

COUNTRY PROGRAMME DOCUMENT

MEXICO

Updated November 2021 (Original December 2018)

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COUNTRY PROGRAMME DOCUMENT

Programme Title: Spotlight Country Programme in Mexico	Recipient UN Organizations (RUNOs): UNDP UN Women UNFPA OHCHR UNODC Associated Agency: UNICEF
Programme Contact: Peter Grohmann Resident Coordinator in Mexico Montes Urales 440, Col. Lomas de Chapultepec Tel. +52 (55) 4000-9754 peter.grohmann@un.org	 Programme Partner(s): Government: The National Commission for the Prevention and Eradication of Violence Against Women (CONAVIM, in Spanish) as main counterpart, the National Institute for Women (INMUJERES) and the Ministry of Foreign Affairs (MoFA), which acts as liaison between national and international bodies. Non-government, community, and collective organizations. Civil Society Organizations. Private Sector.
Programme Country: Mexico	Programme Location (provinces or priority areas): State of Mexico (Naucalpan & Ecatepec), Chihuahua (Ciudad Juarez & Chihuahua), and Guerrero (Chilpancingo).

Programme Description:

Interagency programme to strengthen, complement, and support the existing mechanisms, programmes, and initiatives at a federal, state, and municipal level to eradicate femicide and other forms of violence against women and girls in Mexico. The Spotlight initiative in Mexico will have a specific focus on access to justice and the fight against impunity in Violence Against Women and Girls (VAWG, in Spanish) and femicides; strengthening mechanisms for institutional monitoring, statistics, and selected nationwide and statewide statistics and responses; along with an emphasis on innovative prevention models focused on key populations, promoting community engagement.

The Spotlight Initiative is funded by the European Union

November 2021 Update – Inclusion of Phase II addendum and budget update

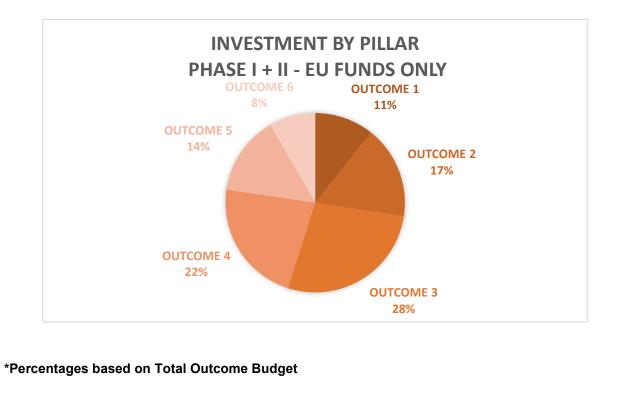
Inter-institutional programme to strengthen, complement and support mechanisms, programmes, and initiatives from the federal, state (3 states), and municipal (5 municipalities) levels aimed at preventing, addressing, and eradicating femicide and other forms of violence against women, girls and adolescents (VAWGA) in Mexico. For Phase II, a consultation process was carried out to review the priorities established by the federal and local governments and civil society organizations, defining lines of work aimed at generating concrete results in: 1) **Legislation**, to support and accompany state congresses and municipal councils in the incorporation of international standards on VAWGA and access to justice in legal frameworks, and the budgeting of resources for the prevention and elimination of VAWGA at the municipal level **2**) **Prevention**, to provide technical assistance for the implementation of the Comprehensive Primary Prevention Model developed by the federal government; **3**) **Attention**, to support the strengthening of the

Federal Model for the Comprehensive Attention and Protection of Women, Girls, and Adolescents victims of violence, including strengthening the capacities of personnel in the health, police, judicial, and social sectors, in order to be able to implement adequately the Essential Services Package; 4) **Data and knowledge management** to continue working on the strengthening of institutional capacities for the analysis, interpretation and use of data for the early identification of femicide risk; and 5) **Civil Society** to provide financial support and training to Civil Society Organizations, prioritizing women's organizations, community organizations and feminist collectives in the target territories.

Budget Breakdown of the Spotlight Country Programme

In USD	Spotlight EU Phase I	Agency Contribution Phase I	Spotlight EU Phase II	Agency Contribution Phase II	Spotlight EU Phase I + II	Agency Contributions Phase I + II
UNDP	\$741,446	\$70,675	\$602,198	\$51,500	\$1,343,644	\$122,175
UNFPA	\$1,475,705	\$209,100	\$675,701	\$59,460	\$2,151,406	\$268,560
UNWOMEN	\$2,031,164	\$114,457	\$815,647	\$105,822	\$2,846,811	\$220,279
UNICEF	\$717,027	\$176,292	-	-	\$717,027	\$176,292
UNODC	\$953,840	\$271,000	\$402,223	\$26,850	\$1,356,063	\$297,850
OHCHR	\$380,818	\$357,842	\$204,231	\$230,294	\$585,049	\$588,136
TOTAL	\$6,300,000	\$1,199,366	\$2,700,000	\$473,926	\$9,000,000	\$1,673,292

Total Budget of the Spotlight Country Programme (EU and UN Agency contribution): \$10,673,292



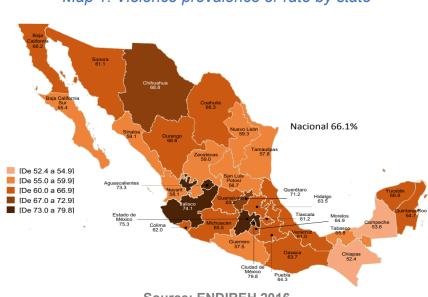
Estimated No. of Beneficiaries			Start Date: 1 January 2019
	Inc	dicative numbers	
	Direct	Indirect	End Date: 31 December 2022
Women	2.30 million	5.18 million	
Girls	1.50 million	2.22 million	Total duration (in months): 48 months
Men	200 thousand	5.70 million	
Boys	700 thousand	1.00 million	
TOTAL	4.70 million	14.10 million	
	down and analysis b imination should be p ocument.		

Recipient UN Organization United Nations Development Programme (UNDP) Lorenzo Jiménez de Luis Resident Representative Signature Date & Seal	Government of Mexico Name of Representative: Name of Agency/Ministry: Comisión Nacional para Prevenir y Erradicar la Violencia Contra las Mujeres (CONAVIM)
Recipient UN Organization United Nations Entity for Gender Equality and the Empowerment of Women (UN WOMEN) <i>Belén Sanz Luque</i> <i>Representative</i> <i>Signature</i> <i>Date & Seal</i>	Signature Name of Agency Date & Seal
Recipient UN Organization United Nations Population Fund (UNFPA) Iván Castellanos Auxiliar Representative Date & Seal	
Recipient UN Organization United Nations Human Rights Council (OHCHR) Guillermo Fernández Maldonado Representative Signature Date & Seal	
Recipient UN Organization United Nations Office on Drugs on Crime (UNODC) Kristian Hoelge Representative Signature Date & Seal	
Recipient UN Organization / Associated Agency United Nations Children's Fund (UNICEF) Fernando Carrera Representative Signature Date & Seal	
UN Resident Coordinator Mexico Peter Grohmann Signature Date & Seal	
Original Programme Document was signed b Ms Amina J. Mohammed on 1 March 2	
This update cover page is signed on behalf of the UN Execu Gyles- McDonno	
Signature:	
Date:	

I. SITUATION ANALYSIS

Mexico is a federal country, made up of 32 federative, multi-ethnic and pluricultural entities, with a population of approximately 120 million people (51% women). The country is a middle-income economy with a GDP of 1,149 trillion dollars, number 15 on a global scale, and in position 2 within the region¹. Mexico is a member of the OECD and of G20 and is the second most populated country in Latin America. Moreover, this country has a high Human Development Index (77th position out of 188 countries and territories)². However, the country is still marked by contrasts: more than 53.4 million people (43.6 of the total population) live in poverty (CONEVAL, 2016). Furthermore, Mexico faces structural issues with regards to economic, social, and territorial inequality, as well as concerning social inequalities and discrimination, which are a cause and a consequence of the continuous exclusion of wide sectors of the population, especially women, adolescents and young people (particularly girls), as well as indigenous and LGBT communities among others.

According to the National Survey on Dynamics of Household Relationships (ENDIREH, 2016), in Mexico, 66.1% of women, aged 15 or above have suffered from violence at some point in their lives: 60% of adolescents (between 15 and 17) have experienced at least one episode of violence in their life; 43.9% have been victims of violence by their spouses or intimate partners during their relationship; 34.3% have experienced sexual violence in their community or in public places, and 26.6% at their workplace. The states having the highest levels regarding these issues are Mexico City, the State of Mexico, Jalisco, Aguascalientes, and Querétaro.³



Map 1. Violence prevalence or rate by state

Violence against women and girls (VAWG) is one of the most devastating, persistent, embedded, and unfortunately tolerated forms of human rights violation in the world. This violence is both a cause and consequence of gender inequality and discrimination. The different forms of violence suffered by women and girls are part of a continuum exercised against them on a regular and systematic basis at all levels of their lives, which is rooted in the sexist cultural models. The ultimate form of this kind of violence is femicide. Violence against women and girls is exacerbated, as well, by economic inequality, discriminatory regulations, organized crime, enforced disappearance and a deficient access to justice which prevents impunity.

In 2016, 2.746 female deaths with presumption of murder were recorded – an estimate of 7.5 women murdered per day⁴. According to data provided by the Executive Secretary of the National Public Security System, from

Source: ENDIREH 2016

¹ See http://databank.worldbank.org/data/download/GDP.pdf

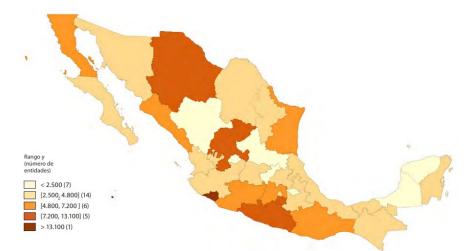
² See http://hdr.undp.org/sites/all/themes/hdr theme/country-notes/MEX.pdf

³ See **ENDIREH** 2016. Executive summary at: http://www.beta.inegi.org.mx/contenidos/proyectos/enchogares/especiales/endireh/2016/doc/endireh2016 pr esentacion ejecutiva.pdf

⁴ The number of female deaths under presumption of murder (DFPH) is collected from the vital statistics

January to July (2018), there were 484 femicides in the country⁵.

Map 2. Mexico: Female deaths under presumption of murder (for 100,000 women) by state, 2016.



Source: INMUJERES, UN Women, and SEGOB through INEGI, vital mortality statistics, CONAPO, Mexican population forecasts 2010-2050.

Women and girls can suffer from different forms of violence in different areas, depending on their age, sociocultural environment, the way they interact, and the people they interact with in different spaces, and the time spent with them⁶. Thus, they suffer the consequences of violence, mostly gender-motivated, throughout their lives, from prenatal sex selection to elderly stages of life.

Furthermore, women and girls face intersectional discrimination, as a result of poverty, exclusion, ethnicity, disability, age, migratory status, geographical situation, serologic condition, gender identity and sexual orientation, among other reasons. The results of the National Survey on Discrimination (ENADIS) show the discrimination prevalence in Mexico and its different expressions within society. Particularly, according to said survey, 29.5% of women aged 18 or above claimed to have suffered from gender-motivated discrimination, in contrast with 5.4% of men; 44% of women consider that their rights are neglected or not respected, and 57.1% of domestic workers consider that their rights are neglected or not respected.⁷ This is why every effort to prevent, address, and punish VAWG shall have a human rights', life cycle, and intercultural approach, and a gender perspective.

