

Joint SDG Fund

Template for the Joint Programme Annual Progress Report

SDG FINANCING PORTFOLIO – COMPONENT 1

Cover page

Reporting period: June 30 – December 31, 2020

Country: Gabon

Joint Programme (JP) title: Gabon and the SDGs "Beyond Oil": Financing a Rapid and Sustainable Transition from a

"Brown" to a "Green" Economy.

Short title: Joint SDG Fund

Start date (month/year): 01 July 2020 End date (month/year): 30 June 2022 RC (name): Dr Stephen Jackson

Government Focal Point (name and ministry/agency): S.E. Prof Lee White, Ministre des eaux, des forêts, de la mer et de

l'environnement, charge du plan climat et du plan d'affectation des terres

Representative of Lead PUNO (name and agency): Mr Francis James, Resident Representative, UNDP

List of PUNOs: Mr Antonio Pedro, Director Office for Central Africa, UNECA

List of PUNOs: Dr. Juliette Biao, Director for Africa and Regional Representative

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Budget (Joint SDG Fund contribution): USD 1.000.000 Overall budget (with co-funding): USD 1.000.000

Annual Financial Delivery Rate: 17.3%

- Annual Delivery Rate (%) = $\frac{\text{Expeditures PUNO 1+ Expeditures PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}}$

Rate of Committed Funding: 19.8%

- Committed Funding Rate (%) = $\frac{\text{Committed money PUNO 1+ Committed money PUNO 2...}}{\text{Total transferred funds Jan 2020 to December 2020}}$

		Commited resources January 2020- December 2020		Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
PUNO 1	74246	68967	320000		
PUNO 2	7000	24000	100000		
PUNO 3	0	0	50000	17,3%	19,8%
PUNO 4					
PUNO 5					

Short description of the Joint Programme (max 1 paragraph):

Overall instruction to complete the template:



- 1. Do not go over the maximum number of pages per section the report should be no more than 12 pages, without annexes. Be succinct and to the point, emphasizing only the most important accomplishments and issues that you want to bring to the attention of the Fund at the global level.
- 2. The primary purpose is to report on annual results to the Joint SDG Fund. If there is a need for a more detailed report for local partners, the JP can draft it separately.
- 3. When in doubt or if there is a need for additional clarification, contact the person from the Fund's Secretariat in charge of your JP.
- 4. Delete all instructions (in orange) after completing the report.

Executive summary

Maximum 0.5 page to summarize the most important aspects from your detailed report below that you want to highlight for inclusion in global annual report of the Joint SDG Fund. This should include, among others, main results and achievements, and strategic change of the context and the JP approach, major risks, and challenges.

Despite the exigencies brought upon by the COVID-19 pandemic, arrangements were made for the start-up of activities following the recruitment of the INFF team and the purchase needed project equipment. The DFA analysis process was launched by UNDP with the recruitment of and international lead consultant, along with a team of national consultants. A first draft mapping of financing flows has been produced which will enable the initiation of dialogue with all stakeholders. In January 2021, UNDP together with UNECA organized a training to build national capacities on natural capital accounting together with the projects entire technical committee and the statisticians from the Directorate General of Statistics and the Directorate General in charge of the Environment. In the same vein, UNEP in collaboration with UNDP have launched the recruitment of expert consultants for the studies on (i) green taxation, (ii) the green finance framework and (iii) the emergence of a green economy environment. Discussions are underway with UNWOMEN and the Gabonese Ministry of Social Affairs and Women's Rights to initiate a gender budget analysis.

In addition, governance mechanisms are being developed. A first meeting of the technical committee was held in order to share the vision of the project and the first results of the DFA with all actors involved made it possible to prepare the Strategic Steering Committee meeting which was held on January 28, 2021 and which saw the participation of the government, the private sector, civil society as well as all UN agencies involved in the project. The project, preliminary DFA results, and the annual work plan for 2021 was discussed and validated.

In order to ensure a high level of ownership and leadership, meetings are planned to be held in February 2021 with the Ministers of Economy and Environment, as well as the Prime Minister. This project presents a real opportunity for the UN system to join in and build upon the recently launched government initiative to accelerate economic transformation (PAT), recently launched by the President of the Republic. All steps are now being taken to accelerate project activities going forward in 2021.

