#### Results Framework – GPI-II

		M&E Event with data collection			Responsibility	
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance
Outcome 1:  Empowered women across ethno-religious communities in target districts undertake critical leadership roles in community decisionmaking and contribute to diffusing local triggers of conflict  Contributes to the following SDG targets:	Outcome Indicator 1.1: % of women in leadership and decision- making roles in local councils and Praja Mandala in target communities  Baseline: TBD Target: TBD	A scoping mission to profile women leaders from existing local government councils and Praja Mandalas  Assessment of the composition of existing LG Councils and existing and newly established Praja Mandalas  Disaggregation: type of position held, beneficiary status, age, ethnicity, religious affiliation and location	At the start of the project term  Starting in Q4 and at the end of the project term	Scoping mission findings incorporated in Q2 progress report  Quarterly, Annual and Final reports	Chrysalis	Un Women
5.5: Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life  16.7: Ensure responsive, inclusive, participatory and representative decisionmaking at all levels	Outcome Indicator 1.2: % of perceived prevalence of ethnoreligious tensions in target communities  Baseline: TBD Target: TBD	End-line perception survey  End-line perception survey  Disaggregation: beneficiary status, sex, age, ethnicity, religious affiliation and location	At the start of the project term  At the end of the project term	Survey reports	Contractor commissioned by Chrysalis in consultation with UN Women.	Chrysalis UN Women
16.A: Strengthen relevant national institutions, including through international cooperation, for building capacity at all levels, in particular in developing countries, to prevent violence and combat terrorism and crime	Outcome Indicator 1.3: % have confidence that women leadership can influence diffusing local triggers of conflict  Baseline: TBD Target: TBD	End-line perception survey  End-line perception survey  Disaggregation: beneficiary status, sex, age, ethnicity, religious affiliation and location	At the start of the project term  At the end of the project term	Survey reports	Contractor commissioned by Chrysalis in consultation with UN Women	Chrysalis UN Women
	Outcome Indicator 1.4: % of the perceived inclusivity of community-based mechanisms to address critical issues such as solid waste management in target communities  Baseline: TBD Target: TBD	Endline perception survey  Endline perception survey  Disaggregation: beneficiary status, sex, age, ethnicity, religious affiliation and location	At the start of the project term  At the end of the project term	Survey reports	Contractor commissioned by Chrysalis in consultation with UN Women	Chrysalis UN Women

		M&E Event with data collection			Responsibility	
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance
Output 1.1 Increased knowledge and capacities among women to identify and respond to emerging conflicts within/amongst communities.  List of activities under this Output: 1.1.1: Baseline and perception surveys, conflict and gender analyses, stakeholder mapping, value chain analysis on SWM (how gender dimensions work in the value chain, how masculinity is interlinked, and how economic benefits can be extracted out of this value chain). 1.1.2: Series of local-level, multi-stakeholder dialogues convening cross-party elected officials, public officials, CSOs, religious and media representatives to identify common issues (including SWM) and solutions. Includes support for implementation of identified solutions. 1.1.3: Quick-win community mobilisation activities in both districts by Praja Mandala including 'Diversity Kitchen'	Output Indicator 1.1.1: # of community based solutions identified for implementation through multi-stakeholder dialogues Baseline: 0 Target: At least two interventions per dialogue	Participant feedback obtained through individual interviews and/or questionnaires for interventions under 1.1.2  Disaggregation: type of solution implemented and location	Once during and/or after follow-up assessment workshops	Activity reports inclusive of interview and/or pre and post questionnaire findings and attendance sheets	UN Women	Un Women
	Output Indicator 1.1.2: Number of identified community-based solutions provided with implementation support  Baseline: 0 Target: 45	Reviews/Field visits  Review of reports/minutes and consultations with community leaders  Disaggregation: type of solution implemented and location	Bi-annual basis	Reports/Minutes of Multi-party dialogues conducted Reports of FGDs	Chysalis/UN Women	Chyrsalis/Un Women
	Output Indicator 1.1.3: % of trained women community leaders who report increased capacity to identify and diffuse conflicts and reduce ethno-religious intolerance in their communities  Baseline: 0 Target: At least 50%	Attendance sheets and participant feedback obtained through pre- and post-training questionnaires of capacity building interventions under 1.1.4 and 1.1.5  Disaggregation: age, ethnicity, religious affiliation and location	During and after specified interventions	Activity reports inclusive of attendance sheets and completed questionnaires  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis and UN Women	UN Women
programmes 1.1.4: Capacity building for women community leaders on conflict analysis, conflict management and conflict resolution to act as intermediaries among communities. 1.1.5: Capacity building for women community leaders on developing alternative narratives to ethno-religious intolerance and other potential drivers of emerging	Output Indicator 1.1.4: # of target community members capacitated on peacebuilding, social cohesion and community development issues, including solid waste management  Baseline: 0 Target: At least 200	Attendance sheets and assessments of participants' knowledge intake carried out after a series of capacity building interventions under Output 1.1  Disaggregation: sex, age, ethnicity, religious affiliation and location, women, men, YOUTH	During and after specified interventions	Activity reports inclusive of attendance sheets and completed assessment findings  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis and UN Women	UN Women