Mexico is a Federal State with national, state, and municipal institutions, depending on the matter in question. This implies a complex web of competences at every level of government. In terms of equality, Mexico enforces a General Law for Gender Equality (LGIMH, 2006) that establishes the National Policy regarding equality between men and women. This National Policy has 3 instruments: The National System for Gender Equality (SNIMH), the National Programme for Gender Equality (PROIGUALDAD), and the Gender Equality Matters Enforcement, which are managed by the Federal Government. These three levels of government – and the three branches (executive, legislative and judicial) – have to coordinate efforts to be able to achieve their goals.

published by the INEGI, and has been used as a way to approach the femicide phenomena. Visit ONU Mujeres, SEGOB, INMUJERES. *La violencia feminicida en México: aproximaciones y tendencias 1985-2016,* December, 2017 at:

http://mexico.unwomen.org/es/digiteca/publicaciones/2017/12/violencia-feminicida

⁵ After the categorization of femicide in the different states, the Executive Secretary of the National Public Security System began to categorize information obtained by the different law enforcement bodies related to this matter. Visit <u>http://secretariadoejecutivo.gob.mx/docs/pdfs/nueva-metodologia/CNSP-V%C3%ADctimas-2018.pdf</u>

⁶ See Path. Violence Against Women: Effects on Reproductive Health, September 2012 (Outlook, vol. 20, no. 1), at: <u>https://www.path.org/publications/files/EOL20_1.pdf</u>

⁷ See ENADIS 2017, Executive summary at:

http://www.beta.inegi.org.mx/contenidos/saladeprensa/boletines/2018/EstSociodemo/ENADIS2017_08.pdf

Regarding prevention, attention, sanctioning and eradication of violence, Mexico has a General Law for Women's Access to a Life Free of Violence (LGAMVLV,-2007) which, in addition to establishing the different types of violence, including femicide, establishes the National System to Prevent, Assist, Sanction, and Eradicate violence against women (SNPASEV) and the Integral Program to Prevent, Assist, Sanction and Eradicate Violence Against Women. This SNPASEV is composed by the Federation, the states, and the municipalities, and it intends to join interinstitutional efforts, tools, policies, services, and actions to prevent, assist, sanction, and eradicate violence against women. Just as the General Law for gender Equality, the states and municipalities must implement, pursuant to the national policies, state and municipal policies to eradicate violence against women and girls.

As mentioned above, the Mexican State has a complex regulatory and institutional web operating at three levels of government, regarding equality and violence against women eradication, which must be taken into consideration to implement initiatives, which may join the efforts made by different institutional players, and which require an adequate coordination to achieve the expected outcomes. The Committee for Elimination of Discrimination against Women, on its Ninth ordinary report (July 2018) acknowledges the positive impact of adopting General Laws in the Mexican Legal System as a way to coordinate the three levels of government in order to achieve legal conformity. Regarding criminal matters, the Committee recommends that an amendment of constitutional article 73 be made in order for the Congress to be able to design a sole criminal code or one that establishes the minimum regulation basis in this matter, through a general law that guarantees women's rights enforcement.

The Spotlight Initiative in Mexico is positioned in the aforementioned context and will build on efforts that the Mexican State has already made to address its challenges, as well as to strengthen multilateral actions on gender equality. Furthermore, it is based on the impulse given by civil society organizations, with the aim of strengthening existing achievements, as well as promoting innovative actions that can effectively contribute to eradicating VAWG in all its forms with an emphasis on femicide, which is the form of violence that results in *"the violent death of a woman for gender reasons, whether it is committed within the family, by a domestic partner, or in connection with any other interpersonal relationship, or by anyone within the community, whether it is perpetrated or tolerated by the state or its agents."*⁸.

The implementation of the Spotlight Initiative in Mexico has a direct impact on the achievement of the 2030 Agenda. As stated in the General Assembly Resolution 'Transforming Our World: the 2030 Agenda for Sustainable development': *"realizing gender equality and the empowerment of women and girls will make a crucial contribution to progress across all the Goals and targets. The achievement of full human potential and of sustainable development is not possible if one half of humanity continues to be denied its full human rights and opportunities."*

The eradication of VAWG, which is a target itself (5.2) of the Sustainable Development Goals (SDGs), has an impact on other SDGs.¹⁰ The act of guaranteeing that women and girls exercise their right to live a life free of violence, is closely related to the goals and targets regarding the right to a healthy life (SDG 3), inclusive and equitable quality education (SDG 4, targets 4.7 and 4.a), the reduction of inequalities (SDG 10, targets 10.2 and 10.3), inclusive, safe, resilient and sustainable cities (SDG 11, targets 11.2 and 11.7), and the promotion of peaceful and inclusive societies (SDG 16, target 16.1 and 16.2). The implementation of Spotlight in Mexico constitutes a substantive opportunity to support national efforts to implement the 2030 Agenda, and to promote their development at a local scale.

The Spotlight Initiative seeks to address the issue through a holistic and comprehensive approach. In this regard, this Initiative has 6 pillars and places special emphasis on strengthening prevention strategies that reduce risk margins, modify patriarchal social structures, strengthen equality between men and women, and reduce impunity. To achieve an adequate and sustainable transformation, the reduction of femicides is

⁸ OHCHR and UN Women, Latin American Model Protocol for the investigation of gender-related killings of women

^{(/} feminicidefemicide/ femicide), 2014, at www.oacnudh.org y www.onumujeres.org (see: September access: September 2016). Article 21 of the LGAMVLV establishes that feminicidal violence is "the extreme form of gender-based violence against women, a product of the violation of their human rights, in the public and private spheres, conformed by the set of misogynistic conducts that may imply impunity and State and may end in homicide and other forms of violent death of women".

⁹ See UN General Assembly. A/RES/70/1- Transforming Our World: The 2030 Agenda for Sustainable Development: <u>http://unctad.org/meetings/es/SessionalDocuments/ares70d1_es.pdf</u>

¹⁰ See UN Women (2018), Turning Promises Into Action: Gender Equality in the 2030 Agenda for Sustainable Development, UN Women, p. 73

dependent on changes in social standards, the role of the agents of national and subnational institutions, regulatory and public policy frameworks, basic services, information and capabilities availability, and support to women's movements. Each of these factors will produce a "safety net" for women and girls, forming a robust structure for femicide prevention. Without this perspective based on an ecologic model¹¹ the implementation of efforts intended to eradicate femicide would be limited in scope and impact. In other words, it is an opportunity to collaborate with national efforts – governmental and non-governmental – in order to identify the ideal "ecosystems" for comprehensive attention to the challenges. This, in the long run, could become a good national practice that, in turn, could be shared with other countries and regions.

Finally, the actions taken to prevent the perpetration of violence against women and girls will not only allow the Mexican State to fulfill its international and regional obligations, but shall also free some resources originally intended to address the consequences of femicide, leveraging Mexico's development. In this regard, according to data collected from the Secretariat of State (SEGOB), the National Autonomous University of Mexico (UNAM), and the National Commission for the Prevention and Eradication of Violence Against Women (CONAVIM), it was estimated that intimate partner violence represented at least 1.4% of Mexico's GDP in 2015, that is, \$245,118,266,538 MXN.¹² Such data only represent 13% of the total cost of intimate partner violence, since 87% is not reported.

The pillars of the Spotlight Initiative and the expected results are detailed as follows:

Outcome 1: Legislative and policy frameworks

A great part of the Mexican legal system, mostly on a federal level, has been standardized to the international standards regarding the human rights of women and girls. As stated before, as per the Committee for the Eradication of Discrimination Against Women's declarations, there exist Equality laws, both at federal and state levels, to guarantee the access of women to a life free of violence, and criminal codes classifying femicide (even if it is not made in a conforming way). Furthermore, progress has been made with regards to women's human rights protection by addressing four strategic topics: equality, access of women to a life free of violence, eradication of discrimination, and human trafficking¹³. However, as stated by the Committee on its Final Remarks to the Mexican Ninth ordinary report (July 2018), there are still discriminatory provisions in the Mexican Law, and a lack of conformity of some of the state laws, which hinders the effective implementation of the Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW). In general, the following challenges have been identified: i. ensuring the standardization of femicide criminal type in state criminal codes, ii. supporting the standardization of state and federal laws and of these with international regulations related to VAWG, and their implementation, iii. Addressing the persistence of discriminatory provisions (as already mentioned), iv. Creating linkages among the different protection mechanisms and with the three government levels, v. guaranteeing the effective application of sanctions against public agents not complying with their general obligations regarding women's and girls' human rights, and iv. addressing the lack of access to justice and protection measures. Under the "leave no one behind" principle, it shall be verified that every legal and policy framework intended to address VAWG, integrates a gender perspective, an intercultural approach, and that it effectively responds to the different forms of discrimination suffered in an intersectional way by women and girls.

Outcome 2: Institutional strengthening

Mexico has an innovative institutional network for the prevention, attention, and punishment of VAWG with specialized systems, mechanisms, and tools. At an institutional level, Mexico has Mechanisms for the

¹¹ See UN Women. Operating Within the Ecological Model, at: <u>http://www.endvawnow.org/es/articles/310-operar-dentro-del-modelo-ecologico.html</u>

¹² See SEGOB, CONAVIM, UNAM. *The cost of Violence Against Women in Mexico*. Recovered on 25 July 2018 from

https://www.gob.mx/cms/uploads/attachment/file/184345/El costo de la violencia contra las mujeres en Mexico - oct 2016.pdf

¹³ With regards to this matter, according to information provided by INMUJERES, the status of the legislative alignment as of the second quarter of 2018 is as follows: i) the 32 Mexican states have a Law for the Access of Women to a Life Free of Violence, 29 have already published their Regulations, and 32 have already implemented a System for the Prevention, Attention, Sanction, and Eradication of Violence Against Women; ii) the 32 Mexican states have a Law for Equality between Women and Men, 18 have already published their Regulations, and 30 have installed a System for Equality between Men and Women; iii) 32 Mexican states have a Law for the Prevention of Discrimination, and 12 have already published their Regulations; and iv) 27 Mexican states have a Law against Human Trafficking and for the Protection and Assistance of the Victims, 11 states already have their regulations on the subject.

Advancement of Women (MAW), working at federal, state, and municipal levels, it also has a National Commission for the Prevention and Eradication of Violence Against Women (CONAVIM) a Children Protection Attorney's Office, a National Council to Prevent Discrimination (CONAPRED), an Executive Commission of Attention to Victims (CEAV), and prosecutors' offices and specialized units in crimes against women. The Mexican State also enforces systems linking efforts in the three government levels such as the SNPASEV and the Children and Adolescents Integral Protection System (SIPINNA). Furthermore, there exist specialized public policies like Justice Centers for Women (JCW) which seek, among other things, to provide psychological, medical, and legal attention and that work as temporary shelters. A system of Violence Against Women Alerts (VAWA), a set of emergency governmental efforts to face and eradicate femicides in a specific territory committed by an individual or by the community¹⁴, has also been set-up.

