

# ANNUAL REPORT

2025





# FUND LEVEL REPORT

MPTF Office annual program narrative progress report.

Reporting period from 01.2025 to 12.2025

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# EXECUTIVE SUMMARY

In 2025, UNITLIFE marked a pivotal transition from a project-based funding mechanism to a **fully operational financing platform for nutrition**, designed to mobilize and deploy scalable resources in support of high-impact interventions for maternal and child health.

Building on the foundations established in previous years, the Fund advanced both its programmatic portfolio and its innovative finance agenda, positioning itself as a **catalyst within the global nutrition ecosystem**. In a context of constrained official development assistance and increasing fiscal constraints across high-burden countries, UNITLIFE accelerated efforts to unlock new and diversified sources of capital.

At the core of this evolution is a dual strategic focus:

- (1) **mobilizing predictable, diversified, and scalable financing** through innovative instruments; and
- (2) **deploying these resources into high-impact, integrated interventions** that address the structural drivers of malnutrition.

This approach will be reflected in UNITLIFE's revised and strengthened Theory of Change, which connects financial innovation directly to measurable nutrition outcomes at scale.

In 2025, UNITLIFE made significant progress in operationalizing its innovative finance strategy. The Fund advanced the structuring of Innovative Finance instruments such as **debt swaps and debt conversion mechanisms**, aimed at redirecting sovereign debt servicing toward nutrition and climate-resilient investments. At the same time, it initiated the deployment of a **blended finance investment approach**, leveraging guarantees and catalytic capital to crowd in private investment into nutrition-sensitive sectors, including climate-smart agriculture and local food systems.

Complementing these efforts, UNITLIFE continued to incubate additional financing tools - including **micro-levies, digital fundraising mechanisms, and Islamic finance instruments** - to broaden its resource base and engage new categories of contributors.

On the programmatic front, UNITLIFE sustained and expanded its **portfolio of country-level interventions**. Ongoing programs in Niger continued to deliver strong results, while in Senegal, UNITLIFE approved and initiated an extension of the programme, building on its strong performance to deepen impact and expand geographic coverage. In Senegal, the project was successfully completed (and extended), demonstrating the viability of nutrition-sensitive value chain development.

Another milestone in 2025 was the **confirmation and launch of a new flagship programme in Burundi**, focused on climate-smart food systems, nutrition, and community resilience in the Kibira region. This programme reflects UNITLIFE's strengthened positioning at the intersection of nutrition, climate, and inclusive economic development.

At the institutional level, UNITLIFE advanced a substantial transformation through the development of a new **Secretariat Project Document**, which establishes the operational and governance framework required to scale the Fund’s activities. The new model introduces an integrated financing architecture combining a Grant Window – with a sub window for Government direct access - and an Investment Window, enabling UNITLIFE to manage more complex financial instruments and significantly increase the volume and impact of its interventions.

UNITLIFE is already actively engaging with **creditors, credit enhancers, and key financial and development partners** to structure and advance innovative financing transactions. The governance of the Fund has also been strengthened, notably with the **participation of the Children’s Investment Fund Foundation (CIFF) in the Steering Committee**, reinforcing UNITLIFE’s strategic positioning within the global nutrition financing landscape. The continued and catalytic support of the **Mohammed Bin Rashid Al Maktoum Global Initiatives (MBRGI) Foundation** remains instrumental in sustaining and expanding the Fund’s operations. Discussions are ongoing with additional partners to join and further strengthen this **multi-partner initiative**.

Looking ahead, UNITLIFE’s pipeline will increasingly be driven by its innovative finance strategy, with a particular focus on **countries facing debt distress or restructuring opportunities**. By aligning debt relief mechanisms with national nutrition priorities, the Fund aims to unlock fiscal space and channel resources toward high-impact, country-led interventions.

Through strengthened partnerships with governments, development finance institutions, and private sector actors, UNITLIFE is well-positioned to scale its role as a **global financing engine for nutrition**, bridging the gap between capital and impact and delivering sustainable improvements in the lives of vulnerable populations.



# Strategy & Additionality

Despite growing global recognition of the importance of nutrition, **financing for maternal and child nutrition remains critically insufficient and structurally constrained**. An estimated USD 13 billion annual gap persists to meet global nutrition targets, while many of the most affected countries face tightening fiscal conditions and rising debt vulnerabilities.

