

PROJECT DOCUMENT

Project title: *Implementation of the SDG Partnership Platform Primary Healthcare Window 2021 Annual Workplan*

Overall Programme Title: The SDG Partnership Platform (SDGPP)

Overall strategic objective of the Programme

Demonstrate how the power of partnerships can effectively translate the Sustainable Development Goals (SDGs) into action on the ground and thereby guide and accelerate impact, maximize investments, and optimize financial, intellectual and human resource utilization to enhance efficiencies; ultimately, driving collective impacts for people, planet, prosperity and peace, thus leaving no-one-behind.

Implementing Agencies: UNFPA, UNAIDS.

Short description of the overall Programme

The Sustainable Development Goals agenda is marked by solidarity, participation and universality, with a fundamental shift expected in the development finance architecture.

Under the leadership of the Government of Kenya therefore, the UN System in Kenya in 2017 helped to spearhead the SDGPP in collaboration with development partners, private sector, philanthropy, academia and civil society, including faith-based stakeholders.

The SDGPP was formally launched by the Government of Kenya at the UN General Assembly in 2017¹ and has become a flagship initiative under Kenya's UN Development Assistance Framework 2018-2022 (UNDAF)². As the entire UNDAF, the SDGPP is geared to contribute to the implementation of Kenya's Big Four agenda in order to accelerate the attainment of the Country's Vision2030, and SDGs.

The SDGPP focusses on four key strategies:

1. Joint advocacy and policy dialogue to create an enabling environment that helps partnerships thrive.
2. Advance large-scale SDG Public Private Partnerships in support of the Government's Big Four agenda.
3. Advance SDG financing through optimizing a diversity of blended financing instruments and redirection of capital flows towards SDG impacts, engaging a range of partners from public and private sector including philanthropy.
4. Facilitate monitoring and evaluation, learning and research to inform best and promising policy and practices for catalyzing SDG partnerships, financing and innovations.

In line with the current UN reform, The SDGPP has established a Secretariat housed at the UN Kenya Resident Coordinator's Office to support UN agencies, funds and programmes, as well as all other Platform Partners, to deliver as one their finest support to Kenya's development agenda.

Primary Healthcare (PHC) – in the SDG 3 cluster – has been the first SDGPP window activated contributing to the attainment of the Universal Health Coverage as a key pillar of the Big Four agenda.

In 2018, the Platform received global recognition from UNDCO and the Dag Hammarskjold Foundation as a best practice model to accelerate SDG partnerships and financing³, and over the last three (3) years the PHC Window has been making important strides towards advancing PHC PPPs, investments, and innovations in Kenya but much more should and can be done to support the Country in financing and delivering on its UHC commitment to the people.


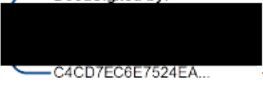

¹ https://gadebate.un.org/sites/default/files/gastatements/72/ke_en.pdf

² [https://www.undp.org/content/dam/kenya/docs/unct/UNITED%20NATIONS%20DEVELOPMENT%20ASSISTANCE%20FRAMEWORK%20\(UNDAF\)%20B5%20web.pdf](https://www.undp.org/content/dam/kenya/docs/unct/UNITED%20NATIONS%20DEVELOPMENT%20ASSISTANCE%20FRAMEWORK%20(UNDAF)%20B5%20web.pdf)

³ <http://daghammarskjold.se/wp-content/uploads/2018/06/UNDG-CountryStudy-Kenya.pdf>

Names and signatures of the Participating UN Organizations

Agreed by (signatures):

Participating UN Organizations (PUNOs):	
UNRCO <i>Name of Representative: Dr. Stephen Jackson, UN Resident Coordinator to Kenya</i>	
Signature: _____	
Date and Seal:	03-Jun-2021
UNFPA <i>Name of Representative: Dr Ademola Olajide, UNFPA Representative to Kenya</i>	
Signature: _____	
Date and Seal	02-Jun-2021
UNAIDS <i>Name of Representative: Dr Medhin Tsehau, UNAIDS Representative to Kenya</i>	
Signature: _____	
Date and Seal	31/05/21

Project Summary

H.E Uhuru Kenyatta, the President of Kenya, prioritized UHC in the Government's "Big 4 Action Plan" announced in January 2018⁴.

