

UNDG Haiti Reconstruction Fund 2024 Projects' update

- **Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening**
- **Strengthening the Management of Services and the Health System in Haiti**

May 2025

**MPTF OFFICE GENERIC ANNUAL PROGRAMME¹ NARRATIVE PROGRESS REPORT
REPORTING PERIOD: 1 JANUARY 2019 – 30 SEPTEMBER 2024
FINAL NARRATIVE PROGRESS REPORT**

Programme Title & Project Number	Country, Locality(s), Priority Area(s) / Strategic Results ²
<ul style="list-style-type: none"> Programme Title: Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening Programme Number: BRA/16/004 00095226 MPTF Office Project Reference Number: UNDG/HRF-13 Vocational Training³ 	<p><i>Country/Region:</i> Brazil/LA</p> <p>UNDAF 4: South-South Cooperation in the Context of Sustainable Development and Eradication of Poverty.</p> <p>Country Programme Document/CPD: 4.1. Knowledge management mechanisms strengthened; 4.2 Expanding South-South cooperation agenda by including broad, planned and complementary themes.</p>
Participating Organization(s)	Implementing Partners
<ul style="list-style-type: none"> UNDP Brazil 	<ul style="list-style-type: none"> UNDP Haiti
Programme/Project Cost (US\$)	Programme Duration
<p>Total approved budget as per project document: 17,000,000.00</p> <p>MPTF /JP Contribution⁴:</p> <ul style="list-style-type: none"> UNDP Brazil US\$ 16,830,000.00 <p>Agency Contribution:N/A)</p> <p>Government Contribution:N/A</p>	<p>Overall Duration; 4 ½ years</p> <p>Start Date: ⁵ 13th July 2016</p> <p>Original End Date⁶ 31st December 2019</p>

¹ The term “programme” is used for programmes, joint programmes and projects.

² Strategic Results, as formulated in the Strategic UN Planning Framework (e.g. UNDAF) or project document;

³ The MPTF Office Project Reference Number is the same number as the one on the Notification message. It is also referred to as “Project ID” on the project’s factsheet page the [MPTF Office GATEWAY](#)

⁴ The MPTF or JP Contribution, refers to the amount transferred to the Participating UN Organizations, which is available on the [MPTF Office GATEWAY](#)

⁵ The start date is the date of the first transfer of the funds from the MPTF Office as Administrative Agent. Transfer date is available on the [MPTF Office GATEWAY](#)

⁶ As per approval of the original project document by the relevant decision-making body/Steering Committee.

Other Contributions (donors): N/A	Current End date: ⁷ 30 September, 2024
TOTAL: US\$ 16,830,000.00	
Programme Assessment/Review/Mid-Term Eval.	Report Submitted By
Assessment/Review – 3rd Substantive Revision attached X Yes <input type="checkbox"/> No Date: 14/06/2022 Mid-Term Evaluation Report – N/A <input type="checkbox"/> Yes <input type="checkbox"/> No Date: <i>dd.mm.yyyy</i>	<ul style="list-style-type: none"> ○ Name: Daniel Furst / Maria Claudia Cambraia ○ Title: Programme Officer / Project Manager ○ Participating Organization (Lead): UNDP Brazil ○ Email address: daniel.furst@undp.org / maria.cambraia@undp.org

⁷ If there has been an extension, then the revised, approved end date should be reflected here. If there has been no extension approved, then the current end date is the same as the original end date. The end date is the same as the operational closure date which is when all activities for which a Participating Organization is responsible under an approved MPTF / JP have been completed. As per the MOU, agencies are to notify the MPTF Office when a programme completes its operational activities.

NARRATIVE REPORT

EXECUTIVE SUMMARY

- The terrible earthquake of January 12, 2010, which struck Haiti, had greatly affected the Haitian education system, particularly the vocational training sector. However, this devastating event served as a pretext for the Government of the Republic to begin the Re-foundation of the Educational System. The Vocational Training sector has been identified as a major area of intervention and the project “Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening” is part of this dynamic and responds to the need to promote the development of public provision of technical and vocational training, and the qualification of the workforce, with a view to generating employment and social promotion for young Haitians.
- The project rests on four pillars of intervention: (i) building (initially) one vocational training center (Les Cayes) (ii) performing institutional strengthening actions to support Institut National de Formation Professionnelle et Technique (INFP); (iii) offering a training and educational program for the target population, supported by a set of community outreach activities carried out by the National Services for Industrial Learning (SENAI), from Brazil, with the support of INFP and other partner entities with a view to raise boys’ and girls’ interest to pursue technical and vocational education; and (iv) project management, monitoring and evaluation.
- As informed by the previously report this project was designed, elaborated and signed under the government of President Martelly in July 2016. At the end of May and the beginning of June 2017, the first project mission was held in PAP/Haiti with a new government established.
- During the first mission in Haiti, held in May 2017, the GoH, through its new director of the INFP, requested the revision of the project to increase the number of Vocational Training Centers from one to three. GoH also indicated the possible sites for the VTC’s installation: Les Cayes, St. Marc and Fort Liberté. After the 1st mission, four Steering Committee meetings were carried out to negotiate the construction of the three VTC, instead of one, leading to budget and workplan relocation, changing meaningfully the project and the budget allocation.
- In April 2018, in a bilateral meeting between GoB and GoH, a final agreement on the budget was reached to implement both the hard component (construction of three centers / equipment) and the soft component (methodology and training to teachers and to the general public). As a result, a 1st substantive revision of this project was designed by UNDP and approved by all partners and the project board (Institut National de Formation Professionnelle/INFP, Brazilian Agency Cooperation/ABC, UNDP Brazil, UNDP Haiti and SENAI) in May 2018.
- The strategy was, therefore, to build the three centers in Haiti and, during the final period of construction, to train Haitian teachers, allowing them to dominate the methodology and knowledge.
- After this decision, and despite the best efforts to move on, project faced several challenges that prevented its advance as expected, such as: political instability in Haiti, challenges on the chosen terrain to build the first VTC in Les Cayes, such as additional engineering studies were needed because of flood risk, the legal property title was obtained by INFP only in 2020, delays on the bidding process for Les Cayes (first bidding on September 2018 was unsuccessful, the second was launched in December 2018 and contract was signed in June 2019) and the delay on Les Cayes construction because of turmoils/riots. Considering these difficulties, and the lack of time for bidding and constructing the 2nd and 3rd center, the bidding process for those centers was not yet released.

Finally, in the end of first quarter of 2020, the unprecedented and unexpected impact of COVID 19 hit hard Brazil and Haiti, delaying even more the construction progress with the corollary of hitting heavily the soft component implementation plan.

- Given all these obstacles in the field, just one of the three VTCs, that of Les Cayes, was under construction, and some delays were observed due to the Pandemics. Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021.
- During the first semester of 2021, all project activities had been put on standby.
- After the holding of the sixth steering committee meeting in July 2021 the main objectives of the hard component were to:
 - Construct the professional center of Fort-Liberté.
 - Complete the extension of the gabion wall by an additional 80ml in order to respect the recommendations of the environmental impact study.

Before the operational end of the project scheduled for September 2022

- The Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.
- The Project Steering Committee also approved the substantive revision to extend the project until December 31, 2022 in order to meet the June 30, 2023 closing deadline. By the end of the first semester of 2021, the HRF had extended the fund until June 30, 2023.
- Contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft part and USD 820,000.00 to the hard part. This amount was used for the benefit of the INFP and the VTC of Les Cayes.
- After the holding of the seventh project steering committee meeting in April 2022 the main objectives of the project were to:
 - 1- Update the operational closure of the project scheduled for September 30th, 2022;
 - 2- Update the closure of the project scheduled for December 31st 2022;
 - 3- No longer build the Vocational Training Center at Fort Liberté due to insufficient resources, public security issues in Haiti and the unrealistic time completion of the physical construction of the VTC in barely 5 months.
- The soft component (training) strategy was designed to be implemented after the VTCs were built and fully equipped. The professional teams (managers and teachers) of the VTCs had to be identified and ready to receive the training sessions at the new facilities. The construction delay prevented the implementation of this strategy, and due to the challenges imposed by the Covid-19 pandemic, the alternative was to develop online training courses which were fully implemented until 31 December 2020 for the Haitian professional teams. This proposal was approved at the Fifth Steering Committee Meeting, held on July 29, 2020. The activities included:
 1. An online training platform in French for managers and administrative staff and for the instructors;

2. Online education modules for managers and administrative staff and for the instructors on pedagogical matters;
3. Preparation of guidelines in 5 areas of professional training.

The INFP provided the physical structure to conduct the online training courses and the project was responsible for the provision of internet connection and computer equipment. UNDP Brazil and SENAI signed a Letter of Agreement so that the activities could be carried out.

- The online training courses held in 2020, due to the context of the Covid19 pandemic, were considered successful and for this reason, the training courses held by SENAI using the same platform will be continued.
- After the holding of the sixth project steering committee meeting in July 2022 the main objectives of the soft component of the project were to:

Continue the online training activities conducted by SENAI for the second semester of 2021 and the trainings in Brazil during the first semester of 2022 for the managers and administrative staff and for the instructors. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP, received online training and on the job capacity building held in Brazil in 2021 and 2022. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

- In 2022, UNDP Brazil launched the bidding processes to purchase equipment for the VTC of Les Cayes. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project.
- Some items available in the Haitian market were purchased in the country in 2022, such as computer and office equipment and vehicles/motorcycles. Firms are working to equip the 10 vocational schools with alternative energy (solar panels, batteries, and inverters). To avoid stopping the work due to the closing of the project's accounts on December 31, 2022, these firms were paid in advance by the UNDP with a bank guarantee equal to the amount paid by the latter.
- Due to the security situation the project steering committee held the 8th meeting and decided to request the extension of the Haiti Reconstruction Fund (HRF) until December 2024 in order to finalize the project activities.
- In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and inputs were safely stored in a warehouse in Brazil. The bidding process for the international transportation of the items, equipment, and furniture for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes.
- Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. From the 19th to 24th of June 2024 the consultant participated in a mission to finalize the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Equipment installation activities were successfully completed, and the Vocational Training Center is operational. Also, the ownership of the equipment, furniture and inputs that were purchased under the project were transferred to INFP.