In this context, the challenge is no longer only about mobilizing additional external resources, but about **unlocking and redirecting existing financial flows**, expanding fiscal space, and leveraging new financing mechanisms to support national priorities.

Many high-burden countries are simultaneously confronted with:

- Limited public budgets for social sectors
- High or rising sovereign debt levels
- Restricted access to affordable financing

This creates a structural constraint where **countries most in need of nutrition investments have the least capacity to finance them**.

UNITLIFE's purpose is to address this gap by positioning itself as a **catalytic platform for nutrition financing**, bridging financial innovation and programmatic delivery. Its model is designed to both **mobilize new resources and ensure their effective deployment into high-impact interventions**.

As presented to the Steering Committee, UNITLIFE's approach is anchored in a dual objective:

- **Mobilizing untapped financing through innovative solutions**, including debt swaps and conversions, domestic resource mobilization instruments, and partnerships with financial institutions and investors
- **Financing high-impact nutrition interventions and sector transformation**, by channeling resources into nutrition-specific and nutrition-sensitive priorities aligned with national strategies

A central pillar of this approach is the use of **innovative finance instruments to unlock fiscal space**, particularly in countries facing debt constraints. Debt swaps and debt conversions offer a concrete pathway to redirect debt servicing toward investments in nutrition, climate resilience, and human capital development.

At the same time, UNITLIFE leverages **blended finance and catalytic capital** to crowd in private investment and strengthen local food systems, value chains, and service delivery in underserved markets.

Through this integrated model, UNITLIFE seeks to move beyond traditional grant financing and contribute to a **systemic shift in how nutrition is financed** - from fragmented and short-term funding toward **sustainable, scalable, and country-driven financing solutions**.

# PROGRAM & PROJECT PORTFOLIO

## Ongoing Projects



### NIGER

Sustaining bio-fortified and climate-resilient agriculture to serve women in remote areas

**Project Lead:** GOAL Global

**Location:** Niger | Zinder region

**Objective:** *Reduce the prevalence of chronic malnutrition through agricultural innovations that are nutrition-sensitive and climate smart.*

**Budget:** USD 650,000 (Phase III)

**Timeline:** Phase III – Sept 2024 to Aug 2026

With the support of the Mohammed Bin Rashid Al Maktoum Global Initiatives (MBRGI)



**Project location:** Zinder region (20 villages), Niger  
53% rate of chronically malnourished children in Zinder

### Overview

In Niger, UNITLIFE, in partnership with GOAL, is implementing **Phase III of the programme “Sustaining bio-fortified and climate-resilient agriculture to serve women in remote areas”** in the Zinder region.

The programme builds on the strong results of Phase II (2022–2023), which exceeded expectations by reaching **24,118 direct beneficiaries (118% of target)** and over **146,000 indirect beneficiaries**, through an integrated approach combining agriculture, nutrition, and women’s empowerment.

Phase III consolidates and scales this model, with a stronger focus on **market systems development, financial inclusion, and climate resilience**, while expanding to new communities.

### Objectives of Phase III

The programme aims to continue:

1. **Increase availability and access to nutrient-dense foods** through climate-smart and biofortified production
2. **Improve nutrition practices and early detection of malnutrition** (NIPP, Family MUAC, Community Conversations)
3. **Strengthen women’s economic empowerment and financial inclusion**
4. **Develop market systems and private sector engagement**
5. **Enhance climate resilience through natural resource management**

### Additionality

Phase III introduces a stronger systems approach by:

- Moving from input support to **market systems development and private sector engagement**
- Expanding toward **structured financial inclusion and linkages with formal providers**
- Integrating **climate resilience** as a core pillar
- Preparing for **scaling through blended finance and innovative finance approaches**

## Progress in 2025 (as of December)

As of December 2025, Phase III is progressing well, with approximately **50–60% completion** across activities. The programme is implemented across **30 villages**, with continued expansion of integrated interventions and strengthening of linkages between production, nutrition, and financial inclusion systems.