The Ministry of Health, through a consultative process has developed Kenya's UHC roadmap. Strengthening of community health and primary healthcare has been outlined as a key priority and "best-bet" to attain UHC in Kenya.

Moreover, and in support of its domestic resource mobilization agenda, and drive to increase efficiencies in the delivery of healthcare, the Government of Kenya is looking at means to better harness the financing and delivery capabilities of the private sector for health, as long as value for money for the public system can be safeguarded, and care increasingly can be delivered affordable for all.

In response, the SDGPP established early 2018 its PHC Window to be a critical driver working with key stakeholders towards achieving Universal Health Coverage (UHC) in line with the SDG3 framework, Kenya's Big Four Agenda, and UHC roadmap.

Over the last three years and under the leadership of the SDGPP co-chairs, the Cabinet Secretary for Ministry of Health (MOH) in Kenya, Chair of the Council of Governors (COG) Health Committee and Governor of Isiolo County, and UN Resident Coordinator to Kenya, the SDGPP Governance and Coordination structures have been enhanced, implementation accelerated, and resource and partnership base expanded.

The SDGPP has become a flagship programme under Kenya's UNDAF 2018-2022 and the SDGPP Secretariat has finalized, in consultation with all its partners, a 5-Year Strategic Plan and Budget informed by a clear Theory of Change, which again is informing the development of PHC Window Annual Workplans.

In line with the SDGPP PHC Window strategic plan, key milestones have been reached over the last three years towards the following three sub-outcomes:

- Enhanced institutional, organizational, and staff capacities at national and county government to advance public private collaboration and innovation for PHC.
- Innovative financing mechanisms advanced in support of Kenya's domestic resource mobilization agenda for Health.
- Innovative solutions and partnerships catalyzed to strengthen PHC delivery

The SDG Partnership Platform has established a Multi-Partner-Trust-Fund (MPTF). UNFPA and UNAIDS, are both signatory to the SDGPP MPTF and due to their mandate, core strengths and comparative advantages within Kenya selected to lead this year implementation of MPTF funded PHC window activities.

Whilst the primary funding instrument for the Platform will be the MPTF, other parallel funding and in-kind contribution mechanisms are also being used where appropriate for respective donors and partners, and to resource the entire five-year workplan of the PHC Window and Secretariat leading coordination over the entire Platform.

⁴ Kenya's President, Uhuru Kenyatta in "Daily Nation", 23 January 2018, <https://goo.gl/UDJCHF> The other three pillars include Food Security; Affordable Housing and Manufacturing. By 2022 the Government seeks to raise the share of manufacturing sector from 9% to 15% of GDP, expand food production and supply, provide universal health coverage for all Kenyans and build 500,000 affordable houses.

2. Project approach

The PHC Window partnership has developed a theory of change and five-year strategic plan (2018-2022) which is included within Annex one (1) and two (2) of this proposal.

Whilst the SDG Partnership Platform's overall goal aims at contributing to the Government of Kenya's efforts to attain the SDG target 17.17: *Effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships encouraged and promoted in Kenya*, more specifically the SDG3 Primary Healthcare Accelerator Window's support is contributing to Government of Kenya's efforts in attaining the SDG target 3.8: *Achieve universal health coverage (UHC), including financial risk protection, access to quality essential health care services, and access to safe, effective, quality, and affordable essential medicines and vaccines for all.*

SDG3 Primary Healthcare Accelerator Window's planned results are laid out in the following three sub-outcomes:

- Enhanced institutional, organizational, and staff capacities at national and county government to advance public private collaboration and innovation for PHC.
- Innovative financing mechanisms advanced in support of Kenya's domestic resource mobilization agenda for Health.
- Innovative solutions and partnerships catalyzed to strengthen PHC delivery

The SDGPP strategies follow a three phased-approach (I. Diagnostics and Facts, II. Design and Planning and III. Active facilitation of on-the-ground implementation (national and county level) under which a common fact-base will firstly be established for Platform members to jointly identify selected bold transformative initiatives in pursuit of the SDG Partnership Platform goals and objectives, secondly to carefully co-create with key stakeholders for the successful delivery of these initiatives and thirdly to facilitate implementation of the initiatives.