- From the 24th to the 26th of June 2024, SENAI carried out online trainings (webinars) with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested online trainings due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context.
- All project activities are finalized. The Project's final Steering Committee meeting was held, and the following decisions were approved: i) To operationally close the project, given the impossibility of extending the Haiti Reconstruction Fund (HRF), which financed the project, and considering that the project's objectives were fully accomplished; and ii) To return the remaining balance to the Haiti Reconstruction Fund.
- The online capacity building held in June replaced the in-person capacity building to occur in Haiti, which generated lower costs to the project, justifying the remaining balance of USD 510,907.86 to be refunded to the donors of the Haiti Reconstruction Fund. In October 2024, the Government of Haiti officially launched the 2024-2025 school year and inaugurated the "Paulo Freire Vocational Training Center" in Les Cayes on November 1, 2024.

I. Purpose

- The project aims at supporting the efforts by the Haitian government to rebuild the country in a way that addresses longstanding, structural challenges that have delayed social and economic development for the last past years by contributing to the employability of the country's population, particularly the youth. Expected impact will include income generation through employment and self-employment. The project will also enable an expansion of the private sector by increasing the supply of qualified labor, thus contributing to a reduction of poverty over the longer term.
- The project addresses the imperative to pursue the expansion of technical and vocational education, job generation and social promotion.

II. Results

i) Narrative reporting on results:

The project has three operational components. UNDP-Haiti is responsible for the "Hard component" of the project which concerns the construction and the provision of equipment for the Vocational school of Les Cayes (4500 m2) with the following sectors: metal mechanics, information technology, civil construction, refrigeration, automotive:

- Outputs 1.3 Vocational training center built or upgrade to offer initially vocational training center;
 - Outputs 1.4 Vocational training center equipped with tools, machinery, and furniture for development of vocational training courses; and
 - Outputs 4.1 Project managed, monitored and evaluated.
- **Outcomes:**

Outcome 1 - Vocational training center establish with a capacity to train about 3000 students.

ACTIVITIES CARRIED OUT ON THE BASIS OF THE EXPECTED RESULTS FOR THE PERIOD

The situation in September 2024 is as follows:

- 1) Contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP Haiti found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft component and USD 820,000.00 to the hard component. This amount was used for the benefit of the INFP and the Professional School of Les Cayes.

INF, \$650,000.00:

- Equipping 10 other professional centers of the INFP located in 5 regions of the country with hybrid energy systems, as well as computers and printers, purchase of generators...
- Purchase of vehicles (2 vehicles all terrain and 2 motorcycles)
- Capacity building by hiring 3 consultants

Vocational school of Les Cayes: \$80,000.00

Structure and/or equipment for Les Cayes: camera surveillance system, hybrid power, adjustments suggested by the consultant from Brazil regarding electricity, and space for tiling in the workshops.

The purchase processes related to the items above were concluded.

- 2) Complete the extension of the gabion wall by an additional 80ml.

At the time of the provisional reception of the building in April 2021, the director of INFP had requested, among other things, to reinforce the security of the workshops with additional metal bars, to install air conditioning in the technology rooms, and to install a 50kw generator as well as inverters and batteries to make the center operational. This request was to be included in the contract to extend the additional protective wall by 80 ml. On August 14, 2021, a violent earthquake hit the south of the country causing death and desolation. However, the Vocational School of Les Cayes, as planned (because it was calculated to withstand an earthquake of magnitude 8), withstood the shocks and suffered only minor damage such as: loss of verticality of part of the fence over 50ml, misalignment of certain doors of the workshops, and significant breakage of underground piping systems. In March 2020, works began on the extension of the gabion wall, as well as the additional work requested by the INFP management and the repair of the earthquake damage. In 2022, the works were concluded, including the gabion wall.

- In 2022, UNDP Brazil launched the bidding processes to purchase equipment for the VTC of Les Cayes. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and inputs

are safely stored in a warehouse in Brazil. The bidding process for the international transportation of the items and equipment for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. From the 19th to 24th of June 2024 the consultant participated in a mission to finalize the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Equipment installation activities were successfully completed, and the Vocational Training Center is operational. Also, the ownership of the equipment, furniture and inputs that were purchased under the project was transferred to the INFP. SENAI conducted the capacity building in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community. The online training activities, conducted by SENAI, for the managers and administrative staff and for the instructors occurred during the second semester of 2021 and the training activities in Brazil in 2022. The equipment installation activities were successfully completed, and from the 24th to the 26th of June 2024, SENAI carried out online trainings (webinars) with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested online trainings due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context.

- All project activities are finalized. The Project's final Steering Committee meeting was held, and the following decisions were approved: i) To operationally close the project, given the impossibility of extending the Haiti Reconstruction Fund (HRF), which financed the project, and considering that the project's objectives were fully accomplished; and ii) To return the remaining balance to the Haiti Reconstruction Fund.
- The online capacity building held in June replaced the in-person capacity building to occur in Haiti, which generated lower costs to the project, justifying the remaining balance of USD 510,907.86 to be refunded to the donors of the Haiti Reconstruction Fund.
- In October 2024, the Government of Haiti officially launched the 2024-2025 school year and inaugurated the “Paulo Freire Vocational Training Center” in Les Cayes on November 1, 2024.

Outcome 2 - INFP institutionally strengthened focusing on further developing its capacity to fulfill its institutional mandate to promote technical and occupational education in Haiti.

- 3) 02 (two) Outputs and some activities were carried out in parallel to the construction of the Vocational Training Center of Les Cayes. These outputs aim to qualify INFP trainers to work in the VTC, and to prepare INFP's management team to work in the VTC. The 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP, received online training and the capacity building in Brazil, conducted by SENAI, in 2021 and 2022. Also, in June 2024, SENAI carried out an online capacity

building to train the Haitian instructors on how to handle the equipment in the 5 areas of professional training. The results of the online trainings were positive, considering the existing context.

Outcome 3 - Training programs offered for the general population on occupations with particular focus on youth and high employability and/or self-employment potentials.

- 1) 03 (three) Outputs and some activities were previously expected to be carried out after the Vocational Training Center/VTC is to be delivered to the Government of Haiti, i.e., after construction and after equipping the Center. These outputs apply to the development of teaching resources (materials for classes), vocational training courses in the selected areas developed at VTCs and actions to promote Gender Equity, environmental sustainability and entrepreneurship. Nonetheless, considering the delay of the VTC building, the proximity of the project end date, and the Covid19 pandemic, alternative options took place such as online training courses for the Haitian professional teams. This alternative was presented and approved at the Fifth Steering Committee Meeting held on July 29, 2020, and was concluded in the second semester of 2021, in parallel to the construction of Les Cayes. Despite the political instability and the pandemic of Covid-19, the construction of the vocational school in Les Cayes was completed and the provisional acceptance of the work took place on April 30, 2021. In 2022, SENAI conducted the capacity building in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. Also, in June 2024, SENAI carried out an online capacity building to train the Haitian instructors on how to handle the equipment in the 5 areas of professional training. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to their community.

Outcome 4 - Project adequately managed, monitored and evaluated.

01 (one) Output carried out which refers to management activities of this project both from UNDP Brazil and UNDP Haiti staff and project personnel. During 2019, the project was dully monitored, and best efforts were made to accelerate its development, but the sequence of challenges above-mentioned prevented the project to perform as expected along that year. Nevertheless, in the beginning of 2020, UNDP-Brazil, SENAI and ABC held discussions in order to find an alternative that would speed up project execution amid the Covid-19 pandemic. The alternative was the online training courses conducted by SENAI until 31 December 2020 in parallel to the construction of Les Cayes. On July 29, 2020, the proposal was presented and approved at the Fifth Steering Committee Meeting. To carry out the distance training courses, UNDP-Brazil and SENAI signed a Letter of Agreement. INFP provided with the physical structure to conduct the distance training courses and the project was responsible for the provision of internet connection and computer equipment and all technical content of the courses. During the first semester of 2021, all project activities had been put on standby waiting for the approval of the extension end date of the project until June 30, 2023, by the Haiti Reconstruction Fund. The approval came by the end of the first semester of 2021 and the discussions to resume the activities of the soft component, such as the continuation of the distance training activities and the capacity building in Brazil, conducted by SENAI, took place at the 6th Steering Committee Meeting held on 1st July 2021. In 2022, SENAI conducted the training sessions in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. In

June 2024, SENAI carried out an online capacity building to train the Haitian instructors on how to handle the equipment. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to their community.

- **Describe any delays in implementation, challenges, lessons learned & best practices:**

A negotiation began in the first mission to Haiti in 2017 to review the hard component of the project (construction and supply of equipment for the Vocational Training Center) and the soft component (SENAI professional training methodology), and in May 2018 the 1st substantive revision of BRA/16/004 was approved. Two INFP and UNDP Haiti missions to Brazil were held, in addition to four meetings of the Project Steering Committee, to negotiate the substantive revision. In this sense, the negotiations to change from one to three centers – and continuous request by the GoH to keep renegotiating the financial terms and the balance between the hard and soft component - were relevant reasons for the initial delays in the execution of the project.

