & dignified access to livelihoods & essential services			61			
<p>Contribution to Cluster/Sector Objectives : Contribution to Cluster/Sector Objectives: Mercy Corps firmly believes in the importance of meeting the urgent needs of the most vulnerable rural and urban IDP households while also stimulating local economies and building resilience against future and upcoming shocks. The proposed project will directly contribute to the Food Security Cluster objectives:</p> <p>Outcome 1: Vulnerable, marginalized, and food-insecure drought-affected households, including female-headed households are able to meet their immediate food security and other basic needs through cash/food vouchers. 1170 households will receive an unconditional cash transfer equivalent to USD \$75 per month for 3 months to enable the vulnerable displaced families to have access to immediate food-related needs.</p> <p>Outcome 2: Improved household and community resilience to shocks by restoring livelihoods through the provision of cash and emergency livelihoods input, clean water, and livestock feed/fodder.</p> <p>Strategically, Mercy Corps will ensure the centrality of protection by taking into account gender, age, and diversity considered during project design, community mobilization, actual cash transfer, and PDM. Men, women, boys, and girls; as well as the elderly, and people living with disability will be consulted. Mercy Corps is aware that the PLDs, elderly, child-headed, and women-headed households may lack information on the program. The program team will make sure that information is widely shared and specifically tailored to meet the special needs groups.</p>								
Outcome 1								
430 vulnerable, marginalized, and food-insecure drought-affected households, including female-headed households, are able to meet their immediate food security and other basic needs through cash/food vouchers. This assistance will target reach 2,580 (619 men, 671 women, 645 boys, and 645 girls).								
Output 1.1								
Description								
Improved Food security								
Assumptions & Risks								
Markets remain functional, food prices remain relatively stable, there is no insecurity, and the two towns remain accessible or are not put under any siege.								
Indicators								
Code	Cluster	Indicator	End cycle beneficiaries				End cycle	
			Men	Women	Boys	Girls	Target	
Indicator 1.1.1	Food Security	# of Community Mobilization Meetings held					3	
Means of Verification : signed authorization letters, signed MoUs, Community mobilization reports, GPS points, photos, monitoring reports								
Indicator 1.1.2	Food Security	Number of people benefiting from unconditional transfers to improve access to food	619	671	645	645	2,580	
Means of Verification : Community mobilization reports, Contract with mobile money vendor, beneficiary list, payment records from vendor, activity report, success story, GPS points, photos, monitoring reports								
Indicator 1.1.3	Food Security	# of post-distribution monitoring conducted					1	
Means of Verification : PDM reports, photos								
Activities								
Activity 1.1.1								
Standard Activity : Improving access to food for people facing severe acute food insecurity (conditional and unconditional)								
A total of 3 community mobilizations shall be undertaken in each target location: Mercy Corps will mobilize the target communities in both districts at the start of the program. This mobilization will be done as part of community entry but also to sensitize the community on Mercy Corps' Community Accountability and Response Mechanism (CARM) with a toll-free number shared with them to make phone calls or leave a voice message on their satisfaction or feedback (positive or negative) on the project. The idea is to ensure that this feedback is used to design future programs and to respond to any issues related to the project. Mercy Corps program team will conduct the community mobilizations and CARM awareness meetings in all the locations three times which means no location will be left without the program team mobilizing and sensitizing on MC CARM Number/hotline								
Activity 1.1.2								
Standard Activity : Improving access to food for people facing severe acute food insecurity (conditional and unconditional)								

Provision of Unconditional Cash Transfers (UCT) to 430HH drought-affected households to improve access to food in the Baidoa and Bardale districts of the Bay region. The vulnerable IDPs in drought-affected sites and households with malnourished under-five children (SAM and MAM) based on the admission records.

This will improve access to food for 430 IDP households in the drought crisis. Based on the recommendation of the cash working group for the MEB MC will transfer \$75 to every household in three cycles (3 months period). Mercy Corps market being present in Baidoa, and Bardale Districts have determined that markets are available food commodities are available. Mercy Corps in accordance with its cash/ voucher distribution guidelines and tendering policies will contract a Mobile Money Transfer (MMT) company. All beneficiary households will undergo verification to ascertain that they are in possession of a registered sim card by the mobile service provider. To ensure due diligence, transparency, and accountability, MC will adopt the following counterfeiting measures:

Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including the health, nutrition, and CCCM cluster for nutrition case management referrals and IDPs identification.

Cash transfers will be effected through the mobile money transfer services of a reputable money transfer company. MC's Food Security Program Officers will manage the collection of beneficiary information and management to ensure that individuals can be enrolled in the cash transfer programming assistance intervention and included in distribution lists.

In the unconditional cash transfer, Mercy Corps will target the most vulnerable drought-affected households in the following villages with a target beneficiary breakdown as follows; Baidoa IDPs; Mururuk Oflow—108HH, Hagarey Hoos Tumaal-107HH, and in Bardale these IDPs will be targeted; Kulmiye-55HH, Tawakal-50HH, Aburow IDP-55HH, Nasib-55HH

Beneficiaries Selection

Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.

Mercy Corps believes in inclusivity in its program's beneficiary selection, it ensures that the community committees are based on clan dynamics giving consideration to the marginalized groups. Mercy Corps program team together with the community committees will identify the beneficiaries and verify consideration of the locality and vulnerability. Similarly, Mercy Corps will coordinate with the CCM cluster in the identification of the locations to ensure no duplication happens in the process of implementation. Also, to ensure the community has access to Mercy Corps Community Feedback mechanism, they will be provided with Mercy Corps hotline-toll-free number to ensure they reach out to the CARM focal persons so that they are responded to their co

Activity 1.1.3

Standard Activity : Improving access to food for people facing severe acute food insecurity (conditional and unconditional)

Mercy Corps will undertake PDM 4-6 weeks after cash disbursement at each cycle. with one PDM for the three cycles proposed, it means Mercy Corps will undertake 1 PDM. Ideally, the PDM provides a mechanism to measure if the project is addressing the needs of the community. For instance, the PDM will measure food consumption scores, how the UCT cash is used by various households, and also collect feedback on how best the program can respond to community needs. Just like the CARM system, PDMs also may be used for immediate program changes or future design.

