

Requesting Organization :	Agency for Technical Cooperati	on and Development							
Allocation Type :	1st Round Standard Allocation								
Primary Cluster	Sub Cluster		Percentage						
CAMP COORDINATION AND CAMP MANAGEMENT			100.00						
			100						
Project Title :	Strengthened Camp Coordination transitional/durable solutions for		for improved living conditions and ns in South Sudan						
Allocation Type Category :									
OPS Details									
Project Code :		Fund Project Code :	SSD-16/HSS10/SA1/CCCM/INGO/786						
Cluster :		Project Budget in US\$:	499,999.10						
Planned project duration :	6 months	Priority:							
Planned Start Date :	01/02/2016	Planned End Date :	31/07/2016						
Actual Start Date:	01/02/2016	Actual End Date:	31/07/2016						
Project Summary :	POC site) and Bor South (Bor P In line with the CCCM Cluster S coordination and camp manage humanitarian services to improv objective, ACTED will contribute lead of CCCM cluster and will co Furthermore, ACTED will work v place and accountable to popula basic infrastructure and guarant arrivals or relocated IDPs. Considering, the recent steps gi support IDPs towards attaining of and facilitating that their views a Variations in gender, ethnic orig are identified and taken into acc further. Additionally, contingenc adapt to and respond to changir In line with the 2016 CCCM Clur authorities where necessary in o Cluster. This project proposal outlines 3	POC site) to provide life-savi trategic Objectives for 2016 ment structures to coordina re living conditions of IDPs I a its expertise and contextua ontinue its duties as State F with the communities to gua ation needs, while ensuring ying site preparation, site d wen towards the implement durable solutions dissemina and concerns are taking into in, physical ability and age pount for planning to preven y plans are developed and p ing humanitarian needs on the ster Strategy- execution of a coordination with other CCC months of project activities and budget figures within the	ACTED will seek to strengthen camp te the delivery and monitoring of iving in Juba and Bor. In order to reach this al knowledge to the cluster system as co- local Point for Central Equatorial and Lakes. rantee that governance structures are in that both sites are organized, maintaining emarcation, and allocation of plots to new ation of the peace agreement, ACTED will ting information on the peace agreement consideration in the planning process. that affect vulnerability and coping strategies their situation from deteriorating even but in place to ensure ACTED can quickly						

Direct beneficiaries :

Men	Women	Boys	Girls	Total
7,920	6,835	7,692	7,829	30,276

Other Beneficiaries :

Beneficiary name	Men	Women	Boys	Girls	Total
Children under 5	0	0	3,406	3,284	6,690
Internally Displaced People	7,920	6,835	7,692	7,829	30,276
Indirect Beneficiaries :					
Catchment Population:					

Link with allocation strategy :

The proposed project will contribute to the Fund's overarching strategic objectives of saving lives and alleviating suffering through multisectoral assistance and protecting the rights of the most vulnerable, and improving self-reliance and coping capacities by protecting, restoring and promoting livelihoods. The project aims to improve living conditions of displaced persons.

The proposed project will directly contribute to the Cluster's Specific Objectives for 2016:

SO1 Strengthen camp coordination and camp management structures to coordinate the delivery and monitoring of humanitarian services to improve living conditions of IDPs living in large settlements

SO 2 Support IDPs towards attaining their transitional or durable solutions

ACTED will continue and strengthen its existing site coordination and management in Juba (UN House POC site) and Bor South (Bor POC site). Specific activities include:

Camp management and care & maintenance Juba PoC

Camp management and depopulation Bor PoC

Sub-Grants to Implementing Partners :

Partner Name	Partner Type	Budget in US\$

Other funding secured for the same project (to date) :

Other Funding Source	Other Funding Amount
OFDA	330,326.66
	330,326.66

Organization focal point :

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BACKGROUND

1. Humanitarian context analysis

Despite the signing of the Agreement on the Resolution of the Conflict in the Republic of South Sudan on the 17th of August 2015, South Sudan has continued experiencing violence derived of fighting among armed groups and inter-communal violence related to cattle raiding. As per the 30th of November 2015 (OCHA), 1.660.141 people are still internally displaced (IDPs). This includes over 200.000 people who have sought protection and assistance in UNMISS Protection of Civilians (PoC sites); while 300.000 IDPs are living in spontaneous settlements; 80.000 in collective centers and more than a million in host communities.

Nonetheless, the appointment of the Chair of the Joint Monitoring and Evaluation Commission (JMEC) in November 2015, the drafting of a detailed timetable, which calls for formation of the transitional government of national unity on 22 January 2016, and the arrival of all parties to the conflict foresees an optimistic scenario towards the final implementation of the peace agreement.

In Juba, the POC sites in UNMISS base – (UN House) are currently comprised of 2 sites: POC 1, with a population of 7.435 distributed in the POC1 and the POC1 Ext 2, and POC 3 with a population of 20.552 individuals. Having being displaced by almost 25 months, tensions in the sites are getting exacerbated by power struggles between the IDP leadership and space pressure of new arrivals. ACTED information desks have reported 9.000 unregistered new arrivals since the last biometric registration. Though 2015 rainy season was relatively dry not causing major floods in the sites, the initial cases of the cholera outbreak registered in UN House reveals the importance of maintaining healthy living conditions within the sites and a functioning drainage system. Furthermore, in November 2015, UNMISS proposed the relocation of IDPS residing in POC1 Ex 2 to the inner perimeter road of POC3. Some initial assessments and preliminary discussions among the humanitarian actors working in the POC raised strong concerns about this process, including implications on safety of residents in the relocation site, minimum Sphere and shelter standards, and impact on community dynamics, as POC1 Ex2 houses key Camp Management Committee Members as well as Community Working Group (CWG) members.

There are currently 2,289 IDPs inside the UNMISS POC site in Bor town. Residents regularly are exposed to intimidation and harassment from armed forces and Bor town residents. The IDP population fears to go outside of the PoC, and tensions within the IDP population have also been noted centered on the community leadership structure. Nevertheless, community is an important aspect of IDPs' livelihoods, and 77% of those surveyed reported an awareness of community meetings. There is a social and cultural acceptance of inequality /discrimination against women/girls that precedes their arrival in the settlements. Women often have to provide for their families when men are off fighting or unable to move freely due to insecurity. This includes buying food or collecting water /firewood in areas where SGBV is rampant. One of the main goals of the CCCM Cluster is to phase out Camp Management and depopulate Bor POC by the end of June 2016. Between 30th October and 5th November 2015, REACH conducted an intentions survey to understand where IDPs came from, where they would go if they were able to leave, and what push and pull factors inform their decisions. Some of the findings, showed that though 76% identified security as the main reason for remaining in the POC site, only 52% IDPs reported being aware of the peace agreement and the status of security in the area where they want to return

2. Needs assessment

3. Description Of Beneficiaries

Beneficiary Structure within the Target Locations- 27.987 people are residing in the POCs in UN House in Juba, with 26% (7.279) of the population being males between the ages of 18-59 years old. Females between the ages of 18-59 years old comprise 21% (6088) of the population. This age group has lost their livelihoods and will be the primary beneficiaries of community outreach and infrastructure maintenance. 51% (7162 boy and 7152 girls) of the population is between 0-17 years of age and need the stimulation of community mobilization events and proper infrastructure to grow up with dignity. 1% (151 men and 155 women) of the population is over 60 years of age and needs assistance in accessing live-saving camp services. 2.289people are residing within the Bor PoC. 20% (464) of the population are males and 24% (565) of the population are females between the ages of 18-59 years old. 23% (527) of the population are boys between 0-17 years old, and 29% (675) are girls between 0-17 years old. 2% (24 men and 26 women) of the population is over the age of 60 years old.

Housebound, vulnerable women, older persons, and people with disabilities Many of those residing within the PoCs have suffered injuries, devastating abuse, and may be unable to easily access services within the camps. ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and women's, older persons' and people with disabilities' involvement. When asked what major obstacles to services IDPs confront in access to services, 66% reported they were too busy and 55% said that they had no one to look after their children. To highlight gender integration, in Juba, site management has made a concerted effort to reach out to women to be involved more actively within camp governance and to make sure the camp committees are fully representative of the IDP community. In Bor, the team works closely with the women's committee and ensures that women are represented and considered at all community meetings. ACTED has developed a recommended policy that encourages all partners to provide work opportunities to women and people with disabilities. Working with partners to identify creative work and community engagement opportunities for minority groups will be a priority for project implementation.

4. Grant Request Justification

Registered and licensed in South Sudan since 2007, ACTED, a French NGO (operating under the French law Association loi 1901), is camp manager for 2 IDP sites UN House and Bor, and 1 IDP settlement in Mingkaman facilitating and coordinating humanitarian response to all IDPs. In addition to being CCCM cluster co-lead, ACTED is also the current State Focal Point for CES and Lakes state. Our Camp Coordination and Camp Management Teams have over 5 years of experience within the context of South Sudan in addition to building on various experiences within camp settings in Jordan, Iraq, Nepal, and other locations.