Despite the best efforts to move on, after the first substantive revision, the project faced several challenges that prevented its advancement as planned, such as: political instability in Haiti, challenges on the chosen terrain to build the first VTC, additional engineering studies were needed because of flood risk, delays on the bidding process for Les Cayes (first bidding on September 2018 was unsuccessful, the second was launched on December 2018 and contract signed in the June 2019), lack of documentation of land ownership and the rise of the Covid-19 pandemic. Despite these challenges, the building of the VTC at Les Cayes was completed and the provisional acceptance of the work took place on April 30, 2021.

In July 2021, the Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.

However, contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed by internal UNDP procedures and when the contract was awarded at the beginning of January 2022, UNDP Haiti found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft component and USD 820,000.00 to the hard component. This amount was used for the benefit of the INFP and the Professional School of Les Cayes.

In addition, the rise of the Covid-19 pandemic in 2020 brought new challenges to the project, not only causing further delays on the construction of Les Cayes, but also forcing the project to develop creative alternatives to implement both the hard and soft components, especially the distance training courses. The approval of the project's extension end date which was granted by the Haiti Reconstruction Fund at the end of the first semester of 2021 resulted in the suspension of the soft component activities during the first semester of 2021. Discussions to resume the activities, such as the continuation of the online training activities carried out

by SENAI during the second semester of 2021, were approved by the project board at the 6th Steering Committee Meeting, held on 1st July 2021. The online training activities took place in November and December of 2021 and, in 2022, the 30 instructors and the team of 15 managers and administrative support staff, selected by INFP, participated in the capacity building which took place in Brazil and organized by SENAI. In June 2024, SENAI carried out an online capacity building to train the Haitian instructors on how to handle the equipment in the 5 areas of professional training. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

- In 2022, most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes and other project activities were interrupted. The purchased equipment and inputs are safely stored in a warehouse in Brazil and will be sent to Haiti when the formal approval of the Haiti Reconstruction Fund (HRF). The project steering committee held the 8th meeting and decided to request the extension of the Haiti Reconstruction Fund (HRF) until December 2024 in order to finalize the project activities. The purchased equipment and inputs are safely stored in a warehouse in Brazil and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended, and the project may make new commitments. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and inputs were safely stored in a warehouse in Brazil. The bidding process for the international transportation of the items and equipment for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. From the 19th to 24th of June 2024 the consultant participated in a mission to finalize the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Equipment installation activities were successfully completed and the Vocational Training Center is operational. Also, the ownership of the equipment, furniture and inputs that were purchased under the project was transferred to the INFP.
- As lessons learned, it is important to highlight the risk of continuous renegotiation of the objectives and of the program budget, as it prevents the implementation to be delivered on time and properly; and the need to have a conservative analysis of the key issues such as timing and capabilities of implementing the project under a challenging environment, availability of resources and inputs needed for the project in that environment and the risks of turmoil and political challenges.
- **Qualitative assessment:** Provide a qualitative assessment of the level of overall achievement of the Programme. Highlight key partnerships and explain how such relationships impacted on the achievement of results. Explain cross-cutting issues pertinent to the results being reported on. For Joint Programmes, highlight how UN coordination has been affected in support of achievement of results.

Although the best efforts were made, several challenges prevented the project from performing as expected within the timeframe. It is important to notice that all the key partners - UNDP Brazil, UNDP Haiti, ABC – Brazilian Agency of Cooperation, SENAI, and INFP were engaged in finding alternative solutions to speed up proper implementation of the project, even under the existing challenges, considering the financial resources available and the commitment of all partners to reach the objectives of the project and ensure the full transfer of knowledge from Brazil to Haiti.

ii) Indicator Based Performance Assessment:

		<u>Achieved</u> Indicator Targets	Reasons for Variance with Planned Target (if any)	Source of Verification
Outcome 1 Vocational training centers establish with a capacity train about 3000 student a year Indicator:3000 students learning Baseline:0 Planned Target: 1				
Output 1.3 Vocational training center built or upgrade to offer initially vocational training courses	Indicator nr.1: Administrative building build and/or upgrade Baseline:0 Planned Target: 1	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021. The Vocational Training Center was inaugurated on November 1, 2024.	Project reports, monthly reports from the construction supervision firm, pictures.
Output 1.3 Vocational training center built or upgrade to offer initially	Indicator nr.1: # of theoretical classroom build and /or upgrade Baseline:0 Planned Target: 4	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021. The Vocational Training Center was inaugurated on November 1, 2024.	Project reports, monthly reports from the construction supervision firm, pictures.

vocational training courses	Indicator nr.2: # of pavilions for workshop and laboratories built and or upgrade Baseline:0 Planned Target: 4	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021. The Vocational Training Center was inaugurated on November 1, 2024.	Project reports, monthly reports from the construction supervision firm, pictures.
Output 1.4 Vocational training center equipped with tools machinery and furniture for development of vocational training courses	Indicator nr.1: # of sets of tools (one for each technological area) purchased Baseline:0 Planned Target: 8	100%	The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VTC of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant were implemented. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and inputs were safely stored in a warehouse in Brazil. The bidding process for the international transportation of the items and equipment for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The	-Launch of the call for tender; Equipment receipt -Delivery and installation of equipment on the school site

			consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. From the 19 th to 24 th of June 2024 the consultant participated in a mission to finalize the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Equipment installation activities were successfully completed, and the Vocational Training Center is operational.	
	<p>Indicator nr.2: # of equipment for workshops and laboratories purchased and installed Baseline:0 Planned Target: 8</p> <p>Indicator nr.3: # of rooms furnished to administrative areas and lecture</p>	100%	<p>The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VTC of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant were implemented. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and</p>	<p>-Launch of the call for tender; Equipment receipt -Delivery and installation of equipment on the school site</p>

	Baseline:0 Planned Target: 20		inputs were safely stored in a warehouse in Brazil. The bidding process for the international transportation of the items and equipment for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. From the 19 th to 24 th of June 2024 the consultant participated in a mission to finalize the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Equipment installation activities were successfully completed, and the Vocational Training Center is operational.	
Output 2.1 - INFP trainers qualified to work in Vocational Training Centre and able to	Indicator: nr.1: # of INFP trainers qualified teaching practice, disaggregated by gender. Baseline: 0	100%	The online training activities took place in November and December of 2021 and, in 2022, the 30 instructors and the team of 15 managers and administrative support staff, selected by INFP, participated in the capacity	Project reports, training activities reports.

disseminate new knowledge	<p>Planned target: 50</p> <p>Indicator nr.2: # of INFP trainers trained to practice technique, disaggregated by gender. Baseline: 0 Planned Target: 32</p>		<p>building which took place in Brazil and organized by SENAI. In June 2024, SENAI carried out an online capacity building to train the Haitian instructors on how to handle the equipment in the 5 areas of professional training. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to their community.</p>	
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	<p>Indicator nr.1: # of INFP technicians trained to identify demands and develop curricula, disaggregated by gender. Baseline: 0 Planned target: 10</p>	100%	<p>The online training activities took place in November and December of 2021 and, in 2022, the 30 instructors and the team of 15 managers and administrative support staff, selected by INFP, participated in the capacity building which took place in Brazil and organized by SENAI. In June 2024, SENAI carried out an online capacity building to train the Haitian instructors on how to handle the equipment in the 5 areas of professional training. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to their community.</p>	<p>Project reports, training activities reports.</p>
Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centre	<p>Indicator nr.1: # of INFP technicians trained in office practices of vocational training centers, disaggregated by gender. Baseline: 0 Planned target: 6</p>	100%	<p>The online training activities took place in November and December of 2021 and, in 2022, the 30 instructors and the team of 15 managers and administrative support staff, selected by INFP, participated in the capacity building which took place in Brazil and organized by SENAI. In June 2024,</p>	<p>Project reports, training activities reports.</p>

	<p>Indicator nr.2: # of INFP managers trained in vocational training centers management, disaggregated by gender. Baseline: 0 Planned target: 6</p>		<p>SENAI carried out online trainings (webinars) in the 5 areas of professional training with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested the online activities due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context. Those professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to their community.</p>	
<p>Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTC</p>	<p>Indicator nr.1: # of booklets developed for courses in the HBVTC. Baseline: 0 Planned target: 24</p>	100%	<p>Some online teaching resources were developed and delivered through the online training platform. During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The online and presential training activities for the 15 managers and administrative staff and for the 30 instructors occurred in 2021 and 2022. In June 2024, SENAI carried out online trainings (webinars) in the 5 areas of</p>	<p>Project reports, monthly reports from the construction supervision firm, pictures.</p>

			<p>professional training with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested the online activities due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context.</p>	
<p>Output 3.2 - Vocational training courses in the selected areas (R2.1) developed at HBVTC</p>	<p>Indicator nr.1: # of courses conducted in the HBVTC. Baseline: 0 Planned target: 24</p>	<p>100%</p>	<p>Some online teaching resources were developed and delivered through the online training platform. During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The online and on-the-job training activities for the 15 managers and administrative staff and for the 30 instructors occurred in 2021 and 2022. In June 2024, SENAI carried out online trainings (webinars) in the 5 areas of professional training with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested the online activities</p>	<p>Project reports, training activities reports</p>

			due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context.	
Output 3.3 - Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	<p>Indicator nr.1: # of promotion actions for gender equity held. Baseline: 0 Planned target: 01</p> <p>Indicator nr.2: # of promotion actions for environmental sustainability held. Baseline: 0 Planned target: 02</p> <p>Indicator nr.3: # of promotion actions for entrepreneurship held. Baseline: 0 Planned target: 02</p>	100%	Some content was shared during the training sessions. The content for gender was passed on to the team of instructors and to the team of managers and administrative support staff, selected by INFP. The capacity buildings included promotion of actions for entrepreneurship and environmental sustainability.	Project reports, monthly reports from the construction supervision firm, pictures.
Output 4.1 - Project managed, monitored and evaluated	<p>Indicator nr.1: # of administrative technicians hired to support the project. Baseline: 0 Planned target: 02</p> <p>Indicator nr.2: # of technical coordinator to implement the project. Baseline: 0 Planned target: 01</p> <p>Indicator nr.3: # of senior coordinator</p>	<p>100% 0 technicians were contracted for SENAI to general and operational project's support at PAP/Haiti.</p> <p>100%. 01 project manager was hired for UNDP Haiti to manage the project and liaison with the Counterparts.</p>	No missions were held in 2019 because of the turmoil in Haiti and in 2020 and 2021 because of the Covid-19 pandemic. Yet, continuous exchanges were maintained among all project members and partners, aiming to map and overcome project challenges. In 2023, the consultant participated in a mission to Les Cayes to supervise the installation and testing of the equipment at the Vocational Training Center. Following the installation of the equipment, additional electrical	Project reports, monthly reports from the construction supervision firm, pictures, exchanges of emails among UNDP Brazil, UNDP Haiti, SENAI, ABC and INFP.

