

Joint SDG Fund
 Joint Programme Annual Progress Report
SDG FINANCING PORTFOLIO – COMPONENT 1

Cover page

Reporting period: June 30 – December 31, 2020

Country: TOGO

Joint Programme (JP) title: Improving development financing for the achievement of SDGs in Togo

Short title: SDG Financing in Togo

Start date (month/year): **June 2020**

End date (month/year): **June 2022**

RC (name): **Damien Mama**

Government Focal Point (name and ministry/agency): **Secrétaire Général / Ministère de la planification du développement et de la coopération**

Representative of Lead PUNO (name and agency): **Aliou Dia, UNDP**

List of PUNOs: **UNICEF, UNDP**

RCO Main JP Focal Point (name): **Serge Yapo E-mail: yapos@un.org**

Lead Agency Joint Programme Focal Point (name): **Mactar Fall E-mail: mactar.fall@undp.org**

Contact person for Joint Communications (name): **Essi Fafa Soule E-mail: efsoule@unicef.org**

Budget (Joint SDG Fund contribution): **1,000,000 USD**

Overall budget (with co-funding): **1,610,000 USD**

Annual Financial Delivery Rate: **7,27%**

- *Annual Delivery Rate (%) = $\frac{0+36385.7}{500000}$;*

Rate of Committed Funding : **13,01%**

- *Committed Funding Rate (%) = $\frac{0+65051.31}{500000}$*

	Expenditures January 2020 - December 2020	Committed resources January 2020- December 2020	Transferred Funds January 2020- December 2020	Annual Financial Delivery Rate (%)	Committed Funding Rate(%)
PUNO 1 UNDP	0	0	291575	0,0727714	0,13010262
PUNO 2 UNICEF	36385,7	65051,31	208425		
PUNO 3					
PUNO 4					
PUNO 5					

Short description of the Joint Programme (max 1 paragraph):

The project aims to create the conditions for an increase in resources for the financing of National Development Plan and SDGs, and the efficient use of these resources. This will be achieved through (1) multi-stakeholder dialogue on policy and financing of development priorities, fully involving the private sector and coupled with coherent and coordinated resource mobilization actions for SDGs, (2) alignment of the planning, programming, budgeting, monitoring and evaluation chain with the SDGs, through strengthening the institutional and organizational capacities of all stakeholders and improving transparency and accountability. For the agriculture, health/nutrition and education sectors, specific strategies (integrated into the overall financing strategy) will be developed to unblock private financing, including innovative financing, in order to accelerate the pace at which the related SDGs will be achieved by 2030.

Executive summary

Two draft reports on the efficiency of nutrition expenditures and the analysis of budget space for nutrition are available. They show that there is currently little interest on the part of the state and investors in financing nutrition and that it is necessary to develop a financing strategy for this sector oriented towards the state, donors but also private sector operators involved in the nutrition/food chain.

A. Annual Progress (MAXIMUM 7 PAGES)

A.1 The overview of progress and challenges

A.1.1. Overall self-assessment

Provide a self-assessment on the overall JP progress in the last year.

- Above expectations (expected annual results fully achieved and additional progress made)
 On track (expected annual results achieved)
 Satisfactory (majority of expected annual results achieved)
 Not-satisfactory (majority of expected annual results not yet achieved)

- Please, explain briefly the reasoning behind the self-assessment.

The start of the nutrition investment case, with preliminary results constituting one of the priorities for the period July 2020-January 2021, is effective. The other priorities have not been achieved.

A.1.2. Overall progress and key developments to date

The nutrition investment case study is ongoing, the engagement with IFs and SDGF contributing countries has well started, and UNCT has stepped up to accelerate project delivery despite the institutional changes in government and the COVID-19 restrictions.

A.1.3. Changes

Was the JP document modified in the past year?

- Yes
 No

- If yes, briefly explain any changes in the broader context last year that led to changing the JP document, including JP approach, strategy, Theory of Change, expected results, workplan or budget.

A.1.4. Challenges

Did the JP face any major challenges in the past year?

- Yes
 No

- Briefly explain the challenges, their impacts on JP's implementation and results, and how you overcame those. If challenges persist, indicate your plan to address their impact on the JP.