However, the three levels of government face significant challenges regarding institutional capacities – which vary according to the different realities in the country – such as: I. limited technical capacity of public agents responsible for the prevention, attention, sanction, and recovery of VAWG, and a limited financial and budgetary capacity, ii. lack of planning and of an adequate budget distribution to face VAWG, iii. lack of an adequate coordination among the authorities preventing, attending, sanctioning and providing reparation for VAWG, and between these and the government, iv. the impact and effectiveness of said attention systems. In order to ensure that no one is left behind, it is essential that these challenges are addressed with a focus on women and girls living in most vulnerable situations through an intercultural approach, with a gender perspective and taking into consideration the intersectional discrimination they experience.

Outcome 3: Prevention. Changing norms and behaviours.

Mexico has taken measures regarding secondary prevention for the general population, which act as an immediate response to mitigate short-term consequences, once the act of violence has occurred. However, it is clear that interventions are required to intervene before acts of violence are perpetrated, highlighting the necessity to elaborate an effective and comprehensive prevention national policy against VAWG, which brings programs and efforts together under approaches and methodologies that are common among institutions and levels of government, and which promote social changes with respect to the beliefs and norms that condone VAWG. In this, it is important that prevention efforts adopt a comprehensive approach within the ecological model¹⁵, that is, that public policies acknowledge that the factors contributing to VAWG exist at individual, family, community, and social levels, and that such levels reinforce each other and are intensified by an intersectional discrimination context. Public policies therefore need to integrate strategies that focus on the modification of standards, regulations, social roles, and behaviors in the long term.

In this context, difficulties in Mexico persist in connection with i. implementing prevention programs against VAWG which address every factor contributing to its prevalence, ii. conducting actions to prevent VAWG escalation and repetition, iii. creating spaces for dialogue and interaction with different sectors to prevent VAWG, and iv. reinforcing secondary prevention tools, like protection orders and shelters, and implementing programs to empower and reinforce the capacity and agency of women and girls.

The third pillar seeks that the implementation of preventive programs and proposed actions, take into account data and statistical information that account for these gender biases that contribute to discrimination against women and girls, and to promote changes in social norms by generating interventions with the different prevention sector's stakeholders, and a particular emphasis on peaceful community mobilization.

As part of the actions intended to prevent the escalation and repetition of VAWG, for this pillar, one of the proposals is to take into consideration international experiences, and the measures that have succeeded in other countries to see it as part of the baseline study which considers the main triggers and root causes of violence, as a way to approach the social phenomena of VAWG. Another proposal is to take up the international studies¹⁶ that show that the main drivers for VAWG, in a context of gender-discriminations and inequalities, are, in order of prevalence: conflicts generated by violent patriarchal masculinities, poverty and lack of education, exposure to different kinds of violence from an early age, a deficient mental health, and drug

¹⁴ Article 22 of the General Law for the Access of Women to a Life Free of Violence http://www.diputados.gob.mx/LeyesBiblio/pdf/LGAMVLV_130418.pdf

¹⁵ See UN Women, ILO, UNDP, UNESCO, UNFPA, UN-HR, WHO. A framework to underpin action to prevent action against women, 2015, at:

http://www.unwomen.org/es/digital-library/publications/2015/11/prevention-framework#view

¹⁶ See Jewkes, Rachel (2018) "What do we know about effective VAWG prevention?" Presentation of What Works to Prevent Violence, UK Aid, page 6 of 26.

abuse, among others. Based on this, the consideration of this differential factors between men and women, which cause violent social standards to prevail, is taken into account to channel the efforts of this pillar into prevention of VAWG.

Outcome 4: Quality services with focus on prevention and resilience

Mexico has put in place a package of services to address VAWG, including medical, psychological, legal, and judicial services. Moreover, there exist a National Network of Refugees with JCW, Women Cities (WC) and Indigenous Women Shelters (CAMI) that provides integral assistance to victims of violence. Mexico also implemented the Support Programme for Women Organizations in the States (PAIMEF), which objective is to contribute to the construction of an equalitarian society through prevention and attention efforts regarding VAWG, and through empowering women requesting specialized attention services in the areas supported by said program. However, the quality, capacities, and specialization level of these may vary depending on the state and municipality in which they are operating and on the type of service in question.

The Integral Attention Model of the JCW managed by the CONAVIM, implemented in three selected municipalities (Chihuahua, Ciudad Juarez and Chilpancingo), will be taken into consideration to assess and diagnose the type of attention provided to victims/survivors of VAWG, as well as its availability depending on the intersectional and gender approach. This model offers an integral attention that includes medical, psychological, and legal attention for social and economic empowerment of women in one physical space. However, its performance varies according to the resource availability of each state, and generally, it is not directly and efficiently linked to the services offered by the municipality.

With regards to the above, challenges still exist on: i. access to and quality of the services which should be culturally sensitive, congruent with life cycle, and which must cover the needs of women living in most vulnerable situations with a local context analysis, ii. interinstitutional coordination for a comprehensive attention of victims, iii. ability and training regarding compliance with the standards to ensure an adequate attention (with a strong focus on NOM-046), and iv. the challenge to ensure that, with a human rights approach, the essential services will be centered on the victim and towards her integral recovery, and that the aggressor is prosecuted and punished.

Outcome 5: Management of data and information, to inform policies and programmes on VAWG and femicide

Mexico is certainly up to speed in terms of generation of statistical information. Mexico leads the gender statistics team work of the Statistical Conference of the Americas of the ECLAC. Furthermore, it possesses a Center of Excellence for Gender Statistics (CEEG), as well as for government, victimization, public security, and justice statistics (CdE), which are joint efforts by the National Institute of Statistics and Geography (INEGI) and UN Women and UNODC respectively, for data generation regarding gender and violence information. Together with UNICEF, INEGI conducts a national survey to collect and analyze existing official statistical information of indicators on violence against women and children. Similarly, the INEGI, together with the National Institute of Women (INMUJERES), guides the ENDIREH, which aims at generating information about various forms of violence faced by women aged 15 or above, in a detailed way by type and area, and provides information that allows for an estimate of the main indicators about prevalence and seriousness of VAWG. Mexico also hosts the Integrated Statistical System on Violence Against Women (SIESVIM), which, through 272 indicators, seeks to measure violence against women, its characteristics, types, and the degree in which it occurs.

The LGAMVLV establishes the existence of a National Bank for Data and Information on Violence Against Women Cases (BANAVIM), which intends to improve the identification of victimization cases in order to enhance the services provided by different support organizations. Finally, within the framework of the SNPASEV, a statistical work team was created to define a standard form which records in a more precise way, the information about the aggressions made against women, the characteristics of the victim/survivor, and the alleged aggressor of each crime committed against women and girls.

However, there are still challenges in connection with: i. structuring, aligning, updating, and coordinating the administrative records of the organizations generating information on prevention, attention, sanction, and eradication of VAWG, and of justice institutions (health, justice procurement and provision sectors), and of existing Data Banks, ii. elaborating conceptual frameworks for information systems and classifications under a gender perspective, iii. strengthening the administrative records to generate information about the forms of intersectional discrimination suffered by women and girls, and iv. improving data access and visibility.

Outcome 6: The women's movement and civil society organizations

In Mexico, several civil society organizations (CSO) specialized in women's rights, VAWG and, specifically, in femicide exist. These organizations monitor and gather information about the lack of justice procurement and provision for victims of violence and femicide, and guide victims throughout the process. Yet, despite the fact that these organizations perform important actions to counter VAWG of different groups, they need more visibility and empowerment to enhance their capabilities and their role regarding government's accountability. This will require for CSOs to have enough capabilities and opportunities for participation in institutional dialogue at every level of government as well as in national and international mechanisms. Although the Mexican State has some civil society inclusion policies, the Initiative seeks to contribute to its expansion and strengthening.

In this regard, Mexico faces the following challenges: i. lack of monitoring and assessment tools measuring CSOs' opportunities to appropriately fulfill their role, especially grassroots organizations, emerging CSOs and women's movements, ii. lack of coordination between institutions and authorities involved in VAWG prevention, attention, sanctions, or recovery, and relevant CSOs and women's organizations involved, iii. increase in violence against advocates for women's rights and journalists¹⁷, and iv. achievement of a greater cohesion and collaboration between women's and youth organizations.

II. PROGRAMME STRATEGIES AND THEORY OF CHANGE

The main goal of the Spotlight Initiative in Mexico is to contribute to the effective prevention and eradication of femicide and other forms of VAWG, as it is part of the continuum of violence that Mexican women and girls face on a daily basis, throughout their life.

Reducing and eliminating the risk of exposure of women and girls to gender-related violence is essential for their integral development. The Spotlight Initiative in Mexico aims to achieve these goals by contributing to the empowerment of women, young women, adolescents, and girls through the enhancement of different sectors to secure their rights, their development, and their wellbeing. The impact will be achieved through the engagement of different key players of the society, including public agents, community members, social leaders, advocates for human rights, and authorities, among others. The Initiative also acknowledges the different forms of discrimination experienced by women and girls. The Country Programme (CP) takes into consideration such situations and promotes inclusive methodologies and efforts towards the specific attention of women and girls that are most left behind. The protection and empowerment of these populations will help to reduce their vulnerability and exposure to VAWG, which will reinforce the founding premise of the 2030 Agenda: Ensuring that no one is left behind.

The efforts of the CP pillars include specific actions to address the interrelationships between the goals related to gender equality and other aspects of the 2030 Agenda, prioritizing the need to eliminate policies and widespread practices restraining women and girls from enjoying their human rights, in order to advance towards comprehensive implementation strategies to address violence against women, including femicide. These efforts include precise actions intended to align policies and programmes with the 2030 Agenda principles, such as universality, human rights enforcement, and the "leaving no one behind" principle.

¹⁷ In this regard, UN-HR recorded 245 aggressions against human rights defenders between 2006 and 2012, which included threats, arbitrary interference, harassment, attacks, arbitrary arrests, enforced disappearance, and arbitrary deprivation of life. See UN-HR. *Report on the Situation of Human Rights defenders in Mexico: last updated in 2012 and balance 2013*, June 2013, at:

http://hchr.org.mx/images/doc_pub/Informe_defensoresDH_2013_web.pdf_On_the_other_hand, the National Human Rights Commission in Mexico reported on its annual activities report 2017, that from the year 2000 to the year 2017 130 journalists have been murdered, out of which 13 were women (10 %). 10 of these murders were verified on 2017. From 2005, 20 journalists disappeared, and from 2006 to 2017 52 attacks were recorded on media facilities. With regards to human rights defenders, the National Human Rights Commission recorded 34 murders between 2006 and 2017, out of which 14 were women (40%). Furthermore, between 2009 and 2017, 4 human rights defenders disappeared. For more information, visit: http://informe.cndh.org.mx/menu.aspx?id=30063

The Spotlight Initiative in Mexico will pay special attention to: a) ensuring access to justice and addressing impunity for perpetrators of VAWG and femicide, b) strengthening institutional and statistical monitoring mechanisms, c) ensuring the prevention, attention and sanction of all forms of VAWG, with emphasis on the selected municipalities selected, and d) promoting innovative prevention models focused on key populations and promoting community mobilization.

Each axis takes into consideration the different forms of VAWG identifying: a) the multicultural context of the country, b) intersectional discrimination, not leaving anyone behind, c) attention at a state level, especially at a municipal level, to have a visible impact, d) an intercultural, gender-sensitive human rights and life cycle focus, and e) international recommendations and good practice, such as the recent final remarks of the CEDAW Committee to Mexico.