	<p>hired to implement the project. Baseline: 0 Planned target: 01</p> <p>Indicator nr.4: # of administrative technicians hired to support the project. Baseline: 0 Planned target: 02</p> <p>Indicator nr.5: # of project analysts hired for monitoring and evaluation. Baseline: 0 Planned target: 01</p> <p>Indicator nr.6: Carry out quarterly missions to monitoring and mid-term evaluation. Baseline: 0 Planned target: 04</p> <p>Indicator nr. 7: Auditing Exercises. Baseline: 0 Planned target: 01</p> <p>Indicator nr. 8: Carry out final evaluation. Baseline:0 Planned target: 01</p>	<p>0%. 0 team contracted to support the Brazilian Embassy at PAP/Haiti</p> <p>100%. 02 project's analysts were hired for ABC to monitor and co-ordinate the project.</p> <p>100%. 0 project analyst was hired to monitoring and evaluating the project.</p> <p>No missions occurred in 2019, 2020 and 2021 due to the Covid-19 pandemic. 1 mission occurred in 2022, 1 mission occurred in 2023 and 1 mission occurred in 2024.</p>	<p>work was carried out to enable the equipment to be tested. In June 2024, the consultant participated in another mission to Les Cayes to finalize the installation and testing of the equipment. Equipment installation activities were successfully completed and the Vocational Training Center of Les Cayes is fully operational.</p> <p>HACT financial Audit in 2022. Implementing Agent audited: SENAI, with satisfactory results. Audit Period: 2021. New HACT financial audit for SENAI occurred in April 2023 (audit period: 2022) also with satisfactory results.</p> <p>There was no team based at the Brazilian Embassy in PAP/Haiti, but the project hired personnel who supported the Brazilian Embassy in PAP/Haiti.</p> <p>During the implementation of the project, its activities were constantly monitored through online and in-person meetings.</p> <p>The completion of the training activities and of the installation and operation of the equipment were duly monitored so that the Vocational Training Center was delivered fully operational and with the INFP staff trained to implement the activities in the areas of Information Technology, Metal mechanics, Civil Construction,</p>	
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			<p>Automotive mechanics and Refrigeration and Air Conditioning.</p> <p>The trainings carried out within the scope of the project were evaluated.</p> <p>The security context in Haiti and the floodings in Brazil postponed the final project activities to the last month before the project's operational closure, making it impossible to implement the project's final evaluation.</p>	
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Problem / Challenge faced:

The project faced several challenges in 2019, 2020 2021 and 2022, as above-mentioned. Among them, one can highlight the unexpected delay to conclude the bidding process for Les Cayes' VTC, together with land title problems, geotechnical challenges and delays in the construction works because of the turmoil in Haiti.

Indeed, a relevant obstacle was the political instability of the country: from September to November 2019 the activities were practically paralyzed and to up to December 2019 the progress rate of the Les Cayes construction was 10 - 15%. Delays therefore accumulated and prevented the achievement of the project objectives.

On top of that, the Covid19 pandemic brought new challenges to project implementation, as it was forcing further delays on Les Cayes' construction and making the strategy of the soft component (face-to-face training) unfeasible in the short term. In this sense, UNDP-Brazil, SENAI and ABC discussed alternatives such as distance training courses to be carried out in parallel to the construction of Les Cayes to speed up project implementation. This alternative was approved at the Fifth Steering Committee Meeting held on July 29, 2020 and a Letter of Agreement between UNDP-Brazil and SENAI was signed to implement the online courses. The online platform was delivered, and the first online training courses were held in 2020.

The Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.

However, contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft part and USD 820,000.00 to the hard part. This amount was used for the benefit of the INFP and the VTC of Les Cayes.

During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The distance and presential training activities were conducted by SENAI and counted with 15 managers and administrative staff and 30 instructors selected by INFP.

In 2022, due to the security situation the project steering committee held the 8th meeting and decided to request the extension of the Haiti Reconstruction Fund (HRF) until December 2024 to finalize the project activities. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024. The bidding processes to purchase additional items and equipment was regained and the already purchased equipment and inputs were safely stored in a warehouse in Brazil. The

bidding process for the international transportation of the items and equipment for the Vocational Training Center of Les Cayes was concluded in the beginning of October 2023 and on the 19th of October the purchased equipment was sent to Les Cayes, Haiti, in a Boeing 747 aircraft. The consultant hired to support the activities related to “Output 1.4 - BHVTC supplied with equipment, tools and furniture to ensure its proper operation” participated in a mission from November 27 until December 6, 2023, to supervise the installation and testing of the equipment at the Vocational Training Center of Les Cayes. Following the installation of the equipment, additional electrical work was carried out to enable the equipment to be tested. In June 2024, the consultant participated in another mission to Les Cayes to finalize the installation and testing of the equipment. Equipment installation activities were successfully completed and the Vocational Training Center of Les Cayes is operational.

Programme Interventions: How was the problem or challenged addressed through the Programme interventions?

Result: Several meetings and discussions were held, aiming to find alternatives to improve project execution. An example is the development of online training courses for Haitian professional teams using local facilities in Haiti. UNDP-Brazil, SENAI and ABC carried out distance training activities in 2020 and in 2021, in parallel to the construction of Les Cayes to improve project execution. Also, in June 2024, due SENAI carried out online trainings (webinars) in the 5 areas of professional training with the INFP instructors, with reduced workload, replacing the on-the-job activities originally planned at the Vocational Training Center of Les Cayes, in Haiti. SENAI requested the online activities due to the floods in the State of Rio Grande do Sul, Brazil, that devastated several municipalities and made access and transportation to the SENAI vocational schools unfeasible. The results of the online trainings were positive, considering the existing context.

Lessons Learned: What did you (and/or other partners) learn from this situation that has helped inform and/or improve Programme (or other) interventions?

An analysis of the project’s lessons learned is registered in the UNDP Project Lessons Learned Report.

III. Other Assessments or Evaluations (if applicable)

The Covid19 pandemic brought new challenges that added to previous obstacles/difficulties, pushing the project to new delays and in need of extra time for full execution.

- The security crisis in Haiti in 2022 caused the interruption of the project activities. The project extension is crucial so that project results are achieved. In March 2023, the Haiti Reconstruction Fund (HRF) Steering Committee (SC) was held, and the SC members decided to approve the extension of the project for completion of the remaining activities, with closing date of December 31, 2024.
- Equipment installation activities were successfully completed and the Vocational Training Center of Les Cayes is operational. Also, the ownership of the equipment, furniture and inputs that were purchased under the project were transferred to INFP. All project activities are finalized, and the Project's final Steering Committee meeting will be scheduled.

IV. Programmatic Revisions: See below the summary of the 1st, 2nd and third substantive revisions of this project as per documents attached:

Substantive Revision 1

This project revision has the following objectives:

- i) Extend the project duration until December 31st, 2022.
- ii) Include SENAI as an Implementing Agency partner (IA Code 014196) and reflect the training activities proposed by SENAI at the 6th Steering Committee. The total budget foreseen for the proposed activities is USD 2,421,551.73.
- iii) Update the activities for 2021 and 2022 and the Annual Work Plans.
- iv) Reflect the new project budget as proposed by the project board at the 6th Steering Committee.