Outcome 2

Vulnerable drought-affected households, including female-headed households, receive supplementary feed for their livestock to prevent drought-related fatalities and provision of the emergence of cash plus input livelihood to drought-affected households to get back into production to secure a harvest/sustain animal health to improve household access to food.

Output 2.1

Description

Improved livestock conditions to increase production

Assumptions & Risks

The feed/fooder will be available in the target locations at affordable cost and Mercy corps will engage local traders to provide through a competitive bid process.

Indicators

Code	Cluster	Indicator	End cycle beneficiaries				End cycle
			Men	Women	Boys	Girls	Target
Indicator 2.1.1	Food Security	Number of people benefiting from livelihood asset protection: animal feed/fodder	999	1,221			2,220
Means of Verification : Beneficiary list, Distribution report, photos, success stories, Procurement documents, signed distribution list							
Indicator 2.1.2	Food Security	# Of HH benefiting from water for livestock	532	578	555	555	2,220
Means of Verification : Beneficiary list, procurement records, activity report, and success story							
Indicator 2.1.3	Food Security	Number of people benefiting from unconditional transfers to improve access to food	532	578	555	555	2,220
Means of Verification : Contract with mobile money vendor, beneficiary list, payment records from the vendor, activity report, and success story							
Indicator 2.1.4	Food Security	# of post-distribution monitoring conducted					1

Means of Verification : PDM report and Photos

Activities

Activity 2.1.1

Standard Activity : Protecting livelihoods and related food and income sources

Provision of livestock feed/fodder or supplementary feed vouchers to prevent drought-related fatalities (370 households): Support vulnerable households that still have weak animals with fodder or supplementary feed voucher. A total of 2220 people, including (532 men, 578 women, 555 boys, and 555 girls) will benefit from the fodder distribution/voucher. Each household shall receive a cash voucher of 25 USD/month for 3 months to access fodder for their livestock.

the fodder/feed voucher, Mercy Corps will target the most vulnerable drought-affected households with weak livestock in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Ara-gaduud- 92HH, Reydable-93HH, in Bardale these villages will be targeted; Kooney IDP Camp- 92HH, Dhayaal IDP Camp-93HH. The villages Mercy Corps is targeting are villages that are in dire need of fodder and water trucking to reduce their livestock fatalities. Mercy Corps is deliberately targeting this village because it received community leaders' appeal for support in the provision of fodder and water trucking.

Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.

Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including the health, WASH, Food security, Protection, nutrition and CCCM cluster for case management referrals, IDPs identification and other avoid duplication of effort. Similarly MC will work closely with ministry of Livestock in SouthWest state and other technical livestock entities recognized by the federal state for the standardization of practice.

In coordination with the local authority and CCCM cluster and other partners on the ground, we managed to identify the target location. Basically, MC has also a presence in both locations in works with the community this helped us to identify this location also.

Activity 2.1.2

Standard Activity : Protecting livelihoods and related food and income sources

The project will provide clean water for both livestock and human consumption in communities equivalent to 370 households. The modality for the water provision is blanket water trucking. Every targeted community site will receive 10,000 liters daily for eight weeks. A total of 2220 people (532 men, 578 women, 555 boys, and 555 girls), will benefit from the water provided for both people and animals

In the water trucking distribution, Mercy Corps will target the most vulnerable drought-affected households with weak livestock in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Ara-gaduud- 92HH, Reydable-93HH, in Bardale these villages will be targeted; Kooney IDP Camp- 92HH, Dhayaal IDP Camp-93HH. The villages Mercy Corps is targeting are villages that are in dire need of fodder and water trucking to reduce their livestock fatalities. Mercy Corps is deliberately targeting this village because it received community leaders' appeal for support in the provision of fodder and water trucking.

Beneficiaries Selection

Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders

Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including WASH and CCCM cluster for IDPs identification and water tracking related information to avoid duplication of effort.

Activity 2.1.3

Standard Activity : Protecting livelihoods and related food and income sources

Provision of cash + emergency livelihood inputs to enable 370 drought-affected households to get back into production to secure a harvest/sustain animal health to improve household access to food.

This will improve access to food for 370 IDP households in the drought crisis. Based on the recommendation of the cash working group for the MEB MC will transfer \$75 to every household in three cycles (3 months period). Mercy Corps market being present in Baidoa, and Bardale Districts have determined that markets are available food commodities are available. The emergence cash Plus livelihood input cash transfer will be done in three months each beneficiary will receive \$75 per month.

In the Emergence cash + and livelihood inputs, Mercy Corps will target the most vulnerable drought-affected households to secure a harvest/sustain animal health to improve household access to food in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Lawile- 62HH, Bulo Jay-61HH, Reebay-62HH in Bardale these villages will be targeted;Raydabale-90HH, Bakaro-95HH

Beneficiaries Selection

Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.

Mercy Corps believes inclusivity in its programs beneficiary selection, it ensures that the community committees are based on the clan dynamics giving consideration to the marginalized groups. Mercy Corps program team together with the community committees will identify the beneficiaries and verify in consideration of the locality and vulnerability. Similarly Mercy Corps will coordinate with the CCM cluster in the identification of the locations to ensure no duplication happens in the process of implementation

Activity 2.1.4

Standard Activity : Protecting livelihoods and related food and income sources

Conduct PDM 4-6 weeks after Provision of cash + emergency livelihood inputs at each cycle. With one PDM for three cycles proposed, it means Mercy Corps will undertake 1 PDM.

