



Submission Form To The Lebanon Recovery Fund Steering Committee

To be completed by the UN Resident Coordinator's Office (RCO)	
Meeting No:	Date of Meeting:
Item No:	Programme/project:

(To be completed by the Participating UN Organisation and endorsed by SC)

To: Lebanon Recovery Fund Steering Committee	Date of Submission: 6 November 2015
From: Ministry of Public Health and UNHCR Lebanon	Contact: Mireille Girard, Representative, UNHCR Lebanon Pia Carmela Paguio, Senior External Relations Officer, UNHCR Lebanon
Through: Project Approval Group (PAG) <input type="checkbox"/> Endorsement <input type="checkbox"/> Comments	Contact: Mireille Girard: +961 76 350 750, girard@unhcr.org Pia Carmela Paguio: +961 18 49201 ext:2120 paguiop@unhcr.org
Proposed submission, if approved would result in: <input type="checkbox"/> Continuation of existing programme/project <input checked="" type="checkbox"/> New programme/project <input type="checkbox"/> Other (explain)	Proposed submission resulted from: <input type="checkbox"/> National Authorities initiative within national priorities <input checked="" type="checkbox"/> UN Agency initiative within national priorities <input type="checkbox"/> Other (explain)
Programme/project title: Supporting Lebanon in Managing the Impact of the Syrian Refugee Crisis	

Amount of funds requested for proposed programme/project: USD 495,000
Estimated number of beneficiaries: direct 11,680 (per year) indirect 25,000 (per year)
Amount of indirect costs requested: 7%

Background

Provide brief and concise information on the background of the project. Indicate how it originated; refer to the Sector Programme, request endorsement or approval by relevant Lebanese authorities, etc. If extension of existing project: provide information on original project, such as number, programme amount, date of approval.

1. Purpose of Proposed Programme/Project

Detail key objectives, outputs and activities

The key objective of the proposed project is to support Lebanese institutions in managing the impact of the Syrian refugee crisis. Specifically, the proposed project will aim to better enable the Beirut Rafik Hariri University Hospital (RHUH) to maintain the quality of diagnostics, care and teaching through the provision of critical equipment. This proposal comes in response to a direct request from the Director of the RHUH to assist in the purchase and installation of a Computerized Tomography (CT) scanner. This project is in line with UNHCR's programme priorities to support host communities and institutions in managing the impact of the Syrian crisis.

3. Evaluation of Proposals by the PAG

Implementability

	2015	2016
<i>Estimated commitments</i>	<i>US\$</i>	<i>US\$</i>
<i>Estimated disbursements</i>	<i>US\$</i>	<i>US\$</i>
<i>Contribution (optional)</i>	<i>US\$</i>	<i>US\$</i>

Does the project correspond to national priorities? Yes No

Project approved by Line Ministry: Ministry of Public Health on 11 August 2015

4. Review by the UN Resident Coordinator's Office (RCO)

Check on Programme/Project Proposal Format Contents

- Cover sheet (first page) Yes No
- Logical Framework Yes No
- Programme/Project Justification Yes No
- Programme/Project Management Arrangements Yes No
- Risks and Assumptions Yes No
- Budget Yes No
- Support Cost Yes No

Overall review of programme submission

Recommendations

Approve

5. Decision of the LRF Steering Committee

- Approved for a total budget of \$ 495,000**
- Approved with modification/condition**
- Deferred**

Reason(s)/Comment(s)

Elaborate

Chair of the LRF Steering Committee

...

... 6/6/2016

Signature _____

Date

6. Follow-up action taken by the Administrative Agent

- Project consistent with provisions of the Letter of Agreement with donors (if applicable)**

.....

.....

Signature

Date

Lebanon Recovery Fund
Programme/Project Proposal Format and Guidelines

Contents:

1. Cover sheet and description of programme/project document (Appendix A)
2. Logical Framework (Appendix B)
3. Programme/Project Budget (Appendix C)
4. Endorsement Letter from the Ministry of Public Health (Appendix D)