		M&E Event with data collection			Responsibility	
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance
conflicts, and dissemination of these community-developed narratives/messaging 1.1.6: Engaging men and women to address issues of SWM and peacebuilding and identify champions to lead the relational changes at the community/local level. 1.1.7: Formation of Youth Task Force and building young people's capacity to address community level issues (linked to PM)						
Output 1.2 Increased women's engagement with local municipalities related to policy and decision-making on critical issues including SWM.  List of activities under this Output: 1.2.1: Establish or strengthen existing Praja Mandala to collectively identify and address community issues through Participatory Rural Appraisals (PRAs) supported by Village Development	Output Indicator 1.2.1: # of Praja Mandala and Women's Councillors' Caucuses established/strengthened to better address community issues  Baseline: TBD Target: 45 Praja Mandala (10 per division, 40 in Puttalam, 5 in Mannar); Two Women's Caucuses (one per district) – Women caucuses primarily for Puttalam	Assessments of existing and newly established caucuses and Praja Mandala  Assessments of existing and newly established caucuses and Praja Mandala  Disaggregation: existing and/or newly established status and location	At the start of the project term  Quarterly starting in Q3	Scoping mission findings incorporated in Q2 progress report (same as Outcome Indicator 1 a)  Registration certificates/ official endorsement document issued by local authorities  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis	UN Women
Plans (VDPs); build their capacity for effective implementation of VDPs; and supporting Praja Mandala to implement community level initiatives with the leadership of women and youth. Includes Community Action Grants to tackle waste related issues.  1.2.2: Capacity building of local government officials to effectively adopt measures to	Output Indicator 1.2.2: # of Praja Mandala level peacebuilding and solid waste management initiatives, implemented with Community Action Grants  Baseline: 0 Target: TBD	Documentation and review of grant distribution and completion and corresponding proposals  Monitoring/field visits  Disaggregation: type of action grant initiative (women-led or not), existing and/or newly reformed status of Praja Mandala and location	During and following the distribution of Community Action Grants	Submitted proposals and reports on the completion of grants  Monitoring field visit reports  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis and UN Women	UN Women
mitigate existing conflict and future conflicts (community development & PRA, soft skill development, conflict	Output Indicator 1.2.3: % of trained local councilors and government officials who report increased capacity to mitigate existing	Attendance sheets and assessments of participants' knowledge intake carried out before and after a series of	During and after specified interventions	Activity reports inclusive of attendance sheets and completed assessment findings	Chrysalis and UN Women	UN Women

		M&E Event with data collection			Respon	sibility
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance
analysis, gender, peacebuilding and problem solving, negotiations) - including on SWM with UNOPS.  1.2.3: Capacity building and engagement with local councillors (both male and female) on gender-responsiveness and collective leadership for peacebuilding, community development and economic growth - including exchange programme in the Northern Province on adopting gender-responsive approaches within LAs.  1.2.4: Capacity building for women community leaders on collective leadership and decision-making at community/municipality levels, including awareness on access to local authorities.  1.2.5: Establishment of district level Women Councillors' Caucuses and support its operationalization at Local Authority levels - with a focus on peacebuilding and community development.  1.2.6: Supporting/engaging with Inter-Religious District and Divisional Committees to promote tolerance/respect within and amongst communities – linking with Praja Mandala and the trained women community leaders.  1.2.7: Cross-regional exchanges among trained	and potential triggers of conflict and adopt inclusive and collective leadership principles  Baseline: 0 Target: At least 50%	method & level of	Frequency	Quarterly progress and Bi-Annual and Annual M&E reports		_
exchanges among trained women across divisions within each district and amongst the two districts.  1.2.8: Series of village "townhalls" for citizens to directly interact with respective elected and public						