Several institutional changes have taken place with a new government appointed in October 2020. The new government does not include a minister of planning and cooperation as these functions have been moved to the Presidency, which has delayed the implementation of the planned activities such as the DFA and SDG costing. The change in government has also led to the appointment of a new the national focal point for the project who is the Secretary General of the ministry of planning. Moreover, the recruitment process of SDG financing expert was unsuccessful and has been re-launched.

On the sectoral aspects, the beginning of the consultation for the implementation of the investment case was delayed by the restrictive measures due to the COVID19,

A.1.5. COVID-19 and other strategic alignment

The JP already integrate the COVID-19 in it document.

Furthermore, the investment case is calibrated in such a way that the effects of COVID-19 on nutrition and its financing are taken into account in the analyses that will be carried out.

A.2 Update on priority issues

A.2.1. Progress on Integrated National Financing Framework/SDG financing building blocks

- Please define the status and progress of your JP’s INFF, SDG financing strategy or enabling framework according to the implementation stages in the table below. **The INFF survey (<https://ee.kobotoolbox.org/x/mFDFH54N>) needs be completed online (one per country) and is considered an integral part of the Annual Progress report.** This question and the survey are applicable to all Component 1 JPs, even if the JP does not aim to complete all INFF steps and blocks. The INFF scope was considered comprehensive enough to cover the planned activities under the 62 JPs. (Instructions to complete the survey are online – for questions contact UNDP helpdesk tim.strawson@undp.org).

Implementation stages	Planned (0%)	Emerging (1-49% progress)	Advancing (50-99% progress)	Complete (100% progress)	Previously completed	Not applicable	Comments/ Notes
1. Inception phase	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
2. Assessment & diagnostics	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
3. Financing strategy	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
4. Monitoring & review	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
5. Governance & coordination	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

- Provide a brief description of the progress made during the reporting period.

High-level meetings have been organized with the Ministries of Planning and Economy & Finance, with IFIs and member states contributing to the SDG Fund. The tools for the implementation and monitoring of the project are being set up.

The study on nutrition's investment case is ongoing, with preliminary results on efficiency in the nutrition expenses.

The terms of reference of education's and immunization's investment cases were developed, with the support of UNICEF Regional Office. The recruitment process of the consultants is ongoing. UNICEF has developed the terms of reference of the study on social sectors’ innovative financing.

A.2.2. Thematic focus

- Please select the thematic focus of your JP (select all that apply)

- | | | | |
|--|--|---|---|
| <input type="checkbox"/> Cross-cutting | <input checked="" type="checkbox"/> Social protection | <input checked="" type="checkbox"/> Agriculture | <input checked="" type="checkbox"/> Other... Education |
| <input checked="" type="checkbox"/> Gender | <input checked="" type="checkbox"/> Health & nutrition | <input type="checkbox"/> Biodiversity | <input type="checkbox"/> Other..... |
| <input checked="" type="checkbox"/> Children & youth | <input type="checkbox"/> Climate change & nature | <input type="checkbox"/> Blue economy | <input type="checkbox"/> Other..... |

A.2.3. Gender marker

Did your Joint Programme feature Gender Results in the past year at the outcome or output level?

- Yes
 No

Briefly explain:

- Please indicate the total average scoring of the JP’s gender marker as defined in the JP document.

Gender Marker total average scoring from 0 to 3 (as defined in the JP document): **2**

- If the score is lower than 2 what measures are you planning to take to address this scoring which is below the minimum requirements of the Fund? Please reassess and attach a new Gender Marker Matrix when submitting this report (Instructions for the Gender Marker Scoring [here](#) and for any doubts contact Un Women helpdesk UNCT-GEM.helpdesk@unwomen.org).

- Briefly explain how you applied the Gender Marker in the last year, and/or other ways in which you mainstreamed gender in JP implementation.

A.2.4. Vulnerable groups

Will the JP directly impact marginalized and/or vulnerable groups through a dedicated outcome or output?

- Yes
 No

- If yes, please indicate the dedicated outcome and/or output according to the table below.