A. Annual Progress (MAXIMUM 7 PAGES)

• This section should refer to broader context and JP approach and provide update on priority issues. Note that you will present results in detail in part B. Please, be very succinct and to the point, and use bullet points when adequate. The responses in most of this section should not be more than 1-2 paragraphs.

A.1 The overview of progress and challenges

A.1.1. Overati setj-assessmeni
Provide a self-assessment on the overall JP progress in the last year.
Above expectations (expected annual results fully achieved and additional progress made)
On track (expected annual results achieved)
Satisfactory (majority of expected annual results achieved)
Not-satisfactory (majority of expected annual results not yet achieved)



Despite constraints brought upon by the COVID-19 pandemic, positive preliminary results are to be noted, particularly with regard to the DFA analysis work and mapping of financing flows (Output 1.1), the implementation of the governance mechanisms of the national integrated financing framework (Output 1.2), and the launching of the study on natural capital accounting (Output 2.1). The project secretariat set up in November 2020 and has played a catalytic role in launching all these activities at the end of the year. Thus, with the team in place, momentum has shifted an acceleration of activities (and results) is expected during the first half of 2021 and will reach is expected conclusion by the end of the year.

A.1.2. Overall progress and key developments to date

Provide brief description of the key JP developments during the reporting period including 1) governance and coordination; 2) research, assessments and feasibility studies on SDG financing; 3) financial policy development and financial advocacy activities; 4) capacity building for key stakeholders on SDG financing; 5) JP programme management (e.g. establishment of JP oversight committee, hiring or key personnel and consultants); and 6) mobilization of financial resources (co-funding and co-financing)

Following the approval of Gabon's proposal and the receipt of funds in early July 2020, discussions were held with the two executing agencies, UNDP and UNECA, to update the work plan for the period from July to December 2020 and to identify the practical modalities of intervention by each of the stakeholders.

These preliminary discussions were followed by a kick-off meeting chaired on 15 July 2020 by the Resident Coordinator with the UNDP Resident Representative in Gabo, the Director of the UNECA Office for Central Africa in Yaounde, and the UNEP Africa Director in Nairobi to discuss the Joint Work Plan for the period July-December 2020 and the modalities of its implementation, including the governance mechanisms of the Joint Project.

Thus, after the official launch and finalization of the project work plan, a study was undertaken to provide a preliminary assessment of databases related to the mapping of public financing (national budget, technical and financial partners) in response to COVID-19 and its socio-economic impact. This assessment was also an opportunity to outline trends in public financing, both domestic and international, including external Official Development Assistance (ODA) flows to Gabon. This analysis has been strengthened within the framework of the global mapping exercise (DFA) that has been launched. As such, an upward trend in financing flows can be observed between 2005 and 2013, with a decrease between 2013 and 2020. The financing landscape is strongly marked by internal flows, particularly government revenue. A first inter-governmental dialogue on the DFA will be launched in February 2021 and the implementation of project activities is being accelerated which should enable a roadmap to be established in 2021 for the establishment of the Green Fund to be supported by the Joint Project.

In addition, UNDP together in concertation with UNEP finalized three terms of reference, to recruit experts on: (i) green taxation, (ii) green financing framework and (iii) the establishment of an enabling environment for the green economy. These studies are expected to be completed by the end of April 2021.

Collaboration with UNECA has also made it possible to prepare the terms of reference for Gabon's natural capital accounting, which will lead to the recruitment of both international and national consultants. The recruitment process is currently underway. Contacts have been made with the General Directorate of Statistics. A training course on natural capital accounting was held on January 21-22, 2021. This training benefited the technicians in charge of preparing natural capital accounts (General Directorate of Statistics and General Directorate of the Environment) and the persons designated in the technical committee (Economy, Budget, Water and Forestry, National Parks Agency and National Climate Council). In this sense, the Gabonese General Directorate of Statistics and the African Center for Statistics have been sensitized on the project and its importance for Gabon. The project team is currently in place since November 2020, following the recruitment of the National Coordinator, a Monitoring and Evaluation Expert, an administrative and financial assistant and a driver.

Discussions are underway with UNWOMEN and the Ministry of Social Affairs and Women's Rights to launch a gender budget analysis.