As mentioned in the previous section, Mexico is a federal State where the three levels of government have specific jurisdictions and powers related to VAWG and femicide prevention, attention, and sanction. The CP will be especially focused on interventions at municipal level and efforts will be developed with municipal authorities. However, because of the existence of specific collaboration and coordination areas among the three levels of government (federal, state, and municipal), some of the activities under specific pillars will be performed jointly with state and federal authorities.

The implementation of the Initiative in Mexico will focus on 5 municipalities. In order to determine the municipalities, the following criteria were considered: a) states and municipalities with a high rate of women deaths under presumption of murder, b) municipalities having a declaration of VAWG, d) ENDIREH data, e) data from the register of disappeared persons, f) percentage of women who have suffered sexual violence, and g) support to women for injuries caused by violence.

Pursuant to the aforementioned list, the municipalities selected: were 1. Chilpancingo, Guerrero; 2. Chihuahua, Chihuahua; 3. Ciudad Juarez, Chihuahua; 4. Ecatepec, State of Mexico; and 5. Naucalpan, State of Mexico. The three selected states will not hold government elections for the next 3-5 years (Guerrero 2015-2021, Chihuahua 2016-2022, and the State of Mexico 2017-2023). This will allow the continuity of the initiative's implementation at a state level. Furthermore, the five municipalities selected held elections on July 1st to renovate their municipal presidents, trustees, and rulers, which will enable the new governments to adopt this initiative and continue their efforts during their term. Furthermore, both the states and the 5 municipalities have MAWs, regulations and public policies regarding VAWG prevention, attention, and sanction.

Actions performed within the Spotlight implementation framework in Mexico will be developed based on the Mexican legal system, which grants specific jurisdiction and powers to the federation, the states, and the municipalities, with a view to appropriately articulating the three levels of government and the key players of the different sectors involved.

On this matter, the CP will consider as important activities the analysis of relevant information in the selected municipalities through relevant information sources at this level and with the mapping of local strategic actors, for a better approach to the phenomenon of the VAWG. This is because part of the relevant information, as a result of national and state surveys, are not disaggregated by sex, gender, social status, age, ethnical background, disabilities, etc. nor with the same level of detail at the municipal level.

Considering the above, the theory of change on which the Country Programme is based is as follows: (a) if non-discriminatory standards currently exist and are applied, pursuant to the international human rights standards regarding all forms of VAWG, and adequate sanctions, enforced by (b) institutions that plan, finance, and implement evidence-based programs to prevent and respond to VAWG, employing trained staff and functional coordination mechanisms along with other institutions, together with (c) other key players which modify gender stereotypes and roles, and which effectively prevent violence, with (d) available, acceptable and quality essential services, and with (e) quality and public data, together with (f) an autonomous, plural, and professional civil society, then VAWG and femicide will be reduced, and there will be an efficient and coordinated response to the cases that may still occur.

OUTCOME 1 - LEGISLATIVE AND POLICY FRAMEWORKS

If the country possesses regulations, laws and programs consistent with international standards on VAWG, with emphasis on femicide, which provide transparent and coordinated protection mechanisms, and which deliver an effective response, guaranteed by specialized and trained agents who work in a coordinated way, and if such regulations, laws, and programs are tailored to specific needs, and their implementation is monitored by women's movements, CSOs, and experts with strengthen capabilities, then a legal framework

can be established to grant the enforceability of rights pertaining to women and girls living in most vulnerable situations and facing intersectional discrimination, to professionalize public servants and assess their functions, and to strengthen accountability mechanisms, contributing to the eradication of VAWG and femicide, which will also allow for new important advances for the fulfillment of targets 5.1, 5.2 and 16.2 of the SDGs.

Additionally, the above will contribute to the achievement of SDG 5 (Gender Equality), 10 (Reduce Inequality) and 16 (Peace, Justice and Strong Institutions), more specifically, targets 5.1, 5.2, 10.3, and 16.2.

To that end, it is necessary:

i. To conduct a thorough review of the existing regulatory framework, to propose elements of a reform for federal, state, and municipal regulations which contain discriminatory measures having an impact on VAWG, and which guarantee their internal standardization and their compliance with international standards, considering advanced international regulations of other countries in the region, of the European Union (EU), and of any part of the world¹⁸, with a view to identifying laws and public policies for a more feasible implementation. The diagnosis regarding potentially discriminatory existing laws, will start with the studies made by MAW available via INMUJERES. The consulting team for this diagnosis is intended to be formed of an interdisciplinary group including legal experts with particular knowledge in legislation, human rights and gender equality; sociologists, and people qualified to proceed, among others.

Furthermore, the conduction of a comprehensive participatory consultation exercise with the women in question, CSOs, as well as public agents from the different levels of government is planned in order for enriching the results. Finally, a guide to legislate with a gender perspective will be developed so it can be used by any agent elaborating regulations, taking into consideration previous exercises made on this matter;

- ii. to elaborate a reform proposal at federal, state, and municipal level to articulate existing protection mechanisms in a binding way that provide an effective and coordinated institutional response to VAWG;
- iii. to promote, through regulations, the professionalization of public agents, so that they have enough qualities to be able to prevent, attend and sanction VAWG, and to strengthen transparency and accountability mechanisms, as well as to assess their functions; and
- iv. to promote and enhance, through regulations, the engagement of civil society at institutional spaces for decision making processes, their monitoring and accountability mechanisms, and their association for the implementation of plans regarding prevention, attention, sanction, recovery and eradication of VAWG.

This will be performed through the following activities:

- i. the drafting of reform proposals, in a participatory way, for federal, state and municipal regulations (based on the diagnosis made);
- ii. consultations with different key players involved, to reach an agreement for legislative proposals:
- iii. the elaboration of lobbying/advocacy and communication strategies to promote reform proposals; and
- iv. the organizations of forums to present the results obtained.

With the above, the expectation is:

- i. To develop a legal reform proposal to eliminate discriminatory provisions for women and girls, to incorporate elements that facilitate the full exercise of women and girls' rights, along with the development of a guide to legislate with a gender perspective, that can be used by all individuals with regulatory duties;
- ii. To take into account multiple perspectives and contributions to the reform proposal that reflect the various situations endured by women and girls, with a special emphasis in women and girls that experience intersecting forms of discrimination;
- iii. To facilitate the positioning of reform proposals in public and social agendas, and assist in their early adoption; and,
- iv. To increase knowledge on the legal provisions that could impact VAWG and the benefits obtained through the improvement of the regulatory framework, as well as reporting back on the expected results.

As part of the general diagnosis and the baseline study, in each municipality, stakeholders will determine and identify areas where discriminations intersect and, based on this, ensure that such occurrences are addressed

¹⁸ Consideration of international and regional experiences and initiatives such as the Brazilian law Maria da Penha.

when generating the proposals for regulatory reform at a federal, state, and municipal level, to avoid leaving anyone behind.

Activities under this pillar take into consideration existing "good practices" and "learned lessons"¹⁹. Among other experiences, Spotlight is building on a project implemented between 2014 and 2016, between UN Women and the State of Coahuila about "Analysis and diagnostic about legislative harmonization related to women's human rights, protection and non-discrimination, in the civil and penal areas in the State of Coahuila". This project set the foundation to reform the State's legal framework, with the objective of generating progress towards substantive equality amongst men and women

The new legislation provided tools to justice operators, allowing them to adopt a gender perspective to their role; it strengthened protection mechanisms, introducing regulations strengthening protection orders for victims of violent crimes and expanded responsibility to all individuals participating in criminal acts, amongst others. The project's success was due to technical capabilities of organizations and individuals involved, as well as the participation, political willingness, and collaboration of upper level representatives of the judicial, legislative and executive branches of the State of Coahuila.

The results achieved under this pillar will be sustained beyond the programme duration through the incorporation of the reforms proposed on the legal frameworks in municipalities and federal entities. Once the reforms are approved and published, their effect will be guarantee. To ensure that the reforms proposed will be incorporated into the legal frameworks, it will be also fundamental to warrant the participation of the key actors, as well as an appropriate lobbying to push through the reforms proposed.

List of activities

	ans. utput í	1.1: Dev	velop a proposal to reform laws and regulations that contain discriminatory measures that
		AWG.	
1	1.1	1.1.1	Prepare a diagnosis and proposal for reform of the regulatory framework at the federal, state and municipal levels (in the selected states).
1	1.1	1.1.2	Consultations with different actors involved to agree on the proposed reform.
1	1.1	1.1.3	Develop a strategy of lobbying and communication to promote the proposed reform.
1	1.1	1.1.4	Results forum.
1	1.1	1.1.5	Prepare a diagnosis and proposal for reform of the regulatory framework at the federal, state and municipal levels (in the selected states)
1	1.1	1.1.6	Conduct a case study on assaults on defenders and how protection mechanisms work.
1	1.1	1.1.7	Consultations with different actors involved to agree on the proposed reform.
1	1.1	1.1.8	Develop a strategy of lobbying and communication to promote the proposed reform.
1	1.1	1.1.9	Results forum.
			note and strengthen the institutional spaces for participation of civil society in the field of e, sanction, reparation and eradication of the VAWG.
1	1.3	1.3.1	Prepare a diagnosis that identifies the state of institutional participation spaces and prepare a proposal to create and / or strengthen
1	1.3	1.3.2	Consultations with different actors involved to agree on the proposed reform
1	1.3	1.3.3	Develop a strategy of lobbying and communication to promote the proposed reform
1	1.3	1.3.4	Results forum.
1	1.3	1.3.5	Develop a package of legislative reforms for the professionalization of the public service based on the diagnosis of capacity building

¹⁹ Existing laws will be analyzed to prevent, address and sanction the VAWG that could provide effective and innovative elements.

1	1.3	1.3.6	Analysis and revision of the General Law of Administrative Responsibilities and their counterparts, as well as other mechanisms that strengthen the transparency and accountability of public officials linked to the VAWG
1	1.3	1.3.7	Consultations with different actors involved to agree on the proposed reform.
1	1.3	1.3.8	Develop a strategy of lobbying and communication to promote the proposed reform.

The 1st Pillar aims to benefit directly approximately 2 million girls and women that are victims of violence within the five municipalities where the implementation will be located and indirectly up to 2,800,000 girls and women that live in those municipalities.

Indicative numbers	Direct	Indirect
Women	1,162,034	1,173,200
Girls	837,966	1,626,800
Men	0	0
Boys	0	0
TOTAL	2,000,000	2,800,000

OUTCOME 2 – INSTITUTIONAL STRENGTHENING

If individuals in charge of the decision-making process and those who intervene in the prevention, addressing, punishing, and providing reparation of VAWG within a federal, state, and municipal environment, as well as individuals related to the management and administration of justice are informed, trained, and supported with tools, methodologies, and criteria to address femicides from a human rights and gender perspective; if adequate budgets are assigned and executed and promote the engagement of civil society to face problems; and if they are aware of the specific needs of the most marginalized groups, they will then have strong, sensitive, horizontally and vertically coordinated institutions and protection systems, capable of developing and implementing programs that include the eradication of VAWG and femicide, in line with other SDG objectives in development planning processes, with budgets assigned according to such purpose, and with a strengthened Alert Mechanism (AVGM), capable of impacting the change of public policies and allowing women and girls to live a life free of violence, with greater comfort and lesser inequality.

This is because institutional change calls for an appropriate capacity, adequate funding and budgeting, political commitment, as well as a transformative change that challenges patriarchal models and culture. This process will provide for more robust institutions that operate with a greater quality and efficiency in their respective roles to incorporate a gender perspective, the human rights law, and the fight against inequality. This will allow a better and more effective approach towards the specific needs of groups that are traditionally left behind.