		M&E Event with data collection			Responsibility		
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance	
officials (good practice from Kurunegala Multi-Party Dialogue).							
Output 1.3  Women empowered economically and socially, ready to change gender relations and improve practices of environmental remediation amongst target communities in Puttalam and Mannar  List of activities under this Output: 1.3.1: Supporting women ledinitiatives at the local authority level to implement participatory solutions on waste collection (led by women councillors and PM). 1.3.2: Engage with local authorities (and potentially private sector partners) on creating income-generating opportunities for women and youth through the monetizing of waste collection. 1.3.3: Collective designing of SWM initiatives (women / youth led) at the Local authority level to mitigate conflict related to SWM and Pollution - Partly supporting 4 LAs. 1.3.4: Supporting household level greening initiatives and home gardening (Training and material support for selected household level - representing all the classes of community).	Output Indicator 1.3.1: # of women and youth led solid waste management initiatives designed jointly with LAs and Community stakeholders receives additional support from authorities  Baseline: 0 Target: 5	Assessments of relevant consultations and documentations of proposed solutions  Disaggregation: type of solution and location, source of support	During and following the design and consultation processes	Proposed solutions and activity reports inclusive of attendance sheets and completed assessment findings  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis	UN Women	
	Output Indicator 1.3.2: # of local authorities capacitated in promoting/providing income-generation opportunities for women through monetising of waste  Baseline: 0 (TBD) Target: At least 4	Assessments and documentations of relevant consultations  Disaggregation: type of local authorities engaged, type of income-generation opportunities and location	During and following engagements and consultations  End of the project	Activity reports inclusive of attendance sheets and completed assessment findings  End line survey report  Quarterly progress and Bi-Annual M&E reports	Chrysalis	UN Women	
	Output Indicator 1.3.3: # of Households supported in adopting to household level greening approaches in target communities  Baseline:0 Target: 1,000 (4 divisions x 10 PM x 100 households)	Documentations of the selection process for households and provision of support Post activity assessments / end line surveys  Monitoring/field visits.  Disaggregation: location/FHH	During and following the selection of household recipients End of the project	List of endorsed selected households by selection panel  Monitoring field visit reports  Quarterly progress and Bi-Annual and Annual M&E reports	Chrysalis	UN Women	

		M&E Event with data collection			Responsibility	
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance
Outcome 2: Enhanced SWM systems with the capacity to resolve conflicts related to SWM are in place that involves the effective engagement of strengthened communities, particularly women Contributes to the following SDG targets:	Outcome Indicator 2.1: # of mechanisms setup by trained local authorities that involves the participation of trained women in supporting to resolve/address issues related to waste in their communities  Baseline: 0  Target: At least1 per local body with at least 20% participation of trained women	Internal M&E System Periodic Reviews Desk reviews Field visits/FGDs Disaggregation: Geographic location/sex	Annual End of the project	Issues registers of local authorities and Praja Manadalas Implementing partner quarterly, biannual and annual reports Public records of local authorities	UNOPS	UNOPS/UN WOMEN
-SDG 16 - Peace, Justice and Strong Institutions -SDG 5 Gender Equality -SDG 9 – Industry, Innovation and InfrastructureSDG 11 in achieving	Outcome Indicator 2.2: % local Authority solid waste collected and managed at the facilities (aligned to SDG 11.6.1)  Baseline: TBD  Target: TBD	Visual waste audit Internal M&E System Periodic Reviews Desk reviews Field visits/FGDs  Disaggregation: location/type of waste	Bi-annual	Bi-Annual reports Implementing partner quarterly and annual reports Public records of local authorities	UNOPS	UNOPS
sustainable cities and communities  -SDG 13 on Climate Action in addressing issues of solid waste management and thus lowering carbon emissions.	Outcome Indicator 2.3: % waste recycled (aligned to SDG 12.5.1)  Baseline: TBD Target: TBD	Visual waste audit Internal M&E System Periodic Reviews Desk reviews Field visits/FGDs  Disaggregation: location/type of waste	Bi-annual	Bi-Annual reports Implementing partner quarterly and annual reports Public records of local authorities	UNOPS	UNOPS
	Outcome Indicator 2.4: % of HH satisfied with public service provision by local authorities in SWM  Baseline:40%  Target:60%	Perception Survey Disaggregated by division	Start /end of the project	Findings of residents satisfaction survey on SWM services. Implementing partner quarterly and annual reports. Public records of local authorities	UNOPS	UNWOMEN/ UNOPS
Output 2.1:  Local Authorities in target geographic areas have enhanced technical capacity to provide services related to SWM	Output Indictor 2.1.1: Number of local authorities provided with Capacity Building and technical advisory on managing and delivering SWM services  Baseline: 0 Target: At least 3	Internal M&E System Periodic reviews Field visits/FGD	quarterly	Implementing partner quarterly and annual reports Periodic Review reports	UNOPS	UNWOMEN/ UNOPS
List of activities under this Output:						