LEBANON RECOVERY FUND

PROJECT DOCUMENT COVER SHEET


Participating UN Organisation: UNHCR	Sector: Public Health
Programme/Project Manager Name: Dr. Michael Woodman, Senior Public Health Officer Address: Khater Bldg., Dr. Philippe Hitti Str., P.O. Box 11-7332, Ramlet El Baida, Beirut, Lebanon Telephone: +961-1-849201 ext: 2340 E-mail: woodman@unhcr.org	LRF PAG Name: Address: Telephone: E-mail:
Programme/Project Title: Supporting Lebanon in Managing the Impact of the Syrian Refugee Crisis Programme/Project Number:	Programme/Project Location: Rafik Hariri University Hospital (RHUH), Beirut, Lebanon
Programme/Project Description: The proposed programme aims to support Lebanon's public institutions, in particular the Ministry of Public Health and the RHUH, to manage the impact of the Syrian refugee crisis and mitigate its negative effects on the local population.	Total Programme/Project Cost: USD 534,650 LRF: USD 495,000 Government Input: N/A UN organization: USD 39,650 Other: N/A
	Programme/Project Duration (in months): 6

Overall Goal: To support Lebanese public institutions in managing the impact of the Syrian refugee crisis.

Key Immediate Objectives:

- 1- To support the RHUH in maintaining the quality of diagnostics, care and teaching through the provision of critical equipment

List of Outcomes/outputs/activities: Purchase and install one Computerized Tomography (CT) scanner; Agree with RHUH on a maintenance plan; Conduct a handover ceremony, accompanied by visibility/communications.

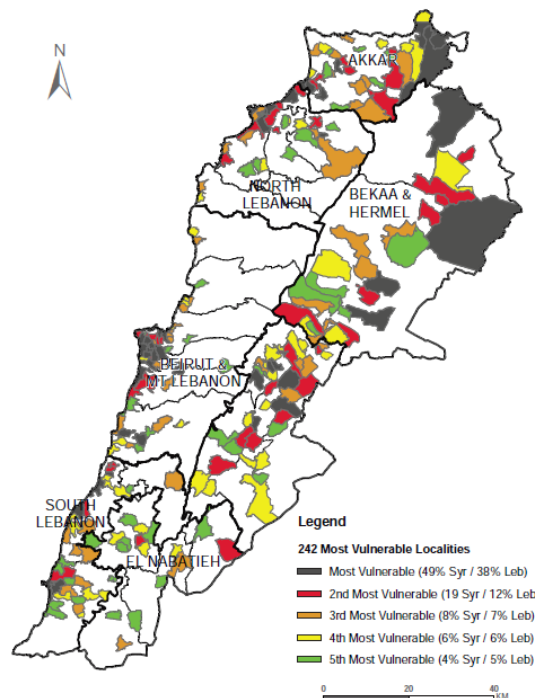
On behalf of:	Signature	Date	Name/Title
UN Participating Organisation		20/5/2016	P. G. G. G. Representative
Chair, LRF SC		6/6/2016	Minister of Economy and Trade Alain Hakim, PhD

1. Programme/Project Justification

Describe the project added value, problem statement and why it is important, including: needs assessment conducted or based on, targeted location with relevant details, needs of the community and expected change/impact, other stakeholders recent and ongoing interventions in targeted localities and linkages, how it links to the LCRP, how it supports Lebanese cope with the impact of the Syrian crisis

Like many Lebanese public institutions, public and private hospitals, primary health care centers and other dispensaries are stretched to capacity as they respond to the needs of both Lebanese and Syrian populations. UNHCR and partners are working to ensure that medical facilities can provide quality medical care to the most vulnerable patients across Lebanon. This project supports the health response of the Lebanon Crisis Response Plan 2015-2016 by building “capacities for treating non-communicable and chronic diseases, improved access to secondary/tertiary care and the administration of some healthcare costs”.¹

The proposed project will benefit the Rafik Hariri University Hospital (RHUH) in Beirut, which is the largest public hospital in Lebanon. Based in Beirut’s southern suburb, RHUH offers life-saving care to some of Lebanon’s most vulnerable citizens (see Map 1). RHUH currently comprises 430 beds, 14 operating rooms as well as a range of other diagnostic and clinical services. Affiliated with the Lebanese University and the American University of Beirut, RHUH is also a leading teaching hospital offering outstanding education and research opportunities to a large number of students and professional researchers.



Map 1. Lebanon Crisis Response Plan 2015-2016, p. 14²

¹ Lebanon Crisis Response Plan 2015-2016, p. 22

² Map 1 shows the areas of Lebanon where weak service delivery and high refugee burdens combine to create localized vulnerability.

In 2014 RHUH treated over 25,000 patients, approximately 21,000 Lebanese and 4,000 refugees and asylum seekers. When refugee admissions were related to life-saving or obstetric care, UNHCR covered 75% of the total hospital bill. In a number of cases, refugees were not able to pay the remaining 25% of the costs, leaving hospitals to shoulder these amounts. Support for RHUH would go towards compensating these extra-budgetary costs.