The project's Technical and Steering Committee meetings were held on January 19 and 28, 2021 respectively, following the sensitization of all key actors through the holding of several technical work sessions between the UN agencies (UNDP,



UNECA, UNEP and IMF) and members of the administration. Project results were presented and the 2021 work plan was discussed and validated. High-level meetings are scheduled with the Minister in charge of Economy and the Prime Minister to ensure effective ownership of the project.

As the Project progresses, it is anticipated that perspectives will emerge that will allow it to accelerate activities planned for during the first half of 2021 leading to the full completion of the project by year's end with intended results achieved.

11.1.5. Changes
Was the JP document modified in the past year?
Yes
$\overline{\boxtimes}$ No
 If yes, briefly explain any changes in the broader context last year that led to changing the JP document, including
JP approach, strategy, Theory of Change, expected results, workplan or budget.
A.1.4. Challenges
Did the JP face any major challenges in the past year?
⊠Yes
□No

 Briefly explain the challenges, their impacts on JP's implementation and results, and how you overcame those. If challenges persist, indicate your plan to address their impact on the JP.

The progress and implementation of the joint project has been considerably impacted by the COVID-19 pandemic as well as the installation of a new Government in Gabon in July 2020 and its accompanying institutional changes. The latter changes led the Ministry in charge of the Environment and SDGs to transfer the SDGs portfolio to the Prime Minister's Office while deliberations between the said Ministry and UNDP had been well advanced.

A.1.5. COVID-19 and other strategic alignment

A 1 3 Changes

Briefly explain how you adapted the JP to the COVID-19 context in 2020. How did the JP ensure alignment with the national recovery response to COVID-19? Refer to how the JP aligns with SERP in your country, or how you plan to ensure that alignment.

Aligning financial resources with Agenda 2030 is both necessary and urgent. The COVID-19 pandemic has reduced government resources and exposed the vulnerability of the Gabonese economy which is almost exclusively reliant on extractive industries – oil and mining. An initial mapping analysis of financing flows (TFPs and Government) has made it possible to suggest alternatives to redirect the budgetary decision of the government towards sectors heavily impacted by the pandemic such as health, education and access to water. Also, the project intends to promote key innovations by combining green financing policies that are most relevant to solving the country's financing problems, and to offer public and private investors more clarity in the green economy sectors, thus enabling them to better understand the sequence of investments through recovery and long-term structural transformation (reform), based in particular on the Economic Acceleration and Transformation Plan (PAT) currently being developed by the government, which in turn should help it align with the country's medium and long-term development plan.

A.2 Update on priority issues

A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks

Please define the status and progress of your JP's INFF, SDG financing strategy or enabling framework according to the implementation stages in the table below. The INFF survey (https://ee.kobotoolbox.org/x/mFDFH54N) needs be completed online (one per country) and is considered an integral part of the Annual Progress



report. This question and the survey are applicable to all Component 1 JPs, even if the JP does not aim to complete all INFF steps and blocks. The INFF scope was considered comprehensive enough to cover the planned activities under the 62 JPs. (Instructions to complete the survey are online – for questions contact UNDP helpdesk tim.strawson@undp.org).

Implementation stages	Planned (0%)	Emerging (1-49% progress)	Advancing (50-99% progress)	Complete (100% progress)	Previously completed	Not applicable	Comments/ Notes	
1. Inception phase		progress)					Discussions are initiated with all stakeholders	
2. Assessment & diagnostics							The mapping of funding flows has been launched and a preliminary draft is available.	
3. Financing strategy							Green economy ToRs have been launched	
4. Monitoring & review							Funding monitoring mechanisms are planned for and underway	
5. Governance & coordination							The governance framework is in place following the Technical and Steering Committee meetings.	
 Provide a brief description of the progress made during the reporting period. The DFA has been launched and a first preliminary mapping project is being finalized. The governance framework of the project (Technical and Steering Committee) have been set up. A workshop on natural capital was completed in January 2021 for the members of the Technical committees and statisticians of the General Directorate of Statistics and the Directorate General of Environment. The ToRs for the studies on green taxation, green financing and the emergence of a green economy environment have been finalized and published. Experts are scheduled to start in February 2021. A.2.2. Thematic focus								
Please select the thematic focus of your JP (select all that apply)								
□ Cross-cutting □ Social protection □ Agriculture □ Finance □ Gender □ Health & nutrition □ Biodiversity □ Other □ Children & youth □ Climate change & nature □ Blue economy □ Other								
A.2.3. Gender marker								
Did your Joint Programme feature Gender Results in the past year at the outcome or output level? ☐ Yes ☐ No								



Briefly explain: A gender-specific roadmap has been developed and discussions are underway with UNWOMEN to support the project and enable the appropriation of tools to prepare gender-sensitive budgets. The Ministry of Social Affairs and Women's Rights has also been sensitized to this effect.