A Complaint and Feedback Mechanism has been functional in UN House since December 2014 for IDPs to voice their concerns over services or other issues within the camp. In the latest assessment conducted in November, 58% of the interviewed population reported knowledge of a place to complain about living conditions in the POC, being mainly through ACTED or a location where ACTED personnel are based, block leaders officer or the community center. In Bor, a majority of the respondents 62% stated that they know where to report complaints about the living conditions in the POC or ask for information, from those 214 people, 81% reported the ACTED Tukul as the place where to register complaints and issues. Most of the households state the Leaders' Tukul as the location at which to raise their problems or go to the block leader directly. Some of the households say they preferred discussing their issue with the block leader first as he is their referral person. ACTED's experience in implementing the CFM puts it in a good position to disseminate community messages and to improve IDP response. ACTED Information Officers regularly field, refer, and respond to complaints from internally displaced persons residing within the camps and are well placed to continue perfecting this mechanism during this project.

ACTED will continue supporting the strengthening of site based community committees to ensure that the management of sites is sustainable and locally owned. Further, ACTED will work towards ensuring that site based structures are representative of all persons (women, youth, the elderly, as well as people of different ethnicities and origins) and that decisions are adopted representing all sectors of the IDP population. In Juba, nearly 65% of respondents that participated in the ACTED AMEU survey conducted in November 2015, knew that community meetings take place between community members and the NGO community on a regular basis. 92% of respondents reported knowledge of who their block leader is and 76% were aware of their active participation in community.

As the camp manager, ACTED will promote community participation in all aspects related to living in collective accommodation, including shelter options, water and sanitation services, and security of settlement sites. In Bor, ACTED has noted the potential for the further development of leadership structures, as IDPs frequently refer complaints to community structures. For example, 47% of IDPs report crime to block leaders and 42% report crimes to community watch groups. 57% report water problems to block leaders, and 69% report need for plastic sheeting to block leaders. While leadership structures are in place, the CCCM Cluster has recommended that ACTED continue to strengthen these committees management capacity and ability to target sectorial issues such as education, health, nutrition, and other topics.

ACTED's Camp Management Teams have experience in hosting special days such as World Water Day, International Women's Day, and Sports Day events to promote livelihoods and community building within the camp. Several forms of communication will continue to be used to communicate with IDPs including Boda Boda Talk Talk, community meetings, and information boards.

5. Complementarity

LOGICAL FRAMEWORK

Overall project objective

Strengthened Camp Coordination and Camp Management for improved living conditions and transitional/durable solutions for Internally Displaced Persons in South Sudan

CAMP COORD	INATION AND CAMP MANAG	GEMENT						
CI	uster objectives	Strategic Response Plan (SRP) objectives		Percentage	e of acti	vities		
camp managem the delivery and	en camp coordination and nent structures to coordinate d monitoring of humanitarian rove living conditions of IDPs ettlements	HRP 2016 SO1: Save lives and alleviate suffering through safe access to services and resources with dignity					50	
	DPs towards attaining urable solutions	HRP 2016 SO2: Ensure communities are protected, capable and prepared to cope with significant threats					50	
IDPs' access to mitigate further including assiste	life-saving services and prote health, protection and WASH ed returns and improved comm	CCCM services such as site management and ca ction. CCCM activities will ensure services are tar- related risks. Supporting IDPs to attain their transi- nunication amongst communities and with humani be able to make informed decisions enabling them	geted and tional/dura tarians on	delivered in ble solution topics such	a timel s throug as area	y mann gh activ as of ref	er to ities	
Outcome 1								
CCCM respons	e enhanced through the streng	thening of coordination structures						
Output 1.1								
Description								
National and sta	ate level coordination mechani	sms are maintained						
Assumptions 8	& Risks							
 Areas of imple There is enough 	ion does not hamper implemer ementation and targeted benef gh space and resources to saf partners continue to have acce	ciaries remain accessible to ACTED throughout the ely achieve the SPHERE standards.	ne project's	s timeline.				
Activities								
Activity 1.1.1								
the Cluster lead development of and monitoring In addition, in lir leadership, hum projected to incl	agencies and members in un strategy, representation at na and reporting. he with the CCCM Cluster stra nanitarian partners, and camp lude introductory Camp Manag	lination agency- As NGO Co-Coordinator of the C dertaking support to the Cluster coordination mech tional Inter-Cluster level, advocacy on behalf of Co tegy of 2016, ACTED will undertake training and c management staff. Training schedule will be deter gement trainings, attendance of Training of Trainer	nanism. Th CCM and p capacity-bu mined in c	is includes partners, co ilding of loc ollaboration	planning ordination cal authors with the	g and on of ac orities, c e Cluste	ctivities, camp er,	
at Bor and Juba Activity 1.1.2	a site level to NGO/UN staff, lo	cal authorities, camp leadership as needed						
Monitoring and 2015 as State F in the States an	Focal Point for Central Equator	State level Focal Point for Central Equatorial and L ia and Lakes States, utilizing expertise of knowled e role of the SFP will be developed in line with the r mechanism in the state.	ge of local	dynamics of	of staff a	already	located	
Activity 1.1.3								
continue to atter Technical Coord sites, advocatio	nd regular coordination meetir dinator respectively, working w g on behalf of communities an	luster coordination mechanisms in Juba and Bor- gs both at a site and national level, with represent ith partners (humanitarian and UNMISS) on addre d humanitarian partners, and in 2016, with site de well-managed and well-communicated implement	tation from essing and population	the Camp resolving is of PoCs ta	Manage ssues ar bled as	ers and rising in a priorit	the ty, with	
Indicators								
			End cycle beneficiaries End					
Code	Cluster	Indicator	Men	Women	Boys	Girls		
Indicator 1.1.1	CAMP COORDINATION	Frontline # of Camp Coordination and Camp					Target	
	AND CAMP MANAGEMENT	Management meetings organized						
	MANAGEMENT	Management meetings organized	2 national	POC meeti	ngs atte	nded/in	Target 12 put to	

Means of Verification : 3 monthly state reports produced from Central Equatoria State Focal Point and 3 monthly state reports for Lakes State Focal Point

Output 1.2

Description

Community governance structures are in place and accountable to population needs in both Juba and Bor PoCs where ACTED is site manager

Assumptions & Risks

- Political situation does not hamper implementation.
- Areas of implementation and targeted beneficiaries remain accessible throughout the project's timeline.
- There is enough space and resources to safely achieve the SPHERE standards
- · Camp leadership is in place and respected by community

Activities

Activity 1.2.1

Support to community governance structures- In both PoCs, ACTED actively supports and promotes community governance structures in the sites - . This includes supporting camp governance structures through the provision of small running costs (e.g. stationary and tshirts), and the donation of minimal furniture (tables, chairs and lockable cupboards). This enables the community to run their own assessments, facilitate their own meetings, disseminate and record information. As camp management, ACTED will also facilitate meetings with different community groups (Elders, Women's Representatives, Youth Groups) and Partners, to discuss pressing issues and promote CCCM reporting structures – in Juba PoCs this includes the chairing of regular community meetings in each of the PoCs, as well as working with the Block Leaders and Executive Committee, Youth Committee and Women's Committee.

Activity 1.2.2

Maintaining coordination through regular meetings, updates and communication flows between different partners working in IDP Site- As Camp Management agency, ACTED also works to ensure good coordination between partners in the site – humanitarian and UNMISS. This includes provision of regularly updated 3Ws, contacts lists, and stakeholder mapping tools.

Activity 1.2.3

Community Mobilization- ACTED's community mobilisation team works on a continual basis with community structures in the site, disseminating information, listening to concerns from camp community, and supporting community events. This includes Supporting events run for or by the community, by providing stationary or water/juice for Partner-run trainings, global events (World Aids Day, Mental Health Day etc), and cultural celebrations. In addition, information campaigns will be run as needed – in the first half of 2016 in Bor, the key focus of information campaigns will be on site depopulation. In both Juba PoCs and Bor, fire safety campaigns will be run as dry season approaches and fire risk rises, giving training to community groups on fire safety as well as information dissemination to the camp community. This will be complemented by the provision of fire extinguishers to key community focal places, e.g. community centres, schools, churches, block leaders, along with training on how t

Activity 1.2.4

Complaints and Feedback Mechanisms are operational within both locations- With a continued commitment to enhancing accountability to the site population, ACTED will continue with its existing CFM structures – whereby site residents can easily access the opportunity to raise concerns or complaints related to any sector within the site.

Complaints are collected and registered by trained staff at the ACTED information desks. Complaints are then referred to partners with a request for action to be taken. The CFM loop is then closed through follow-up calls to the partners, and 'closure' of complaints cases. Importance is placed on confidentiality particularly in the instance of complaints arising with potential Protection concerns, and staff will continue to be trained as to appropriate responses in these circumstances, including knowledge of referral pathways.