For such purpose, it is necessary:

- i. To reinforce the capabilities of public officials in general, and particularly of officials in charge of the management and administration of justice in preventing, addressing, investigating, punishing, and providing reparation for VAWG, including femicide²⁰;
- ii. To improve mechanisms for coordination between institutions, government orders, and CSO's involved in preventing, addressing, punishing, and the provision of reparation in cases of femicide;
- iii. To strengthen efficiency, efficacy, and impact of the VAWG Alert Mechanism, with a focus on children, adolescents, young people, and groups facing intersecting forms of discrimination; and,
- iv. To maintain efficient budgets, with a gender perspective, that can help transform the reality of VAWG and, more particularly, femicide.

And to implement the following activities:

i. Design of a training-of-trainers model, with a focus on human rights and gender equality, and with emphasis on most at-risk groups, on the basis of profiles and roles of public officials in charge of

²⁰ Considering officials in charge of receiving the complaints from the victims or testimonies, for example police officers in

charge of the subject in each police station organized in a network at State and Federal level.

preventing, addressing, and providing reparation for cases of VAWG; as well as the implementation and assessment of such a model;

- ii. Assessing the mechanisms for coordination involved in preventing, addressing, investigating, punishing, and providing reparation for cases of VAWG; its scope to encompass all women and girls, adolescents, senior women, and women with particular needs; and a path towards the reinforcement of the National System to Prevent, Assist, Sanction, and Eradicate violence against women (SNPASEV); of the State Systems (SEPASEV); and other mechanisms, such as key elements in coordination for preventing, addressing, researching, punishing, and providing reparation for cases of VAWG, particularly in their correlation with the SIPINNA;
- iii. A systematization of the existing diagnostics and assessments for the AVGM²¹, and drafting a monitoring and assessment model for the AVGM, using the State of Mexico as an example;
- iv. Creating tools and guides for classifying, reporting, and requesting budgets related to VAWG in the different states, coupled with training for the use and analysis of budgeting needs related to VAWG, as well as a lobbying strategy for allocating adequate budgets.

With the above efforts, the expectation is:

- i. To provide the knowledge, skills, and capabilities of public officials, particularly officials in charge of the management and administration of justice, that allow them to develop a focus on gender and equality within their institutions, which will be reflected in their duties, responsibilities, and powers with a focus on gender and human rights so that their efforts in preventing, addressing, punishing, and providing reparation for cases of VAWG, particularly femicides, provide for a better and more effective response to victims/survivors and their families;
- ii. To identify the needs in the existing coordination mechanisms involved in preventing, addressing, investigating, punishing, and providing reparation for cases of VAWG and femicides among the stakeholders involved, to strengthen their capabilities and guide them towards a clearer management, which will allow them to be more efficient and serve population groups that face multiple forms of discrimination and exclusion, with more and better resources;
- iii. To systematize the available information on the capacity and efficiency of the AVGM, which will provide for the design of a more adequate monitoring and assessment model to improve its scope, efficiency, and impact on all groups of women and girls, taking into account the context of their needs; and,
- iv. To focus budgets of institutions involved with VAWG towards an improved classification, reporting, and allocation, as well as including analysis of needs to be covered, taking into account groups facing intersecting forms of discrimination; and the production of tools and guides to develop an advocacy strategy and sustain changes achieved. All of these actions will allow a better efficacy and efficiency in fund allocation to achieve a greater and more focalized impact.

Strengthening national and sub-national institutions, their mechanisms for coordination and budgets related to VAWG and femicides will allow public officials to perform their duties more adequately for preventing, addressing, punishing, providing reparation and ultimately eradicating all forms of violence against women and girls. Training public officials with a gender perspective will further foster a dignified and equalitarian work environment.

Good practices from implementing agencies under this pillar will be used, replicated and adopted under the Spotlight Initiative. For instance, UNPD has developed and used a budgetary analysis methodology with a focus on Agenda 2030 and the alignment to the SDGs in previous programmes, which could be utilized as a foundation for analyzing the institutional aspects of femicide and applying a gender perspective to Government action. Furthermore, UNICEF has extensive experience in budgetary practices with a focus on child protection and services, which could be used to ensure gender-responsive budgeting. A combination of these two types of expertise learned lessons will allow the strengthening of implementation of the Spotlight Initiative.

In reference to sustainability, training of public officials, through "training of trainers" is expected to have an exponential multiplying effect in the transmission of training content, while ensuring that knowledge can be transferred in cases of turnover, even after the end of the Spotlight initiative activities. Government institutions at all levels will be able to continue replicating the learned knowledge, setting basis for improvement in service provision for victims/survivors of VAWG and femicide. Sustainability of the initiative would rest also on the recommendations made by conventional and non-conventional mechanisms of human rights protection. For example, in the latest recommendations of CEDAW, as well as the ones in the Universal Periodic Examination

²¹ Among these diagnostics are those managed by CONAVIM and performed by Eurosocial, as well as by the UNAM Institute for Legal Research. As indicated, the results of these diagnostic studies will be taken into account for a joint proposal of efforts in this regard.

Mechanism, the importance of strengthening the VAWG Alert Mechanism was mentioned, which is one of the objectives of this pillar.

List of activities

			itional and subnational systems and institutions plan, fund and offer evidence- ns that prevent and respond to VAWG, and include other sectors.		
Ou		2.1: Stre	engthen the capacities of public officials in the prevention, care, sanction and reparation of		
2	2.1	2.1 2.1.1 Design a model of training and training of trainers based on the profiles and attributions of the public civil servant in charge of the prevention, attention, sanction and reparation of the VAWG. The training model will include a specific module for public officials responsible for access to justice			
2	2.1	2.1.2	Implementation of the training and training of trainers model		
2	2.1	2.1.3	Evaluation of the training model		
2	2.1	2.1.4	Systematization of the existing diagnoses on the AVG		
2	2.1	2.1.5	Preparation of a monitoring and evaluation model of the actions of the AVG taking as an example the State of Mexico		
att		n, sanct	atribute to the strengthening of the coordination mechanisms involved in the prevention, ion and reparation of the VAWG among institutions, government orders and civil society		
2	2.2	2.2.1	Diagnosis of the coordination mechanisms involved in the prevention, care, sanction and reparation of the VAWG and route to strengthen them		
2	2.2	2.2.2	Strengthen the National System and the SEPASEV, together with other protection mechanisms, as an articulating axis of the coordination in the prevention, attention, sanction and reparation of the VAWG		
	utput 2 erspec		lence transformative, efficient and labeled budgets linked to the VAWG and with a gender		
2	2.3	2.3.1	Strengthen the classification and report of the states of the budget linked to the VAWG		
2	2.3	2.3.2	Generation of tools and guides for the classification, reporting and request of budgets linked to the VAWG, accompanied by training for their use		
2	2.3	2.3.3	Analysis of budgetary needs linked to the VAWG, accompanied by a lobbying strategy for the allocation of sufficient budgets (municipal pilot)		

The 2nd Pillar aims to reach approximately 1,525 direct beneficiaries and around 1,300,000 indirect recipients, including women, men, girls and boys, within the five municipalities where the implementation will be located.

Indicative numbers	Direct	Indirect
Women	763	700,000
Girls	0	400,000
Men	762	100,000
Boys	0	100,000
TOTAL	1,525	1,300,000

OUTCOME 3 - PREVENTION. CHANGE OF NORMS AND BEHAVIOURS

If the selected states and municipalities design and implement multiple comprehensive strategies to transform standards, roles, and behaviors for preventing VAWG in line with international standards, both in community, family, and school settings; through the empowerment and reinforcing of skills, capacities, and mobilization of girls, boys, adolescents and young individuals, men, and women, incorporating those groups that are traditionally left behind, as well as the coordinated participation of key stakeholders and media; these efforts will provide for a promotion, modeling, and adoption of positive social norms, mindsets, and behaviors that

seek to promote gender equality and prevent VAWG, particularly among most at-risk groups, thus contributing to the elimination of femicide.

The programme acknowledges that a transformation of the social standards and stereotypes that condone VAWG requires comprehensive and multidimensional interventions that are mutually reinforced; that is, that a permanent interaction exists between the individual level (actors) and the social structure (community). Namely, pillar 3 will put into practice the efforts towards focalized prevention in individual, community, and school settings adopting a comprehensive approach protecting the rights of girls, adolescents, young individuals, adult women, and senior women and promoting their empowerment. The challenge of such strategies, differentiated by target group, is to modify social standards, gender stereotypes, and gender prejudices, and to work at the same time with the existing local networks and media outlets with presence in the selected municipalities, with a comprehensive, organic focus on commitments towards gender equality.

It is important to highlight that the prevention strategies proposed in the pillar 3 will be recovered from the best practices that have to do with the recovery of public spaces, intra-school and extra-curricular interventions with the proposed activities. These practices will allow to verify the advances and to continuing to invest deeply in capacity-building for evidence-based VAWG prevention programming that would benefit the women, men, girls, and boys in the prevention for feminicide and that are culturally appropriate and reliable measures of gender norm transformation at the individual, relationship, family, and community level need to be developed.

For such purpose, the Spotlight Initiative will focus its interventions on community mobilization, the creation of local networks for preventing VAWG, the reclamation of safe public spaces, a promotion of leadership among women and girls, and a collaboration with journalists and media outlets. Furthermore, the development of inand out-of-school interventions will be promoted to prevent violence against women and girls facing intersecting forms of discrimination, as well as the reinforcement of institutional capabilities in communicating these developments. Additionally, the Initiative will promote working with male aggressors and strengthening the capabilities of community organizations that offer VAWG protection and prevention services, based on the existing evidence. All of these efforts aim to generate, with a lasting impact, a culture of elimination of VAWG, with a special focus on eradication of femicide.

The Programme encompasses, among its activities, the preparation of municipal diagnoses to identify social norms, standards and gender stereotypes that reinforce VAWG, as well as the mapping of local interventions that have been implemented to promote prevention. These diagnoses will be informed by the available surveys and studies at federal and state level, and guided by an approach on gender, human rights, and life cycle, as well as the "leaving no one behind" principle.

Thus, it is essential:

- i. To mobilize communities for preventing VAWG, reclaiming safe public spaces, and creating local networks;
- ii. To design, implement, and identify best practices and strategies for preventing VAWG, particularly focused on strengthening skills and capabilities among the priority groups identified.
- iii. To transform knowledge, mindsets, and behaviors for preventing and eliminating VAWG, particularly through collaboration with media outlets and the development of institutional capacities on communication for development; and,
- iv. To design and implement measures to prevent VAWG recurrence and escalation, interventions with male aggressors, and the promotion of non-violent masculinity, as well as the reinforcement of CSOs that provide prevention and protection services in cases of VAWG.