Please indicate the total average scoring of the JP's gender marker as defined in the JP document.

Gender Marker total average scoring from 0 to 3 (as defined in the JP document): 2

- If the score is lower than 2 what measures are you planning to take to address this scoring which is below the minimum requirements of the Fund? Please reassess and attach a new Gender Marker Matrix when submitting this report (Instructions for the Gender Marker Scoring here and for any doubts contact Un Women helpdesk UNCT-GEM.helpdesk@unwomen.org).
- Briefly explain how you applied the Gender Marker in the last year, and/or other ways in which you mainstreamed gender in JP implementation.

The joint program has a gender marker 2, taking into account that gender budgeting is a major component of the INFF and a 30% quota for women participation. This quota has been strictly enforced in the governance mechanisms of the Joint Programme (the National Strategic Steering Committee, the Multi-stakeholder Committee and the Green INFF Secretariat). The Joint Programme is also pursuing green entrepreneurship opportunities for women and youth. Overall, 30% of the project budget is devoted to gender-sensitive activities..

A.2.4. Vulnerable groups

	. 0
ill the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or outpu	ıt?
Yes	
No	

If yes, please indicate the dedicated outcome and/or output according to the table below.

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
Women and Girls	Outcome 1: The financing framework for SDGs, including its institutional components, is developed and aligned with the PSGE. Outcome 3: A communication plan on the transition to a green economy is developed and implemented	Outcome 1: The financing framework for SDGs, including its institutional components, is developed and aligned with the PSGE. Outcome 3: A communication plan on the transition to a green economy is developed and implemented. Outcome 1: Output 1.1: All funding flows are mapped. Output 1.2: Governance mechanisms for the national integrated financing framework are put in place. Output 1.3: Tools for analyzing green economy financing are available.	Planned for/in progress



		Output 3.1: All communities, particularly those living in forested areas, are sensitized to the opportunities of the green economy. Output 3.2: Advocacy for public-private partnerships is conducted based on green economy opportunities. Output 3.3: Strategic communication materials are developed.	Planned for/in
Indigenous peoples	Outcome 1: The SDG financing framework, including its institutional components, is developed and aligned with the PSGE. Outcome 2: New financing instruments are designed to facilitate the transition to the green economy. Outcome 3: A communication plan on the transition to a green economy is developed and implemented.	framework for SDGs, including its institutional components, is developed and aligned with the PSGE Outcome 3: A communication plan on the transition to a green economy is developed and implemented. Outcome 1: Output 1.1: All funding flows are mapped. Output 1.2: Governance mechanisms for the national integrated financing framework are put in place. Output 1.3: Tools for analyzing green economy financing are available. Outcome 3 Output 3.1: All communities, particularly those living in forested areas, are sensitized to the opportunities of the green economy. Output 3.2: Advocacy for public-private partnerships is conducted based on green economy opportunities. Output 3.3: Strategic communication materials are developed.	progress
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
		1	1



Stateless persons			
Persons deprived of their liberty		Outcome 1: Output 1.3: Tools for analyzing green economy financing are available.	Planned for/in progress
	Outcome 1	Outcome 2: Output 2.3: Climate financing instruments are prepared. Output 2.4: National capacities in the green economy are strengthened.	
Peasants and rural workers	Outcome 2 Outcome 3	Outcome 3: Output 3.1: All communities, especially those living in forested areas are sensitized to the opportunities of the green economy. Output 3.2: Advocacy for public-private partnerships is conducted based on green economy opportunities. Output 3.3: Strategic communication materials are developed.	
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers)	Outcome 1 Outcome 2 Outcome 3	Outcome 1: Output 1.1: A mapping of all funding flows is carried out. Output 1.2: Governance mechanisms for the national integrated financing framework are put in place. Output 1.4: Green taxation is studied. Outcome 2: Output 2.1: Natural capital accounting is introduced and the feasibility of the green fund is studied. Output 2.2: Strategic public and private partnerships are created to finance the green economy. Output 2.3: Climate financing instruments are prepared. Output 2.4: National capacities in the green economy are strengthened. Outcome 3:	Planned for/in progress