Indicators

			End	l cycle ber	neficiar	ies	End cycle
Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.2.1	CAMP COORDINATION AND CAMP MANAGEMENT	# of IDPs leadership structures established/supported					3
		Bor)- observance and attendance at meetings Mem orts, AME reports, meeting minutes	bership	listing, site	reports,	AME r	eports,
Indicator 1.2.2	CAMP COORDINATION AND CAMP MANAGEMENT	% female participation in IDP leadership					40
Means of Verif	ication : Number of women ir	attendance in community meetings					
Indicator 1.2.3	CAMP COORDINATION AND CAMP MANAGEMENT	# General Coordination Meetings chaired					12
Means of Verif	ication : 6 in Juba POC and 6	in Bor POC					
Indicator 1.2.4	CAMP COORDINATION AND CAMP MANAGEMENT	# of awareness campaigns conducted					2
Means of Verif	ication : program documents,	event reports, 2 out of 4 events including fire safety	and can	np cleaning	campa	igns	
Indicator 1.2.5	CAMP COORDINATION AND CAMP MANAGEMENT	% of complaints received and referred to relevant partners					100
Means of Verif	ication : Complaint forms and	l logbook of complaints, AMEU report on complaint a	and feed	back mecha	anisms'	analysi	s
Indicator 1.2.6	CAMP COORDINATION AND CAMP MANAGEMENT	Frontline # of people prepared for transitional solutions	490	592	530	677	2,289
Means of Verif	ication : Population of Bor PC)C					
Output 1.3							
Description							
	ture of POC sites is maintaine Ps. Infrastructure maintenance	d and rehabilitated where needed, and sites are pre	pared ar	id demarca	ted in s	ituation	of plot

Assumptions & Risks

- No space to prepare/demarcate or allocate

- Sites are closed/ partially closed

- Access is limited to humanitarian actors and contractors

Activities

Activity 1.3.1

Reception of individuals relocated within Juba PoCs.-ACTED anticipates to receive the families relocating from POC 1 Annex 2 into POC3. This will include:

Structural preparation of the site: additional site levelling and building of bridges for new areas (assumption that UNMISS will grade the site), plus demarcation. Provision of transit shelter: to those individuals who have not constructed their shelter in time, or for vulnerable individuals who are waiting for assistance. Community Mobilisation: ensuring relocated residents are introduced to new block leaders and integrated fully, running information campaigns explaining reason for relocation and new services available. Protection: construction of shelters for vulnerable households, through casual labour.

Activity 1.3.2

Maintenance works carried out by ACTED directly in Juba and Bor, such as drainage works, bridge building, minimal shelter rehabilitation-In Juba PoCs, anticipating the site to be open for at least a further year, ACTED will conduct general maintenance in the site, e.g. repair of bridges, fencing, roofing, vector control, improvement/repair of drainage, repair of signs and information boards. This activity is on-going on an as-needed basis, primarily conducted through the hiring of casual labour in the site, also therefore providing much-needed incomegenerating opportunities for site residents. Some very small-scale maintenance is anticipated in Bor to ensure the site remains safe and secure for residents and humanitarian partners until depopulation can occur – specifically, reconstructing damaged fencing, and provision of sandbags for households in areas of the site prone to bad flooding. In Juba, an ongoing concern for residents' safety has been a lack of lighting at night. Having e

Activity 1.3.3

Indicators

Coordination of Decommissioning process in Bor

In line with the CCCM Cluster strategy, ACTED is working with the anticipation that Bor POC would be depopulated by mid-June, and the site then decommissioned. Over the first months of 2016, ACTED will work closely with the Cluster to develop detailed strategy on the depopulation of POCs, as this is rolled out across the country in 2016. ACTED will coordinate closely with partners to ensure a site-specific plan is developed, based around the Cluster strategy, with all parties aware of timeframe and responsibilities. Depending on the agreed timeline for depopulation of UN House POCs, a start towards the same in Juba would be made if needed. ACTED will decommission its own structures in the site (selected in agreement with UNMISS). While expecting partners to be responsible for their own sector decommissioning, based on past experience of POC site decommissioning, ACTED will provide casual labour, clean-up materials, and trucks.

This activity, though described within the project proposal is scheduled to take place within the second half of the 6 month period. As such, budget allocations and indicators associated with this activity have been removed from the proposal.

			End	cycle bei	neficiar	ies	End cycle
Code	Cluster	Indicator	Men	Women	Boys	Girls	Target
Indicator 1.3.1	CAMP COORDINATION AND CAMP MANAGEMENT	# of reception strategy documents drafted					1
Means of Verif	ication : Strategy document,	meeting minutes, meeting attendance lists					
Indicator 1.3.2	CAMP COORDINATION AND CAMP MANAGEMENT	# households successfully received into PoC3					627
Means of Verif	ication : Strategy document,	meeting minutes, meeting attendance lists					
Indicator 1.3.3	CAMP COORDINATION AND CAMP MANAGEMENT	# of IDP sites/ camps with CCCM structures and mechanism present					2
Means of Verif	ication : Site reports, weekly	coordination meeting minutes, internal records of sit	e mainte	nance prior	ities		
Indicator 1.3.4	CAMP COORDINATION AND CAMP MANAGEMENT	# informal assessments conducted of maintenance gaps ("site walkthrough")					6
Means of Verif	ication : Site reports, weekly	coordination meeting minutes, internal records of sit	e mainte	nance prior	ities		
Indicator 1.3.5	CAMP COORDINATION AND CAMP MANAGEMENT	Frontline # of IDPs relocated (within PoCs) in efforts to decongest sites	0	0	0	0	0
	e second half of the 6 month pe	of shelters (This activity, though described within the eriod. As such, budget allocations and indicators as					
Outcome 2							
Internally Displa	aced Persons have access to	information on transitional and durable solutions					
Output 2.1							
Description							
Information is d	isseminated on durable solution	ons					
Assumptions &	& Risks						

- Residents will be opposed to content of messages

- Political situation will hamper sessions

- UNMISS will be opposed

- Delay by cluster on which information is cleared to be used

Activities

Activity 2.1.1

Information desks established-ACTED information desks are equipped with tools and information to function as information hubs related to peace process and operations within the sites. ACTED will strengthen its Information Desk (staffed every day), and public information campaigns will be conducted through varying channels such as dissemination of information materials, use of community noticeboards, community meetings, etc

Activity 2.1.2

In Bor, ACTED will conduct large-scale community information campaigns, working closely with other partners in the site, ensuring the site population are well-informed about the Peace Agreement, about the situation outside of the site, and options for their movement and settlement outside the PoC. A particular focus will be made on reaching women, who may be less likely to attend community meetings, and on households headed by vulnerable individuals who may not access public information easily. During the phase of depopulation itself, ACTED will maintain its ongoing assistance to households headed by vulnerable persons, e.g. through assistance with shelter dismantling. Finally, anticipating eventual depopulation of UN House PoCs, ACTED will start a focus on information to the site community on the Peace Agreement, and the situation outside of the site.

Within the initial 3 month period this activity will mainly focus on preparation for the informational campaigns; as such, indicators associated with the activity have been moved to the second half of the project.

Indicators

AND CAMP MANAGEMENTsolutions2Means of Verification : KAP Survey, # of information products disseminated, attendance at campaigns, logbook on visits to info desksIndicator 2.1.2CAMP COORDINATION AND CAMP MANAGEMENT# mass information campaigns conducted AND CAMP MANAGEMENT# mass information campaigns conducted and the project.Image: Campaign of the project of the project.Indicator 2.1.3CAMP COORDINATION AND CAMP MANAGEMENT# of information desks operational AND CAMP MANAGEMENTImage: Campaign of the project of the	32 30,27 9
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AND CAMP MANAGEMENT Mathematical and the mathematical andition anditera and the mathematical and the mathemati	
(Within the initial 3 month period this activity will mainly focus on preparation for the informational campaigns; as such, indicators with the activity have been moved to the second half of the project.) Indicator 2.1.3 CAMP COORDINATION AND CAMP MANAGEMENT # of information desks operational Image: Compare the second half of the project.) Means of Verification : Meeting minutes, reports on events, AME reports, site reports Indicator 2.1.4 CAMP COORDINATION AND CAMP MANAGEMENT % Bor site population aware of where to access information on peace agreement/options for resettlement or return	
AND CAMP MANAGEMENT Means of Verification : Meeting minutes, reports on events, AME reports, site reports Indicator 2.1.4 CAMP COORDINATION AND CAMP MANAGEMENT % Bor site population aware of where to access information on peace agreement/options for resettlement or return Image: Comparison of the population aware of the population awar	associated
Indicator 2.1.4 CAMP COORDINATION AND CAMP MANAGEMENT % Bor site population aware of where to access information on peace agreement/options for resettlement or return	
AND CAMP information on peace agreement/options for MANAGEMENT resettlement or return	
Means of Verification : AMEU reports	
(Within the initial 3 month period this activity will mainly focus on preparation for the informational campaigns; as such, indicators with the activity have been moved to the second half of the project.)	associated
Additional Targets :	
M&R	
Monitoring & Reporting plan	

Monitoring and Evaluation Plans Source, method and timeframe for data collection: Standard monitoring procedures have been developed internally by ACTED to ensure a good level of relevance of its activities. Therefore, for the proposed project, a two level control framework will be established: o First level control will be conducted by the project management team, in accordance with ACTED guidelines, including the Project Management Framework (PMF), a tool employed by ACTED for monitoring of indicators and progress, updated every two weeks. Monthly activity reports will be prepared by the project manager(s) and submitted to the Country Director. The PM, with the Area Coordinator, is responsible for monitoring and ensuring that problems do not hinder progress. Once solutions are determined for identified problems, they are integrated into the work plan and monitored; o Second level control will be performed by the Appraisal, Monitoring, and Evaluation Unit (AMEU). Activities will be monitored throughout implementation, with a focus on risks, achievements compared to objectives, selection of beneficiaries, analysis of problems, links with communities, and quality of implementation. AMEU reviews will be based on independent interviews, observations of programming processes, and analysis of support documentation and will focus on performance monitoring: inputs, activities, outputs, outcomes and program processes. Monitoring reports will be prepared and shared with the project management team and the country direction, in order to take appropriate corrective measures. Office, team identified to undertake monitoring related tasks: The staff members in charge of monitoring tasks comprise: o First level control conducted by the area coordinator, program managers, and field supervisors o Second level control conducted by the AMEU officer through monitoring & evaluation tasks o Overarching supervision from the Country Director o Regional direction in Nairobi, providing support missions, principally through Regional internal audit unit. The plans for data analysis, reporting, review and use: In terms of data management, ACTED monitoring plan for the proposed project will rely on: o Analysis: preparation of baseline assessments, establishment of project database and list of beneficiaries, kick off meeting, establishment of PMF; o Reporting: preparation of quarterly / final reports to donor, participation in coordination meetings, reporting on progress to UN / Authorities. Reporting also includes the establishment and update of the FLAT and program filing system for compliance and relevance purposes; o Review and use: preparation of weekly internal coordination meetings, project management activity reports, AME reports, monthly management internal report, and regional internal audit reports (department(s) in charge: Country direction, project management, AMEU, support departments) These data will be analyzed and compared, and lessons learned and best practices will be shared together with the final report.