The above actions will be achieved through the following activities:

- i. Reclaiming of safe public spaces by strengthening and promoting leadership among women and girls. This activity includes the generation of municipal diagnoses to identify social standards and gender stereotypes, participatory diagnoses for identifying risks of VAWG, and the implementation of safe community spaces to address women's vulnerability in public spaces.
- ii. Promotion and strengthening of local action networks to prevent VAWG. Within the framework of this activity, municipal community meetings will take place to delimitate paths and local networks to prevent VAWG;
- iii. Identification and implementation of efforts focalized/focused on boys, girls, adolescents, young people, adult men and women in a community environment, establishing as a benchmark the diagnosis obtained through qualitative measures of convergence, from a gender and cross-sectional perspective. This activity encompasses the training of trainers, as well as the reinforcement of local CSOs that perform such interventions;
- iv. Identification and implementation of efforts focused on the school community to prevent and eliminate VAWG through strengthening life skills, and establishing as a benchmark the results obtained from

qualitative convergence methodologies, from a gender and cross-sectional perspective. As with the previous activity, this activity encompasses the training of trainers, as well as the organization of workshops;

- v. Reinforcement of the capacities of community organizations that offer means of protection and prevention of VAWG to plan and implement programmes at community level;
- vi. Implementation of communication strategies for the prevention and elimination of VAWG, differentiated by audience and spaces for implementation. This intervention is based on the implementation of state capabilities and technical support in the generation of such strategies;
- vii. Work alongside journalists, media outlets, and editors for the ethical handling of information on VAWG and femicide. This intervention includes the analysis of best practices and experiences in terms of VAWG and femicide, as well as the development of an online course focused on the ethical handling of information;
- viii. Promotion of an agreement with media outlets to position VAWG within the public agenda, along with the dissemination of information on the institutional response to cases of VAWG; and,
- ix. Design of alternative workshops, based on evidence and best international practices, targeting male aggressors, to revert their behavior.

With these efforts, we expect:

- i. To build local, tangible evidence on the effective methods to complete efforts to prevent VAWG, based on international guidelines;
- ii. To substitute, through deconstruction, stereotypes, mindsets, and behaviors based on patriarchal standards, in favor of a culture of gender equality and respect of differences as a human right;
- iii. To contribute towards the modification of violent social standards;
- iv. To promote assertive communication, without discrimination, and a culture of equality;
- v. To impact the parent/children relationships to reinforce child protection (particularly for girls and young women);
- vi. To identify the best practices on effective methods for local and respectful prevention within the cultural environment and context; and,
- vii. To contribute to the empowerment of women and girls.

Social norms, behaviors and attitudes that condone violence against women and girls, that perpetuate power struggles between both genres are not fixed characteristics inherent to certain individuals, groups or social units, but contextualized in a patriarchal order that can be modified. A comprehensive prevention strategy implies incorporation of multiple sub-strategies that can be implemented in a way they can mutually reinforce each other through participation of individuals, communities, organizations in the widest spectrum of social reality transformation.

The prevention vision for the Spotlight Initiative calls for actions that promote participation from individuals, families, schools, and communities, promote social change. In the last few years, many studies have been implemented in order to analyze the effectiveness of prevention programs on violence against women and girls and its response. At the same time, it has been found that mapping of social influence strata to promote change in discriminatory social norms against women and girls is necessary for any significant change in the social norm context, which include both, public and private arenas.

UNFPA Mexico has been working in municipalities on the States of San Luis Potosí, Chiapas and Mexico State through an initiative called "Unidas Crecemos" aimed to promote the empowerment of adolescent's girls and the involvement of families and communities towards creating positive, gender equal and nonviolent environments for them.

To have a real effect in eradicating femicide, it is necessary to face the fundamental causes of the problem, in other words, gender discrimination and inequality, as well as social norms that tolerate violence against women and girls, as well as gender roles and stereotypes that condone discrimination.

Effective prevention stops violence before it is conceived and complements actions of the response system to avoid repetitive vicious cycles. This process reflects a reduction in social and economic costs that derive from violence, promoting a better distribution of resources that generate sustainability. Prevention cannot be a short-term effort but a constant commitment from governments, civil organizations, scholars, women-based organizations, private entities, academia and any other interested party. Therefore, promotion of prevention of violence against women and girls, constitutes by itself a measurement of sustainability that assures and guarantees the success of other pillars.

			Social standards, mindsets, and behaviors on gender equality change at a			
СО	mmu	nity an	d individual level to prevent VAWG.			
			dence-based programmes, based on best practiced identified, are developed to promote			
			e norms, attitudes and behaviours, for in and out of school settings.			
3	3.1	3.1.1	Identification and implementation of actions based on the school community for the prevention and elimination of VAWG.			
3	3.1	3.1.2	Identification and implementation of actions directed / focused on children, adolescents,			
-			young people, women, men (adolescents, youth and parents), at the community level			
			nmunity advocacy platforms are established/strengthened to develop strategies and			
			cluding community dialogues, public information and advocacy campaigns, to promote			
			e norms, attitudes and behaviours, including in relation to women and girls' sexuality and			
rep	orodu	ction, se	elf-confidence and self-esteem and transforming harmful masculinities			
3	3.2	3.2.1	Design of an alternative model of work with male aggressors to reverse their behavior			
3	3.2	3.2.2	Strengthening the capacities of community organizations that offer protection, reception and / or prevention actions for the VAWG			
Οι	utput 3	3.3: Med	tia and communication partners are better able to advocate for implementation of			
leg	gislatio	on and p	policies on ending VAWG including femicide and for gender-equitable norms, attitudes and women and girls' rights.			
3	3.3	3.3.1	Promotion and strengthening of local networks of action for the prevention of VAWG			
5	5.5	0.0.1				
3	3.3	3.3.2	Recovery of public spaces based on the strengthening and promotion of leadership by women and girls			
3	3.3	3.3.3	Implementation of communication strategies for development to prevent and eliminate			
			VAWG, differentiated according to the audience and the implementation space			
3	3.3	3.3.4	Work with journalists, media and editors for the ethical treatment of information about VAWG and feminicide.			
	0.0	0.0.5				
3	3.3	3.3.5	Promotion of a pact with communication media to position the VAWG in the public			
			agenda and the dissemination of the institutional offer for the attention of cases			

The 3rd Pillar aims to reach approximately 3.7 million direct beneficiaries (2,106,800 women, 191,700 men, 686, 300 girls and 719,700 boys) and around 11.5 million indirect beneficiaries (3,529,160 women, 5,798,433 men, 1,187,180 girls and 1,023,363 boys), within the five municipalities where the implementation will be located.

Indicative numbers	Direct	Indirect
Women	2,106,800	3,529,160
Girls	686,300	1,187,180
Men	191,700	5,798,433
Boys	719,700	1,023,363
TOTAL	3,700,000	11,500,000

OUTCOME 4 – QUALITY SERVICES WITH A FOCUS ON PREVENTION AND RESILIENCE

If the selected states and municipalities provide essential care services that are available, accessible, acceptable effective, cross-sectional, coordinated, of quality and multi-input in the short, mid, and long term, incorporating international standards from the Essential Services Package for women and girls victims of

violence (ESP); and maintain sensitive, specialized personnel capable of addressing VAWG with a gender perspective and a differentiated approach while, at the same time, women and girls are informed and empowered to exercise their rights to access to such services; and if budgets and capabilities are in place to monitor and assess services on a regular basis; women and girls that endure violence will then increase the use of quality, non-victimizing services, will break the cycle of violence, and will be able to fully recover.

For pillar 4, it is important to clarify that the efforts contemplated for access to essential services for women and girls from the ESP in terms of health, legal and police services, and social services proposed are aligned with the international standards on human rights. From a gender perspective, this links directly to SDGs, CEDAW, Belém do Pará, and other human rights treaties and the recommendations of the corresponding authorities, which are the main source that guide the implementation of this Spotlight Country Programme Document, based on the human rights and other principles, such as universality, indivisibility, integrality, and interdependence, which will be present in all actions promoted by the Spotlight Initiative.

To achieve this, it is required that:

- i. ESP principles and standards are adopted, adapted, institutionalized, and gradually implemented at federal, state, and municipal level, according to their respective competencies;
- ii. Essential services are strengthened to actively and appropriately identify cases; develop and employ cross-sectional protocols for coordination and multi-input; and effectively issue and implement protection measures; and,
- iii. Mechanisms for monitoring and assessment of essential services are established and promoted, according to applicable regulations.

This will be achieved through the following activities:

- i. An assessment of the essential services for support of women and girls that are victims/survivors of violence, with qualitative convergence methodologies from a gender and cross-sectional perspective;
- ii. Development of a proposal for adapting the ESP at a state and municipal level based on analysis;
- iii. Promote the adjustment and adoption of the ESP in CJM, in CM, and in Shelters;
- iv. Development of support services for women and girls that are victims/survivors of violence, considering that the first contact may take place at any point, to guarantee their access to these essential services from a cross-sectional perspective;
- v. Promotion of the creation of a reference and counter-reference network with the appropriate records and formats to guarantee accessibility to the corresponding essential services for the provision of ESP, considering the existing procedures and mechanisms for protection, eliminating the existing communication barriers, and providing formation to beneficiaries on their access to these services;
- vi. Development or adaptation of protocols/models and staff training for the issuance, application, and follow-up on protection orders and measures for cases of VAWG;
- vii. Promote the creation/linking of transition and response strategies/models and as mechanisms to protect women and girls that are victims/survivors of violence;
- viii. Dissemination of information on the rights of women and girls that are victims/survivors of violence, according to the ESP, to prevent abuse and possible corruption when providing services;
- ix. Training public officials in standards and laws for the provision of essential services;
- x. Promotion and strengthening of civil society involvement in the activation/use of strategic mechanisms to guarantee access by women and girls victims/survivors of violence to essential support services, based on the results of the regulatory diagnosis performed in Pillar 1;
- xi. Promotion and strengthening of social and citizen monitoring mechanisms;
- xii. Adoption and homologation of ministerial, police, and expert investigation protocols with a gender perspective, a focus on cross-sectional and human rights perspective in terms of femicide crimes and, further, guaranteeing training for the entire ministerial, police, and expert staff from the justice administration institution that investigate cases of femicide on the implementation of such protocols;
- xiii. Systematization of the experience of Context Analysis Units in the State of Mexico to identify best practices and, if appropriate, replicate their experience.

With these efforts, we expect:

- i. To have support from the largest possible number of municipal and state governments that adopt the ESP;
- ii. To design tailor-made solutions according to the needs of women and girls that face intersecting forms of discrimination and to discard the idea of "universal solution";
- iii. To engage the State so that it guarantees essential support services for women and girls, according to their particular needs;
- iv. To achieve cross-institutional coordination in the implementation of the ESP across the selected municipalities;

- v. To strengthen the capabilities of individuals that provide services through the ESP, which established principles are: a focus on rights; promotion of gender equality and female empowerment; alignment and sensitization both in terms of culture and age; an approach focused on victims/survivors; safety as the primary element; and aggressor accountability;
- vi. To grant the knowledge, skills, and capabilities for public officials, particularly individuals in charge of the procurement and administration of justice, which will allow them to develop a focus on gender and equality within institutions. This effort will be reflected in duties, responsibilities, and capabilities with a focus on gender and human rights, so that measures to prevent, address, punish, and provide reparation for cases of VAWG, particularly femicide, respond more effectively to victims and their families; identifying the main factors among risk groups for suffering violence and cross-sectional discrimination.

In Mexico, beyond the advances in the area of formal equality, there are still challenges to face such as the social, cultural and institutional barriers that still exist and that make it difficult for women and girls to access essential services for victims/survivors of violence. Similarly, in some cases, VAWG is considered a private matter and stereotypes can contribute to secondary victimization or criminalization of victims. That is why interventions aimed at providing a quality, human service that includes enough female staff and civil servants who are sensitized to attend to the needs of women and girls when they report violence must be reinforced.