Additional Targets :

M & R

Monitoring & Reporting plan

Mercy Corps Somalia has a robust in-country monitoring and evaluation unit that has a strong data collection and analysis system led by an expert MEAL Manager. Monitoring activities are strongly linked with project implementation activities under the existing country monitoring and evaluation structure. There is a MEAL officer who provides the M&E support to each region, tracking the program indicators and outputs/outcomes.

The day-to-day data collection for the output indicators will be done by the project officers using standardized M&E tools and the entry of the data into the database will be done by the M&E office. Over the last years, Mercy Corps has been working closely with SHF, UNHCR, and USAID Third Party Monitoring firm (IBTCI) and their local partners to facilitate the smooth monthly monitoring of program activities and will continue to build on these co-ordination and feedback system. Mercy Corps will provide monthly project updates to the SHF based on both process and impact indicators.

To meet the requirements of a successful program, the following key M&E activities will be carried out:

- Baseline and End-line Household Food Security survey to measure the immediate outcome of the intervention in terms of food consumption scores.
- Baseline market price and Food availability survey
- Regular market price monitoring
- Cash transfer distribution monitoring
- Post-distribution monitoring (PDM)

Post-distribution monitoring will be done 4 to 6 weeks after the distribution of food vouchers, cash for work, and livelihoods assets using a quick appraisal technique, it will be administered to a representative sample of program beneficiaries. It will allow for monitoring of the ways in which cash is being used by program beneficiaries, how food vouchers are improving household dietary diversity, and consumption scores and will be an opportunity for beneficiaries to provide feedback with regards to their specific needs. Post distribution monitoring will be useful to reinforce accountability, to learn and adapt programming, to improve cash payment, and prevent protection risks (security threats, expropriation, sexual exploitation, etc.) It will help assess the impact and update information about market stability and access, availability and price of food and non-food items, and other services. Results of Mercy Corps' PDM will be shared with the Food Security Sector and the Cash Working Group

Workplan

Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
Activity 1.1.1: A total of 3 community mobilizations shall be undertaken in each target location: Mercy Corps will mobilize the target communities in both districts at the start of the program. This mobilization will be done as part of community entry but also to sensitize the community on Mercy Corps' Community Accountability and Response Mechanism (CARM) with a toll-free number shared with them to make phone calls or leave a voice message on their satisfaction or feedback (positive or negative) on the project. The idea is to ensure that this feedback is used to design future programs and to respond to any issues related to the project. Mercy Corps program team will conduct the community mobilizations and CARM awareness meetings in all the locations three times which means no location will be left without the program team mobilizing and sensitizing on MC CARM Number/hotline	2022								X				
	2023												

<p>Activity 1.1.2: Provision of Unconditional Cash Transfers (UCT) to 430HH drought-affected households to improve access to food in the Baidoa and Bardale districts of the Bay region. The vulnerable IDPs in drought-affected sites and households with malnourished under-five children (SAM and MAM) based on the admission records.</p> <p>This will improve access to food for 430 IDP households in the drought crisis. Based on the recommendation of the cash working group for the MEB MC will transfer \$75 to every household in three cycles (3 months period). Mercy Corps market being present in Baidoa, and Bardale Districts have determined that markets are available food commodities are available. Mercy Corps in accordance with its cash/ voucher distribution guidelines and tendering policies will contract a Mobile Money Transfer (MMT) company. All beneficiary households will undergo verification to ascertain that they are in possession of a registered sim card by the mobile service provider. To ensure due diligence, transparency, and accountability, MC will adopt the following counterfeiting measures:</p> <p>Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including the health, nutrition, and CCCM cluster for nutrition case management referrals and IDPs identification.</p> <p>Cash transfers will be effected through the mobile money transfer services of a reputable money transfer company. MC's Food Security Program Officers will manage the collection of beneficiary information and management to ensure that individuals can be enrolled in the cash transfer programming assistance intervention and included in distribution lists.</p> <p>In the unconditional cash transfer, Mercy Corps will target the most vulnerable drought-affected households in the following villages with a target beneficiary breakdown as follows; Baidoa IDPs; Mururuk Oflow—108HH, Hagarey Hoos Tumaal-107HH, and in Bardale these IDPs will be targeted; Kulmiye-55HH, Tawakal-50HH, Aburow IDP-55HH, Nasib-55HH</p> <p>Beneficiaries Selection Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.</p> <p>Mercy Corps believes in inclusivity in its program's beneficiary selection, it ensures that the community committees are based on clan dynamics giving consideration to the marginalized groups. Mercy Corps program team together with the community committees will identify the beneficiaries and verify consideration of the locality and vulnerability. Similarly, Mercy Corps will coordinate with the CCM cluster in the identification of the locations to ensure no duplication happens in the process of implementation. Also, to ensure the community has access to Mercy Corps Community Feedback mechanism, they will be provided with Mercy Corps hotline-toll-free number to ensure they reach out to the CARM focal persons so that they are responded to their co</p>	2022								X	X	X		
	2023												
<p>Activity 1.1.3: Mercy Corps will undertake PDM 4-6 weeks after cash disbursement at each cycle. with one PDM for the three cycles proposed, it means Mercy Corps will undertake 1 PDM. Ideally, the PDM provides a mechanism to measure if the project is addressing the needs of the community. For instance, the PDM will measure food consumption scores, how the UCT cash is used by various households, and also collect feedback on how best the program can respond to community needs. Just like the CARM system, PDMs also may be used for immediate program changes or future design.</p>	2022											X	X
	2023												