V. Resources (Optional)

Annex 1 – 6th Steering Committee minutes

2nd BUDGET REVISION – SUBSTANTIVE REVISION

Award ID:	00095226							
Project ID:	00099222							
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening							
Executing Agency:	FHR - DIM - UNDP Brazil							
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Amount (USD) 2021	Amount (USD) 2022	Total Budget
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Centers (HBVTCs) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,102	1,079,359.95	1,587,461
				71600	Travel	10,000	36,000.00	46,000
				SUBTOTAL OUTPUT 1.1		518,101.53	1,115,359.95	1,633,461.48
GMS						36,267.11	78,075.20	114,342.30
TOTAL OUTPUT 1.1						554,368.64	1,193,435.14	1,747,803.78
Output 1.2 - Technological areas to develop training courses in HBVTCs defined	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies	142,155	1,143,290.28	1,285,445.72
				71600	Travel	10,000	3,357.11	13,357
				SUBTOTAL OUTPUT 1.2		152,155.44	1,146,647.39	1,298,802.83
GMS						10,650.88	80,265.32	90,916.20
TOTAL OUTPUT 1.2						162,806.32	1,226,912.71	1,389,719.03
Output 1.3 - Vocational Training Centres built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,101.53	1,079,359.95	1,587,461.48
				74100	Professional Services UNDP HAITI	5,000.00	5,000.00	10,000.00
				74200	Audio Visual&Print Prod Costs	5,000	3,037.39	8,037.39
UNDP HAITI SUBTOTAL OUTPUT 1.3						518,101.53	1,087,397.34	1,605,498.87
GMS						36,267.11	76,117.81	112,384.92
TOTAL OUTPUT 1.3						554,368.64	1,163,515.15	1,717,883.79

Output 1.4 - Vocational Training Centers equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72200	Equipment and Furniture	5,000	4,738.32	9,738.32
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72	--	112,744.72
	UNDP HAITI SUBTOTAL OUTPUT 1.4					5,000.00	4,738.32	9,738.32
	GMS					350.00	331.68	681.68
UNDP BRAZIL SUBTOTAL OUTPUT 1.4						112,744.72	--	112,744.72
GMS						7,892.13	--	7,892.13
TOTAL OUTPUT 1.4						125,986.85	5,070.00	131,056.85
TOTAL OUTPUT 1						1,397,530.45	3,588,933.00	4,986,463.45
Output 2.1 - INFP trainers qualified to work in Vocational Training Centres and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.1					221,784.61	423,063.66	644,848.28
	GMS						15,524.92	29,614.46
TOTAL OUTPUT 2.1						237,309.54	452,678.12	689,987.66
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.2					222,284.61	498,895.44	721,180.05
GMS						15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.2						237,844.54	533,818.12	771,662.66

Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centres	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.3					222,284.61	498,895.44	721,180.05
GMS						15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.3						237,844.54	533,818.12	771,662.66
Total Output 2						712,998.61	1,520,314.36	2,233,312.97
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTCs	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				64300	Staff Mgmt Costs - IP Staff	58,472.10	448,256.71	506,728.81
				74200	Audio Visual&Print Prod Costs (74220)	5,000.00	11,000.00	16,000.00
				74500	Miscellaneous Expenses (74596)	30,000.00	55,000.00	85,000.00
	UNDP BRAZIL/UNDP HAITI SUBTOTAL OUTPUT 3.1					157,059.91	679,291.90	836,351.81
GMS						10,994.19	47,550.43	58,544.63
TOTAL OUTPUT 3.1						168,054.11	726,842.33	894,896.44
Output 3.2 -Vocational training courses in the selected areas (R2.1) developed at HBVTCs	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				72300	Materials & Goods	10,000.00	23,000.04	33,000.04
				73100	Rental & Maintenance-Premises	5,000.00	4,000.00	9,000.00
	SUBTOTAL OUTPUT 3.2					78,587.81	192,035.23	270,623.04
GMS						5,501.15	13,442.47	18,943.61
TOTAL OUTPUT 3.2						84,088.96	205,477.70	289,566.66

Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00	
				61100	Salary Costs - NP Staff	10,000.00	10,589.93	20,589.93	
				71400	Contractual Services - Individ	5,000.00	4,000.00	9,000.00	
				74200	Audio Visual&Print Prod Costs	5,000.00	8,000.00	13,000.00	
				71600	Travel	5,000.00	5,000.00	10,000.00	
	SUBTOTAL OUTPUT 3.3						88,587.81	192,625.12	281,212.93
GMS						6,201.15	13,483.76	19,684.91	
TOTAL OUTPUT 3.3						94,788.96	206,108.88	300,897.84	
Total Output 3						346,932.03	1,138,428.91	1,485,360.94	
Output 4.1 - Project managed, monitored and evaluated	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	5,000.00	500.00	5,500.00	
				72100	Contractual Services-Companies (SENAI)	150,115.16	150,115.16	300,230.32	
				71400	Contractual Services - Individ	39,736.56	200,500.00	240,236.56	
				72400	Courier Charges	5,000.00	500.00	5,500.00	
				72300	Materials & Goods	5,000.00	500.00	5,500.00	
				72100	Contractual Services-Companies	10,000.00	761.68	10,761.68	
				74500	Miscellaneous Expenses (74515 - Claims)	5,000.00	500.00	5,500.00	
				74110	Audit Fees	0.00	30,000.00	30,000.00	
				73500	Reimbursement Costs (73505)	5,000.00	500.00	5,500.00	
				73100	Rental & Maintenance-Premises	5,000.00	500.00	5,500.00	
	UNDP Haiti Dpt. ID 50803	30000	11502	64300	Local Consultants	200,082.87	477,909.14	677,992.01	
				71600	Travel	5,000.00	1,000.00	6,000.00	
				74700	Transport, Shipping and Handle	5,000.00	1,966.17	6,966.17	
				73400	Rental & Maint of Other Equip	5,000.00	1,966.17	6,966.17	
				72500	Supplies (72510 Publications)	5,000.00	1,966.17	6,966.17	
				72200	Equipment and Furniture	57,111.13	3,825.63	60,936.76	
	UNDP BRAZIL SUBTOTAL OUTPUT 4.1						229,851.72	384,376.84	614,228.56
	GMS						16,089.62	26,906.38	42,996.00
	UNDP HAITI SUBTOTAL OUTPUT 4.1						277,194.00	488,633.28	765,827.28
	GMS						19,403.58	34,204.33	53,607.91
Total Output 4						542,538.92	934,120.83	1,476,659.75	
TOTAL						3,000,000.00	7,181,797.10	10,181,797.10	

Substantive Revision 2

Project Description:

This project revision has the following objectives:

- Extend the project duration until December 31st, 2022.
- Include SENAI as an Implementing Agency partner (IA Code 014196) and reflect the training activities proposed by SENAI at the 6th Steering Committee. The total budget foreseen for the proposed activities is USD 2,421,551.73.
- Update the activities for 2021 and 2022 and the Annual Work Plans.
- Reflect the new project budget as proposed by the project board at the 6th Steering Committee.

Award ID:	00095226							
Project ID:	00099222							
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening							
Executing Agency:	FHR - DIM - UNDP Brazil							
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Amount (USD) 2021	Amount (USD) 2022	Total Budget
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Centers (HBVTCs) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,102	1,079,359.95	1,587,461
				71600	Travel	10,000	36,000.00	46,000
	SUBTOTAL OUTPUT 1.1						518,101.53	1,115,359.95
GMS						36,267.11	78,075.20	114,342.30
TOTAL OUTPUT 1.1						554,368.64	1,193,435.14	1,747,803.78
Output 1.2 - Technological areas to develop training courses in HBVTCs defined	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies	142,155	1,143,290.28	1,285,445.72
				71600	Travel	10,000	3,357.11	13,357
	SUBTOTAL OUTPUT 1.2						152,155.44	1,146,647.39
GMS						10,650.88	80,265.32	90,916.20
TOTAL OUTPUT 1.2						162,806.32	1,226,912.71	1,389,719.03
Output 1.3 - Vocational Training Centres built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,101.53	1,079,359.95	1,587,461.48
				74100	Professional Services UNDP HAITI	5,000.00	5,000.00	10,000.00
				74200	Audio Visual&Print Prod Costs	5,000	3,037.39	8,037.39
UNDP HAITI SUBTOTAL OUTPUT 1.3						518,101.53	1,087,397.34	1,605,498.87
GMS						36,267.11	76,117.81	112,384.92
TOTAL OUTPUT 1.3						554,368.64	1,163,515.15	1,717,883.79
Output 1.4 - Vocational Training Centers equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72200	Equipment and Furniture	5,000	4,738.32	9,738.32
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72	--	112,744.72
	UNDP HAITI SUBTOTAL OUTPUT 1.4						5,000.00	4,738.32
GMS						350.00	331.68	681.68
UNDP BRAZIL SUBTOTAL OUTPUT 1.4						112,744.72	--	112,744.72
GMS						7,892.13	--	7,892.13
TOTAL OUTPUT 1.4						125,986.85	5,070.00	131,056.85
TOTAL OUTPUT 1						1,397,530.45	3,588,933.00	4,986,463.45
Output 2.1 - INFP trainers qualified to work in Vocational Training Centres and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.1						221,784.61	423,063.66
GMS						15,524.92	29,614.46	45,139.38
TOTAL OUTPUT 2.1						237,309.54	452,678.12	689,987.66
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
SUBTOTAL OUTPUT 2.2						222,284.61	498,895.44	721,180.05
GMS						15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.2						237,844.54	533,818.12	771,662.66

Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centres	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
				SUBTOTAL OUTPUT 2.3		222,284.61	498,895.44	721,180.05
				GMS	15,559.92	34,922.68	50,482.60	
				TOTAL OUTPUT 2.3	237,844.54	533,818.12	771,662.66	
				Total Output 2	712,998.61	1,520,314.36	2,233,312.97	
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTCs	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				64300	Staff Mgmt Costs - IP Staff	58,472.10	448,256.71	506,728.81
				74200	Audio Visual&Print Prod Costs (74220)	5,000.00	11,000.00	16,000.00
				74500	Miscellaneous Expenses (74596)	30,000.00	55,000.00	85,000.00
				UNDP BRAZIL/UNDP HAITI SUBTOTAL OUTPUT 3.1		157,059.91	679,291.90	836,351.81
				GMS	10,994.19	47,550.43	58,544.63	
				TOTAL OUTPUT 3.1	168,054.11	726,842.33	894,896.44	
Output 3.2 -Vocational training courses in the selected areas (R2.1) developed at HBVTCs	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				72300	Materials & Goods	10,000.00	23,000.04	33,000.04
				73100	Rental & Maintenance-Premises	5,000.00	4,000.00	9,000.00
				SUBTOTAL OUTPUT 3.2		78,587.81	192,035.23	270,623.04
				GMS	5,501.15	13,442.47	18,943.61	
				TOTAL OUTPUT 3.2	84,088.96	205,477.70	289,566.66	
Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				61100	Salary Costs - NP Staff	10,000.00	10,589.93	20,589.93
				71400	Contractual Services - Individ	5,000.00	4,000.00	9,000.00
				74200	Audio Visual&Print Prod Costs	5,000.00	8,000.00	13,000.00
				71600	Travel	5,000.00	5,000.00	10,000.00
				SUBTOTAL OUTPUT 3.3		88,587.81	192,625.12	281,212.93
				GMS	6,201.15	13,483.76	19,684.91	
				TOTAL OUTPUT 3.3	94,788.96	206,108.88	300,897.84	
				Total Output 3	346,932.03	1,138,428.91	1,485,360.94	
Output 4.1 - Project managed, monitored and	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies (SENAI)	150,115.16	150,115.16	300,230.32
				71400	Contractual Services - Individ	39,736.56	200,500.00	240,236.56
				72400	Courier Charges	5,000.00	500.00	5,500.00
				72300	Materials & Goods	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies	10,000.00	761.68	10,761.68
				74500	Miscellaneous Expenses (74515 - Claims)	5,000.00	500.00	5,500.00
				74110	Audit Fees	0.00	30,000.00	30,000.00
				73500	Reimbursement Costs (73505)	5,000.00	500.00	5,500.00
				73100	Rental & Maintenance-Premises	5,000.00	500.00	5,500.00