		M&E Event with data collection			Responsibility		
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance	
<ul> <li>Capacity building and technical advisory of local authorities to deliver and manage SWM services in Puttalam and Kalpitiya</li> <li>Capacity building and technical advisory of local authorities to deliver and manage SWM services in Chilaw</li> <li>Capacity building and technical advisory of local authorities to deliver and manage SWM services in Arachchikattu</li> <li>Capacity building and technical advisory of local authorities to deliver and manage SWM services in Arachchikattu</li> <li>Capacity building and technical advisory of local authorities to deliver and manage SWM services in Kalpitiya</li> <li>Introduction and training on M-track mobile application</li> <li>Assist local authorities to establish revenue generation system to support SWM</li> </ul>	Output Indicator 2.1.2: % quantity of compost converted to revenue out of the total quantity of compost produced  Baseline: 0 Target: 30%	Internal M&E System Periodic reviews Field visits to IPs	Biannual	BI Annual report Public records Minutes of public meetings SWM management plans	UNOPS	UNOPS	
Output 2.2:  Public education and increased community awareness and knowledge on SWM  List of activities under this	Output Indicator 2.2.1: Number of local authorities and Praja Mandalas trained on SWM  Baseline:10 Target: 50	Internal M&E system Periodic reviews Field visits KAP survey Community meetings/FGD  Disaggregation: Type of institution	End of project	Bi-Annual Report Participation Attendance Sheets Pictures Media pieces Awareness campaign documents KAP survey findings	Chrysalis and UNOPS	UNOPS	
Output: -Education and Awareness sessions on SWM to Praja Mandalas and local authorities -Training of Trainers and cascade trainings of Women Team Leaders/Champions on SWM	Output Indicator 2.2.2: Number of women team leaders/champions trained to SWM practices  Baseline:0 Target:50	Internal M&E system Periodic reviews Field visits KAP survey Community meetings/FGD  Disaggregation: Type of participatnts	End of project	Bi-Annual Report Public records Minutes of public meetings SWM management plans Awareness campaign documents KAP survey findings Training plans and curriculum	UNOPS	UNOPS	

		M&E Event with data collection			Responsibility		
Results	Indicators	method & level of disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance	
- Public campaign and awareness activities on waste segregation and management at household level - 3Rs and composting  - Public campaign and awareness activities on waste segregation and management at neighborhood level  -Public education and training in schools on SWM through theatre, competition and celebration of international days  -Youth engagement on integrated SWM practices through Youth Leadership programme.  -Dialogue and awareness sessions with private sector on SWM practices  - Public campaign and awareness activities during religious festivals	Output Indicator 2.2.3: Number of residents made aware of good SWM practices  Baseline:100 Target: 11,000	Internal M&E system Periodic reviews Field visits Community meetings/FGD	End of Project	Bi-Annual Report Participation Attendance Sheets Pictures Media pieces Training plan, curriculum and certificates	UNOPS	UNOPS	
Output 2.3: Closure of illegal dumping sites  List of activities under this Output:  -Clean Up of illegal dumping sites in Puttalam  -Clean up of illegal dumping, beach and shores sites in Chilaw  -Clean up of illegal dumping sites in Arachchikattu  -Clean up of illegal dumping sites in Kalpitiya	Output Indicator 2.3.1: Number of illegal dumping sites  Baseline:10 Target:4	Field visits Periodic reviews Community consultations/FGD	Bi-Annual	Progress reports of IP Photos Media clips Public Records Service contracts Final report	UNOPS	UNOPS	

		M&E Event with data collection			Responsibility		
Results	disaggregation	Frequency	Means of Verification	Data Collection	Quality Assurance		
Output 2.4 : Improved Waste Management capacity at Solid Waste Management Facilities  List of activities under this Output:	Output Indicator 2.4.1: Number of SWM facilities with composting capacity  Baseline:1 Target:3	Periodic reviews Field visit to facilities  Disaggregation: location/capacity	Bi-annual	Progress reports Service contracts Procurement documents Invoices Training plans Pictures Operations and Maintenance plans	UNOPS	UNOPS	
-Improvement of existing composting facility in Puttalam - Establishment of composting capacity in Arachchikattu and Chilaw-Procurement, installation and training on the use of shredder, strainer and bale machines in Arachchikattu and Chilaw	Output Indicator 2.4.2:  Quantity of compost produced  Baseline: 3 tons per month  Target: 6 tons per month	Periodic reviews Field visit to facilities  Disaggregation: location/quantity	Bi-annual	Progress reports of IPs Local Authority reports Public records	UNOPS	UNOPS	

# COMMUNICATIONS AND VISIBILITY STRATEGY



Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka

#### **PURPOSE OF BRANDING GUIDELINES**

The Communications and Visibility Strategy will be the programme's guidance in its 15-month duration, for all strategic actions:

- Ensuring consistent visibility of the whole programme to
  - Promote active participation of stakeholders in the activity;
  - Raise awareness among the civil society and the broader population of the programme objectives and achieved results;
  - Ensure that the beneficiaries are aware of the roles of Chrysalis, UNOPS and UN Women Regional Office for Asia and the Pacific and UN Women Sri Lanka Programme Presence; and to
  - Support attitudinal and behavioural change.
- Sharing results with the stakeholders of the project and communicating with relevant target groups for a range of purposes (such as information dissemination, awareness raising, changing attitudes and stimulating participation).