	Output 3.1: All communities, especially those living in forested areas, are sensitized to the opportunities of the green economy. Output 3.2: Advocacy for public-private partnerships is conducted based on green economy opportunities. Output 3.3: Strategic communication materials are developed.
LGBTI persons (sexual orientation and gender identity)	
Persons affected by (HIV/AIDS, leprosy)	
Persons with albinism	
Victims or relatives of victims of enforced disappearances	
Victims of (slavery, torture, trafficking, sexual exploitation and abuse)	

A.2.5. Learning and sharing

Provide in bullet points the main highlights on JP learning and sharing. Please refer to any agency and/or south-south exchanges organized.

The JP intends to develop south-south cooperation, however, the activities of this component have not yet started. Contacts will have to be made in this direction.

A.3 Update on events and partnerships

A.3.1. Events

• Indicate if you have organized any of the events below in person or virtually. If no, indicate in the comments if/when you plan to organize a launch event.

Type of event	Yes	No	Comments
JP launch event	\boxtimes		Steering Committee held in Jan 2021
Annual donors' event*			TBD in June 2021
Partners' event **			TBD in June 2021

^{*}the Fund donor countries are Denmark, European Union, Germany, Ireland, Luxembourg, Monaco, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland. Please note that this event can be held together with a launch event or partners' event.

** Key advocacy outreach events with high level JP partners.

A.3	<u>.Z.</u>	P	aı	Ħ	<u>ıei</u>	rsi	u	ps	
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Did your Joint Programme facilitate engagement with with diverse stakeholders (e.g. parliamentarians, can be stakeholders).	ivil society, IFIs,
bilateral/multilateral actor, private sector)?	
Yes	
igorimes No	

• Provide in bullet points the main highlights on JP partnerships and with whom. Refer only to the most important strategic partnerships and/or to the alignment with broader UNCTs partnership approach.



A.3.3. Additional financing

Did you	r Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of
the JP b	y the Joint SDG Fund) from government, IFIs, PUNOs and other partners?
Yes	
No No	
	If yes, provide details according to the table below.

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government						
Donors/IFIs						
Private sector						
PUNOs						
Other partners						

A.4 Strategic communications

Did the JP de	evelop a strate	egic communi	cations p	olan?
Yes	_		_	
⊠ No				

• If no, briefly explain and indicate when you plan to develop the communications plan.

The JP's communication expert has been trained in communication techniques. A strategic communication plan is under development.

• Provide in bullet points the main highlights on JP strategic communications. Note that Annex 3 should be completed with further information on strategic communications.

B. Annual Results (MAXIMUM 3 PAGES)

• Section B should provide specific information on the achievement of expected annual results and workplan, following up on the broader progress presented in the part A.

B.1. SDG acceleration

List up to 3 main SDG targets that your Joint Programme primarily focused in 2020. SDG:17

• Briefly explain the activities implemented in 2020 to accelerate progress towards these SDGs, in line with the JP's Theory of Change for SDG acceleration.

The DFA analysis will elaborate on financing bottlenecks and propose financing opportunities to be developed, particularly in climate/green finance, thus enabling actions in favor of the climate and the fight against climate change (SDG 12), following the development of the green economy sectors. This transition to the green economy will provide a structural response to poverty and imbalances between urban and rural areas by improving the productivity of agricultural and forestry activities for better food security (SDG 2), this will involve, among other things, better management of human/wildlife conflict (elephants in particular) through the use of mutually beneficial innovations. The same will apply to the development of eco-tourism and its promotion for more growth and green jobs (SDG 1 and SDG 8). It will also enable the revaluation and revitalization of rural areas to make them more economically attractive while improving the living environment in these localities with better access to basic services, in particular the supply of clean water (SDG 6) to the population through better management of green basins and maintenance of the forest to maintain rainfall. In addition, access to clean energy will be facilitated in this framework by better use of hydroelectric resources through good management of watersheds and the recovery of forestry waste (SDG 7), especially in rural areas (SDG 10).