evaluated	UNDP Haiti Dpt. ID 50803	30000	11502	64300	Local Consultants	200,082.87	477,909.14	677,992.01
				71600	Travel	5,000.00	1,000.00	6,000.00
				74700	Transport, Shipping and Handle	5,000.00	1,966.17	6,966.17
				73400	Rental & Maint of Other Equip	5,000.00	1,966.17	6,966.17
				72500	Supplies (72510 Publications)	5,000.00	1,966.17	6,966.17
				72200	Equipment and Furniture	57,111.13	3,825.63	60,936.76
	UNDP BRAZIL SUBTOTAL OUTPUT 4.1					229,851.72	384,376.84	614,228.56
	GMS					16,089.62	26,906.38	42,996.00
	UNDP HAITI SUBTOTAL OUTPUT 4.1					277,194.00	488,633.28	765,827.28
	GMS					19,403.58	34,204.33	53,607.91
	Total Output 4					542,538.92	934,120.83	1,476,659.75
	TOTAL					3,000,000.00	7,181,797.10	10,181,797.10

Substantive Revision 3

This project revision has the following objectives:

- i) Update the activities and the 2022 Annual Work Plan to reflect the decisions made by the Project Board at the 7th Project Steering Committee Meeting; and
- ii) Adjust the new project budget for the hard and soft components according to the decisions made by the Project Steering Committee.

Obs.: Justification of cover page variation of USD 609,757.68 is found enclosed.

Award ID:	00095226					
Project ID:	00099222					
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening					
Executing Agency:	FHR - DIM - UNDP Brazil					
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Total Budget 2022 (USD)
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Center (HBVTC) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	720,571.09
				71600	Travel	6,000.00
	SUBTOTAL OUTPUT 1.1					726,571.09
	GMS					50,859.98
TOTAL OUTPUT 1.1					777,431.07	
Output 1.2 - Technological areas to develop training courses in HBVTC defined	UNDP Brazil Dept. ID 48801	30000	11502	71300	Local Consultants	15,000.00
				72100	Contractual Services-Companies	2,225,792.97
				71600	Travel	200,000.00
	SUBTOTAL OUTPUT 1.2					2,440,792.97
GMS					170,855.51	
TOTAL OUTPUT 1.2					2,611,648.48	
Output 1.3 - Vocational Training Centre built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	1,234,589.79
				74100	Professional Services	5,000.00
				74200	Audio Visual&Print Prod Costs	3,037.39
	SUBTOTAL OUTPUT 1.3					1,242,627.18
GMS					86,983.90	
TOTAL OUTPUT 1.3					1,329,611.08	

Output 1.4 - Vocational Training Center equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803/UNDP Brazil Dpt. ID 48801	30000	11502	72200	Equipment and Furniture	4,738.32
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72
	SUBTOTAL OUTPUT 1.4					117,483.04
GMS						8,223.81
TOTAL OUTPUT 1.4						125,706.85
TOTAL OUTPUT 1						4,844,397.48
Output 2.1 - INFP trainers qualified to work in Vocational Training Centre and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				71600	Travel	350,104.53
	SUBTOTAL OUTPUT 2.1					731,500.92
GMS						51,205.06
TOTAL OUTPUT 2.1						782,705.99
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	71300	Local Consultants	10,000.00
				72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				75700	Local Training	10,000.00
	SUBTOTAL OUTPUT 2.2					401,396.40
GMS						28,097.75
TOTAL OUTPUT 2.2						429,494.14

Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centre	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				71600	Travel	350,104.53
	SUBTOTAL OUTPUT 2.3					731,500.92
GMS						51,205.06
TOTAL OUTPUT 2.3						782,705.99
Total Output 2						1,994,906.12
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTC	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				72100	Contractual Services-Companies	10,000.00
				64300	Staff Mgmt Costs - IP Staff	16,589.93
				74200	Audio Visual&Print Prod Costs	4,000.00
				74500	Miscellaneous Expenses	10,000.00
				73500	Reimbursement Costs (73505)	4,000.00
	SUBTOTAL OUTPUT 3.1					239,250.06
GMS						16,747.50
TOTAL OUTPUT 3.1						255,997.57
Output 3.2 -Vocational training courses in the selected areas (R2.1) developed at HBVTC	UNDP Brazil Dept. ID 48801 UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				72300	Materials & Goods	21,000.04
				73100	Rental & Maintenance-Premises	10,000.00
				74100	Professional Services	4,000.00
	SUBTOTAL OUTPUT 3.2					229,660.17
GMS						16,076.21
TOTAL OUTPUT 3.2						245,736.39

Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801 UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				61100	Salary Costs - NP Staff	41,023.07
				71400	Contractual Services - Individ	6,000.00
				74200	Audio Visual&Print Prod Costs	6,000.00
				71600	Travel	11,000.00
	SUBTOTAL OUTPUT 3.3					258,683.20
GMS					18,107.82	
TOTAL OUTPUT 3.3					276,791.03	
Total Output 3					778,524.98	
	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	500.00
				72100	Contractual Services-Companies (SENAI)	300,230.33
				71400	Contractual Services - Individ	200,500.00
				72400	Courier Charges	500.00
				72300	Materials & Goods	500.00
				72100	Contractual Services-Companies	761.68
				74500	Miscellaneous Expenses (74515 - Claims)	500.00
				74110	Audit Fees	30,000.00
				73500	Reimbursement Costs (73505)	500.00
				73100	Rental & Maintenance-Premises	500.00
Output 4.1 - Project managed, monitored and evaluated	UNDP Haiti Dpt. ID 50803	30000	11502	64300	Staff Mgmt Costs - IP Staff	31,850.54
				71300	Local Consultants	100,000.00
				71400	Contractual Services - Individ	140,451.12
				71600	Travel	1,000.00
				74700	Transport, Shipping and Handle	1,966.17
				73400	Rental & Maint of Other Equip	1,966.17
				72500	Supplies (72510 Publications)	1,966.17
				72200	Equipment and Furniture	1,966.12
				72800	Information Technology Equipment	1,859.51
	UNDP BRAZIL SUBTOTAL OUTPUT 4.1					534,492.01
	GMS					37,414.44
	UNDP HAITI SUBTOTAL OUTPUT 4.1					283,025.80
	GMS					19,811.81
Total Output 4					874,744.06	
TOTAL					8,492,572.63	

Finished reinforcement awaiting the pouring of concrete



Finished reinforcement awaiting the pouring of concrete



Putting in place concrete of cleanliness and starting of the reinforcement



Finished reinforcement awaiting the pouring of concrete



Second layer of backfill in classrooms awaiting compaction test by the building laboratory (LNBTP)