## Key Achievements / Components

- **Community Production Systems** (Year 1 results vs targets): Community garden production significantly exceeded expectations, with **11,503 kg of produce harvested against a target of 4,500 kg (256%)** in Year 1. At household level, over **900 home gardens** are active, improving access to nutrient-dense foods and dietary diversity .
- **Private Sector Engagement and Market Systems Development**: Over **23,500 units of improved seeds and inputs** were distributed through partnerships with local suppliers, with strong uptake (over 95% of stock sold). Market linkages have strengthened, with over **115 tons of produce off-taken in Year 2 to date**, supporting commercialization and farmer incomes.
- **Financial Inclusion and Women’s Empowerment**: Financial inclusion targets have been exceeded in early phases, with **127 VSLA groups established vs an initial target of 100**, reaching nearly **2,800 members**. Total savings reached over **8.2 million XOF**, demonstrating strong community uptake.
- **Nutrition Interventions**: Nutrition Impact and Positive Practice ([NIPP](#)) implementation exceeded targets, with **1,560 participants reached vs a target of 1,500** in Year 1, and over **140 NIPP circles active**. Family MUAC (Mid-Upper Arm Circumference) has also significantly overperformed, with **6,970 caregivers trained vs a target of 2,500**, strengthening early detection of malnutrition.
- **Capacity Building and Food Systems**: Training on processing, storage, and conservation reached **833 women**, supporting improved food utilization and value addition. Retailer and producer training is strengthening local supply chains and market functioning.
- **Climate Resilience and Natural Resource Management**: Soil and water conservation practices are being scaled, alongside early warning systems and climate information access, supporting long-term sustainability of production systems.

## Perspectives and next steps

The programme remains on track to reach approximately **43,000 direct beneficiaries and 240,000 indirect beneficiaries**. Building on strong performance against targets, Phase III is progressively laying the foundation for a **transition beyond grant-based support**, including:

- Strengthening **market-based delivery systems** for inputs and production
- Expanding **linkages to formal financial services and digital solutions**
- Developing opportunities for **blended finance instruments targeting smallholder farmers and agri-SMEs**
- Aligning with broader **innovative finance approaches**, including potential integration with UNITLIFE’s debt and investment initiatives

This transition aims to ensure sustainability and enable scaling from project-based interventions toward **financially viable, market-driven food systems**. A concept note is being prepared for a next phase that will include the above considerations and integrate a self sustainability approach.

*UNITLIFE extends its appreciation to MBRGI Foundation for its support in financing this program.*

# SENEGAL

Creating economic opportunities for youth and women along the food value chain in rural areas of Northern Senegal



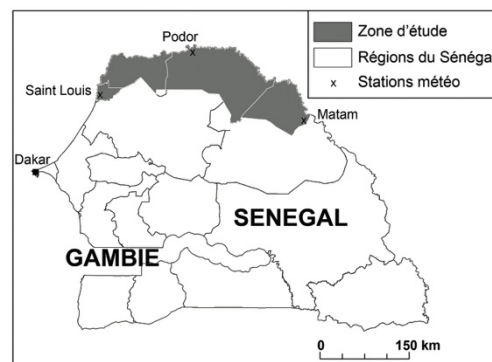
**Objective:** *Contribute to a sustainable improvement of food and nutritional security and the livelihood of vulnerable households in Matam, Podor and Linguère.*

**Duration:** 24 months

**Project Budget:** 595K USD

**Timeline:** April 2023 to March 2025

We acknowledge the support of the Mohammed Bin Rashid Al Maktoum Global Initiatives (MBRGI)



## Overview

Action Against Hunger (AAH), supported by UNITLIFE, implemented the **second phase of the Food and Nutritional Resilience Support Integrated Project (PIARAN)** in Senegal. Initially launched in 2016 in the Podor department, the project has progressively expanded to the departments of Matam, Linguère, and Louga. From March 2023, PIARAN covered **11 communes across these regions**, targeting populations vulnerable to recurrent food and nutritional insecurity.

The programme aimed to enhance food and nutrition resilience through **climate-adapted solutions and an integrated approach** addressing the four pillars of food security. Building on previous achievements, it focused on strengthening sustainable agri-food systems, promoting local value chains, and improving community-level food practices. A central component of the intervention was increasing access to **nutrient-rich foods through market gardening**, alongside promoting their adequate consumption.

## The specific objectives of PIARAN include:

1. Improving the availability, access, and use of high-nutritional-value products for vulnerable households, thereby enhancing food security and community resilience.
2. Enhancing optimal nutrition and hygiene practices, aiming to prevent acute malnutrition and improve overall community health.

These objectives are in line with the United Nations Development Assistance Framework (UNDAF) 2024-2028 for Senegal, which seeks to enhance community well-being by helping them meet basic needs and secure food and nutritional security. Additionally, the project supports strengthening women's economic autonomy through the establishment of Village Savings and Loan Associations (VSLA), improving food practices, further empowering women within their communities.