In particular, RHUH has informed UNHCR of its additional needs for medical imaging tools such as computerized tomography (CT) scans. As a result of the increasing patient volume since the onset of the Syria crisis, the hospital's CT machine has been overused and is no longer functional. Replacing the machine is needed in order to maintain the quality of diagnostics, care, and teaching at this major referral hospital. In the short and long-term, the beneficiaries will predominantly be Lebanese citizens. Expected annual number of beneficiaries will be approximately 11,680 patients; 9,461 Lebanese and 2,219 refugee and asylum seeker patients.³ UNHCR will request a three year full maintenance warranty from the selected supplier of this machine and the average operational lifespan of modern CT scanners is 8 years.

The proposed project is in line with the priority to support the stabilization component of the Lebanon Crisis Response Plan and in particular, to deliver much-needed assistance to the Lebanese host communities. The proposal has been fully endorsed the Ministry of Public Health (MoPH).

2. Programme/Project Approach

Describe the project approach and how it intends to achieve its objectives, partners, stakeholders and roles/expectations. Explain here in detail how the project was selected, were community partners consulted, GoL consultations...

The proposed project was developed in close consultation with GoL counterparts, specifically the Ministry of Public Health (MoPH) and management staff at RHUH. It was selected as a result of a direct appeal for assistance from the RHUH to UNHCR, and following endorsement from the MoPH. Furthermore, the proposed project responds to the need to mitigate the impact of the Syrian refugee crisis on basic services and host communities in Lebanon.

UNHCR will directly procure the necessary hard and software for the proper use and maintenance of the CT scanner. UNCHR will also employ the services of technical experts to help bring the CT scanner online. All direct procurement will be done in line with UNHCR's procurement guideline and in close consultation with RHUH. UNHCR will furthermore ensure that the CT scanner is integrated into RHUH's existing maintenance plan.

3. Project activities

³ Estimated from data provided by RHUH

List and fully describe proposed activities and explain how each contributes to the project goals/objectives, how it engages the local community, how it helps Lebanese cope with the impact of the Syrian crisis, how it links with the other proposed activities under this intervention and other ongoing/recent activities in the same locality. Provide here cost breakdown per activity.

In this section, explain in detail how the project will highlight the support from the LRF and the Republic of Korea (visibility guidelines as annex 3 for further reference).

The first activity will be to purchase and install the relevant CT equipment and software. The specifications of this equipment will include multiplanar reconstruction imaging, maximum intensity projection scanning as well as volume rendering, 3D and endo viewing capabilities. The procurement of this equipment will be done in line with UNHCR guidelines and in partnership with the RHUH in order to ensure the suitability of the equipment to be purchased. This new equipment is vital to maintain the quality of diagnostics, care and teaching at this major referral hospital, benefitting both refugee and host communities.

Once the CT equipment is installed, it will be integrated into RHUH’s existing maintenance plan. Integration into this plan is important for the sustainability of this intervention, and to ensure that the patients of RHUH get the maximum benefit from this CT equipment. As a major referral RHUH, operating multiple medical imaging and other pieces of equipment, RHUH has demonstrated the capacity to maintain sophisticated medical equipment and has made the commitment to maintain all equipment purchased through this project.

Finally, there will be a handover ceremony conducted with all the relevant stakeholders and in line with the Lebanon Recovery Fund (LRF) Visibility Guidelines. The support of the Government of the Republic of Korea, through the LRF, will be highlighted at this event and in subsequent communications.

Activity	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6
Purchase and Install Equipment (500,000 USD)						
Integrate Equipment into RHUH Maintenance Plan (expenses covered by RHUH)						
Conduct Handover Ceremony (expenses covered by UNHCR/RHUH)						

4. Management Arrangements

Describe the management and coordination arrangement of the project in relation to the UN organizations and partners/counterparts.

UNHCR will work in close coordination with its counterparts in the RHUH and MoPH to ensure the successful completion of this project. Special efforts will be made to seek the views and input of all the relevant stakeholders at every stage of project implementation.

5. Analysis of risks and assumptions

List the possible risks that might interfere with the project implementations causing delays or shift in strategies or approaches while also highlighting possible corrective or backup strategies to employ in case those risks occurred.