The guidelines below will assist you in how the logos and the project name can be used in visibility materials, the media and reporting. The logos will not be needed for day-to-day social media posts.

**Note:** Equal visibility must be given to all agencies involved; namely, Chrysalis, UNOPS and UN Women Regional Office for Asia and the Pacific and UN Women Sri Lanka Programme Presence

#### **KEY ELEMENTS OF THE VISIBILITY**

#### **Banners**



ශීු ලංකාවේ ගැටම් නිවාරණය උදෙසා කසළ කළමණාකරණයට ස්තීූන්ගේ දායකත්වය පුවර්ධනය

இலங்கையில் கழிவு முகாமைத்துவ செயன்முறையில் பெண்களின் பங்களிப்பை ஊக்குவிப்பதன் மூலம் முரண்பாடுகளைத் தவிர்த்தல்.

Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka













Logo Rationale: The outer circles with arrows symbolically depict the waste recycling process and the colours speak to the diversity of the project we will be celebrating. The green leaves are possible outcomes of the project where we expect a peaceful and green society and economy. The clipart of woman, man and young person describes the collective effort of all segments of society irrespective of gender, class, caste, ethnicity and religious difference.

#### **VISIBILITY APPLICATIONS**

#### Press Release



#### Websites

Since this is a joint project, a common web-page for the project will be hosted within the official UN Sri Lanka website: <a href="https://lk.one.un.org">https://lk.one.un.org</a>

This page will also host a brief video on what the project is about, including funding details. Hence all queries on this project by partners and media should be directed to this page.



Visual products [Display banners, Backdrops etc]





• **Videos:** Please note that in all videos produced, this image will need to be the closing slide.



#### Power Point Presentations:

Cover slide and subsequent slides:



#### **BOILERPLATE**

A boilerplate, usually found at the end of a press release, briefly and concisely describes the programme to external audiences.

**Programme Boilerplate:** The project 'Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka' takes an innovative, integrated approach to peacebuilding, tackling ethno-religious tensions by bringing communities together to provide a sustainable solution for a shared environmental issue, with women at the forefront for conflict prevention. Solid waste management (SWM) related interventions will be used as a unique vehicle for uniting communities on a common issue. The project will focus on empowering women by supporting their engagement in governance mechanisms and in community resilience initiatives; it will also explore creating economic opportunities and initiating peacebuilding activities to allay communal tensions related to waste management and beyond.

**UN Women Boilerplate:** <u>UN Women</u> is the UN organization dedicated to gender equality and the empowerment of women. A global champion for women and girls, UN Women was established to accelerate progress on meeting their needs worldwide. For more information, visit https://asiapacific.unwomen.org"

**UNOPS Boilerplate:** UNOPS operations in Sri Lanka focus on social and economic development projects that build in-country national capacity. UNOPS supports infrastructure needs at innovation, policy and implementation levels, through involvement in disaster risk reduction and management for sustainable and resilient infrastructure. <a href="https://www.unops.org/sri-lanka">https://www.unops.org/sri-lanka</a>

**Chrysalis Boilerplate:** 'Chrysalis is a Company Limited by Guarantee and an Affiliate of CARE International. We embody the knowledge and learning from CARE Sri Lanka's 60 years of operations. Our focus is on empowering Women and Youth, because we believe that they are the leaders and drivers of change and transformation, required for Sri Lanka to fulfil its potential. There are diverse and multiple challenges experienced by Women and Youth that prevent them from fully participating in the country's development and growth. Our response to this reality is to develop innovative solutions that will turn around this status quo and promote inclusive economic growth'. <a href="https://www.chrysaliscatalyz.com">www.chrysaliscatalyz.com</a>

### **MEDIA QUERIES**

Please refer all media inquiries to <u>info.lk@one.un.org.</u> This will ensure that we have written queries all directed to one account. Queries will then be directed to the relevant agencies / programme persons, depending on the nature of the question.

If you receive any inquiry on basic details of the programme please direct them to the website page which has all the necessary information.