List of marginalized and vulnerable groups	Dedicated Outcome	Dedicated Output	Status (planned/in progress/complete)
Women and girls	SDG5	5.c	
Children			
Youth	SDG4	4.b	
Persons with disabilities			
Older persons			
Minorities (incl. ethnic, religious, linguistic...)			
Indigenous peoples	SDG2	2.a	
Persons of African Descent (when understood as separate from minorities)			
Migrants			
Refugees & asylum seekers			
Internally displaced persons			
Stateless persons			
Persons deprived of their liberty			
Peasants and rural workers			
Human rights defenders (incl. NGOs, journalists, union leaders, whistleblowers...)			
LGBTI persons (sexual orientation and gender identity)			
Persons affected by (HIV/AIDS, leprosy...)			
Persons with albinism			
Victims or relatives of victims of enforced disappearances			
Victims of (slavery, torture, trafficking, sexual exploitation and abuse...)			

A.2.5. Learning and sharing

- Provide in bullet points the main highlights on JP learning and sharing. Please refer to any agency and/or south-south exchanges organized.

N/A

A.3 Update on events and partnerships

A.3.1. Events

- Indicate if you have organized any of the events below in person or virtually. If no, indicate in the comments if/when you plan to organize a launch event.

Type of event	Yes	No	Comments
JP launch event	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Annual donors' event*	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Information and advocacy meeting organized at high level with donor ambassadors

Partners' event **	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Information and advocacy meeting organized at high level with IFI (AfDB, WB, IMF, BOAD)
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*the Fund donor countries are Denmark, European Union, Germany, Ireland, Luxembourg, Monaco, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland. Please note that this event can be held together with a launch event or partners' event.

** Key advocacy outreach events with high level JP partners.

A.3.2. Partnerships

Did your Joint Programme facilitate engagement with diverse stakeholders (e.g. parliamentarians, civil society, IFIs, bilateral/multilateral actor, private sector)?

- Yes
 No

- Provide in bullet points the main highlights on JP partnerships and with whom. Refer only to the most important strategic partnerships and/or to the alignment with broader UNCTs partnership approach.

A.3.3. Additional financing

Did your Joint Programme secure additional co-funding or co-financing resources in 2020 (committed after the approval of the JP by the Joint SDG Fund) from government, IFIs, PUNOs and other partners?

- Yes
 No

- If yes, provide details according to the table below.

Source of funding	Yes	No	Co-funding or Co-financing?	Name of organization	Amount (USD)	Comments
Government	<input type="checkbox"/>	<input type="checkbox"/>				
Donors/IFIs	<input type="checkbox"/>	<input type="checkbox"/>				
Private sector	<input type="checkbox"/>	<input type="checkbox"/>				
PUNOs	<input type="checkbox"/>	<input type="checkbox"/>				
Other partners	<input type="checkbox"/>	<input type="checkbox"/>				

A.4 Strategic communications

Did the JP develop a strategic communications plan?

- Yes
 No

- If no, briefly explain and indicate when you plan to develop the communications plan.

The high level meetings with IFI and ambassadors is part of the communication of the joint programme.

The communication Plan will be developed in the first quarter of 2021.

- Provide in bullet points the main highlights on JP strategic communications. Note that Annex 3 should be completed with further information on strategic communications.

N/A

B. Annual Results (MAXIMUM 3 PAGES)

- *Section B should provide specific information on the achievement of expected annual results and workplan, following up on the broader progress presented in the part A.*

B.1. SDG acceleration

List up to 3 main SDG targets that your Joint Programme primarily focused in 2020.

SDG:3

SDG:4

SDG:2

- *Briefly explain the activities implemented in 2020 to accelerate progress towards these SDGs, in line with the JP's Theory of Change for SDG acceleration.*

The completion of the nutrition investment case is an important achievement given the low contribution of the state, donors and the private sector to the financing of this key sector. Preliminary results of the efficiency component of nutrition expenditure indicated that the output efficiency score is 0.91 which means that with the same level or expenses could improve its results in nutrition by 10%

B.2. Contribution to Fund's global results

- *Fill out Annex 1-1 and Annex 1-2, and provide below a short narrative on how the JP contributed to the Fund's global Outcome and Output last year. Please refer to the targets written in the JP ProDoc for the last year. If you haven't set a target for the global Outcome and Output of the Fund in the submission of your JP ProDoc, please do so in Annex 1-1 and Annex 1-2.*
- *In case you are not able to derive a target for the Outcome please suggest 01 alternative Outcome and explain your suggestion below. This question is part of a work in progress to revise the Joint SDG Fund's M&E framework which might be modified in 2021.*

B.3. JP Outputs and outcomes

- *Fill out Annex 1-3 and provide brief narrative on the implementation of JP-specific outcomes and outputs. While annual results might refer mostly to output-level results, they might also include contribution to outcome-level results.*
 - Achievement of outputs

Implementing process in progress.