Workplan

Tompian													
Activitydescription	Year	1	2	3	4	5	6	7	8	9	10	11	12
Activity 1.1.1: Participating in the CCCM Cluster as co-coordination agency- As NGO Co-Coordinator of the CCCM Cluster, ACTED will work closely with the Cluster lead agencies and members in undertaking support to the Cluster coordination mechanism. This includes planning and development of strategy, representation at national Inter-Cluster level, advocacy on behalf of CCCM and partners, coordination of activities, and monitoring and reporting.	2016		х	х	х								
In addition, in line with the CCCM Cluster strategy of 2016, ACTED will undertake training and capacity-building of local authorities, camp leadership, humanitarian partners, and camp management staff. Training schedule will be determined in collaboration with the Cluster, projected to include introductory Camp Management trainings, attendance of Training of Trainers by ACTED staff, plus delivery of trainings at Bor and Juba site level to NGO/UN staff, local authorities, camp leadership as needed													
Activity 1.1.2: Monitoring and disseminating information as State level Focal Point for Central Equatorial and Lakes- StatesACTED will continue its work of 2015 as State Focal Point for Central Equatoria and Lakes States, utilizing expertise of knowledge of local dynamics of staff already located in the States and familiar with the context. The role of the SFP will be developed in line with the Cluster strategy, including acting as focal point for the CCCM Cluster in the inter-Cluster mechanism in the state.	2016		х	х	Х								
Activity 1.1.3: Participating in national POC meeting and 2 cluster coordination mechanisms in Juba and Bor-As a site management agency, ACTED will continue to attend regular coordination meetings both at a site and national level, with representation from the Camp Managers and Technical Coordinator respectively, working with partners (humanitarian and UNMISS) on addressing and resolving issues arising in the sites, advocating on behalf of communities and humanitarian partners, and in 2016, with site depopulation of PoCs tabled as a priority, with a particular focus on advocating for timely and well-managed and well-communicated implementation of transitional or durable solutions.	2016		х	х	х								
Activity 1.2.1: Support to community governance structures- In both PoCs, ACTED actively supports and promotes community governance structures in the sites This includes supporting camp governance structures through the provision of small running costs (e.g. stationary and tshirts), and the donation of minimal furniture (tables, chairs and lockable cupboards). This enables the community to run their own assessments, facilitate their own meetings, disseminate and record information. As camp management, ACTED will also facilitate meetings with different community groups (Elders, Women's Representatives, Youth Groups) and Partners, to discuss pressing issues and promote CCCM reporting structures – in Juba PoCs this includes the chairing of regular community meetings in each of the PoCs, as well as working with the Block Leaders and Executive Committee, Youth Committee and Women's Committee.	2016		x	X	X								
Activity 1.2.2: Maintaining coordination through regular meetings, updates and communication flows between different partners working in IDP Site- As Camp Management agency, ACTED also works to ensure good coordination between partners in the site – humanitarian and UNMISS. This includes provision of regularly updated 3Ws, contacts lists, and stakeholder mapping tools.	2016		Х	х	Х								

Activity 1.2.3: Community Mobilization- ACTED's community mobilisation team works on a continual basis with community structures in the site, disseminating information, listening to concerns from camp community, and supporting community events. This includes Supporting events run for or by the community, by providing stationary or water/juice for Partner-run trainings, global events (World Aids Day, Mental Health Day etc), and cultural celebrations. In addition, information campaigns will be run as needed – in the first half of 2016 in Bor, the key focus of information campaigns will be on site depopulation. In both Juba PoCs and Bor, fire safety campaigns will be run as dry season approaches and fire risk rises, giving training to community groups on fire safety as well as information dissemination to the camp community. This will be complemented by the provision of fire extinguishers to key community focal places, e.g. community centres, schools, churches, block leaders, along with training on how t	2016	X	X	X				
Activity 1.2.4: Complaints and Feedback Mechanisms are operational within both locations- With a continued commitment to enhancing accountability to the site population, ACTED will continue with its existing CFM structures – whereby site residents can easily access the opportunity to raise concerns or complaints related to any sector within the site.	2016	x	х	х				
Complaints are collected and registered by trained staff at the ACTED information desks. Complaints are then referred to partners with a request for action to be taken. The CFM loop is then closed through follow-up calls to the partners, and 'closure' of complaints cases. Importance is placed on confidentiality particularly in the instance of complaints arising with potential Protection concerns, and staff will continue to be trained as to appropriate responses in these circumstances, including knowledge of referral pathways.								
Activity 1.3.1: Reception of individuals relocated within Juba PoCsACTED anticipates to receive the families relocating from POC 1 Annex 2 into POC3. This will include: Structural preparation of the site: additional site levelling and building of bridges for new areas (assumption that UNMISS will grade the site), plus demarcation. Provision of transit shelter: to those individuals who have not constructed their shelter in time, or for vulnerable individuals who are waiting for assistance. Community Mobilisation: ensuring relocated residents are introduced to new block leaders and integrated fully, running information campaigns explaining reason for relocation and new services available. Protection: construction of shelters for vulnerable households, through casual labour.	2016	x	x	X				
Activity 1.3.2: Maintenance works carried out by ACTED directly in Juba and Bor, such as drainage works, bridge building, minimal shelter rehabilitation- In Juba PoCs, anticipating the site to be open for at least a further year, ACTED will conduct general maintenance in the site, e.g. repair of bridges, fencing, roofing, vector control, improvement/repair of drainage, repair of signs and information boards. This activity is on-going on an as-needed basis, primarily conducted through the hiring of casual labour in the site, also therefore providing much-needed income-generating opportunities for site residents. Some very small-scale maintenance is anticipated in Bor to ensure the site remains safe and secure for residents and humanitarian partners until depopulation can occur – specifically, reconstructing damaged fencing, and provision of sandbags for households in areas of the site prone to bad flooding. In Juba, an ongoing concern for residents' safety has been a lack of lighting at night. Having e	2016	X	×	×				
Activity 1.3.3: Coordination of Decommissioning process in Bor In line with the CCCM Cluster strategy, ACTED is working with the anticipation that Bor POC would be depopulated by mid-June, and the site then decommissioned. Over the first months of 2016, ACTED will work closely with the Cluster to develop detailed strategy on the depopulation of POCs, as this is rolled out across the country in 2016. ACTED will coordinate closely with partners to ensure a site- specific plan is developed, based around the Cluster strategy, with all parties aware of timeframe and responsibilities. Depending on the agreed timeline for depopulation of UN House POCs, a start towards the same in Juba would be made if needed. ACTED will decommission its own structures in the site (selected in agreement with UNMISS). While expecting partners to be responsible for their own sector decommissioning, based on past experience of POC site decommissioning, ACTED will provide casual labour, clean-up materials, and trucks.	2016	X	X	X				
This activity, though described within the project proposal is scheduled to take place within the second half of the 6 month period. As such, budget allocations and indicators associated with this activity have been removed from the proposal.								
Activity 2.1.1: Information desks established-ACTED information desks are equipped with tools and information to function as information hubs related to peace process and operations within the sites. ACTED will strengthen its Information Desk (staffed every day), and public information campaigns will be conducted through varying channels such as dissemination of information materials, use of community noticeboards, community meetings, etc	2016	X	х	Х				

Activity 2.1.2: In Bor, ACTED will conduct large-scale community information campaigns, working closely with other partners in the site, ensuring the site population are well-informed about the Peace Agreement, about the situation outside of the site, and options for their movement and settlement outside the PoC. A particular focus will be made on reaching women, who may be less likely to attend community meetings, and on households headed by vulnerable individuals who may not access public information easily. During the phase of depopulation itself, ACTED will maintain its ongoing assistance to households headed by vulnerable persons, e.g. through assistance with shelter dismantling. Finally, anticipating eventual depopulation of UN House PoCs, ACTED will start a focus on information to the site.	2016	X	X	X				
Within the initial 3 month period this activity will mainly focus on preparation for the informational campaigns; as such, indicators associated with the activity have been moved to the second half of the project.								