The interventions of this pillar aim at offering comprehensive, coordinated and sustainable responses based on the differentiated needs of women and girls victims/survivors of violence. For this reason, the pillar includes interconnected actions such as the adequate transfer and appropriation of the capacities of service providers in the health, prosecution and administration of justice sectors; strengthening of monitoring mechanisms for social services provided; as well as the strategic diffusion of the critical referral pathways for victims/survivors, influencing their empowerment. As part of a regional initiative, UNFPA has been supporting the implementation of the Essential Service Package for women and girls victims of violence in 6 countries in the region, which give us a lot of lessons learned for the implementation in Mexico. Currently, this proposal is being piloted in 10 countries around the world and its main objective is to strengthen the coordinated public response to violence against women, ensuring that victims access a package of essential services and quality to ensure quality care in health, access to justice and the human right to live a life free of violence for women and girls.

List of	activities	

			Nomen and girls experiencing violence use available, accessible, acceptable and al services, including the long-term recovery of violence.	
Ou se	utput 4 rvices	1.1: Par , includ	thers have better knowledge and capacity to deliver quality and coordinated essential ing SRH services and access to justice, to women and girls' victims/survivors of violence es when relevant), especially those facing multiple and intersecting forms of discrimination	
4	4.1	4.1.1	Analysis of existing care services for women and girls victims of violence.	
4	4.1	4.1.2	Preparation of a proposal to adapt the PSE to the state and municipal level based on the results of the analysis.	
4	4.1	4.1.3	Elaboration of interinstitutional coordination protocol model in services for women and girls victims of violence, considering that the first contact can occur in any instance, with a gender approach and intersectional approach.	
4	4.1	4.1.4	Promotion of the creation of a reference and counter-reference network with the appropriate registers and formats for the attention of essential services.	
4	4.1	4.1.5	Preparation or adaptation of protocols for the issuance, application and monitoring of protection orders for cases of VAWG.	
4	4.1	4.1.6	Monitoring and evaluation of output 4.2	
4	4.1	4.1.7	Training for public officials in standards and laws for the provision of essential services.	
4	4.1	4.1.8	Adoption and homologation of the ministerial investigation protocols with a gender perspective, intersectional and human rights approach to the crime of feminicide and, subsequently, guarantee the training of all the ministerial, expert and police personnel of the Prosecutor's Offices / Prosecutors' Offices that investigate cases of feminicide about the implementation of said protocols.	
4	4.1	4.1.9	Systematization of the experience of the Context Analysis Units of the State of Mexico, in order to identify good practices and, where appropriate, replicate their experience.	
	Output 4.2 Women and girls' survivors/victims of violence and their families are informed of and can access quality essential services, including longer term recovery services and opportunities.			

4	4.2	4.2.1	Promotion of the creation / linking of strategies and models of transition and reception as
			protection mechanisms for women and girls victims of violence.
4	4.2	4.2.2	Dissemination of the rights of women and girls victims of violence according to the PSE to
			avoid abuse and potential corruption in the provision of services.
4	4.2	4.3.3	Promotion and strengthening of social and citizen monitoring mechanisms.

The 4th Pillar aims to reach approximately 3.7 million direct beneficiaries (2,106,800 women, 191,700 men, 686, 300 girls and 719,700 boys) and around 11.5 million indirect beneficiaries (3,529,160 women, 5,798,433 men, 1,187,180 girls and 1,023,363 boys), within the five municipalities where the implementation will be located.

Indicative numbers	Direct	Indirect
Women	1,476	0
Girls	0	0
Men	2,124	0
Boys	0	0
TOTAL	3,700,000	11,500,000

OUTCOME 5 – MANAGEMENT OF DATA TO INFORM POLICIES AND PROGRAMMES FOCUSED ON VAWG AND FEMICIDE

If mechanisms and methodologies for data collection are improved across states and municipalities; if efforts are made to guarantee a strict assessment of interventions and strengthen the country's ability to perform investigations and assessment on VAWG, while robust information systems are in place to allow the use of timely, accurate, comparable and disaggregated data; And if such data is made public and accessible (including online) through the strengthening of capacities of institutions to disseminate data, in line with international standards, then the laws, policies, and programs will be based on evidence and will be able to respond to the particular context and reality of women and girls, including those under greater conditions of vulnerability, and will further contribute to the eradication of VAWG and femicide.

Having quality and reliable data also allows the observation of progress in gender equality from a comprehensive standpoint – including women and girls that face multiple and intersecting forms of discrimination which, in turn, helps to raise awareness on the relevant progress on sustainable development, and builds significant conditions for institutions to provide a transparent accountability.

All this will contribute to achieve the SDG 5 (gender equality), 16 (Peace, justice, and robust institutions), and 17 (Partnerships to achieve objectives), particularly targets 5.2, 5.3, 16.6, 17.8, and 17.9.

To achieve this, the following is required:

- i. Reinforcing administrative information records on VAWG, which will further allow the review of information that provides knowledge on the cross-sectional perspective of the status of women and girls;
- ii. Guaranteeing access to, and use of, information to prevent, address, punish, and eradicate VAWG; and,
- iii. Building spaces for exchanging experiences to facilitate end-to-end cooperation on VAWG data.

Through the following activities:

- i. Development of a quality and performance diagnosis of the statistical health systems, and justice procurement and administration systems in terms of data on VAWG;
- ii. Creation of conceptual frameworks and classifications with cross-sectional perspectives that allow homologation and interoperability;
- iii. Drafting of a plan to strengthen information systems within the chain of justice to improve the statistical process (planning, design, compiling, processing, analysis, and dissemination) and institutional training for data generation;
- iv. Strengthening of data repositories and creation of VAWG indicators and variables;
- v. Development of geographical tools and analysis to prioritize efforts and decision making;
- vi. Dissemination of information through platforms and/or reports that are accessible and user friendly;

- vii. Strengthening of information user capabilities;
- viii. Formulation of tools/proposals to improve the use of records to prevent, address, punish, and provide reparation for cases of VAWG;
- ix. Systematization of the data-construction experience and Centers for Excellence and Gender Statistics and the Centers Government Statistics, Public Safety, Victimization, and Justice Information operated by UN Women and UNODC, respectively, jointly with INEGI, within the framework of the Spotlight Initiative in Mexico;
- x. Submission of results in regional and international statistics spaces; and
- xi. Strengthening the link between the previously mentioned Centers for Excellence and other specialized bodies in statistical information to provide technical assistance for the entire Spotlight Initiative and to promote end-to-end cooperation.

With the above efforts, we expect:

- i. To identify areas for improvement of the statistical health and justice management and administration systems related to VAWG;
- ii. To develop a strategy for information systems to compile, generate, and make use of data that comply with international quality standards;
- iii. Maintain a common language, based on a gender and human rights perspective that provides for a better understanding among institutions/organizations, and a more effective monitoring of progress in terms of the rights of women and girls.
- iv. To maintain a systematization of data that provide for a greater visibility of the cross-sectional perspective in the lives of women and girls that are victims of violence;
- v. To improve the decision-making processes to focus interventions on VAWG prevention and resolution on regions where not enough actions have been implemented, which will further shed a light on underserved groups of women and girls;
- vi. To guarantee a maximum dissemination and to minimize barriers that prevent access to information; and,
- vii. To systematize best practices and build spaces for cooperation to promote the development of capabilities among other states/institutions/organizations, not only at country level, but also with a regional and global scope.

For many years, UN Women and UNODC, in coordination with the Mexican Government counterparts, have been working to strengthen administrative records of VAWG cases throughout the justice process with a view to promote national standardization and convergence of gender and human rights statistics.

The following elements have been found as key to improve administrative records: analysis of strengths and weaknesses of various institutions in registering; practical operationalization of international human rights regulatory frameworks on data collection; creation of strategic alliances to promote high level commitments, validate agreements and endorse the progress achieved; and institutionalization of processes.

To ensure the sustainability of the results regarding the activities under this pillar, the strategy shall focus on ongoing work by government institutions and on the current agreements of collaboration with the government counterparts and statistics bureaus involved such as health, law enforcement.

V/ im	Outcome 5: World-class quality, disaggregated and comparable data on the different forms of VAWG are collected, analyzed and used in accordance with international standards to have an impact on political laws and programs Output 5.1: Strengthening administrative records and information regarding VAWG			
5	5.1	5.1.1	Prepare a diagnosis of the quality and functioning of the statistical systems of health, prosecution and justice in relation to VAWG	
5	5.1			
5	5 5.1 5.1.3 Generation of conceptual frameworks and classifications with transversal perspectives that allow the homologation and interoperability			
5	5.1	5.1.4	Strengthening of data banks and the generation of indicators and variables in terms of VAWG	

List of activities

	utput 5 \WG	5.2: Stre	engthen access and use of information for the prevention, care, sanction and eradication of
5	5.2	5.2.1	Development of tools and qualitative analysis for the prioritization of actions and decision making
5	5.2	5.2.2	Development of geo-referenced analysis and tools and dissemination of information through platforms and / or reports that are accessible and user-friendly
5	5.2	5.2.3	Strengthening of capacities oriented to the users of the information
5	5.2	5.2.4	Generation of tools / proposals to improve the use of registries in the prevention, attention, sanction and reparation of the VAWG
5	5.2	5.2.5	Systematization of the data construction experience and Centers of Excellence in the Spotlight Initiative in Mexico
5	5.2	5.2.6	Presentation of the results in regional and international statistical spaces
5	5.2	5.2.7	Strengthen the link between centers of excellence and other specialized statistical information bodies to provide technical assistance to the entire Spotlight Initiative

The 5th Pillar aims to reach approximately 3,600 officials from the areas of public health, prosecution and justice procurement.

Indicative numbers	Direct	Indirect
Women	1,476	0
Girls	0	0
Men	2,124	0
Boys	0	0
TOTAL	3,600	0

OUTCOME 6 – WOMEN'S MOVEMENT AND OTHER CIVIL SOCIETY ORGANIZATIONS STRENGTHENED TO ADVOCATE FOR THE ERADICATION OF VAWG AND FEMICIDE

If a broad and autonomous movement of women and girl and professionalized civil society in selected states and municipalities, have strengthened capabilities and are coordinated with associations, networks, and coalitions, these organizations will be capable of impacting policies and programs for preventing, addressing, and punishing VAWG, and will generate progress in the elimination of VAWG; they will participate and impact the institutional spaces for decision making related to VAWG; and will monitor, assess, and demand accountability on government efforts particularly related to VAWG and femicide. Thus, these organizations will influence the eradication of VAWG and femicide in Mexico.

Eliminating discrimination and VAWG requires the establishment of partnerships and cooperation with movements and CSO's (SDG 17) in such a way that interventions can have a greater impact, take into account the diversity of conditions endured by women and girls – in turn represented by the diversity of the movements/organizations – and ensures that those who suffer from cross-sectional discrimination are heard.

To achieve this, it is necessary:

- i. To reinforce the capabilities of CSOs in strategic litigation, diagnosis, monitoring, and assessment, prioritizing the exchange of experiences and best practices among organizations, so that they can consolidate their role as observers and hold authorities accountable. One of the main activities to be carried out in this pillar will be a mapping that provides for the identification not only of CSOs, but of the women movement, in a broad and inclusive sense, with the purpose of pointing out those movements that have not previously worked, necessarily, with agencies from the United Nations System in Mexico, or emerging organizations;
- ii. To strengthen human rights defenders and journalists' networks in their efforts to defend and promote the rights of women and girls; and,
- iii. To strengthen the involvement capabilities of the broadest diversity of women and girl movements in international and national mechanisms for the protection of human rights, to shed a light on femicide and VAWG.