#### **SOCIAL MEDIA HASHTAG AND HANDLES**

**Key Hashtag:** #diversity, #ConflictPrevention #PeaceBuilding #WomenLeadership #CommunitySolutions #homegardening #WasteManagment #Srilanka #Lka

Key Handles: @UNSriLanka, @UN\_Women, @unwomenasia, @chrysalisgte @UNOPS

## **Communication and visibility objectives**

#### **Communication**

- 1. To promote the sharing of information, results and knowledge among stakeholders
- **2.** To uphold the importance of communication between partners to implement the programme and achieve its results.
- **3.** To publicize the programme objective building resilience to potential conflict and tensions related to Solid Waste in targeted locations.
- **4.** To raise awareness among beneficiaries and target groups of the roles of Chrysalis, UNOPS and UN Women and how they work together to support integrated rural development in Sri Lanka and the role of the project in this.

#### Visibility

- 1. To ensure that the project is perceived by the public as a comprehensive and effective instrument of supporting solid waste management in Sri Lanka;
- **2.** To raise awareness among the decision makers and key stakeholders who actively engage in generating solutions and managing solid waste of UN Peacebuilding Fund's contribution to supporting solid waste managed in the districts of Puttalam and Mannar;
- 3. To highlight the role of Chrysalis, UNOPS and UN Women in this project.

#### **Key messages**

To publicize the overall objective of the project, E, an identity and "slogans" will be developed (relevant to the local context and in the three languages) to capture the spirit of the programme and for ready use in communication materials.

#### **Target groups**

The following stakeholders have been identified through the design of the project. The Central Environmental Authority (CEA), Regional Environmental Authorities and Women Caucuses of Local Councilors will be among the chief stakeholders while the Ministries of Women and Child Affairs and Social Security and Provincial Council and Local Government will be the secondary targets. Through several baseline and perception surveys, conflict and gender analyses, stakeholder mapping and value chain analysis on SWM, the project will engage with local authorities (and potentially private sector partners) on creating income-generating opportunities for women and youth through the monetizing of waste collection.

#### **Human resources**

Implementing the communication and visibility plan will be the joint responsibility of all project staff. Communications will be integrated into the programme's operational processes (induction training, brand guidelines, tools and templates). The strategy will provide an effective support mechanism for other programme strategies (such as monitoring and evaluation, knowledge

management, amongst others). Each of the partners and subcontractors will bring in the expertise in communication and visibility through their staff and for the project components that they are undertaking.

The Project Manager (Chrysalis) will hold overall responsibility for the Communications and Visibility Strategy. The Monitoring and Evaluation Coordinator (M&E Coordinator) (Chrysalis) liaising closely with the strategic communications lead, will be responsible for driving the day-to-day implementation of the plan with the help of the Communications Manager (Chrysalis). The M&E Coordinator will hold overall responsibility to ensure the implementation of the visibility and communications plan under each project component. Liaising closely with the Project Manager, Communications Manager and UN Women and UNOPS, they will be responsible for driving the day-to-day implementation of the plan.

All publicity materials will be sent first to UN Women for review and the final for approval before being sent out/printed/published.

## PROGRAMME AGENDA

Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka

Date: 13 Feb 2020

Time: **09.30-16.00** 

Venue: Guest House, Wayamba Development authority, Puttalam (Just next to Puttalam

**Urban Council)** 

Time	Activities	Resources Person
09.30-09.45	Welcome and Introduction of project partners	Mr. Sivakumaran
	Introduction to the presentation / course	Sithamparanathan
09.45-09.55	Introduction to UNOPS global	Ms. Suranga Mallawa
09.55-10.05	Introduction to SWM projects in UNOPS,Sri Lanka	Ms. Suranga Mallawa
10.05-10.10	Introduction to PBF project	Ms. Suranga Mallawa
10.10-10.45	Pre – Evaluation	Mr. Sivakumaran Sithamparanathan
10.45-11.00	Refreshments	Mr. S. Shankar
11.00-11.30	Develop achievements goals	Mr. Sivakumaran Sithamparanathan
11.30-11.45	Presentation of mind map	Mr. Sivakumaran Sithamparanathan
11.45-12.15	Gap Identification	Mr. Sivakumaran Sithamparanathan
12.15-13.15	Develops activities with indicators	Mr. Sivakumaran Sithamparanathan, Ms. Suranga Mallawa Mr. S. Shankar
13.15 - 14.00	Lunch	
14.00 -15.55	Develops activities with indicators	Mr. Sivakumaran Sithamparanathan, Ms. Suranga Mallawa Mr. S. Shankar
15.55 - 16.00	Vote of Thanks	Ms. Suranga Mallawa

Planning Workshop about Solid Waste Management (SWM) for Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka by the United Nations Office for Project Service (UNOPS).