- Achievement of outcomes

B.4. Strategic Documents

Did the JP produce strategic documents in the last year (policy, strategies, analyses/assessments, methodological documents, and other relevant documents)?

- Yes
 No

- *Fill out Annex 2 and provide brief explanation on the most important documents developed.*

- **Report on the comparative study on efficiency of spending in the field of nutrition highlights the fact that countries such Togo can halve their rate of stunting of children by simply improving the efficiency of their health spending at the level of the best performing countries (Vietnam and Kazakhstan for the case of Togo).**

C. Plan for the Next Year of implementation (MAXIMUM 2 PAGES)

- *Section C builds upon part A and B to describe the approach planned for the next year (1 January 2021 to 31 Dec 2021) and towards the end of JP implementation. Explain the most important risks and mitigation measures (an updated risk matrix will be presented in the Annex 4).*

C.1 Upcoming activities

- What are JP's priority activities in the annual work plan (1 Jan 2021 – 31 Dec 2021)?

In 2021, the work plan will be discussed with the national focal point and activities rescheduled. Activities which were not implemented in 2020 will be carry out.

- **Carry out DFA and SDG costing**
 - **Elaborate INFF roadmap**
 - **Finalise the investment case for vaccination and education and ensure their validation and wide dissemination.**
 - **Strengthening the capacities of partners**
 - **Carry out the study on innovative investments in health (vaccination), education and nutrition**
 - **Revise and align existing cooperation frameworks and investment plans with the NDP and SDGs**
 - **Draw up a communication plan and organise joint meetings and missions with national authorities and private sector**
 - **Set up and make accessible an integrated information system for recording data on all available financial flows.**
- Provide a brief narrative about the JP's specifics expected annual results (outputs and outcomes) for 1 Jan 2021 – 31 Dec 2021.
 - **DFA including an available and validated INFF/CNFI implementation roadmap**
 - **SDGs costing document available and validated**
 - **Method and process for integrating costs into the budget developed and implemented**
 - **The financing strategy for the SDGs and its action plan available and implemented**
 - **BPEDP and SPPDs aligned with the SDGs**
 - **A national SDGs oriented domestic resource mobilization action plan is defined and implemented**

C.2. Expected changes

- Indicate if you expect any further modifications to the to work plan, budget, Theory of Change, results framework of the JP between 1 Jan 2021 – 31 Dec 2021.

Due to the elaboration and implementation of a new national development roadmap by the new government, the Theory of change of the document will be revisited.

C.3. Risks and mitigation measures

Are there any changes made/expected to be made to the Risk Matrix?

- Yes
 No

- Fill out Annex 4 and briefly describe the main risks and respective mitigation measures taken/planned.

Annex 1: Consolidated Annual Results

1. JP contribution to global programmatic results (annual)

- Provide data for the Joint SDG Fund global results (as per targets defined in the JP document).

Joint SDG Fund Global Outcome 2: Additional financing leveraged to accelerate SDG achievement (Update table below)

Indicators	Target 2020	Result 2020	Target 2021
2.1: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scope (for other/ additional sector/s or through new sources/means)	9%	NA	11%
2.2: Ratio of financing for integrated multi-sectoral solutions leveraged in terms of scale (for the same multi-sectoral solution.)	12%	NA	15%

Joint SDG Fund Global Output 4: Integrated financing strategies for accelerating SDG progress implemented (Update table below and provide details as requested)

Indicators	Target 2020	Result 2020	Target 2021	List of strategies/ frameworks developed
4.1: #of integrated financing strategies that were tested (disaggregated by % successful / unsuccessful)	1	0	0	
4.2: #of integrated financing strategies that have been implemented with partners in lead disaggregated by (1) government/public partners (2) civil society partners and (3) private sector partners	0	0	1	
4.3: # of functioning partnership frameworks for integrated financing strategies to accelerate progress on SDGs made operational	0	0	1	

2. Selected global performance indicators (annual)

- Provide data for aggregation at the global level of the Joint SDG Fund.