The activities related to natural capital accounting were launched following the training on natural capital accounting. Thanks to this powerful tool for taking into account the relations between the environment and socio-economic activities, Gabon will be able to better integrate the monitoring of forest, land and biodiversity degradation into its policies. In this sense, the production of environmental accounts will make it possible to carry out actions in favor of a better ecological, economic, social, and ethical balance. This will lead to the establishment of sustainable consumption and production patterns (SDG 12), as well as preserve and restore terrestrial ecosystems, ensuring that they are used in a sustainable manner (SDG 15). Scaling up will strengthen the capacity to implement and revitalize the global partnership for sustainable development (SDG 17) through the establishment of a reliable information and monitoring system for natural resource governance at the national level. At the financial and economic level, the consideration of natural capital in national accounting and budgeting at the State level, through the attribution of economic values and monetary transformation of natural capital and the effectiveness of payments for ecosystem services will increase financing and growth (SDG 8).

B.2. Contribution to Fund's global results

• Fill out Annex 1-1 and Annex 1-2, and provide below a short narrative on how the JP contributed to the Fund's global Outcome and Output last year. Please refer to the targets written in the JP ProDoc for the last year. If you haven't set a target for the global Outcome and Output of the Fund in the submission of your JP ProDoc, please do so in Annex 1-1 and Annex 1-2.

The mapping of financing flows has made it possible to analyze development financing bottlenecks and identify constraints. Thanks to the dialogue with all stakeholders that began at the Steering Committee level, measures have been taken to inform and draw the attention of the country's leaders so that actions can be taken to achieve its SDG objectives.

• In case you are not able to derive a target for the Outcome please suggest 01 alternative Outcome and explain your suggestion below. This question is part of a work in progress to revise the Joint SDG Fund's M&E framework which might be modified in 2021.

B.3. JP Outputs and outcomes

- Fill out Annex 1-3 and provide brief narrative on the implementation of JP-specific outcomes and outputs. While annual results might refer mostly to output-level results, they might also include contribution to outcome-level results.
 - Achievement of outputs
 - The mapping of financing flows has been launched
 - The governance mechanism is under discussion thanks to the Steering Committee Meeting
 - Accounting for natural capital has been launched
 - o Achievement of outcomes
 - The modalities of setting up the financing framework with the various partners are under discussion.
 - Studies on the introduction of the new financing instruments have been launched.

B.4. Strategic Documents

Did the JP produce strategic documents in the last year (policy, strategies, analyses/assessments, methodological documents, and other relevant documents)?



Fill out Annex 2 and provide brief explanation on the most important documents developed.

C. Plan for the Next Year of implementation (MAXIMUM 2 PAGES)

• Section C builds upon part A and B to describe the approach planned for the next year (1 January 2021 to 31 Dec 2021) and towards the end of JP implementation. Explain the most important risks and mitigation measures (an updated risk matrix will be presented in the Annex 4).



C.1 Upcoming activities

- What are JP's priority activities in the annual work plan (1 Jan 2021 31 Dec 2021)?
- Mapping of all financing flows
- Establishment of governance mechanisms for the national integrated financing framework
- Popularization of tools for analyzing green economy financing
- Completion of a study on green taxation
- Gender-sensitive budget analysis
- Introduction of Natural Capital Accounting and Green Fund Feasibility Study
- Creation of strategic public and private partnerships to finance the green economy.
- Preparation of climate financing instruments.
- Strengthening national capacities in the green economy
- Raising the awareness of communities, especially those living in forest areas, of the opportunities of the green economy.
- Advocacy for public-private partnerships based on green economy opportunities.
- Development of strategic communication materials
- Provide a brief narrative about the JP's specifics expected annual results (outputs and outcomes) for 1 Jan 2021 31 Dec 2021.
- The SDG financing framework, including its institutional components, is developed and aligned with the PSGE.
- 2. New financing instruments are designed to facilitate the transition to the green economy.
- 3. A communication plan on the transition to the green economy is developed and implemented.

C.2. Expected changes

■ Indicate if you expect any further modifications to the to work plan, budget, Theory of Change, results framework of the JP between 1 Jan 2021 – 31 Dec 2021.