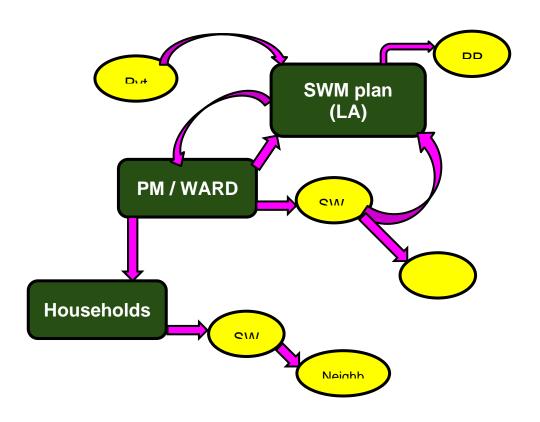


Planning workshop for Solid Waste Management was conducted by UNOPS in together with the Urban Council – Puttalam at MariTime Guest House on 13.02.2020. The Urban Council Chairman Mr.Abdul Baizk, Officers from Urban Council, Divisional Secretariat, Environmental Office,PHI, Chrysalis staff, UN Women staff and UNOPS staff also participated in this planning workshop.

The workshop started with a self-analyzing questionnaire. Every participant has written the answers to their questionnaire after that checked participation answers by UNOPS staff. thereafter, the manager explained to them how much their personality is based on the points they received.

Addressed the Solid Waste Management briefings and how we should handle it in the future by Mr.S.Sivakumaran, Programme manager of UNOPS. The Puttalam Municipal Council Chairman then addressed the present situation of the Waste Management of the Municipal Council and He said, he was ready to carry out Waste Management work immediately with UNOPS. and also our Municipality will carry out proper Solid Waste Management and will help to ensure proper monitoring and awareness to the public.

The participants then wrote and explained through group work on how to manage Solid Waste? In addition, a temporary work plan was prepared with some amendments explaining the advice of the stakeholders by the manager. Finally the Manager told UNOPS express interest support Urban Council of minimizing Solid Waste Management issues in Puttalam Urban Council areas.its clear that waste management could be ideal told to bring harmony among the communities



Resolving household waste management issues brings harmony between households. Resolving village level or ward level issues brings the community together towards harmony. Resolving village level solid waste management issues at village level brings harmony at the local authority level.



#### **Attendance Sheet for PBF Workshop**

Date: 13/02/2020

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# **Project: Promoting Women's Engagement in Waste Management to Prevent Conflict in Sri Lanka**

# Risk Log (Last updated on 31st May 2020)

#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance	Risk Treatment	Owner	Submitted, Updated	Last Update	Status	Remarks
					Impact (I); Probability(P)			by			
1	Possible hindrance to project implementation due to Non- conducive pollical environment	Change in Government; Presidential, Provincial Council and General Elections are due in 2019-2020 - could hinder project implementation.	1 Dec 2019	Political	P=4; I=3; (moderate)	<ul> <li>Capacitating local political leaders and community leaders on democratic means.</li> <li>leverage on existing cross-party and multi-stakeholder platforms and Praja Mandala to advocate for continued collaborative efforts towards community development.</li> <li>Dialogue at local and district level to ensure they are informed of possible outcomes and prepared to provide security and reduce potential delays.</li> </ul>	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	
2	Peacebuilding not a priority at national level	Reduced momentum and de-prioritization of peacebuilding and reconciliation at the national level.	1 Dec 2019	Political	P=4; I=3; (moderate)	Monitor the political context and support the UN's sustained advocacy and high- level dialogue between the UN and the Government to reaffirm commitments to	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	

	#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance Impact (I); Probability(P)	Risk Treatment	Owner	Submitted, Updated by	Last Update	Status	Remarks
-	3	Lack of political support for the contribution of development community	Potential backlash against the development community (Local NGOs and INGOs)	1 Dec 2019	Political	P=3; I=3; (moderate)	peacebuilding and the UNHRC Resolution.  Leverage existing mechanisms such as the PBF Board and the PBF Oversight Committees, jointly chaired by the Government and the UN to advocate for re-engagement on peacebuilding and reconciliation.  Build on existing strong relationship with the Government (and other relevant stakeholders) and communities to minimize threats that may arise as a result of larger security or political trends.  Maintain a high degree of transparency and accountability with all partners, beneficiaries and stakeholders.  Build a good rapport by working closely with relevant	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	