2.1. Did your Joint Programme contribute to the improvement of the overall UNCT coherence in 2020?

- Yes, considerably contributed
 Yes, contributed
 No

Explain briefly:

The joint programme has enabled the UN agencies to speak with one voice on the funding of SDGs and NDP and on the important role of the private sector alongside government and official development assistance.

2.2. Did your Joint Programme contribute to reduced transaction costs for the participating UN agencies in interaction with national/regional and local authorities and/or public entities compared to other Joint Programmes?

- Yes,
 No
 N/A (if there are no other joint programmes in the country)

Explain briefly:

2.3. Was your Joint Programme aligned with the UNCT Results Groups in 2020?

- Yes
 No

Explain briefly:

3. Results as per JP Results Framework (annual)

- Present annual JP results in the following template

Result / Indicators	Baseline	Expected 2020 Target	2020 results	Reasons for variance from planned target (if any)	Expected 2021 target	Expected final target (if different from 2021)
Outcome 1: A strategy for mobilizing sustainable financing supported by an institutional mechanism is developed and implemented.						
Output 1.1 : A for Development Financing Assessment (DFA) is completed	Not available (N/A)	DFA including an available and validated INFF/CNFI implementation roadmap	0	Recruitment process unsuccessful	Continuous flow of the roadmap	
Output 1.2: An evaluation of the cost of financing the SDGs in Togo is carried out.	Not available (N/A)	SDGs costing document available and validated	0	Recruitment process unsuccessful	Method and process for integrating costs into the budget developed and implemented	
Output 1.3: Financing plans for the health, education and	Not available (N/A)	Complete review of expenditures in the	0	In progress	Financing plans for the sectors in question	

agriculture sectors are designed and implemented.		sectors in question carried out and validated			developed, approved and implemented	
Output 1.4: A financing strategy for the SDGs is developed.	Not available (N/A)		Planned for 2021		The financing strategy for the SDGs and its action plan available and implemented	
Outcome 2 : Planning and financing systems, plans and instruments are integrated						
Output 2.1: The quantified sustainable financing plan is taken into account in the multiannual budget and economic programming (DPBEP), the multiannual expenditure programming (DPPD) and in the State's annual borrowing and cash flow plan.	DPBEP and DPPD not aligned with the SDGs		Planned for 2021		Annual budget consistent with DPBEP and DPPD	
Output 2.2: The three-year public investment policy for the SDGs and NDP and the budgeting and budget execution system are aligned with the results-based management approach and the medium-term expenditure frameworks.	Non-exhaustive PIP		Planned for 2021		More comprehensive PIP, aligned with the SDGs and taking into account the financing strategy and the cost of achieving the SDGs	
Output 2.3 : The frameworks for cooperation with partners, and the investment plans of private investors and the annual State investment budget are predictable and aligned with the NDP and the SDGs in a framework for measuring outcomes and strengthening absorption capacity	Cooperation frameworks and financing plan not aligned with the SDGs		Planned for 2021		Cooperation frameworks and investment plans are aligned with the NDP and the SDGs Outcome Measurement Framework Operational for the INFF/CNFI	
Output 2.3: Gender-responsive budgeting is effective	Not implemented		Planned for 2021		Budgets are gender-responsive	
Outcome 3 : Private and public resources are mobilized to finance the SDGs.						
Output 3.1 : A national SDGs oriented domestic resource mobilization action plan is defined and implemented	Not available (N/A)		Planned for 2021			

Output 3.2: A policy of diversification of financing sources and instruments (green bonds, blended and alternative or innovative financing, Diaspora bond, etc.), and PPP formulas is carried out as part of the SDGs and NDP flagship projects.	Not available (N/A)		Planned for 2021		Programme of action for the diversification of financing set up and implemented	
Output 3.3 : A regularly updated mapping of investors and financing opportunities on the SDGs investments is integrated into a policy of strategic intelligence on business opportunities and financing of projects in the sector that have an impact on the SDGs.	Not available (N/A)		Planned for 2021		Business intelligence unit and up-to-date mapping of investors and financing opportunities in the SDGs are operational	
Output 3.4: A communication policy in the form of a road show is established between investors and the government and targeted incentive mechanisms for the promotion of strategic investments are discussed within the State-private sector consultation framework and the INFF/CNFI.	Not available (N/A)		Planned for 2021		Road shows are organized between the State and investors and financial market stakeholders.	
Outcome 4 : Operational and institutional risks are better identified						
Output 4.1: An integrated information system allowing the recording of data on financial flows in the public and private sectors with reduced time lags is available in a web or virtual and secure version.	Not Available (N/A)		Planned for 2021		An integrated information system for recording data on all financial flows is available, operational and accessible.	
Output 4.2: A mapping of operational risks in the financing mobilization chain is carried out and gives rise to the implementation of an operational continuity plan.	Not Available (N/A)		Planned for 2021		The Business Continuity Plan for the PPBSE chain is periodically tested and updated.	