<p>Activity 2.1.1: Provision of livestock feed/fodder or supplementary feed vouchers to prevent drought-related fatalities (370 households): Support vulnerable households that still have weak animals with fodder or supplementary feed voucher. A total of 2220 people, including (532 men, 578 women, 555 boys, and 555 girls) will benefit from the fodder distribution/voucher. Each household shall receive a cash voucher of 25 USD/month for 3 months to access fodder for their livestock.</p>	2022							X	X	X			
<p>the fodder/feed voucher, Mercy Corps will target the most vulnerable drought-affected households with weak livestock in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Ara-gaduud- 92HH, Reydable-93HH, in Bardale these villages will be targeted; Kooney IDP Camp- 92HH, Dhayaal IDP Camp-93HH. The villages Mercy Corps is targeting are villages that are in dire need of fodder and water trucking to reduce their livestock fatalities. Mercy Corps is deliberately targeting this village because it received community leaders' appeal for support in the provision of fodder and water trucking.</p> <p>Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.</p> <p>Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including the health, WASH, Food security, Protection, nutrition and CCCM cluster for case management referrals, IDPs identification and other avoid duplication of effort. Similarly MC will work closely with ministry of Livestock in SouthWest state and other technical livestock entities recognized by the federal state for the standardization of practice.</p> <p>In coordination with the local authority and CCCM cluster and other partners on the ground, we managed to identify the target location. Basically, MC has also a presence in both locations in works with the community this helped us to identify this location also.</p>	2023												

<p>Activity 2.1.2: The project will provide clean water for both livestock and human consumption in communities equivalent to 370 households. The modality for the water provision is blanket water trucking. Every targeted community site will receive 10,000 liters daily for eight weeks. A total of 2220 people (532 men, 578 women, 555 boys, and 555 girls), will benefit from the water provided for both people and animals</p> <p>In the water trucking distribution, Mercy Corps will target the most vulnerable drought-affected households with weak livestock in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Ara-gaduud- 92HH, Reydable-93HH, in Bardale these villages will be targeted; Kooney IDP Camp- 92HH, Dhayaal IDP Camp-93HH. The villages Mercy Corps is targeting are villages that are in dire need of fodder and water trucking to reduce their livestock fatalities. Mercy Corps is deliberately targeting this village because it received community leaders' appeal for support in the provision of fodder and water trucking.</p> <p>Beneficiaries Selection Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders</p> <p>Mercy Corps will capitalize on the good working relationships with various implementing partners through the coordination platforms including WASH and CCCM cluster for IDPs identification and water tracking related information to avoid duplication of effort.</p>	2022							X	X	X		
	2023											
<p>Activity 2.1.3: Provision of cash + emergency livelihood inputs to enable 370 drought-affected households to get back into production to secure a harvest/sustain animal health to improve household access to food.</p> <p>This will improve access to food for 370 IDP households in the drought crisis. Based on the recommendation of the cash working group for the MEB MC will transfer \$75 to every household in three cycles (3 months period). Mercy Corps market being present in Baidoa, and Bardale Districts have determined that markets are available food commodities are available. The emergence cash Plus livelihood input cash transfer will be done in three months each beneficiary will receive \$75 per month.</p> <p>In the Emergence cash + and livelihood inputs, Mercy Corps will target the most vulnerable drought-affected households to secure a harvest/sustain animal health to improve household access to food in the following villages with a target beneficiary breakdown as follows; Baidoa villages; Lawile- 62HH, Bulo Jay-61HH, Reebay-62HH in Bardale these villages will be targeted;Raydabale-90HH, Bakaro-95HH</p> <p>Beneficiaries Selection Mercy Corps will develop a selection criterion, based on its beneficiaries of cash programming that will be registered. The selection criteria mainly include those households headed by women, the elderly, children, the critically ill, and the disabled who cannot participate in the cash-for-work activities. MC will also use its Gender Analysis and Disability Framework which specifically gives an opportunity for women to express their needs and concerns. This will ensure the most deserving women and men who are not able to participate in the cash-for-work activities because of their social roles are included in the beneficiaries list. As part of the selection process, MC will organize participatory planning and registration meetings where women and persons with disabilities will participate. The MEAL unit will conduct beneficiaries' verification before they benefit from the intervention. The exercise involves the triangulation of information in coordination with the community selection committee, local authorities, camp managers, women representatives, and other community leaders.</p> <p>Mercy Corps believes inclusivity in its programs beneficiary selection, it ensures that the community committees are based on the clan dynamics giving consideration to the marginalized groups. Mercy Corps program team together with the community committees will identify the beneficiaries and verify in consideration of the locality and vulnerability. Similarly Mercy Corps will coordinate with the CCM cluster in the identification of the locations to ensure no duplication happens in the process of implementation</p>	2022							X	X	X		
	2023											

Activity 2.1.4: Conduct PDM 4-6 weeks after Provision of cash + emergency livelihood inputs at each cycle. With one PDM for three cycles proposed, it means Mercy Corps will undertake 1 PDM.	2022																		X	X
	2023																			

OTHER INFO

Accountability to Affected Populations

Based on operational experience in the Bay region, particularly Baidoa and Bardale districts, Mercy Corps will lead participatory processes involving stakeholders to design, implement and monitor program activities to ensure successful community ownership. This is one of Mercy Corps' core approaches, which has led to very successful community-owned programs in Somalia. Mercy Corps will leverage its Community Accountability and Response Mechanisms (CARM) to allow community members to provide feedback and raise concerns about all program activities through a phone hotline as well as in-person, face-to-face, and feedback meetings. Mercy Corps Food Security teams based in Baidoa and Bardale will organize community-level meetings for each voucher distribution session and cash for work activities to collect complaints and feedback from beneficiaries and other community members. In addition to post-distribution monitoring (PDM), which will play a key role in helping Mercy Corps to identify and prevent protection risks and collect feedback from beneficiaries. Mercy Corps will organize camp-level information-sharing sessions to clearly communicate and update beneficiaries' on program outcomes, shortcomings, and implementation modalities, and to respond to community members' concerns and questions. To ensure women and other marginalized groups have equal access and comfort levels in providing feedback MC will consult women and marginalized groups during the design of accountability mechanisms, proactively communicate the meaning and promise of anonymity in providing feedback or complaints, and provide multiple accountability pathways as program resources and context allow, include female staff in collecting complaints specifically from women. Mercy Corps will also leverage its extensive experience with field-based Do No Harm analysis and conflict-sensitive programming based on best practices.