#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance Impact (I); Probability(P)	Risk Treatment	Owner	Submitted, Updated by	Last Update	Status	Remarks
						ministries to help reduce risks.					
4	Drop in community participation due to disruptive elements within communities	Certain groups (within communities or external to the community) may attempt to influence initiatives to support own agendas or coerce community to not participate in activities.	1 Dec 2019	Environmental/Social	P=3; I=4; (substantial)	<ul> <li>Analysis of Conflict Sensitivity to identify such actors and strategies to minimize influence.</li> <li>Ensure that all relevant stakeholders are engaged regularly and systematically informed of project progress and challenges.</li> <li>Accountability and transparency in the implementation of project activities.</li> </ul>	Chrysalis, UNOPS	Project Officer/M&E Focal Point	15 May 2020	No change	
5	Ad-hoc request for additional support in addressing SWM issues by local authorities and community leaders	Community Leaders and Local authorities may request additional support in addressing the solid waste issues by physically removing it or increasing the dumping capacity. Some elements are also outside project control such as public land allocation for dumping sites by	1 Dec 2019	Financial	P=3; I=3; (moderate)	<ul> <li>partners attempt to secure additional funding to complement the proposed solid waste management intervention</li> <li>Engage local authorities early on through day to day advisory services and technical support, and timely share information.</li> </ul>	Chrysalis, UNOPS	Project Officer/M&E Focal Point	15 May 2020	No change	

#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance Impact (I); Probability(P)	Risk Treatment	Owner	Submitted, Updated by	Last Update	Status	Remarks
		local authorities or actual enforcement of appropriate waste management practices.									
6	Impact on the project's gender marker and commitments to prioritise intersectionality.	Backlash to working and empowering women belonging to minority groups; backlash to challenging gender norms within such communities.	1 Dec 2019	Environmental/Social	P=3; I=3; (moderate?)	<ul> <li>Engage minority women via the Praja Mandala which operates as a collective. Through Praja Mandala local female councillors, could support the needs of minority women.</li> <li>Engage with male councilors and religious leaders to prevent any such backlash.</li> <li>Focus on exposure and empowerment for such minority women. Successful practices of local councilors shared.</li> <li>Refine interventions based on the conflict/gender analysis once completed.</li> </ul>	Chrysalis, UNOPS	Project Officer/M&E Focal Point	15 May 2020	No change	
7	Negative impact by change of power dynamics between men	Change in power dynamics between men and women, resulting in	1 Dec 2019	Environmental/Social	P=4; I=2; (moderate?)	Conduct risk assessments of empowering women across all stages	Chrysalis, UNOPS	Project Officer/M&E Focal Point	15 May 2020	No change	

#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance Impact (I); Probability(P)	Risk Treatment	Owner	Submitted, Updated by	Last Update	Status	Remarks
	and women, as a possible consequence of the project's empowerment-focused trainings and related interventions.	negative impacts (particularly at household level)				(from household and beyond) as preliminary initiatives, which will inform conflict sensitive approach of the project as well as interventions.  • Offer livelihood options benefitting the entire household					
8	Negative impact of COVID-16 lockdown and restrictions - Delays /suspension of planned field activities	Field activities including the women's economic empowerment interventions and the peacebuilding components for target beneficiaries have been precluded from mid-March 2020	20 March 2020	Environmental/Social	P=5; I=3; (substantial)	<ul> <li>Continue to carry out respective responsibilities remotely</li> <li>Revising the joint implementation plan based on the crisis in line with the developing situation</li> <li>Develop scenario-based implementation strategies</li> </ul>	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	
9	Anticipated shift again of Government's priorities as the pandemic relief and response efforts take precedence along with the focus on the continuation of	Resulting in possible requests from government stakeholders to tag project activities with emergency relief measures.	1 April 2020	Political	P=4, I=3; (moderate)	<ul> <li>Bi-lateral meetings and courtesy calls with newly appointed heads of government partner Ministries and agencies</li> <li>A joint review and planning exercise is currently in progress to identify the most</li> </ul>	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	

#	Specific Risk to Project	Risk Description	Date Identified	Туре	Risk Significance Impact (I); Probability(P)	Risk Treatment	Owner	Submitted, Updated by	Last Update	Status	Remarks
	general election preparations					feasible yet impactful implementation plan					
10	Possible delays in project activities that rely on local government partnerships due to forthcoming general elections	The project is expected to be impacted by the upcoming General Elections that were postponed due to the Covid-19 situation. This in turn would impact the project's progression, especially the activities that rely on localgovernment partnerships.	3 Mar 2020	Political	P=4, I=4; (Substantial)	<ul> <li>Close coordination and follow-up with local authority partners to maintain the focus and obtain their cooperation to accomplish planned activities.</li> <li>Develop scenario- based implementation strategies</li> </ul>	UNOPS, Chrysalis, UN Women	Project Officer/M&E Focal Point	15 May 2020	No change	