OTHER INFO

Accountability to Affected Populations

In Juba and Bor, through construction of inclusive Site management structures (Camp / Site committee and sector committees) ACTED, as site manager seeks to involve the IDP populations as much as possible in needs identification, camp organisation and service provision management and monitoring/evaluation through ongoing communication/consultation with IDP community leaders. All actions within the IDP Sites are coordinated through the relevant UN bodies and cluster systems to ensure collaborative, effective humanitarian action. ACTED consider complaint mechanism as part of the Do No Harm monitoring. And from our in-site observation, in general South Sudan context, it is culturally appropriate for community members to express dissent/problems proactively. In each site, the 'complaint booth/desk' is manned by ACTED community outreach workers who collate all the comments/complaints in a book. Where possible the outreach workers will provide information/deal with inquiries. If not, they will tell the ACTED camp/site manager, who will contact the relevant partners for the information required. The information is helpful for tracking trends in the camp to understand overall needs and gaps. ACTED staff does not have the ability to address individual complaints about services offered by other partners but can advocate to the partner to address the needs. The complaint desks also allow anyone from the IDP population to express questions, problems or concerns, and receive accurate information about NGOs services and camp activities.

ACTED country management and camp/site management staff have stated the benefits of a complaints and feedback system in CCCM work. Efforts have been made across the organization for ongoing gathering of information from IDPs/refugees. As camp/site managers, ACTED are ideally placed to gather complaints and information on a range of issues from IDPs, and to coordinate responses from the appropriate agencies. Under the proposed project, communication channels will be re-assessed in each operational context. The complaints and feedback mechanisms implemented are tailored to each site, with considerations made for local sensitivities, staff availability and impact on local resources.

ACTED works closely with the camp/site management committees in each of the sites and weekly meetings are held through which the IDP populations can voice their needs and concerns to the humanitarian actors. For example, there are currently 2 site management committees in UN House POC (Juba) and 1 in Bor POC. ACTED is also engaging the block leaders and chiefs committees in its community mobilization activities.

ACTED's community outreach staff ensure vulnerable groups are involved in site activities. ACTED has been focusing on the participation of women in the site management committees to make sure the committee is fully representative of the IDP/refugee community.. In Juba PoCs, ACTED field team has been encouraging the women leaders to attend the meetings and has made extra effort to translate the committee meetings from English to Nuer so they can attend and participate fully. ACTED is also engaging the block leaders and chiefs committee in its community mobilisation activities. Similarly in Bor, the team is working closely with the Women's Association to encourage them to select a representative to attend the site management committee meetings.

Implementation Plan

The project results will feed into longer term plans of other organizations : A coordinated effort has been made with UN agencies including UN OCHA, UNMISS, UNICEF, WFP, as well as NGOs in the targeted sectors in Central Equatoria and Jonglei. ACTED has coordinated with the CCCM Cluster in Juba and Bor to ensure that activities address cluster-identified needs and gaps. ACTED's plans also take into account UN contingency plans and emergency preparedness in all states. Throughout the project, ACTED will communicate on progress, challenges, and lessons learnt with GoSS, UN agencies and other stakeholders.

A strong emphasis has already been placed on coordination efforts at sector level: ACTED is putting a strong emphasis on coordination with main actors involved in CCCM and WASH in targeted POCs. ACTED has already informed stakeholders about its plans for the proposed project through cluster meetings, and bilateral meetings held in December 2015. ACTED will continue to expand this element of coordination in all sectors of the proposed intervention.

Project activities remain flexible and targeting affected beneficiaries: Considering the dynamics of the movement of the IDPs in the current situation, ACTED strongly believes that project activities shall remain fluid and dynamics, with design intervention that leaves enough room for modification to achieve the goal and objectives. As such, the project team will pay special attention to the current Peace Agreement Implementation Plan and will liaise with all relevant stakeholders involved in the planning of Durable Solutions to disseminate the appropriate information among the IDP population, so they can make an informed decision on the various options for return, integration or resettlement made available.

Coordination with other Organizations in project area

Name of the organization	Areas/activities of collaboration and rationale							
ЮМ	CCCM and registration in all sites							
THESO	WASH in Juba PoC							
International Medical Corps	Health in Juba PoC							
Concern and INTERSOS	S/NFI in Juba PoC							
INTERSOS, Street Children Aid, and NRD	Education Juba PoC							

Oxfam	FSL Juba PoC
IAS	WASH in Bor PoC
HealthLink and WHO	Health in Bor PoC
INTERSOS and IOM	S/NFI in Bor PoC
Save the Children, INTERSOS, and UNHCR	Protection in Bor PoC

Environment Marker Of The Project

Gender Marker Of The Project

2a-The project is designed to contribute significantly to gender equality

Justify Chosen Gender Marker Code

ACTED will ensure that all groups, particularly women, are integrated and part of the governance structures of the different sites. ACTED will work with all sectors providers in the sites managed to ensure that services offered do not put the most vulnerable groups such as children or women at further risks. Regarding sexual and gender-based violence, ACTED will ensure that referral mechanisms are in place and functioning, and that in addition of assistance to the survivors, prevention and sensitization activities are implemented. ACTED will also support and advocate for vocational, recreational and educational activities to take place in order to reduce the risk of forced recruitment into armed forces, and of criminality, alcohol and drug abuse. Finally, ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and as possible collect indicators disaggregated by gender on the different activities and services provided.

Protection Mainstreaming

Project activities will address protection mainstreaming, gender integration and inclusion of persons with disabilities and older persons. Ensuring identification of housebound, vulnerable women, older persons, and people with disabilities is guaranteed as is assistance. ACTED will ensure inclusion of age/sex disaggregated data in site population figures, and women's, older persons' and people with disabilities' involvement in decision-making, and in humanitarian prevention and response activities is facilitated and proportionally represented. In addition, ACTED will liaise with partners addressing protection issues on site to ensure that older displaced persons are included in tracing and re-unification activities.

ACTED will support the creation of site based community committees to ensure that the management of sites is sustainable and locally owned. Further, by ensuring site based structures are representative of all persons (women, youth, the elderly, as well as people of different ethnicities and origins) efforts are made towards ensuring that decisions are made throughout all sectors of the IDP population, not just a few. As the site manager, ACTED will promote community participation in all aspects related to living in collective accommodation, including shelter options, water and sanitation services, and security of settlement sites.

ACTED will ensure food distribution points are located in accessible locations; help for elder persons, people with disabilities and chronically ill is available to assist in collecting food / NFI items distributed, should deemed necessary. In the area where ACTED manages, IDP sites are not significantly away from the distribution points. As such, ACTED will be in a position to provide 'door to door' services through either community outreach workers help directly or casual labor hired during the day to assist with the vulnerable group; information on services and facilities is widely distributed throughout the sites in ways that do not rely on literacy, and that facilities are not located in unsafe areas within the sites. In coordination with protection partners, ACTED will assist site based community committees to nominate focal points for SGBV and human rights abuses, and ensuring these focal points are adequately trained for and supported in their role. While the primary role of ACTED as the site manager is the effective delivery of humanitarian assistance, it is possible that staff members will witness or hear about human rights abuses in the course of their daily work. It is critical that ACTED staff members; and provides protection for the survivors of abuse when feasible and safe. To ensure this, ACTED will be aware of existing referral mechanisms for cases of abuse. Site management staff will also keep updated information on service providers for victims (such as medical and psychosocial support) as well as existing reporting pathways for victims of abuse.

Country Specific Information

Safety and Security

Macroeconomic instability stemming from the country's lack of stability and the depreciation of the South Sudanese Pound to the dollar has caused urban households to increase their minimum expenditures on food and non-food items and an increase of criminality rates. Thought the Agreement on the Resolution of the Conflict in the Republic of South Sudan was signed on the 17th of August 2015, the adoption of various decisions by the government caused further unrest in Central and Western Equatorial causing new displacements. Concurrently, the reduction of humanitarian funding and the complexity of the operational realities, are created further tensions as the humanitarian live-saving services provided to the IDP communities keep shrinking. In addition, humanitarians have experienced various attacks on humanitarian assets, personnel and country headquarters, that have impacted in their daily operations, putting restrictions on their movement. Led by its Country Security Manager, ACTED takes its staff safety and security seriously. Daily security updates and security training for relevant staff have been provided. When activities are temporarily suspended in the Juba or Bor PoC, ACTED teams continue to monitor the situation through regular communication with UNMISS, UNPOL, and other stakeholders. If evacuation is absolutely necessary, ACTED will work remotely from Nairobi, supported by its HQ until it is deemed safe to return.

Access

As of 8th of January 2016, the situation in Bor and Juba remains calm but fragile. ACTED will liaise closely with government authorities and other stakeholders (both state and non-state actors) to assess project areas and, were access impossible to specific ones, will consult with CHF for approval in order to decide on ways forward. Should any measures be taken as a direct or indirect result of escalating violence, CHF will be promptly informed.

Based on ACTED internal security analysis and communication with external forums for security updates and humanitarian access, should the security situation exacerbates in the country, Bor might have the highest likelihood to be negatively affected among the 2 target areas for this project. If the increased armed presence and deteriorating security situation impedes the implementation of ACTED project activities in Bor, ACTED will communicate with CHF for approval of shifting of funding among project areas to upscale foreseen activities and to achieve disbursements of funds.