## Progress in 2025:

By March 2025, PIARAN was successfully completed, delivering strong results across nutrition, economic inclusion, and agroecological resilience in northern Senegal. Implemented across **34 villages in 12 communes** in Matam, Podor and Louga, the programme maintained a community-driven approach, empowering women's groups to lead production, processing, and local value chain development.

## Key Achievements:

- **25 Health Community Gardens (Jardins de la Santé – JDS)** were installed or revitalized, significantly exceeding the initial target of 16 (+56%). These gardens engaged **1,977 women**, producing **over 145,000 kg of fresh vegetables**, improving both household consumption and income generation. A total of **1,202 women were trained** in agroecological practices (240% of target).
- **Support to climate-resilient production systems** included training **235 households in cowpea production** (117% of target), contributing to improved access to plant-based protein despite climatic constraints.
- **Food processing and value addition** were significantly strengthened, with **678 women trained** in processing and preservation techniques (136% of target), and **4 women’s groups supported in enriched flour production**, improving access to nutritious foods for vulnerable groups.
- **Dairy value chains were reinforced**, with **4 Dairy Processing Units (DPUs)** operational (adjusted target), processing over **26,600 liters of milk in 2024**, contributing to income diversification and local food availability.
- **Women’s economic empowerment exceeded expectations**, with **23 Village Savings and Loan Associations (VSLAs)** established (110% of target), reaching **686 women**, and mobilizing over **38.8 million FCFA in savings**, significantly improving access to credit and resilience.
- **Nutrition outcomes improved significantly**, with:
  - Household dietary diversity increasing (women reaching minimum diversity rising from **30% to 72%**)
  - Food Consumption Score improving from **79.2% to 84.5%**, exceeding targets. These results reflect the combined impact of production, nutrition education, and income generation.
- **Nutrition-specific interventions reached scale**, including:
  - 1,891 households reached (95% of target) through MN-IYCF awareness
  - 1,436 households participating in cooking demonstrations
  - 1,416 households trained in MUAC screening (142% of target), enabling early detection of malnutrition
- **WASH outcomes improved substantially**, with households adopting adequate practices increasing from **4% to 46%**, and **673 households receiving water purification support (100% of target)**.

The project contributed to measurable improvements in **food security, nutrition practices, and household resilience**, with a total reach of approximately **33,200 direct and indirect beneficiaries**, exceeding initial expectations.

Building on these results and strong community ownership, an **extension phase has been approved for 2026**, aimed at consolidating and scaling impact. This next phase will focus on:

- Expanding interventions to **new high-vulnerability villages**, with targeted nutrition programming
- Strengthening and sustaining existing **Health Gardens, VSLAs, and value chains**
- Deepening **nutrition-specific interventions and behaviour change approaches**
- Further reinforcing **women’s leadership in local food systems**

This extension will ensure continuity while building on proven models and preparing for **longer-term sustainability and potential scaling through innovative and blended finance approaches**.

*UNITLIFE extends its appreciation to MBRGI Foundation for its support in financing this program.*

# New Projects

## BURUNDI

### Climate-Smart Nutrition and Nature-Based Solutions in the Kibira Buffer Zone

In 2025, UNITLIFE secured funding from the MBRGI Foundation to launch a new 24-month programme in Burundi, starting in 2026, in partnership with the NGO Communities of Hope. The initiative will be implemented in the Kibira region, targeting food-insecure and indigenous communities, with a strong focus on Batwa women.

The programme aims to address high levels of malnutrition and environmental vulnerability through an integrated approach combining nutrition, climate-smart agriculture, and local economic development, while strengthening community resilience and inclusion.

#### Key features:

- **Budget:** USD 650,000 | **Direct beneficiaries:** ~11,200 | **Indirect beneficiaries:** TBC

#### Program pillars:

- **Farmer Field Schools (FFS):** FFS will be established and managed in partnership with local cooperatives. 3,200 individuals will benefit from direct training, extension services, and agroforestry demonstrations, including indigenous women and cooperative members who will act as multipliers in their communities.
- **Livestock and fortified seeds dissemination programme:** Each beneficiary households are composed on average of 2 parents and 5 children, this results in approximately 11,200 direct beneficiaries. These households are expected to benefit nutritionally and economically from increased access to fresh and diverse food sources.
- **School meals:** 60,000 fortified school meals will be distributed, targeting about 100 children over a 300-day school year (1 meal/day), contributing directly to improved nutrition outcomes for these students.
- **Decentralized food processing unit:** An estimated 100 community members (primarily women and youth) will be directly involved in the training and operation of the local food transformation unit once it is operational. In the next phases, Ready-to-Use Supplementary Foods (RUSF) will also contribute to nutritious meals enablement.