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020





Gabion protective wall in the river

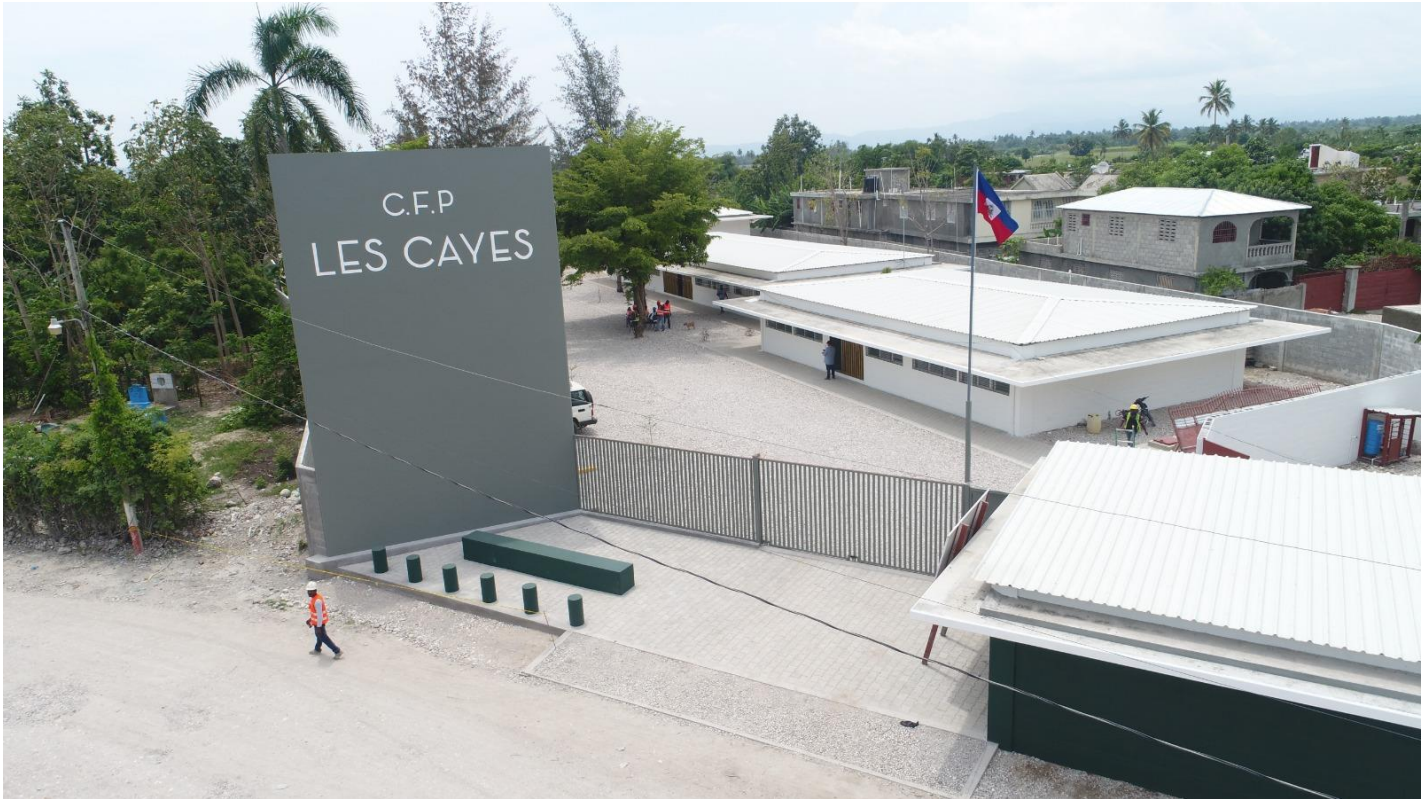








Les Cayes Work – Early 2021











Training courses in Brazil

Managers and administrative staff – February 2022







International transportation (Boeing 747 aircraft) of furniture and equipment for the Vocational Training Center of Les Cayes





Mission held from November 27 to December 6, 2023, to install and test furniture and equipment at the Vocational Training Center of Les Cayes







Inauguration of the Vocational Training Center of Les Cayes on November 1, 2024







HAITIAN RECONSTRUCTION FUND FINAL NARRATIVE PROGRESS REPORT REPORTING PERIOD: 2017 - 2024

<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Programme Title & Project Number</div> <ul style="list-style-type: none"> Programme Title: Strengthening the Management of Services and the Health System in Haiti Programme Number <i>(if applicable)</i> 00098088 MPTF Office Project Reference Number: 	<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Country, Locality(s), Priority Area(s) / Strategic Results</div> <div style="margin-bottom: 10px;"><i>Country/Region</i> Haiti / Port-au-Prince</div> <p>The purpose of this project is to improve the health conditions of the Haitian population having access to the network of health services implemented through two strategic priorities directly related to the priorities of the government.</p>
<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Participating Organization(s)</div> <ul style="list-style-type: none"> Organizations that have received direct funding from the MPTF Office under this programme. <p style="margin-left: 20px;">UNDP</p>	<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Implementing Partners</div> <ul style="list-style-type: none"> National counterparts (government, private, NGOs & others) and other International Organizations <p style="margin-left: 20px;">UNDP Brazil</p>
<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Programme/Project Cost (US\$)</div> <p>Total approved budget as per project document: USD 19.800.000,00</p> <p>MPTF /JP Contribution:</p> <ul style="list-style-type: none"> <i>by Agency (if applicable)</i> <p>Agency Contribution</p> <ul style="list-style-type: none"> <i>by Agency (if applicable)</i> <p>Government Contribution <i>(if applicable)</i></p> <p>Other Contributions (donors) <i>(if applicable)</i></p> <div style="background-color: #f2f2f2; padding: 5px; margin-top: 5px;">TOTAL: USD 19.800.000,00</div>	<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Programme Duration</div> <p>Overall Duration <i>(months)</i> 90 months</p> <p>Start Date 23/06/2017</p> <p>Original End Date 22/06/2020</p> <p>Current End date 31/12/2024</p>
<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Programme Assessment/Review/Mid-Term Eval.</div> <p>Assessment/Review - if applicable <i>please attach</i></p> <p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: <i>dd.mm. yyyy</i></p> <p>Mid-Term Evaluation Report – if applicable <i>please attach</i></p> <p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: <i>dd.mm. yyyy</i></p>	<div style="background-color: #f2f2f2; padding: 5px; margin-bottom: 10px;">Report Submitted By</div> <ul style="list-style-type: none"> Name: Maria Teresa Amaral Fontes Title: Programme Analyst Participating Organization (Lead): UNDP Email address: maria.teresa.fontes@undp.org

NARRATIVE REPORT FORMAT

I. Background

Haiti is the poorest country in the Americas and its perverse indicators of health, especially life expectancy and infant mortality rate, reflect that serious problems still plague the health sector, such as:

- Low reception capacity of the existing health services.
- Low sanitary coverage characterized by a lack of sanitary facilities in comparison with the size of the population.
- Lack of equipment in many health institutions.
- Lack of infrastructure to accommodate the few existing equipment.

Although the right to health is a fundamental right that the Government of Haiti (GoH), through its Ministry of Public Health and Population of Haiti (MSPP), must ensure, the well-being of the population is dependent on improvements in the health service. Aware of this reality and faithful to its mission, the MSPP sought the financial support of the Haiti Reconstruction Fund (HRF) to promote the capacity of health management in the country.

This project gives continuity to NIM Project BRA/10/005, known as Tripartite Cooperation, a cooperation in health in Haiti under the Brazil-Cuba-Haiti Tripartite Memorandum of Understanding, signed in 2010 and implemented directly by UNDP Brazil with resources from the Government of Brazil (GoB). Project BRA/10/005 resulted a remarkably successful experience of South-South Cooperation, promoting the strengthening of the health authority in Haiti and providing the country with three full equipped community reference hospitals, a rehabilitation center and one prosthesis and orthoses lab.

Project BRA/17/018 was designed around two strategic outcomes, in accordance with the guidelines of the Action Plan for the Recovery of Haiti (PARDH), especially with reference to its Pillar 3: social reconstruction; and program 3.3: increase access to health services. The outcomes are: 1: Strengthening management, services, and governance in public health in Haiti; 2: Development and implementation of a plan for the management of the Tripartite Cooperation health services, with the aim of enabling sustainability and preservation of structures by the Haitian government.

Activities foreseen in the project are acquisition of strategic health products, professional training and strengthening primary health care and emergency services in Haiti. It also envisions the transfer of full management of the maintenance of health services built by Brazil in its previous cooperation to the responsibility of the MSPP. The actions to be performed are based on cross-sectional values that govern the South-South Cooperation and provide the key elements to improve the access to and quality of care in the health services network and, in the end, have an impact on the entire health system of Haiti.

II. Purpose

The purpose of Project BRA/17/018 is to improve the health conditions of the Haitian population having access to the network of health services. As described above, the main outcomes of the project are:

Strategic Axis 1: Strengthening of management, services, and governance in public health in Haiti.

Strategic Axis 2: Development and implementation of a plan for the gradual transfer of the Tripartite Cooperation health services management to enable sustainability and preservation of structures by the Haitian government.

As stated in the Project Document, UNOPS Haiti (UNOPS) was selected as an implementing partner. Justification for that is that through the original NIM Project BRA/10/005 (Improvement and reinforcement of the Haitian Health Sector), financed by the Ministry of Health of Brazil (MoH), UNOPS was appointed by UNDP Brazil (UNDP) in 2011 to build and equip 3 Community Reference Hospitals (HCRs) and 1 Haitian Institute of Rehabilitation (IHR). Results of the previous cooperation were held as very satisfactory and for that, UNOPS was invited by GoB and UNDP to give continuity to the services also under Project BRA/17/018. For the achievement of the listed outcomes for Project BRA/17/018, an UN to UN Agreement was signed in 2017 with UNOPS in order to optimize the operations of the health facilities (3 HCRs and 1 IHR) and assets; to establish sustainable capacities within the MSPP maintenance units; to guarantee the offer of medical services to the local population; and to implement a progressive handover plan so that the hospitals and a rehabilitation center become under the MSPP full control and financial support.

Similarly, the partnership with PAHO/WHO was also foreseen in the scope of the Project and an UN-to-UN Agreement was signed with the agency in August 2019. Through this collaborative agreement, PAHO/WHO was expected to provide capacity-building and technical support to health managers, professionals, and technicians of the MSPP in Haiti to improve the management of medical and health emergencies in three hospitals, while ensuring the continuity of health care services through the strengthening and expansion of the community health model.

Main activities of the signed Agreement are: provide technical support to the MSPP for the preparation of routine manuals, standardization of care and operational protocols to be used in emergency departments; promote capacity building and provide technical support for MSPP managers, health professionals and technicians; support the expansion and consolidation of the Community Health Model (ASCP / ESF / RISS) to ensure continuity of health care and community participation.

III. Results

i) Narrative reporting on results:

- **Outputs:**

Output 1 – “Perform diagnostic assessment of the management model of urgency and emergency services in Haiti.”

Status: COMPLETED

Under the Output 1 the following activities were completed:

- 1.1. Map the public health services that make up the urgency and emergency health services network in Haiti, at the community, reference community, and department levels.
- 1.2. Map work processes in the services involved that make up the in urgency and emergency health care network in Haiti.
- 1.3. Map the flow among the services that make up the urgency and emergency health care network in Haiti.
- 1.4. Identify the epidemiological profile of urgencies and emergencies in Haiti and the profile of references of the major treatment centers.