The first possible risk is a breakdown in the relationship between UNHCR and RHUH, or with the government more broadly. This could potentially interfere with the project implementation by delaying the procurement process and obstructing coordination and cooperation on the handover ceremony. UNHCR judges the likelihood of this risk to be very low given the longstanding cooperative relationship UNHCR enjoys with the MoPH and RHUH and other ongoing joint MoPH projects with a development focus (ENI). Furthermore, given that the proposed programme is judged to be uncontroversial, benefiting both Lebanese and Syrian communities equally, this again lowers the risk of any fractions occurring between the relevant stakeholders. Moreover, UNHCR is undertaking the purchase of this equipment in direct response to a request (including detailed specifications of the needed technical apparel) made by the RHUH. Nonetheless, should this risk occur UNHCR will reaffirm the public good the proposed programme brings to all communities served by the RHUH, and if necessary UNHCR will develop new working modalities in order to bypass any existing or potential barriers to project implementation.

A second risk is that the services offered by RHUH become limited to Lebanese nationals only. This could pose a risk to project implementation by interfering with the aim of the intervention to support the RHUH to provide quality services to both Lebanese and refugee communities. This risk will be continuously monitored by UNHCR and will be integrated into UNHCR's ongoing advocacy. However the likelihood of this risk is very low as the purpose of the project to increase the capacity of the hospital which generates income through serving Syrian refugees and Lebanese alike.

A third and final risk is that RHUH incorrectly uses or fails to maintain the equipment procured through this intervention. This would deny all communities served by RHUH the maximum benefits this equipment could provide. This risk will be mitigated by working in consultation with RHUH at each stage in order to purchase and install equipment and software that can be correctly used and easily maintained by staff at RHUH, given resource and other scarcities. Following this phase the CT scanner will be integrated into RHUH's existing maintenance plan. UNHCR will provide guidance on this integration as needed to ensure the successful maintenance of RHUH's imaging equipment.

Appendix B
Logical Framework

	Target	Measurable Indicators	Means of Verification	Important Assumptions
Immediate Objective	To support the RHUH in maintaining the quality of diagnostics, care and teaching through the provision of critical equipment			
	RHUH is better equipped to provide quality services to refugee and host communities alike	1 CT Scanner purchased and delivered 1 handover ceremony conducted	Purchase and delivery records Pictures and other records of public event	Lebanese public institutions remain committed to providing quality services to refugee and host communities
Output	One CT scanner is used to provide quality diagnostic care to Syrian refugees and vulnerable Lebanese host communities using the RHUH			
	One CT scanner in use and regularly maintained	1 CT scanner installed and integrated into RHUH Maintenance Plan	Maintenance Plan	RHUH remains committed to correctly using and maintaining the CT scanner, attendant equipment and software
Activities		Inputs/Means	Costs	
CT equipment purchased and installed		1 CT Machine and accompanying software Technical assistance	500,000 USD	
Handover ceremony conducted with visibility/communications		Visibility and events materials		

Appendix C

Programme/Project Budget

The budget would utilize the Standard Format agreed by the UNDG.

CATEGORY	GoL contribution	Applicant contribution	Requested from the LRF	Total amount
1. Staff and other personnel				
2. Supplies, Commodities, Materials				
3. Equipment, Vehicles, and Furniture (including Depreciation)		39,650 ⁴	462,616.82	500,000 ⁵
4. Contractual services				
5. Travel				
6. Transfers and Grants to Counterparts				
7. General Operating and other Direct Costs				
Sub-Total Programme Costs		39,650	462,616.82	
8. Indirect Support Costs 7%			32,383.18	
TOTAL		39,650	495,000	534,650

⁴ In cash contribution

⁵ Estimations of cost of equipment are between USD 350,000 - 500,000 any savings will be reallocated to related activities in consultation with the LRF Steering Committee.

REPUBLIC OF LEBANON

MINISTRY OF PUBLIC HEALTH

The Director General



الجمهورية اللبنانية

وزارة الصحة العامة

المدير العام

Ref: 2015/4/23064
Date: 11/8/2015

Dr. Lynne Miller
UNHCR Deputy Representative
Beirut - Lebanon

Subject: Request for an Endorsement Letter

Dear Dr. Miller,

Reference to your letter LEBBE/MOPH/2015/326 dated August 7th, 2015 regarding your planned proposal to the Lebanon Recovery Fund (LRF), we are pleased to inform you that we have the pleasure to endorse such an initiative.



Walid Ajamir MD, Ph.D.

Director General
Ministry of Public Health