BUDGET

Code	T					o/							
	Budget Line Description	D/S	Quantity	Unit cost	Duration Recurran ce	% charged to CHF	Total Cost						
Staff an	d Other Personnel Costs					1							
1.1	Site Manager Juba/Bor	D	1	5,000 .00	3	50%	7,500.00						
	As site managers in UN house in Juba, the site manager is the main contact for all coordination activities in both POC sites (PoC1 and 3) in Juba. The Site Manger is also responsible for Central Equatoria State Focal Point responsibilities.												
1.2	Site Officer Juba	D	2	4,000 .00	3	50%	12,000.00						
	In full support to the site managers, site officers will man ground in POC sites 1 and 3.	inly be involved	in daily op	erationa	al and suppo	ort to the pa	rtners on the						
1.3	AME Officer	D	2	4,000 .00	3	25%	6,000.00						
	Based in ACTED Juba base, covering both 2 POC sites project in the field; manage the national AMEU field sta standards in terms of project cycle management, and re communities. A second officer, based in Bor will superv field; manage the national AMEU field staff. S/he will lia fully relevant with ACTED standards in terms of project and IDP communities.	ff. S/he will make main in line with rise the overall p rise with relevar	ke sure that th emergen preparation at local auth	t all acti cy need and im norities.	vities are fui ls from host plementatio S/he will ma	lly relevant , IDP and re n of the CH ake sure tha	with ACTED eturnee IF project in the at all activities are						
1.4	Camp Manager Bor	D	1	5,000 .00	2	100%	10,000.00						
	The site manager is in charge of liaising with all the partner in the PoC. S/he is the main focal point for all coordination of activitie												
1.5	Area Coordinator Bor	D	1	5,500 .00	3	50%	8,250.00						
	Under the supervision of the Deputy Country Director, the employee will directly supervise the overall organization and management of the base, in liaison with officers in charge and program managers. S/he will liaise with local authorities, and other development partners. S/he will make sure that all activities are relevant and compliant with ACTED standards.												
1.6	Area Logistics Officer Bor	D	1	4,000 .00	3	50%	6,000.00						
	S/he will be responsible for the overall logistics management of the project and of the mission, including stocks, transportation and procurement. S/he will ensure that logistic procedures are properly implemented, and remain in line with ACTED guidelines and donor requirements. S/he will only be in charge of supporting Akobo area mission and liaise with the country logistic team.												
1.7	Country Director	S	1	7,000 .00	1	50%	3,500.00						
	S/he will be based in Juba with regular travels to all areas of operation. S/he will be in charge of the over-arching supervision of the project as well as devising internal coordination with the Area Coordinators. S/he will be liaising with CHF on all issues that might arise during project implementation and most importantly will play the role in the advocacy at the highest coordination bodies and agencies at the national and international level.												
1.8	DCD Operations	S	1	6,000 .00	1	50%	3,000.00						
	S/he will be based in Juba with frequent travel. S/he will operations of the project such as devising internal coord and audit departments. S/He will finally provide support for the staff working on the project.	dination with the	e Area Coo	rdinator	, working cl	osely with lo	ogistic, finance						
1.9	Country Finance/Logistics Manager	S	2	5,000 .00	1	50%	5,000.00						
	Based in Juba, the country finance manager will be responsible for the financial aspects of the project such as budget follow-up, financial reporting and cash transfers. S/he will be responsible for supervision of the finance and administration department of ACTED South Sudan. He/she will make sure that ACTED's internal financial and administrative procedures are respected, as well as donor requirements. Based in Juba, the country logistics manager will be responsible for the overall logistics management of the project and of the mission, including stocks, transportation and procurement. S/he will ensure that logistic procedures are properly implemented, and remain in line with ACTED guidelines and donor requirements.												
			lonor requi	emente									
1.10			lonor requi 1		1	50%	2,500.00						
1.10	properly implemented, and remain in line with ACTED g	guidelines and c D activities, includ	1 ing liaison a	5,000 .00 and rep	1 orts to/with	CHF. S/he	will participate to						
1.10	properly implemented, and remain in line with ACTED of Country Project Development Manager The international employee will supervise all reporting a coordination and cluster meetings in Juba with occasion	guidelines and c D activities, includ	1 ing liaison a	5,000 .00 and rep to supp	1 orts to/with	CHF. S/he							
	properly implemented, and remain in line with ACTED of Country Project Development Manager The international employee will supervise all reporting a coordination and cluster meetings in Juba with occasion the field.	guidelines and o D activities, includ nal travel to field D mployee will sup	1 ing liaison a d locations 1 pervise all r	5,000 .00 and repo to supp 5,000 .00 monitorii	1 orts to/with o ort program 1 ng and eval	CHF. S/he manageme 50% uation activ	will participate to ent activities in 2,500.00 ities, including						

	Based in Juba with regular travel, the Security advisor is a cruc analysis of security situation in the whole country. The incumbe Forum and UN OCHA, for example, for access of humanitarian	ent will a	also be in cl	harge of	direct liaiso						
1.13	Country Finance/Logistics/Audit Officer	S	3	4,000	1	50%	6,000.00				
	Based in Juba, the Country Finance Officer support the Country travelling to the field to provide support to the field teams on fin officer will provide support to the Country Logistic manager, reg audit officer support the coordination office and make sure that respected, as well as donor requirements.	ance pr parding	rocedures a procureme	nd accol nt, stock	unting. Bas and transp	ed in Juba, ortation.Ba	the logistics sed in Juba, the				
1.14	Country Project Development Officer	D	1	4,000	1	50%	2,000.00				
	Based in Juba with travel, the employee will supervise all report participate to coordination and cluster meetings in Juba.	ting act	ivities, inclu	ding liais	son and rep	oorts to/with	CHF. S/he will				
1.15	Technical Coordinator CCCM	D	1	5,000 .00	2	100%	10,000.00				
	Based in Juba but roving to field sites as required, the CCCM technical coordinators provide technical support to the project in terms of the design, ensure technical supervision of the activity implementation, ensure technical coordination and representation with relevant partners and institutional relationships within South Sudan, provide training and capacity building with technical teams, and identify and support best practices and compile lessons learned										
1.16	CCCM staff Juba (national)	D	9	1,200 .00	3	85%	27,540.00				
	operational issues for partners operating in the sites such as log field team, the field logistic officer supports the Juba CCCM tea ensure that logistics procedures are properly implemented, and He will also notably follow-up stocks, transportation and most o assist the logistics/procurement officer. S/he will notably follow- and when necessary. 2 community mobilizers will implement cc activities. 1 ACTED Information officer regularly fields, refers, a residing within the camps and are well placed to continue perfe information on durable solutions. 2 Information Assistants will s	m. He i I remair f all pro up stoc ommuni nd resp cting th	is in charge in line with curement. I ks, as well ty mobilizat onds to con is mechanis	of logist ACTED Based in as liaise ion supp mplaints sm durin	ic coordina) guidelines Juba, the with huma port for site from intern g this proje	tion for the s and donor field logistic nitarian huk manageme ally displac oct including	project and will requirements. as assistant will o in POC sites as ont related ed persons on providing				
1.17	Capital Finance, Admin, Logistics staff (national)	S	16	1,300 .00	1	50%	10,400.00				
	Based in Juba the head of finance ensure the financial supervise Country finance manager. Based in Juba, the accountant will be support and coordination. Based in Juba the cashier is in charg operations into the accounting software. S/he also assists the c responsible for the coordination of human resources (recruitme insurance/tax settlement), and administrative follow-up, under t to ensure that administrative procedures are properly implement Head of HR/Admin, the employee will be responsible for fulfiling roll, R&R/leave follow up, personal filing, insurance/tax settleme assistant will assist the Head of HR/Admin and the Senior HR/A officer. Based in Juba the capital senior logistic/procurement of logistic coordination for the project and will ensure that logistics procurement in line with ACTED guidelines and donor requirem the logistics/procurement officer. S/he will notably follow-up sto Logistics/procurement Officer. 2 Fleet officers are mainly in char coordination office. Considering the amount of program staffs in capital asset/stock assistant Will provide support to the Logistic Juba, the Senior Liaison and Partnership Officer will be in charg supervision of the Country Director. Based in Juba, the FLAT/c implemented, and remain in line with ACTED guidelines and do Security Manager by drafting security briefings for Juba-based important information on updates to the political situation in Soc	e in cha e of ba ountry i nt, com he supe nted, an g the da ent), an Admin (ficer as procec nents. B cks, tra rge of fa oces, is team, ge of lia ompliar nor req staff an	arge in acco nk and cash finance man iract, pay ro revision of tr d remain in ay-to-day H d administra Difficer with of sists the Co fures are pr lased in Jub nsportation notably to ising with lo coce officer w unirements. d through ro	unting s n operati- hager.Th II, R&R/I he Coun line with R and A tative foll day-to-da buntry log operly in ha, the p and pro- h to and will mai monitori cal Sou vill ensur This nat	ystem impl ons as wel e HR/Adm leave follow try finance on ACTED g dmin tasks ow-up. Bas ay tasks, a gistic mana nplemented rocurement, i from the b nly be in su ng and allo th Sudan a te that all p ional staff j	ementation l as the reg in manager v up, persor manager ir (recruitmer ed in Juba, nd if needer ger. He is i d, and he is t/logistic as in liaison wi ases and J upport to pro- cation of st uthorities, L rocedures a provides su	of the country istering of these will be hal filing, buba. She has Reporting to the ht, contract, pay the admin d the liaison in charge of in charge of in charge of the sistant will assist th the uba level ogram team. The ock. Based in inder the are properly opport to the				
1.18	Capital support staff (drivers, housekeepers)	S	7	900.0 0	1	50%	3,150.00				
	Capital drivers provide support to Juba-based staff. Capital hou	sekeep	ers provide		to Juba pr	emises.					
1.19	CCCM staff Bor (National)	D	4	1,200 .00	3	60%	8,640.00				
	Acting as main interpreter and supporting fully to the camp mar staying within the POC to ensure continuity of services provided assistance to the camp management team. 1 community mobil especially related to camp management. The construction assis infrastructure activities in the sites, as well as team planning an	d in the izer in E stant of	sites. The o Bor will impl ficer will be	camp of camp as ement co respons	sistant will ommunity i ible for the	provide ger nobilization daily work	neral support and activities planning of				
1.20	Finance, admin, logistics officer -Bor (National)	S	-	1,100 .00	3	50%	8,250.00				