Output 2 – “Provide technical support to the Ministry of Public Health and Population (MSPP) in defining the organizational structure, organizational chart, professional profile, and positions regarding the Management of Urgencies and Emergencies in the country.”

Status: COMPLETED. Activities have been carried out by GOH itself and were not necessary under the scope of the Project.

Output 3 - “Provide technical support to the development of optimal flow of emergency care procedures, referencing and counter referencing, and the preparation of an Improvements Action Plan.”

Status: COMPLETED

Referring to Output 3 “Provide technical support to the development of optimal flow of emergency care procedures, referencing and counter referencing, and the preparation of an Improvements Action Plan”, the GoB presented a proposal of implementing the Lean methodology in the HCRs in Haiti. The Lean Project in emergencies is a Brazilian Ministry of Health Project implemented by Hospital Sírio Libanês, to reduce overcrowding in emergencies of public and philanthropic hospitals. A procurement process was conducted, but due to the pandemic of the new coronavirus and the necessity to implement the contract in loco, the contract was cancelled. The completion of this output was also foreseen in the Agreement signed with OPAS and was achieved through capacity building and trainings activities.

Output 4 – “Provide technical support for the preparation of manuals, standardized administrative and health service operational procedures, and clinical care protocols in matters of urgency and emergency, together with professional of the MSPP.”

Status: COMPLETED

Output 5 – “Support the training of managers, health professionals and technicians of the MSPP.”

Status: COMPLETED

Output 6 – “Support the technical upgrade and reintegration of health center community workers (ACSP) trained by the Tripartite Cooperation.”

Status: COMPLETED

Outputs 4, 5 and 6 were implemented through the Agreement with PAHO/WHO, signed in 2019. The key achievements under the three outcomes are:

- (i) Improved management of three hospitals in Haiti through capacity-building: Up-to-date National Diagnostics and Therapeutics Guide; Medical Directors, Administrators and Head Nurses of the three hospitals targeted by the project trained in Management of Health institutions during crisis situations; Haiti Node on the Virtual Campus of Public Health of PAHO/WHO established as a platform for the implementation of regional courses translated to French and adapted to the Haitian context. Currently, the regional course on Maternal and Perinatal Death Surveillance and Response (MPDSR) of the Latin American Perinatal Center (CLAP) is translated to French and available in the Haiti Node.
- (ii) Integrated health services established around the three hospitals through strengthened governance: Community health model expanded; Draft theoretical framework of the Unité d'Arrondissement de Santé (UAS) developed; Equipment donated to UAS and hôpitaux communautaires de référence (HCR) targeted by the project to ensure the continuity of health services at the first level of care.
- (iii) Improved individual emergency care: Medical regulation tool developed; Surveillance and alert and response systems for epidemic-prone diseases strengthened; Public health personnel trained on emergency case management; National Plan for the Response to Exceptional Sanitary Situations developed and implemented, as well as department-level versions; Elaboration, training, and training platform for Plans blancs (Mass Casualty plans).

Output 7 – “Provide technical support the health care services through technical missions and visits *in loco* for continuing education of teams trained by the project.”

Status: COMPLETED.

Several missions from the Brazilian team to Haiti with a view of monitoring the implementation of the Project were held. The last mission was conducted in January 2024.

Output 8 – “Support access to the provision of health care in urgencies and emergencies through the physical structuring of services and the technology park of the hospitals covered.”
STATUS: COMPLETED.

Improved individual emergency care: Medical regulation tool developed; Surveillance and alert and response systems for epidemic-prone diseases strengthened; Public health personnel trained on emergency case management; National Plan for the Response to Exceptional Sanitary Situations developed and implemented, as well as department-level versions; Elaboration, training, and training platform for Plans blancs (Mass Casualty plans).

In 2024, UNDP managed to make use of a Long-Term Agreement (LTA) of UNOPS and installed GPS equipment in CAN ambulances, which was the main request of the MSPP. CAN personnel have been trained to operate the system (subscribed for 12 months) that allows real-time location and remote demobilization.

Output 9 – “Support the operationalization on, and the follow-up of, the three HCRs (Bon Repos, Beudet and Carrefour) and the Haitian Rehabilitation Institute.”
STATUS: Partially completed.

A) Dra Zilda Arns Hospital (Bon Repos): All its activities are paralyzed due to thefts in the hospital medical equipment, generators, solar energy equipment, etc. As reported by the Haitian Representative, in the Steering Committee, the security authorities in Haiti will be carrying out a detailed survey of the damage caused in this hospital, and when completed this inventory will be shared with the Brazilian representative, so that the necessary measures can be taken.

B) Hospital Dr Louis Pierre (Carrefour): This hospital is not operational due to security issues.

C) Dr Ary Bordes Hospital (Beudet): 4 This hospital has its activities paralyzed, due to the lack of security in the vicinity of this institution.

Output 10 – “Transfer the total management of the HCRs and of the IHR to the MSPP.”
STATUS: COMPLETED

The transfer of management of the Community Reference Hospitals (HCRs) is completed.

- **Describe any delays in implementation, challenges, lessons learned & best practices:**

As reported in the last progress report, the Steering Committee of the project held in December 2022 a meeting to discuss the critical situation in Haiti and the impossibility of implementing the final project activities until the end its deadline. To ensure the completion of the activities provided for in the project schedule, a 2-year extension was sent to the FRH.

In view of the above-mentioned information, the Brazilian Embassy in Washington was instructed to take steps with the World Bank (WB) to reiterate Brazil's expectations regarding the extension of the project's implementation period.

The HRF Steering Committee decided to extend HRF for another two years in the meeting dated March 21, 2023.

Online meetings between MSPP, MS Brazil and ABC were held to discuss the impossibility of accessing the hospitals due to the security and political crises in Haiti. Construction scenes in Bon Repos and Carrefour are unfinished until further notice. News reported by MSPP regarding the health equipment in Haiti are:

A) Dra Zilda Arns Hospital (Bon Repos): All its activities are paralyzed due to recent thefts of hospital medical equipment, generators, solar energy equipment, etc. As reported by the Haitian Representative, in the Steering Committee, the security authorities in Haiti will be carrying out a detailed survey of the damage caused in this hospital, and when completed this inventory will be shared with the Brazilian representative, so that the necessary measures can be taken.

B) Hospital Dr Louis Pierre (Carrefour): This hospital is partially operational due to security issues, as well as structural problems on the roof, which when it rains floods internal areas of the health institution.

C) Dr Ary Bordes Hospital (Beudet): 4 This hospital has its activities paralyzed, due to the lack of security in the vicinity of this institution.

D) National Ambulance Center of Haiti (CAN) is fully functioning, with no negative interurrences.

E) Rehabilitation Institute Dr Gerald Leon: Due to the lack of security, this institution finds its services paralyzed.

Along October, November and December 2023, several meetings between UNDP, ABC, MS Brazil and MSPP were held to discuss the project finalization in 2024 and the use of the project balance.

From 21st to 27th January 2024, an inception mission of UNDP, ABC and MS Brazil took place in Port-au-Prince, which resulted in the decision of enhancing the CAN infrastructure as the way forward.

However, at the end of February, a new security crisis has hit Port-au-Price, jeopardizing the activities agreed in January. On 12th March, the prime-minister, Ariel Henry, declared that in face of the growing the pressure he would resign his post, which formally occurred on 25th April. The security situation

led international organizations and embassies to remove their personnel of the country and the already complex environment turned into an obstacle to the project continuation.

Nevertheless, UNDP managed to make use of a Long-Term Agreement (LTA) of UNOPS and installed GPS equipment in CAN ambulances, which was the main request of the MSPP. CAN personnel have been trained to operate the system (subscribed for 12 months) that allows real-time location and remote demobilization.

As a conclusion, the project produced a video covering the technical cooperation between Brazil and Haiti, focusing on the project deliverables.

- **Qualitative assessment:**

Political instability, the health crisis, and the earthquake in the south of the country have dramatically affected the implementation of the final activities of the Project, especially regarding the support given by UNOPS. The administrative building is unfinished, and the services could not be completed in the scope of the project.

Considering the extension of the project until December 2024, when the project shall conclude its operational and financial closure, several meetings have been held with Project Steering Committee to accord the project's next steps, that resulted into the agreement of an inception mission in January 2024 to assess CAN's condition and consult with the MSPP about where the project could focus.

The mission established a list of items to be procured for the CAN, but the security crisis that resurged in the country turned the agreed activities unfeasible, as communicated to the Project Steering Committee on the 15th of May, after the confirmation form the HRF, received on the 17th of April, that reaffirmed the project closure in 2024 with the return of remaining resources to the fund.

Even so, UNDP – with the support from the ABC, MS Brazil and MSPP – managed to install GPS systems in all sixty functioning CAN ambulances, with personnel training and 12-month service subscription, which was the main request from the MSPP, and conducted the production of a short project conclusion video.

The key lesson of this project is the importance of communication with partners and stakeholders. This guaranteed the continuation of the project under the most difficult of circumstances. Another point to be considered in future projects is the close contact with project beneficiaries, in this case the MSPP. This action made the discussions more fruitful, and the decisions of the Steering Committee better aligned with the country needs.

All project activities are finalized. Following UNDP rules to close projects, the following actions were taken:

- i) elaboration of a lessons learned report (attached).
- ii) project operational closure, guaranteeing all ongoing activities are concluded.
- iii) reimbursement of USD 652.286,16 to the Haiti Reconstruction Fund.

The project is now operationally closed and the transfer of the remaining balance to the HRF was concluded on 19th November 2024.

As a follow-up action, UNDP Brazil is in close contact with the Brazilian Ministry of Health and the Brazilian Cooperation Agency to develop new projects in Haiti and other countries in the region.