C.3. Risks and mitigation measures

Are there	any changes made/expected to be made to the Risk Matrix?
\square Y	es
$\overline{\boxtimes}$ No	0
•]	Fill out Annex 4 and briefly describe the main risks and respective mitigation measures taken/planned



Annex 1: Consolidated Annual Results

1. JP contribution to global programmatic results (annual)

• Provide data for the Joint SDG Fund global results (as per targets defined in the JP document).

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement (Update table below)

Indicators	Target 2020	Result 2020	Target 2021
2.1: Ratio of financing for integrated	0.5	0	1.5
multi-sectoral solutions leveraged in			
terms of scope (for other/ additional			
sector/s or through new sources/means)			
2.2: Ratio of financing for integrated	0.5	0	1.5
multi-sectoral solutions leveraged in			
terms of scale (for the same multi-			
sectoral solution.)			

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Result 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	0	0	2	The integrated funding strategy will be formulated and tested after the current year funding mapping study
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	0	0	2	The integrated financing strategy will be implemented with the various partners, i.e., (1) government / public partners (2) civil society partners and (3) private sector partners.
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	1	0	2	A functional partnership framework for integrated financing strategies to accelerate progress on the SDGs will be operational in early 2021.

2. Selected global performance indicators (annual)

• Provide data for aggregation at the global level of the Joint SDG Fund.



. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?
Yes, considerably contributed
∑ Yes, contributed
□No
Explain briefly: Following the mapping analysis of public funding (national budget, technical and financial partners) initiated in the response to COVID-19 and
socio-economic recovery, the analysis revealed that some sectors were underfunded. It is within this framework and findings, that actions were taken to sensitize
the UNCT in order to remedy this situation and to see how to re-orient the activities related to the pandemic.
2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or
blic entities compared to other Joint Programmes?
\square Yes,
No No
☐ N/A (if there are no other joint programmes in the country)
Explain briefly: Program under analysis
3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?
Yes
igtimes No
Explain briefly: Program under analysis

3. Results as per JP Results Framework (annual)

• Present annual JP results in the following template

Result / Indicators	Baseline	Expected 2020 Target	2020 Result	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Joint SDG Fund Outcome 2: Additional financing leveraged to accelerate SDG achievement						
2.1 Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope		0,5	0	The project process was impacted by COVID-19	1,5	2
2.2 Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale		0,5	0	The project process was impacted by COVID-19	1,5	2
Joint SDG Fund Output 4: Integrated fina	Joint SDG Fund Output 4: Integrated financing strategies for accelerating SDG progress implemented					



4.1: # of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	0	0	The project process was impacted by covid-19	2	2
4.2: # of integrated financing strategies that have been implemented with partners in lead15	0	0	The project process was impacted by covid-19	2	2
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	1	0	The project process was impacted by covid-19	1	1

Annex 2: List of strategic documents

- Complete the tables by focusing on documents that are of particular strategic importance for the JP results and for the priorities of the Joint SDG Fund in this portfolio.
- 1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
Development Finance Assessment March 2021		Analysis of development finance flows including green finance. This will help identify and remove development funding bottlenecks in Gabon.
Green tax analysis	April 2021	Understand the role that green taxation can play in the transition to a "green" economy, particularly in the context of the post-COVID-19 recovery and the need to accelerate the SDGs by identifying reform options to be implemented.
Analysis of the enabling environment for a green economy	April 2021	Understand the role that can play the establishment of an environment conducive to the growth of a green economy, particularly in the context of the post-COVID-19 recovery and the need to accelerate the achievement of the SDGs through a proposition of the institutional framework and policies needed, to be put in place.
Gender-sensitive budget analysis	May 2021	Understand the role that the establishment of a gender-sensitive budget can play by putting in place suitable tools and policies
Green public finance framework in Gabon	August 2021	The main objective of this study is to better understand the role green budgeting can play in the transition from a "brown" economy to a "green" economy, in particular in the context of the post-COVID-19 recovery. It aims to propose an action plan focused on public finances with concrete measures and analytical tools to strengthen the financing of the green economy and better align the budget with national priorities.