The Burundi programme represents a strategic step in UNITLIFE's ambition to deliver **high-impact, food systems-based nutrition solutions in fragile contexts**. By combining **FFS, school feeding, private sector partnerships for fortified foods, and community-based nutrition**, the programme creates a strong linkage between **production, transformation, and consumption**. It is designed as a scalable model, with potential to expand through **innovative and blended finance approaches**.

# Partnerships, Innovative Finance & Ecosystem

## Overview

In 2025, UNITLIFE advanced its positioning as a **global platform for innovative finance for nutrition**, designed to mobilize new and sustainable resources at scale.

At the core of this evolution is a new financing model aimed at **deploying catalytic capital to unlock significantly larger investment flows**. UNITLIFE is positioning itself to mobilize **up to USD 500 million in financing through an initial USD 10 million catalytic base**, leveraging a combination of innovative and blended finance instruments.

This model is structured around two complementary outcomes:

- **(1) Mobilizing predictable, diversified, and scalable resources** through innovative and blended finance
- **(2) Delivering and managing a portfolio of high-impact pilot programmes**, designed for **scale and replicability**, and aligned with national development and nutrition strategies

This dual approach ensures that financial innovation is directly linked to **tangible, country-level impact**, particularly in contexts facing debt constraints, climate vulnerability, and limited fiscal space.

## Strategic Focus

Guided by Steering Committee priorities, UNITLIFE is focusing on a targeted set of instruments and approaches with strong potential for scale:

- **Debt-related instruments**, including swaps and conversions, enabling countries to redirect resources toward nutrition and resilience
- **Blended finance solutions**, leveraging UNCDF's capital mandate to mobilize private investment into agri-food systems and nutrition value chains
- **Market-based mechanisms**, such as micro-levies, to generate predictable and diversified funding streams
- **A portfolio of high-impact pilot programmes**, serving as **anchor investments** to demonstrate viability, de-risk interventions, and create a pipeline of scalable opportunities for innovative and blended finance
- **Strategic financial and implementation partnerships**, engaging creditors, financial institutions, UN agencies, and private sector actors to structure and deliver solutions at scale

This approach reflects a deliberate shift toward an **integrated financing and delivery architecture**, where **pilot programmes, financial instruments, and partnerships are designed together**. High-impact country programmes - such as those implemented in **Niger, Senegal, and Burundi** - serve as **proof points**, generating evidence, structuring opportunities, and enabling the transition from grant funding to **scalable, market-based financing solutions**.

## Progress in 2025

In 2025, UNITLIFE made significant progress in operationalizing its innovative finance model.

The organization deepened engagement with **creditors, credit enhancers, and financial partners**, with a focus on structuring **debt-linked financing mechanisms** in priority countries. These efforts are laying the groundwork for future transactions, particularly in **debt-distressed contexts**, where innovative finance can unlock fiscal space for nutrition.

At the institutional level, UNITLIFE underwent a **major transition with the development of a new Programme Document for the Secretariat**, accompanied by **targeted recruitment and a full organizational reshaping**. This transformation has strengthened internal capacities, clarified strategic priorities, and established a more **agile, execution-oriented platform**, capable of delivering complex financing solutions.

UNITLIFE also reinforced its **multi-partner platform**, with the **Children’s Investment Fund Foundation (CIFF)** joining the Steering Committee, and continued strong support from the **MBRGI Foundation**. In parallel, discussions are advancing with **key UN agencies, development partners, and leading experts in innovative finance**, with a view to formalizing an expanded partnership base in **2026**. This will further enhance UNITLIFE’s capacity to structure and implement transactions, and to operate at scale.

### Value Proposition and Operating Model

UNITLIFE’s model is built on the ability to **connect needs, actors, and capital into scalable financing solutions**, while ensuring effective delivery on the ground.