Implementation Plan

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale
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Environment Marker Of The Project

Gender Marker Of The Project

4- Likely to contribute to gender equality, including across age groups

Justify Chosen Gender Marker Code

Protection Mainstreaming

The proposed project will mainstream/centrality protection best practices, as per guidance from each sector cluster to ensure community members have access to safe, dignified, and inclusive humanitarian assistance. MC will avoid or minimize the unintended negative consequences/ impact of assistance and is committed to a 'do no harm approach to programming. Mercy Corps has global and national systems to ensure the incorporation of key protection principles into all stages of implementation, these include equality, accountability to affected populations, participation, and empowerment of beneficiaries. The delivery of the proposed activities will be done in a non-discriminatory way that promotes the safety, dignity, and integrity of the people receiving assistance.

The design of the project includes both conditional and unconditional cash transfer programming assistance and this empowers communities to make purchasing decisions thereby increasing their agency and dignity during this crisis and stressed phase. However, Mercy Corps recognizes that the use of unrestricted cash earned from cash for work creates a risk of theft and misuse, exploitation, and/or sexual abuse or community tension. As such, Mercy Corps' staff have all been trained on SPHERE protection standards, and humanitarian principles and will deliver assistance in accordance with global best practices and guidelines provided by the Somalia Cash Working Group. Mercy Corps will monitor staff adherence to standards throughout the project and take corrective action where appropriate. In addition to specific safety and security measures, Mercy Corps has Standard Operating Procedures (SOP) that specifically outline safety and security risks associated with cash and voucher handling as well as clear policies and codes of conduct to prevent and address corruption, and exploitation, discrimination, and abuse.

Selection criteria, processes, and delivery modalities will be clearly explained to community members to avoid any suspicion. To avoid conflict, the project will use clear and transparent selection criteria to target the most vulnerable. Given the nature of socio-political dynamics in Somalia especially marginalization and discrimination based on clan and gender. Accordingly, Mercy Corps will facilitate community-based targeting which includes the participation of the village select committees, camp management, and the systematic triangulation of provided information.

To support the development of self-protection capacities and assist affected populations to claim their rights, Mercy Corps will leverage its Community Accountability and Response Mechanisms (CARM) to allow community members to provide feedback and raise concerns about all program activities through a phone hotline as well as in person.

To mainstream GBV, Mercy Corps will conduct GBV campaigns across all targeted IDP camps raising awareness on all forms of violence against women including discrimination and marginalization. Mercy Corps is going to work closely with the protection cluster to directly target vulnerable female-headed households with livelihoods assets in order to address power imbalances between men and women

Country Specific Information

Safety and Security

Access

The project locations are all accessible since there are other Mercy Corps implemented activities that are ongoing that are directly implemented by Mercy Corps program staff in the Bay region. However, the context (political, security, economic and social situations) is unpredictable and volatile as such communities and the local authorities will be involved in all project stages, in order to make the area more accessible and the project accepted and owned by the communities. The MC team will also work closely with other humanitarian actors, local organizations, and groups to ensure programming is complementary, does no duplication, and responds to the needs of affected populations. As part of programming start-up in all locations, Mercy Corps holds discussions and consultations with key stakeholders in the community to galvanize support for programming and ensure community participation and ownership of interventions.

BUDGET

Code	Budget Line Description	D / S	Quantity	Unit cost	Duration Recurrence	% charged to CHF	Total Cost
1. Staff and Other Personnel Costs							
1.1	Country Director	S	1	14,168.00	5	2.00	1,416.80
	<i>The Country Director has overall responsibility for Mercy Corps operations in Somalia. Primary representative with UN-SHF and with the Somalia government. Leads coordination with other donors, international agencies, NGOs, and local government. Ensures integration of Mercy Corps' innovative programming approaches into the program. Has overall responsibility for achieving program objectives and outcomes. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Hargeisa Country Office due to Somalia Security working context. Level of Effort (LoE) is 2% to this project.</i>						
1.2	Finance & Compliance Director	S	1	13,685.00	5	2.00	1,368.50
	<i>Responsible for financial compliance in accordance with UN-SHF rules and regulations. Directs and manages finance, banking, cash transfers and reporting. Provides oversight and training to field finance and accounting staff. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Hargeisa Country Office due to Somalia Security working context. Level of Effort (LoE) is 2% to this project.</i>						
1.3	Director of Programs	D	1	13,685.00	5	2.00	1,368.50
	<i>The Program Director will have overall management responsibilities for the implementation and oversight of the program. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Mogadishu Field Coordination Office.</i>						
1.4	Reporting & Program Development Officer	S	1	10,093.01	5	2.00	1,009.30
	<i>Responsible for ensuring project programming, implementation, reporting, and communication is in full program compliance with the donor and Mercy Corps project guidelines. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Mogadishu Coordination Office due to Somalia Security working context. Level of Effort (LoE) is 2% to this project.</i>						
1.5	Monitoring and Evaluation Manager	S	1	9,660.00	5	2.00	966.00
	<i>Leads the Somalia monitoring and evaluation department. M&E department provides review of program implementation, assists with collection of statistical data and works with program staff to refine implementation approach based on findings. Works to integrate programs in divergent sectors. Ensures that all programs adhere to Mercy Corps program standards and systems. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Mogadishu Field Coordination Office. Level of Effort (LoE) is 2% to this project.</i>						
1.6	Deputy Finance Manager (Hargeisa CO)	S	1	4,608.00	5	2.00	460.80
	<i>Has distinct responsibility of maintaining the country payroll for all offices as this is centralized in the Navigator Accounting System besides other finance roles of supporting field offices from the Navigator office. This is in line with Navigator Financial Accounting Segregation of duties and roles mapping to ensure compliance with Mercy Corps internal control system. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.7	Deputy Finance Manager (Roving Support)	S	1	3,942.00	5	2.00	394.20
	<i>Tasked with the role of supporting other field offices in financial and compliance roles. Responsible for bank reconciliation and other balance sheet accounts. This is in line with Navigator Financial Accounting Segregation of duties and roles mapping to ensure compliance with Mercy Corps internal control system. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						