Based on its strategies, reflecting the current needs and government priorities for support, and the availability of funding, the SDG Partnership Platform develops Annual Workplans for endorsement by its Steering Committee.

At the recent PHC Window Steering Committee meeting (14 December 2020, Nairobi) the partnership received approval from its leadership for the continuation of the implementation of its strategic plan for another one year after which it would review the progress and impact made so far with the current strategies and approach. Within Annex three (3) of this proposal, the entire PHC Window 2021 Annual-Workplan can be found, in which activities are highlighted having approved MPTF budget allocations.

2.1 Project management arrangements

As co-signatories to the SDGPP MPTF, UNFPA and UNAIDS will take lead in the implementation of the project activities funded by MPTF in the 2021 workplan.

The SDGPP PHC Window Secretariat posted at UNAIDS will be responsible for the coordination of all partners engaged in implementation of the PHC Window for successful project delivery in 2021, as well as facilitation of necessary oversight and strategic guidance through the PHC Window Steering Committee (including through keeping the Steering Committee membership abreast of progress through monthly reporting, and organization of quarterly Steering Committee meetings).

The SDGPP Platform Secretariat housed at the UNRCO in Kenya will provide external relations, resource mobilization, advocacy and monitoring and evaluation support to the PHC Window.

2. 2 Project deliverables and the results framework

Outcome	Output	Activity	2021 deliverables	PUNO
Enhanced institutional, organizational, and staff capacities at national and county government to advance public private collaboration and innovation for PHC.	National and County Government capacities built to steward optimum private sector engagement for universal access to quality affordable PHC	Technical and coordination support provided to processes related to drafting and refinement of policies and regulations to optimize public private collaboration, financing, and innovation for universal access to quality affordable PHC.	Enhanced technical and coordination capacities at key Government partners for advancing PHC PPPs, investments and innovations (in line with SDGPP ToC and strategic workplan approved for 2021)	UNFPA
		Conduct research and analysis on policies and strategies related to PHC partnerships, financing and innovation		
		Facilitate coordination support to enhance the capacity of the COG Health Secretariat		
		Facilitate technical and coordination support to MOH PPP Unit, Division of Policy and Planning, to implement the Health PPC		
		Enhance technical and coordination at FCDC Secretariat in support of County PHC PPP initiatives, and to facilitate more structured dialogue and inputs from the FCDC / ASAL Counties in PPC policy and financing discussions		
	Public, Private and blended financing models supported to transaction accelerating universal access to quality affordable PHC	Enhance technical and coordination capacities at KHF Secretariat to facilitate 1) identification of new PPP and investment opportunities to expand the current SDGPP PHC Window pipeline 2) structured engagements and open dialogue	Enhanced collaboration with KHF in policy dialogue, addressing challenges related to transacting partnerships, and expansion of PHC PPP pipeline	UNAIDS
		Transaction support to National and County Government counterparts in advancing PHC PPC initiatives	Technical support provided to selected Counties for lifting new PHC PPP concepts from idea to practice (eg Makeni, Isiolo and Kisumu)	UNFPA 2 Counties (Makeni & Isiolo)
		Catalytic support to innovative health financing and investment initiatives supported by the SDGPP (eg PHC Fund, AHDP, ASRH, DIB, NBCC, Zipline, Zenysis & others etc)	Strategic convenings and joint-missions organized to assure common understanding and broad-based ownership and buy-in from National and County Government for PHC PPP initiatives supported by SDGPP	UNAIDS 2 counties (Kisumu and 1 more to be selected)
				UNAIDS
SDG Partnership Platform PHC Window programming efficiently, effectively and accountably implemented	Sufficient SDG Partnership Platform PHC Window Secretariat coordination and operational capacities to support the PHC Window Co-Chairs, Steering Committee, and partners to collectively deliver on their ambitions	SDG Partnership Platform Operational Support	Sufficient operational support for all PUNOs to successfully deliver on their respective SDGPP 2021 workplan and budgets	UNFPA

ANNEX 1: SDGPP PHC WINDOW THEORY OF CHANGE

ANNEX 2: SDGPP PHC WINDOW 2021 WORKPLAN AND BUDGET (MPTF)