Key elements include:

- A **diversified innovative finance toolbox**, spanning debt instruments, blended finance, and market-based solutions
- **End-to-end structuring and execution capacity**, from design and negotiation to implementation and monitoring
- A focus on **catalytic capital and multiplier effects**, ensuring that limited resources unlock significantly larger investment volumes
- A **portfolio approach**, centered on high-impact pilot programmes designed for **scale, replication, and integration into national systems**
- Strong **alignment with national priorities and multisectoral frameworks**, ensuring coherence across **health, food systems, education, and social protection sectors**

Crucially, UNITLIFE operates as a **multi-partner, multisectoral platform**, bringing together governments, UN agencies, financial institutions, private sector actors, and civil society. It complements global initiatives such as the **Scaling Up Nutrition (SUN) Movement**, supporting countries in translating nutrition commitments into **financed, implementable, and scalable programmes**. Through this model, UNITLIFE acts as both a **financing catalyst and an implementation platform**, bridging financial structuring with measurable nutrition outcomes and systemic transformation.

### Pipeline and Outlook

Looking ahead, UNITLIFE will focus on advancing a **pipeline of high-impact, scalable financing opportunities**, with a particular emphasis on **debt-constrained and high-burden countries**.

Priority efforts will include:

- Advancing **debt swap and conversion transactions**, aligned with national priorities
- Deploying **blended finance structures** to support nutrition-sensitive investments and local value chains
- Expanding a portfolio of **replicable pilot programmes**, integrated within national strategies and multisectoral action plans
- Embedding innovative finance approaches into country programmes, including in contexts such as **Burundi and Niger**, to support long-term sustainability and scaling

These efforts will be implemented through **strengthened multisectoral partnerships**, including governments, UN agencies, development finance institutions, and private sector actors, ensuring alignment with national systems and global platforms such as **SUN**. UNITLIFE’s objective is to move decisively from **strategy to execution**, demonstrating its ability to mobilize **predictable, diversified, and scalable resources**, while delivering **integrated, multisectoral solutions** that can be replicated and scaled across countries.

# Looking Ahead: Scaling Impact Through Innovation



© UNITLIFE – during field visit in Senegal

UNITLIFE enters its next phase with strong momentum, a clear strategic direction, and an increasingly robust platform to scale impact.

In 2025, the organization consolidated its dual role as both a **delivery platform and a catalyst for innovative finance**. Across its portfolio, UNITLIFE supported programmes reaching tens of thousands of direct beneficiaries and hundreds of thousands indirectly, while advancing a new generation of interventions designed for replication and scale. Flagship initiatives in Niger and Senegal continued to deliver results, while new investments in Burundi further expanded the portfolio into high-need, climate-vulnerable contexts.

At the same time, UNITLIFE made significant strides in operationalizing its innovative finance model. With a catalytic approach capable of mobilizing up to **USD 500 million from an initial USD 10 million base**, the organization is laying the foundations for a

shift from grant-based programming toward **sustainable, scalable financing solutions**. This progress has been underpinned by strengthened partnerships, including the continued support of the MBRGI Foundation and the addition of the Children's Investment Fund Foundation (CIFF) to the Steering Committee, alongside ongoing engagement with a broader ecosystem of public and private actors.

Looking ahead, UNITLIFE will focus on translating this momentum into execution at scale. This includes advancing **debt-linked financing mechanisms in priority countries**, expanding a portfolio of **replicable, high-impact programmes aligned with national strategies**, and deepening **multisectoral partnerships** across governments, UN agencies, financial institutions, and the private sector. Through its alignment with global platforms such as the Scaling Up Nutrition (SUN) Movement, UNITLIFE will continue to support countries in turning commitments into **financed, implementable, and sustainable solutions**.

With a strengthened Secretariat, a growing and diversified portfolio, and a clear pathway to mobilizing capital at scale, UNITLIFE is well positioned to bridge the gap between innovation and delivery - ensuring that financial solutions translate into **lasting improvements in nutrition outcomes** for the most vulnerable populations.

In this evolving environment, **UNITLIFE is strengthening its role and additionality as a connector and catalyst within the nutrition ecosystem**. The Fund will focus further on leveraging AI-powered data-driven insights and inclusive innovation to design adaptable, scalable models tailored to local needs. By reinforcing national capacity, driving cross-sector collaboration, and aligning its programming with country-led priorities, UNITLIFE aims to deliver resilient, sustainable solutions that can address both the immediate and structural drivers of child and maternal malnutrition.