	Based in Bor, the finance officer will assist the Country Finance notably ensure that all financial and accounting procedures. Ba procurement. S/he will ensure that logistics procedures are in li Officer is responsible for providing information to the country of implements security procedures at the ACTED compound and Storekeeper in Bor will manage stock and local procurement in support to Bor-based staff in transportation between the ACTED	sed in ne with fice on the cor suppo	Bor, the Log ACTED an the security atracted sec rt of the can	gistics Oi d donor v situatio urity con np mana	ficer will be guidelines. I n within Bor. npany. 1 Log gement tear	responsible Based in Bol . The securit gistics Assist m. Driver will	for local r, the Security y officer ant/ provide					
	Section Total						145,230.00					
Supplie	es, Commodities, Materials											
2.1	Community Mobilization-Juba	D	1	2,073 .50	2	100%	4,147.00					
	ACTED's community mobilisation team works on a continual be information, listening to concerns from camp community, and s for or by the community, by providing stationary or water/juice f Health Day etc), and cultural celebrations.	upporti	ng commun	ity event	ts. This inclu	ides Support	ting events run					
2.2	Community Mobilization-Bor	D	1	1,771 .15	3	100%	5,313.45					
	In Bor, ACTED's community mobilization team works on a continual basis with community structures in the s information, listening to concerns from camp community, and supporting community events. In Bor, success campaigns will be run on an as-needed basis.											
2.3	Reception of individuals relocated within Juba PoCs-Material	1	100%	3,444.00								
	ACTED will receive relocated individuals from POC 1 Ext. 2 to POC 3 providing transitional shelter and community mobilization support, so arrivals from POC 1 can meet with camp leadership structures and traditional leaders											
2.4	Reception of individuals relocated within Juba POCs- Casual Labour	D	1250	16.27	1	100%	20,337.50					
	This line is allocated to cover the cost of casual labour to assist in the reception of individuals from POC 1 Ext. 2.											
2.5	Maintenance works carried out by ACTED directly in Juba such as drainage works, bridge building, minimal shelter rehabilitation	3	100%	115,017.54								
	In Juba PoCs, anticipating the site to be open for at least a furth repair of bridges, fencing, roofing, vector control, improvement/											
2.6	Casual labour- Juba POC	D	-	14.69	2	100%	15,277.60					
	Skilled and unskilled laborers will be hired to maintain site man	ageme	nt/maintena	nce acti	vities in the 、	Juba POC.						
2.7	Maintenance works carried out by ACTED directly in Bor such as drainage works, bridge building, minimal shelter rehabilitation	1	6,288 .33	3	100%	18,864.99						
	Some very small-scale maintenance is anticipated in Bor to ens humanitarian partners until depopulation can occur – specifical households in areas of the site prone to bad flooding.											
2.8	Casual Labour- Bor PoC	100%	9,078.00									
	Skilled and unskilled labourers will be hired to maintain site main	nagem	ent/mainter	ance ac	tivities in the	Bor PoC.						
2.9	Coordination of Decommissioning process in Bor	D	1	1,671 .67	0	100%	0.00					
	In Bor, ACTED will decommission its own structures in the site (selected in agreement with UNMISS). While expecting partners to be responsible for their own sector decommissioning, and pending agreement with UNMISS as to respective responsibilities, based on past experience of PoC site decommissioning in South Sudan, ACTED will also provide casual labor, clean-up materials, and trucks to support the final clearance of materials from the site.											
2.10	Bore Site Decommissioning Labor	D	97.67	17.00	0	100%	0.00					
	This line will enable ACTED to contract skilled or unskilled case	ial labo	orers in deco	ommissio	oning.							
2.11	Information campaigns on peace agreement and options available for durable solutions	D	1	938.1 5	2	100%	1,876.30					
	In Bor, ACTED will conduct large-scale community information campaigns, working closely with other partners in the site, ensuring the site population are well-informed about the Peace Agreement, about the situation outside of the site, and options for their movement and settlement outside the PoC.											
2.12	CCCM training and capacity building (Juba and Bor)	D	1	6,100 .00	1	100%	6,100.00					
	Trainings and capacity-building of local authorities, camp leadership, humanitarian partners, and camp manag include UNHAS flights, international flight to attend Training of Trainers, facility rental, printing of materials, sta											
	Section Total			199,456.38								
Equipm	nent											
3.1	Laptops	S	4	700.0 0	1	100%	2,800.00					

	Laptops and other related IT and communications equipmer predominantly for replacement equipment due to wear and t		rocured and	d supplie	d to support	and program	n staff -
3.2	Radio HF/VHF	S	4	1,200 .00	1	100%	4,800.00
	Radio HF/VHF is an essential piece of security equipment for base in Juba, when there is no phone network available or v context like South Sudan; these radios will support project s	vhen the p	hone net w	ork is vei	ry poor. This		
3.3	Program staff equipment (smartphone / phone / camera)	D	1	5,650 .00	1	100%	5,650.00
	In order to ensure better program documentation of activities the AMEU teams, phones for easy contact while deployed to community events- predominantly for replacement equipment						
3.4	Generator - 6 KVA - PoC Juba	D	1	3,000 .00	0	100%	0.00
	A 6 KVA generator will be purchased to improve support and on recent procurements.	d project ii	mplementat	ion in Jul	ba PoCs. Th	e cost estima	ate is based
3.5	Visibility	D	2	1,000 .00	1	50%	1,000.00
	This line will allow ACTED to purchase appropriate visibility project, and that the Common Humanitarian Fund is the mai		emonstrate	that ACT	TED is the in	nplementing	partner of this
	Section Total						14,250.00
Contra	ctual Services				1		
4.1	Capital Security Company	S	1	12,50 0.00	1	50%	6,250.00
	ACTED will use this line to hire guards from a local security	d at the ACT	ED guesthou	ise and office.			
4.2	Security Company Bor	S	1	4,600 .00	3	50%	6,900.00
	ACTED will use this line to hire guards from a local security	company	who will be	stationed	d at the ACT	ED guesthou	ise and office.
4.3	Rental car (Poc Juba and Bor)	D	4	2,520 .00	2	100%	20,160.00
	This line will enable ACTED to pay the price of a 4 rental cal	rs in both	Juba and B	or.			
4.4	Truck rental (PoC Juba)	D	6	250.0 0	1	100%	1,500.00
	1 truck will be rented for transportation of supplies and good						
4.5	IT Contractor	S	1	3,500 .00	0	100%	0.00
	A Contractor for supporting ACTED staff in IT will be hired o	n this line.					
	Section Total						34,810.00
Travel							
5.1	National travel	S	15	400.0 0	3	25%	4,500.00
	This line will cover 15 tickets for national travel through UNH	IAS flights	from Juba-	Bor-Juba	Э.		
5.2	International Travel	S	5	1,200 .00	3	25%	4,500.00
	This line will cover 5 tickets for international staff from Home are unknown as the project staffs have not yet been recruite locations are known. These flights will allow international sta the completion on contracts. The unit price of international fl class.	vill be provid mission, an	ed to CHF as	s soon as ne following			
5.3	Transport Juba- Field (cargo)	D	14700	1.00	0	100%	0.00
	This line will cover the transportation of materials by cargo fue become more impassable.	ring the rain	y season, wh	nen roads			
	Section Total						9,000.00
Genera	I Operating and Other Direct Costs						
7.1	Office/GH rent Juba	S	2	20,00 0.00	3	25%	30,000.00
	The cost covers 2 units of GH, offices and warehouses for a cost per unit that varies per each location.	ll location	s of project	amountir	ng to an ave	rage of 25%	of the total
7.2	Office / GH supplies - Juba	S	2	850.0 0	1	50%	850.00