Output 4.3: The technical capacities of both public and private stakeholders are built through a training and capacity development plan on resource mobilization strategies and techniques.	Number of stakeholders structures: 0		Planned for 2021		16 private and public stakeholders trained
	No capacity development plan on resource mobilization strategies and techniques available		Planned for 2021		
Output 4.4: Transparency and accountability rules are integrated into the work processes of the funding chain and are reported and published on operational and accessible websites.	Transparency and accountability rules not integrated into work processes		Planned for 2021		Transparency and accountability framework and publication obligations integrated into the work plans of the PPBSE chain structures

Annex 2: List of strategic documents

- Complete the tables by focusing on documents that are of particular strategic importance for the JP results and for the priorities of the Joint SDG Fund in this portfolio.

1. Strategic documents that were produced by the JP

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it
Analysis of the efficiency of the nutrition sector expenditures	January 31	An investment case on nutrition started in October 2020, partly funded by the joint SDG program. The main conclusion of this analysis is that Togo can halve its rate of stunting in children by simply improving the efficiency of health spending to the level of that of more efficient countries. This is very encouraging in terms of reducing malnutrition, as it does not imply an increase in resources, an argument often cited by Governments as the main bottleneck to improving results in this area. Simply by spending better, we can greatly reduce malnutrition. The report on the efficiency of nutrition spending shows that it is possible to make a gain of seven percentage points if the level of efficiency is close to those of comparator countries such as Vietnam or Kazakhstan

2. Strategic documents for which JP provided contribution

Title of the document	Date (month; year) when finalized	Brief description of the document and the role of the JP in finalizing it

Annex 3: List of strategic communication documents

▪ Provide the responses to the questions below with data for the last year overall.

1. Have you created a strategic communication plan for the Joint Programme?

- Yes
 No

Explain briefly:

2. What percentage of the annual budget towards communications was utilized from the total budget? (Note that the entire JP comms budget must be min 5% of the total JP budget)

Explain briefly:

3. Have visibility outcomes increased due to the provided funding for JP strategic communications?

- Yes
 No

Explain briefly:

4. Does the Country Profile Page on the Joint SDG Fund website contribute to your JP outreach?

- Yes
 No

Explain briefly:

5. How many articles (interviews, human interest stories, press releases, expert insights, etc) about your JP were published by an external media outlet (Non-UN published)?

Total number:

Explain briefly:

6. How many articles (interviews, human interest stories, press releases, expert insights, etc) about the Joint Programme were published by the UNCT and JP PUNOs?

Total number:

Explain briefly:

7. Have you received an increase of social media followers?

- Yes
 No

Total number: (Not mandatory)

Explain briefly:

Multi-Media Faucets

▪ Complete the table by focusing on most important strategic communication documents (factsheets, promotional materials, infographics, videos, etc.). Provide hyperlinks when possible.

Title of the document	Date when finalized (MM/YY)	Brief description and hyperlink (if it exists)

Social Media Campaigns

- *Complete the table by focusing on the highest social media impressions or campaigns. Provide hyperlinks when possible.*

Title of the document	Type (FB/Twitter/LinkedIn/Etc.)	Brief description and hyperlink (if it exists)

Annex 4: Updated JP Risk Management Matrix

- Update the table from your JP document with the most recent analysis of risks and identification of mitigation measures. This should support the narrative update on the risks from the part C of the main report.

Risks	Risk Level: (Likelihood x Impact)	Likelihood: Certain - 5 Likely - 4 Possible - 3 Unlikely - 2 Rare - 1	Impact: Essential - 5 Major - 4 Moderate - 3 Minor - 2 Insignificant - 1	Mitigating measures	Responsible Org./Person
Contextual risks					
Programmatic risks					
Institutional risks					
Fiduciary risks					