Analysis of the implementation of the green fund	December 2021	The main objective of this study is to better understand the role that the establishment of a fund can play in the transition from a "brown" economy to a "green" economy, in particular in the context of post-economic recovery. COVID-19. It aims to propose an action plan focused on financing with concrete measures and analytical tools to strengthen the financing of the green economy and better align the budget with national priorities.
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2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it

Annex 3: List of strategic communication documents

• Provide the responses to the questions below with data for the last year overall.
 Have you created a strategic communication plan for the Joint Programme? ☐ Yes ☐ No
Explain briefly: A strategic communication plan on the transformation of Gabon's "brown" economy to a "green" economy around project activities is planned with the support of a
consultant.
What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget). Have
visibility outcomes increased due to the provided funding for JP strategic communications?
Explain briefly: To date, 1% of the budget has been devoted to communications. Effectively using the remainin 4% of the JP's budget is a priority going forward. Yes No
Explain briefly: The activities for the communication strategy will be implemented from February 2021 in order to improve the visibility of the project
2. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?
☐ Yes ☑ No
Explain briefly: The country profile page on the SDG Common Fund website will be included in our communication strategy on this project.
How many articles (interviews, human interest stories, press releases, expert insights, etc) about yout JP were published by an external media outlet (Non-UN published)?
Total number:0
Explain briefly: The communication strategy foresees the publication of articles on the project in the external media going forward.

Explain briefly: The communication strategy foresees the publication of articles on the project in UN media.

3. Have you received an increase of social media followers?

X Yes

No

How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?



Total number: 100+ (Not mandatory)

Explain briefly: The communication strategy plans to intensify communication on social networks. Emphasis on social media is a cornerstone of the JP's communications strategy. Use of FB and Twitter constitute the main focus of the JP's social network strategy.

Multi-Media Faucets

• Complete the table by focusing on most important strategic communication documents (factsheets, promotional materials, infographics, videos, etc.). Provide hyperlinks when possible.

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)			

Social Media Campaigns

• Complete the table by focusing on the highest social media impressions or campaigns. Provide hyperlinks when possible.

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)

Annex 4: Updated JP Risk Management Matrix

• Update the table from your JP document with the most recent analysis of risks and identification of mitigation measures. This should support the narrative update on the risks from the part C of the main report.

Risks	Risk Level: (Likelihood x Impact)	Likelihood: Certain - 5 Likely - 4 Possible - 3 Unlikely - 2	Impact: Essential – 5 Major - 4 Moderate - 3 Minor - 2	Mitigating measures	Responsible Org./Person
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	•				
		Rare – 1	Insignificant -		
			1		
Contextual risks					
Reshuffling/changes of ministers in charge of key portfolios; weak institutionalization of the structure in charge of the SDGs; and slow progress due to lack of understanding/capacities in the development of the geen SDG financing framework	9	3	3	Ensure ownership of the joint program rises to prime minister and senior officials	RCO and UNDP RR
Change of leadership in the implementation of partner structures and weak institutional anchoring.	9	3	3	The Green INFF Secretariat ensures continuity in delivery	Green INFF Secretariat
Spread of COVID-19 significantly threatens implementation as well as Gabon's budget priorities Shift in the schedule of activities included in the annual action plan.	12	3	4	To date, the government's pro- active stance has managed to generally control the spread of COVID-19 cases. to single digits.	Government
Programmatic risks					
Insufficient ownership of the project by implementing government entities to reflect high-level political commitment Institutional risks	4	2	2	The National Strategic Steering Committee, the multi- stakeholder platform of stakeholders, the INFF Secretariat and the United Nations leadership all work to lobby appropriate partners at the necessary level.	Steering Committee, Multi-Partner Stakeholder Platform, the INFF Secretariat and the UN leadership
Institutional risks	T	1			Г
Insufficient synergistic implementation approaches between the institutions following the absence of a framework for consultation, coordination and harmonization of project interventions. Mobilization of human, technical and financial resources weak	9	3	3	On the government side, the National Strategic Steering Committee and the Green INFF Secretariat have a leading role to play in convening and putting pressure on all government stakeholders. On the United Nations side, the RC and UNDP RR have key roles to play as well	National Strategic Steering Committee, Green INFF Secretariat, RCO, RR/UNDP



Low ownership by non-governmental entities, such as civil society, the private sector and the general population	12	3	4	The multi-stakeholder platform	Multi-Stakeholder
				has an essential role to play in	Platform
				ensuring ownership by these	
				actors; its composition by	UNDP for
				gender and youth will also be	Communication
				vital	Campaign