	\$1,500.00 will be allocated for security upgrades	a to the ACTED office of									
7.15	Security upgrade - Bor	S	1	2,500 .00	1	75%	1,875.00				
	\$1,710.000 will be allocated for fuel and mainter	nance of 1 generator in	Bor.								
7.14	Fuel and maintenance generator - Bor	S	1	950.0 0	3	75%	2,137.50				
	\$3750.00 will be allocated for fuel and maintena	ance of 1 vehicle in Bor									
7.13	Fuel and maintenance vehicle -Bor	D	1	1,250 .00	3	100%	3,750.00				
	\$825 will be allocated to cover phone and internet air time for support and program teams in Bor.										
7.12	Communication costs Bor	S	1	550.0 0	3	75%	1,237.50				
	\$975 will be allocated to cover the cost of office	supplies for program a	nd support	Ū	in Bor						
7.11	Office supplies - Bor	S	1	650.0 0	3	75%	1,462.50				
	\$1650 will be allocated to perform maintenance and rehabilitation of the ACTED office and guesthouse in Bor.										
7.10	Office/GH Maintenance and rehabilitation-Bor	S	2	550.0 0	3	75%	2,475.00				
	\$2700 will be allocated to maintain the rent of the ACTED office in Bor.										
7.9	Office Rent Bor-PoC	S	1	1,200	3	75%	2,700.00				
	\$1250 will be allocated for appropriate security upgrades to the ACTED office and guesthouse in Juba.										
7.8	Security upgrade Juba	S	1	2,500 .00	1	50%	1,250.00				
	ACTED is allocating \$1200 for fuel and maintenance of existing generators in Juba.										
7.7	Fuel and maintenance generator Juba	S	2	1,200	1	50%	1,200.00				
	ACTED is allocating fuel and maintenance for 4 vehicles in Juba.										
7.6	legal fees. Fuel and maintenance vehicle-Juba	D	4	1,300	3	70%	10,920.00				
	\$1895 will be allocated for banking fees related	to transfer of cash betw	veen bases		, ledger fe	es as well as	s for potential				
7.5	Bank charges/Legal Fees	S	1	2,920	1	50%	1,460.00				
	Coverage of the monthly cost of the Airtime in field offices. The unit cost is in line with market prices and covering one third of the project costs only										
7.4	V-Sat Airtime - Juba	S	1	5,800 .00	1	50%	2,900.00				
	Communication costs will cover phone and inter monthly base located to the international and na						e used on a				
7.3	Communication costs Juba	S	1	650.0 0	1	50%	325.00				
	each unit is in line with the estimated amount pe	er month.									

7.16	Audit Amount	S	1	5,000 .00	0	100%	0.00					
	ACTED allocated \$5,000 (1% of the to audit after the project's closure.	ACTED allocated \$5,000 (1% of the total budget for the first quarter) for the expense of the firm apportant and the project's closure.										
	Section Total			64,542.50								
SubTot	al		16,721.6 7				467,288.88					
Direct							345,366.38					
Support							121,922.50					
PSC Co	ost											
PSC Co	ost Percent						7%					
PSC An	nount						32,710.22					
Total C	ost						499,999.10					
Grand 1	Total CHF Cost						499,999.10					

Project Locations

Location	Estimated percentage of budget for each location	Estimated number of beneficiaries for each location				ciaries	Activity Name
		Men	Women	Boys	Girls	Total	
Jonglei -> Bor South	20	490	592	530	677	2,289	Activity 1.1.1 : Participating in the CCCM Cluster as co-coordination agency- As NGO Co- Coordinator of the CCCM Cluster, ACTED will work closely with the Cluster lead agencies and members in undertaking support to the Cluster coordination mechanism. This includes planning and development of strategy, representation at national Inter-Cluster level, advocacy on behalf of CCCM and partners, coordination of activities, and monitoring and reporting. In addition, in line with the CCCM Cluster strategy of 2016, ACTED will undertake training and capacity-building of local authorities, camp leadership, humanitarian partners, and camp management staff. Training schedule will be determined in collaboration with the Cluster, projected to include introductory Camp Management trainings, attendance of Training of Trainers by ACTED staff, plus delivery of trainings at Bor and Juba site level to NGO/UN staff, local authorities, camp leadership as needed Activity 1.1.2 : Monitoring and disseminating information as State level Focal Point for Central Equatorial and Lakes- StatesACTED will continue its work of 2015 as State Focal Point for Central Equatoria and Lakes States, utilizing expertise of knowledge of local dynamics of staff already located in the States and familiar with the context. The role of the SFP will be developed in line with the Cluster strategy, including acting as focal point for the CCCM Cluster in the inter- Cluster mechanism in the state. Activity 1.1.3 : Participating in national POC meeting and 2 cluster coordination mechanisms in Juba and Bor-As a site management agency, ACTED will continue to attend regular coordination meetings both at a site and national level, with representation from the Camp Managers and Technical Coordinator respectively, working with partners (humanitarian and UNMISS) on addressing and resolving issues arising in the sites, advocating on behalf of communities and humanitarian partners, and in 2016, with site depopulation of PoCs tabled as a priority, with a particular focus on a

for timely and well-managed and wellcommunicated implementation of transitional or durable solutions.

Activity 1.2.1 : Support to community governance structures- In both PoCs, ACTED actively supports and promotes community governance structures in the sites - . This includes supporting camp governance structures through the provision of small running costs (e.g. stationary and tshirts), and the donation of minimal furniture (tables, chairs and lockable cupboards). This enables the community to run their own assessments, facilitate their own meetings, disseminate and record information. As camp management, ACTED will also facilitate meetings with different community groups (Elders, Women's Representatives, Youth Groups) and Partners, to discuss pressing issues and promote CCCM reporting structures - in Juba PoCs this includes the chairing of regular community meetings in each of the PoCs, as well as working with the Block Leaders and Executive Committee, Youth Committee and Women's Committee.

Activity 1.2.2 : Maintaining coordination through regular meetings, updates and communication flows between different partners working in IDP Site- As Camp Management agency, ACTED also works to ensure good coordination between partners in the site - humanitarian and UNMISS. This includes provision of regularly updated 3Ws, contacts lists, and stakeholder mapping tools Activity 1.2.3 : Community Mobilization- ACTED's community mobilisation team works on a continual basis with community structures in the site, disseminating information, listening to concerns from camp community, and supporting community events. This includes Supporting events run for or by the community, by providing stationary or water/juice for Partner-run trainings, global events (World Aids Day, Mental Health Day etc), and cultural celebrations. In addition, information campaigns will be run as needed - in the first half of 2016 in Bor, the key focus of information campaigns will be on site depopulation. In both Juba PoCs and Bor, fire safety campaigns will be run as dry season approaches and fire risk rises, giving training to community groups on fire safety as well as information dissemination to the camp community. This will be complemented by the provision of fire extinguishers to key community focal places, e.g. community centres, schools, churches, block leaders, along with training on how t

Activity 1.2.4 : Complaints and Feedback Mechanisms are operational within both locations- With a continued commitment to enhancing accountability to the site population, ACTED will continue with its existing CFM structures – whereby site residents can easily access the opportunity to raise concerns or complaints related to any sector within the site.

Complaints are collected and registered by trained staff at the ACTED information desks. Complaints are then referred to partners with a request for action to be taken. The CFM loop is then closed through follow-up calls to the partners, and 'closure' of complaints cases. Importance is placed on confidentiality particularly in the instance of complaints arising with potential Protection concerns, and staff will continue to be trained as to appropriate responses in these circumstances, including knowledge of referral pathways.

Activity 1.3.1 : Reception of individuals relocated within Juba PoCs.-ACTED anticipates to receive the families relocating from POC 1 Annex 2 into POC3. This will include:

Structural preparation of the site: additional site levelling and building of bridges for new areas (assumption that UNMISS will grade the site),

						plus demarcation. Provision of transit shelter: to those individuals who have not constructed their shelter in time, or for vulnerable individuals who are waiting for assistance. Community Mobilisation: ensuring relocated residents are introduced to new block leaders and integrated fully, running information campaigns explaining reason for relocation and new services available. Protection: construction of shelters for vulnerable households, through casual labour. Activity 1.3.2 : Maintenance works carried out by ACTED directly in Juba and Bor, such as drainage works, bridge building, minimal shelter rehabilitation- In Juba PoCs, anticipating the site to be open for at least a further year, ACTED will conduct general maintenance in the site, e.g. repair of bridges, fencing, roofing, vector control, improvement/repair of drainage, repair of signs and information boards. This activity is on-going on an as-needed basis, primarily conducted through the hiring of casual labour in the site, also therefore providing much-needed income- generating opportunities for site residents. Some very small-scale maintenance is anticipated in Bor to ensure the site remains safe and secure for residents and humanitarian partners until depopulation can occur – specifically, reconstructing damaged fencing, and provision of sandbags for households in areas of the site prone to bad flooding. In Juba, an ongoing concern for residents' safety has been a lack of lighting at night. Having e Activity 2.1.1 : Information desks established- ACTED information to function as information hubs related to peace process and operations within the sites. ACTED will strengthen its Information campaigns will be conducted through varying channels such as dissemination of information materials, use of community noticeboards, community meetings, etc Activity 2.1.2 : In Bor, ACTED will conduct large- scale community information campaigns, working the site, and options for the invorment and settlement outside the POC. A particular focus will maintain is ong
Central Equatoria -> Juba	80	7,436	6,251	7,153	7,150	Activity 1.1.1 : Participating in the CCCM Cluster as co-coordination agency- As NGO Co- Coordinator of the CCCM Cluster, ACTED will work closely with the Cluster lead agencies and members in undertaking support to the Cluster coordination mechanism. This includes planning and development of strategy, representation at national Inter-Cluster level, advocacy on behalf of CCCM and partners, coordination of activities, and monitoring and reporting. In addition, in line with the CCCM Cluster strategy of 2016, ACTED will undertake training and capacity-building of local authorities, camp

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ACTED information desks are equipped with tools and information to function as information hubs related to peace process and operations within the sites. ACTED will strengthen its Information Desk (staffed every day), and public information campaigns will be conducted through varying channels such as dissemination of information materials, use of community noticeboards, community meetings, etc

Documents

Category Name