1.8	Assistant Finance Officer (Mogadishu, Baidoa & Hargeisa CO)	S	3	684.00	5	2.00	205.20
	<i>Responsible for handling and maintaining cash ledger by undertaking data entry in the Navigator accounting system in Hargeisa Country Office, Baidoa Field office and Mogadishu coordination office. This is in line with Navigator Financial Accounting Segregation of duties and roles mapping to ensure compliance with Mercy Corps internal control system. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.9	Human Resources Manager	S	1	4,188.00	5	2.00	418.80
	<i>In charge of overall Human Resources for the Somalia Country Program and stationed in Hargeisa as the HR files are kept and maintained in Hargeisa due to security dynamics in Somalia. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.10	Human Resources Officer	S	1	1,380.00	5	2.00	138.00
	<i>Based in Hargeisa Country Office. She has the role of updating all HR files for the team members to ensure they are up-to-date. Ensures performance evaluation are undertaken and filed in each team members file. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.11	Procurement-Log Assistant (Mogadishu, Baidoa & Hargeisa CO)	S	3	877.20	5	2.00	263.16
	<i>In charge of procurement at Baidoa field office, Mogadishu field coordination office & Hargeisa country office. This follows Mercy Corps Field Procurement Policies which emphasizes procurement to be done by a different member in line with segregation of duties for transparency. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.12	Support Staffs (1 Driver, 4 Guards, 2 Cleaners & 1 Cook)	S	8	642.00	5	2.00	513.60
	<i>Pooled shared staffs based at Hargeisa Country Office. These are directly supporting all projects and their costs is shared among the projects following Mercy Corps Navigator System Allocation policy which is based on timesheet statistics allocation for all staffs who are charging their time directly to projects. This ensures each project pays for its fair share of expenses. Level of Effort (LoE) is 2% to this project.</i>						
1.13	ERMS Specialist	D	1	1,806.00	5	10.00	903.00
	<i>Will be in charge of food security sector activities under this program. The LoE for this position is 25% to this program. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 10% to this project.</i>						
1.14	Livestock/Agriculture Specialist	D	1	1,806.00	5	10.00	903.00
	<i>Will be in charge of livestock/agriculture sector activities under this program. The LoE for this position is 25% to this program. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 10% to this project.</i>						
1.15	Project Officer -Baidoa	D	1	1,440.00	5	50.00	3,600.00
	<i>In charge of program activities implementation in both Baidoa and Bardeele and providing support to Assistant Project Officer. Level of Effort (LoE) is 50% to this project.</i>						
1.16	Assistant Project Officer - Bardeele	D	1	780.00	5	50.00	1,950.00
	<i>In charge of day running of program activities in the field and also conducting community mobilization in Bardeele. Level of Effort (LoE) is 50% to this project.</i>						
1.17	Assistant M&E Officer - Baidoa	D	1	780.00	5	50.00	1,950.00
	<i>Will assist in Monitoring and Evaluation Manager to ensure program review implementation and monitoring are met. Ensures that all programs adhere to Mercy Corps and donor program standards and systems. Level of Effort (LoE) is 50% to this project.</i>						
1.18	Gender/PSEA Officer	D	1	1,810.80	5	2.00	181.08
	<i>Supporting Gender activities at field level for this project. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						

1.19	CARM Officer	D	1	1,412 .40	5	2.00	141.24
	<i>Supporting Community Accountability Reporting Mechanism (CARM) Officer activities at field level for this project. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.20	Senior Finance Officer (Mogadishu)	S	1	1,940 .40	5	2.00	194.04
	<i>In charge of finance at field offices where she undertakes data posting in line with roles mapping in the Navigator Financial Accounting system to ensure we are in compliance with set internal control systems. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.21	Finance Officer (Mogadishu)	S	1	1,170 .00	5	2.00	117.00
	<i>In charge of bank ledger data entry at Mogadishu field coordination office in line with mapped Navigator financial accounting system and ensure compliance with set internal control system. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.22	Senior Administration Officer (Mogadishu)	S	1	3,816 .00	5	2.00	381.60
	<i>In charge of administration at Mogadishu field coordination office. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.23	HR Officer (Mogadishu)	S	1	1,774 .80	5	2.00	177.48
	<i>In charge of maintaining staff files and tracking leave database at the Mogadishu field coordination office. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.24	Operations Manager	S	1	4,800 .00	5	2.00	480.00
	<i>Responsible for overall management of procurement, operations and logistics in Somalia. Develops and enforces procedures for all country support activities, including procurement protocol and fleet operations. Manages warehousing of supplies and/or commodities. Monitors security procedures. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. His position is roving and currently based out of Mogadishu Coordination Office due to Somalia Security working context. Level of Effort (LoE) is 2% to this project.</i>						
1.25	ICT/Asset Manager	S	1	1,170 .00	5	2.00	117.00
	<i>Leads IT and Asset Units. Responsible for ensuring functionality of IT systems in field offices and ensuring all assets are tracked accordingly. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.26	Admin Assistant (Baidoa)	S	1	900.0 0	5	2.00	90.00
	<i>In charge of administration at Baidoa field coordination office. A fair level of effort based on team member support has been budgeted to be charged on this project, time not budgeted for this project will be spent on complementary other donor grants in Somalia and charged accordingly. Level of Effort (LoE) is 2% to this project.</i>						
1.27	Safety Security and Policy Advisor	S	1	4,687 .20	5	2.00	468.72
	<i>The Safety Security and Policy Advisor is in charge of collecting, analyzing, disseminating and coordinating security operations for the whole program to ensure safety for both staff while implementing the program and also safety of the property. Time not budgeted for this program will be spent on complementary other donor grants in Somalia. Level of Effort (LoE) is 2% to this project.</i>						
1.28	Mogadishu Support Staffs (5 cleaners/cook & 1 Compound Support)	S	6	660.0 0	5	2.00	396.00
	<i>Pooled shared staffs based at Mogadishu Field Coordination Office. These are directly supporting all projects and their costs is shared among the projects following Mercy Corps Navigator System Allocation policy which is based on timesheet statistics allocation for all staffs who are charging their time directly to projects. This ensures each project pays for its fair share of expenses. Level of Effort (LoE) is 2% to this project.</i>						
1.29	Baidoa Support Staffs (2 cleaners/2 cooks)	S	4	660.0 0	5	2.00	264.00

	<i>Pooled shared staffs based at Baidoa Field Office. These are directly supporting all projects and their costs is shared among the projects following Mercy Corps Navigator System Allocation policy which is based on timesheet statistics allocation for all staffs who are charging their time directly to projects. This ensures each project pays for its fair share of expenses. Level of Effort (LoE) is 2% to this project.</i>						
	Section Total						20,837.02
2. Supplies, Commodities, Materials							
2.1	Provision of Unconditional Cash Transfers (UCT) to 430 drought-affected households to improve access to food in the Baidoa and Bardale districts of the Bay region. the vulnerable IDPs in drought-affected sites and households with malnourished under-five child (SAM and MAM) based on the admission records.	D	430	75.00	3	100.00	96,750.00
	<i>Provision of Unconditional Cash Transfers (UCT) to 430 drought-affected households to improve access to food in the Baidoa and Bardale districts of the Bay region. the vulnerable IDPs in drought-affected sites and households with malnourished under-five child (SAM and MAM) based on the admission records for 3 monthly cycles. (430 HH x \$75 x 3 cycles = \$96,750)</i>						
2.2	430 Selected HH's Mobile Money Transfer Charges (MMT)	D	430	1.50	3	100.00	1,935.00
	<i>Mobile Money Transfer (MMT) charges to selected beneficiaries at 2% of the total cash transfer to beneficiaries. (430 HH x \$1.5 x 3 cycles = \$1,935) this project.</i>						
2.3	Provision of livestock feed/fodder or supplementary feed	D	370	25.00	3	100.00	27,750.00
	<i>Provision of livestock feed/fodder or supplementary feed through vouchers for 3 monthly cycles to 370 beneficiaries. (370 HH x \$25 x 3 cycles = \$27,750)</i>						
2.4	Provision of water to livestock in voucher form	D	370	25.00	3	100.00	27,750.00
	<i>Cost of water provision through vouchers for the livestock for 3 monthly cycle to 370 beneficiaries. (370 HH x \$25 x 3 cycles = \$27,750)</i>						
2.5	Provision of cash + emergency livelihood inputs to enable 370 drought affected households to get back into production to secure a harvest /sustain animal health and fishing to improve household access to food.	D	370	75.00	3	100.00	83,250.00
	<i>Provision of cash + emergency livelihood inputs to enable 370 drought affected households to get back into production to secure a harvest /sustain animal health and fishing to improve household access to food for 3 monthly cycle. (370 HH x \$75 x 3 cycles = \$83,250)</i>						
2.6	370 selected HH's Mobile Money Transfer Charges (MMT)	D	370	1.50	3	100.00	1,665.00
	<i>Mobile Money Transfer (MMT) charges to selected beneficiaries at 2% of the total cash transfer to 370 beneficiaries. (370 HH x \$1.5 x 3 cycles = \$1,665)</i>						
2.7	Community mobilization (3 community mobilizations - 1 to target 2 IDP settlements, water trucking and fodder targets and emergency cash plus livelihood)	D	1	1,500.00	1	100.00	1,500.00
	<i>Cost of community mobilization exercise during beneficiaries selection process, hire of halls, vehicle hire, enumerators cost, trainers cost, refreshment/allowances for the participants. (1 x \$1,500)</i>						
2.8	Design, monitoring and evaluation including CARM	D	1	2,725.53	1	100.00	2,725.53
	<i>This cost will go towards CARM mobilization and sensitization, post-distribution or post construction monitoring, documentation and learning as well as routine monitoring of the project. This is estimated at \$2,725.23</i>						
	Section Total						243,325.53
3. Equipment							
NA	NA	NA	0	0.00	0	0	0.00

	NA							
	Section Total							0.00
4. Contractual Services								
NA	NA	NA	0	0.00	0	0		0.00
	NA							
	Section Total							0.00
5. Travel								
5.1	International Airfares - Somalia-Kenya RT	S	3	520.00	1	100.00		1,560.00
	<i>A total of four (4) return trips to cover Somalia/Kenya/Somalia program staff team International travel during the 6 months SHF project implementation. The estimated trips budgeted are for official program related travel since Mercy Corps has its country office in Somalia as opposed to Nairobi. The purpose of the trips is for field based staffs implementing the project to travel and meet Mercy Corps Regional and HQ technical staffs who cannot make it to Somalia to discuss project implementation issues. Equally the trips are used by field implementation staffs to attend Somalia NGO consortium sector coordination meeting related to project implementation, security and operation areas.</i>							
5.2	International Airfares - Somalia-Kenya RT	S	3	835.00	1	100.00		2,505.00
	<i>Mercy Corps Somalia SHF program related International staff travel expenses, such as lodging and per diem - based upon actual expenses - while working in Somalia. Travel expenses are for the trips shown above under International Airfare.</i>							
5.3	Local & Domestic airfare and travel costs	S	5	1,530.83	1	100.00		7,654.15
	<i>Costs related to travel by Mercy Corps staff based in Baidoa, Mogadishu and County Office for domestic air travel, transportation, lodging and per diem, for the purpose of implementing program activities, oversight and monitoring. These are estimated trips for local travel for the program team overseeing program implementation, conducting monitoring and evaluation verification, finance for beneficiary verification before payment and for PDM team members. (5 x \$1,530.83). The team to travel is from these positions: Country Director, Director of Programs, Monitoring and Evaluation Manager, Gender/PSEA Officer, CARM Officer, Finance Officer, Assistant Finance Officer, Operations Manager, Safety Security and Policy Advisor, Project Officer, Assistant Project Officer, Assistant M&E Officer and any other program team which may be needed at the time of implementation.</i>							
5.4	Vehicle Rental and related expenses	D	1	1,980.00	5	100.00		9,900.00
	<i>Two (2) vehicles will be rented with driver services for Mercy Corps program activities. MC plans to rent vehicles in lieu of purchasing vehicles. An analysis of cost of renting vehicles versus cost of purchasing vehicles was performed by MC based on Somalia situation and value for money, and it was determined renting is a more cost effective option.</i>							
	Section Total							21,619.15
6. Transfers and Grants to Counterparts								
NA	NA	NA	0	0.00	0	0		0.00
	NA							
	Section Total							0.00
7. General Operating and Other Direct Costs								
7.1	Communications Costs	S	3	3,050.00	5	2.00		915.00
	<i>Estimated usage costs for mobile phones, expense for landline phone service for office and internet service provider fees or usage fees. Level of Effort (LoE) is 2% to this project.</i>							
7.2	Rent	S	3	3,750.00	5	2.00		1,125.00
	<i>Estimated rent for the Hargeisa Country, Mogadishu Coordination and Baidoa field office. Level of Effort (LoE) is 2% to this project.</i>							
7.3	Utilities & Maintenance	S	3	2,759.32	5	2.00		827.80
	<i>Estimated utilities and maintenance services costs for the offices (Hargeisa Country, Mogadishu Coordination and Baidoa field office). Level of Effort (LoE) is 2% to this project.</i>							

7.4	Banking and Cash Handling Fees	S	1	1,640.00	5	100.00	8,200.00
	<i>Hawala transfer fees from HQ-Portland to Nairobi to field. Also includes field hawala transfers charges in Somalia. Level of Effort (LoE) is 100% to this project.</i>						
7.5	Security Services	S	3	5,066.67	5	2.00	1,520.00
	<i>SPU contracted security services fees in line with various Government requirement for office and staff housing. Level of Effort (LoE) is 2% to this project.</i>						
7.6	General Office expenses, Supplies & Stationeries	S	3	2,319.72	5	2.00	695.92
	<i>Estimated other costs (supplies which include toners, flipcharts, marker pens, printing papers, pens, stapler & its pins, program and finance box files). Level of Effort (LoE) is 2% to this project.</i>						
	Section Total						13,283.72
SubTotal			2,418.00				299,065.42
Direct							264,222.35
Support							34,843.07
PSC Cost							
PSC Cost Percent							7.00
PSC Amount							20,934.58
Total Cost							320,000.00

Project Locations

Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location					Activity Name
		Men	Women	Boys	Girls	Total	
Bay > Baidoa > Baidoa	50.00000	0	0	0	0	0	FSC: Activity 1.1.1: A total of 3 community mobilizations shall be und... FSC: Activity 1.1.2: Provision of Unconditional Cash Transfers (UCT) t... FSC: Activity 1.1.3: Mercy Corps will undertake PDM 4-6 weeks after ca... FSC: Activity 2.1.1: Provision of livestock feed/fodder or supplementa... FSC: Activity 2.1.2: The project will provide clean water for both liv... FSC: Activity 2.1.3: Provision of cash + emergency livelihood inputs t... FSC: Activity 2.1.4: Conduct PDM 4-6 weeks after Provision of cash + e...
Bay > Baidoa > Berdale	50.00000	0	0	0	0	0	FSC: Activity 1.1.1: A total of 3 community mobilizations shall be und... FSC: Activity 1.1.2: Provision of Unconditional Cash Transfers (UCT) t... FSC: Activity 1.1.3: Mercy Corps will undertake PDM 4-6 weeks after ca... FSC: Activity 2.1.1: Provision of livestock feed/fodder or supplementa... FSC: Activity 2.1.2: The project will provide clean water for both liv... FSC: Activity 2.1.3: Provision of cash + emergency livelihood inputs t... FSC: Activity 2.1.4: Conduct PDM 4-6 weeks after Provision of cash + e...

Documents	
Category Name	Document Description
Budget Documents	Mercy Corps-SOM-22-3485-RA3-FSC-INGO-22765-071722.xlsx
Project Supporting Documents	Beneficiary computations - Baidoa and Bardare SHF 3rd allocation (003).xlsx
Project Supporting Documents	Proposal Review Comment Responses.docx
Project Supporting Documents	BOQ Water trucking 3rd Allocation.xlsx
Budget Documents	Mercy Corps-SOM-22-3485-RA3-FSC-INGO-22765-072822-Revised.xlsx
Budget Documents	Mercy Corps-SOM-22-3485-RA3-FSC-INGO-22765-073022-revised 2.xlsx
Budget Documents	Microsoft Word - Mercy Corps Accounting System Overview.pdf
Budget Documents	Navigator Country Cost Allocation Framework.xlsx
Budget Documents	SHF Feedback-.pdf
Budget Documents	Mercy Corps-SOM-22-3485-RA3-FSC-INGO-22765-073022-revised 2.xlsx
Grant Agreement	MC-GA-22765-HCSigned.pdf