And initiate the following activities:

- i. Development of a map of broad women's movements and identify their technical capabilities, resources, and training needs to support them;
- ii. Promotion for the creation/strengthening of women's organizations in specialized topics related to VAWG, in association with universities;
- iii. Funding and support to institutional and operational strengthening of female movement and a network of specialized NGO's, which work is related to VAWG, such as support of women and girls that are victims of violence in administrative and legal processes, among others;
- iv. Training according to the identified needs, in the diagnosis and priority topics with the inclusion of an assessment process;
- v. Creation of networking mechanisms for women's organization allowing dialogue and sharing of experiences focused on the eradication of VAWG, with follow-up indicators;
- vi. Strengthening of advocate organizations in case and context analysis with a gender perspective;
- vii. Critical analysis of advocacy networks on the situation of women's rights defenders and mechanisms of operation;
- viii. Strategy to highlight and acknowledge the work of women's rights defenders and raise awareness among public officials on their work;
- ix. Development of capabilities for appropriation of international tools and mechanisms to protect human rights among local organizations, in an effort to position VAWG and femicide as a strategic priority; and,
- x. Involvement to expand spaces for CSOs in official delegations in international spaces.

With the above efforts, we expect:

- i. To identify and empower organizations and movements that defend the rights of women and girls, their target populations, and their capabilities, particularly those located in selected areas, and which in many cases are not part of this type of programs;
- ii. To maintain organizational/movement networks with strengthened capabilities that work with a focus on human rights and a gender perspective;
- iii. To improve coordination/interaction between organizations/movements, promoting the representation of all groups of women and girls;
- iv. To promote a culture of protection and acknowledgment of defenders of the rights of women and girls;
- v. To increase the number of organizations/movements that defend the rights of women and girls; and,
- vi. To ensure that spaces for participation by organizations/movements in official delegations in public spaces allow the representation of all women and girls, in all their diversity.

UN Women and OHCHR have extensive experience accompanying and strengthening CSO's capacities, women's organizations and women's advocates. A review of Good practices and lessons learned in this matter shows that capacity strengthening of CSOs, as well as increasing their role on the investigations' process, the monitoring of the local and national public policies, the generation of relevant evidence and the organization of workshops, debates and other fora for the consolidation of the agenda are key elements that can create transformational change.

Finally, to ensure the sustainability of the implemented activities under this pillar, it will be necessary to guarantee the diversity and plurality of the CSO, in such a way that none of the women's group are underrepresented or excluded and make sure that the trainings will have a strategic impact within CSOs and that it will influence their advocacy efforts for women and girls' human rights protection.

List of activities

or	Outcome 6: Women's rights groups, autonomous social movements and relevant civil society organizations, including those representing youth and groups that face intersectional forms of discrimination, influence and advance more effectively the elimination of VAWG			
			ngthen the capacities of CSOs in strategic litigation, diagnosis, monitoring and evaluation,	
	giving priority to sharing experiences among the organizations themselves, so that they consolidate their role as observers in the accountability of the authorities' activities.			
6	1	6.1.1	Mapping of movements of women who work on VAWG issues, feminicide, attention to vulnerable groups and who perform community work, including a diagnosis to identify the work they perform, technical skills, resources and training needs, which serves to strengthen the network of organizations	
6	6.1	6.1.2	Promote the creation of women's movements in specialized areas that contribute to the prevention, care, sanction and eradication of the VAWG, in collaboration with the universities	

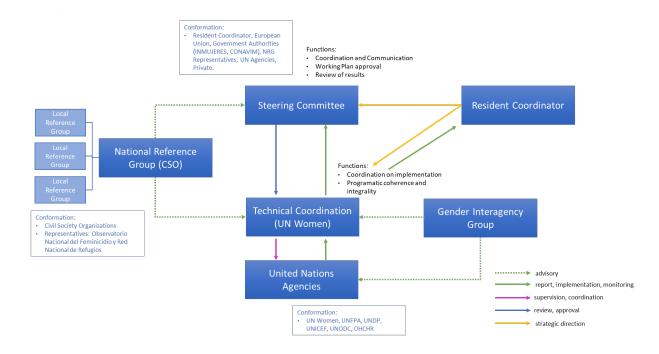
6	6.1	6.1.3	Financing and support for the institutional strengthening and operating expenses of the women's movement whose work contributes to the prevention, care and eradication of the VAWG
6	6.1	6.1.4	Training based on the needs identified in the diagnosis and on priority issues (accountability, strategic litigation and forensic aspects) with an impact evaluation process
6	6.1	6.1.5	Generate meeting spaces between the women's movement to dialogue, share experiences focused on the eradication of the VAWG, with monitoring indicators
6	6.1	6.1.6	Strengthen human rights defenders organizations in the analysis of cases and context with a gender perspective
6	6.1	6.1.7	Critical analysis with the networks of defenders to analyze the situation of women defenders and the functioning of the mechanism
6	6.1	6.1.8	Strategy to make visible and recognize the work of WHRDs and raise awareness among civil servants about the work they do
6	6.1	6.1.9	Capacity building for the appropriation of international tools and mechanisms for the protection of human rights to local organizations for the positioning of the VAWG and feminicide as a strategic priority
6	6.1	6.1.10	Influence to expand the spaces of civil society in official delegations in international spaces

The 6th Pillar aims to benefit directly staff from 350 OCS and women's movement, and indirectly up to 2.8 million girls and women living in the five municipalities.

Indicative numbers	Direct	Indirect
Women	2,500	1,173,200
Girls	0	1,626,800
Men	1,000	0
Boys	0	0
TOTAL	3,500	2,800,000

III. GOVERNANCE

According to the programme principles, inclusion, transparency, accountability, and consensual decision making, the following chart represents that governance arrangements for the Spotlight Initiative in Mexico, as well as the main mechanisms and players to that will participate in them:



- Country Steering Committee: Members of the National Steering Committee will include the Resident UN Coordinator, representatives of the European Union Delegation in Mexico, Government representatives (INMUJERES and CONAVIM), and representatives of participating national organizations, CSO's, and from the participating United Nations agencies. It is the authority in charge of guiding and overseeing the implementation of the programming strategy, in line with the country's priorities and dynamic standpoint. Its duties include: ensuring an adequate communication and coordination, as well as supporting the participatory implementation of the CP; approval of annual work plans, review of results, and adjustment of the implementation configuration; review and approval of the periodical and annual narrative reports; approval of programmatic or budgetary reviews; among others. For more information, please refer to the Terms of Reference (TORs) of the Country Steering Committee.
- Civil Society National Reference Group (CS-NRG): It is the CP's advice and support mechanism created to incorporate CSO participation and experience into the Spotlight Initiative as defenders and partners to achieve its objectives.
 Based on the guidelines issued by the Spotlight Secretariat shared on April 2018 (a key principle for

Based on the guidelines issued by the Spotlight Secretariat shared on April 2018 (a key principle for its constitution being the inclusion of marginalized groups of women and girls facing multiple and intersecting forms of discrimination), a preliminary meeting with 48 CSO²² was called upon to explain

²² The CSO that participated in that meeting were: Afectividad v Sexualidad A.C. (Guardianes); Asociación para el Desarrollo Integral de Personas Violadas A.C.; Balance, Promoción para el Desarrollo y Juventud, A.C; Católicas por el Derecho a Decidir, A.C.; Centro de Atención a la Mujer Trabajadora de Chihuahua A.C.; Centro de Derechos Humanos de las Mujeres; Centro de Derechos Humanos de las Mujeres; Centro Fray Julián Garcés DH y Desarrollo local A.C.; Childfund México; Colectivo de Investigación, Desarrollo y Educación entre Mujeres A.C.; Comisión Mexicana de Defensa Y Promoción de los Derechos Humanos, A.C.; Comité de América Latina y el Caribe para la Defensa de los Derechos de la Mujer; Consorcio para el diálogo parlamentario DF; Consorcio para el Diálogo Parlamentario y la Equidad Oaxaca A.C.; Coordinación Nacional de Mujeres Indígenas; Documenta; Elige, Red de Jóvenes por los Derechos Sexuales y Reproductivos, A.C.; Equidad de Género, Ciudadanía, Trabajo y Familia A.C.; Equis: Justicia para las Mujeres A.C.; Fundación Arcoíris por el Respeto a la Diversidad Sexual A.C.; Fundación Juconi, A.C; Fundación Mexicana de Reintegración Social, A.C. (REINTEGRA); Gendes, género y desarrollo A.C.; Gente Diversa de Baja California A.C.; Inclusión Ciudadana, A.C.; Iniciativa Ciudadana y Desarrollo Social A.C. (INCIDE); Instituto de Liderazgo Simone de Beauvoir; Instituto Guerrense de Derechos Humanos; Instituto Justicia y Derechos Humanos S.C.; International Planned Parenthood Federation Mexico Office (IPPF/WHR); Justicia para Nuestras Hijas; Mujeres en Cadena por una Vida Digna A.C.; Observatorio Ciudadano Nacional del Feminicidio; Planeación

the purpose of the Initiative and the role the CP expects CSO's can play. Thus, as per the CSO's' choice, a group was created with three of the attending CSO's to draft an initial proposal of TORs to be approved by the Reference Interim Group for the incorporation and operation of the National Reference Group. During this meeting, and as requested by the CSO's, it was established that, due to the diversity on each of the municipalities where the Spotlight Initiative in Mexico would be implemented, local OSC groups should be created, with the issuance of a brad call that could accompany the State's strategies for the implementation of the Initiative. Also, in that first meeting that was held with several CSO's, they appointed two of them to participate in the first place in the Steering Committee. These are:

- The **National Citizen Observatory of Femicide** (OCNF): an alliance formed by 49 human rights and women's organizations in 21 states of the Mexican Republic and Mexico City to monitor and demand accountability from the institutions in charge of preventing and preventing sanction violence against women and femicide.
- The **National Network of Shelters** (RNR): a civil organization born in 1999 and legally constituted in 2004 with the purpose of grouping public and private shelters in the 32 entities of the Mexican Republic that provide security, protection and specialized attention to the women, as well as their sons and daughters, at risk due to family, gender, sexual and trafficking violence.

The participation of both networks does not imply that the CSOs that integrate them will be those that will necessarily implement activities or who are the target of the different strengthening actions.

A formal CS-NRG will be set up to coincide with the start of Country Programme implementation and will have the following responsibilities:

• Provide advice on the strategic direction of the Spotlight Initiative and cutting-edge eliminating VAWG policy issues at the national/local levels

• Provide advice and perspectives on current eliminating VAWG issues at national/local levels where the Initiative's advocacy and leadership is important

• Assist as partners in high-level advocacy and communication activities as well as political dialogue on eliminating VAWG at national/local levels

• Support efforts to disseminate the messages of the Spotlight Initiative to the public, especially to marginalsied groups, youth and relevant media

• Provide advice on funding priorities at country/regional levels and on-going interventions and recommendations for up-scaling achievements and addressing challenges

• Serve as an interactive space and open forum for dialogue and learning between the Spotlight Initiative and women's rights' organisations working on eliminating VAWG on regional, national and local-level developments, trends and risks related to eliminating VAWG

• Provide any other relevant information, analysis and lessons learned that could feed into the future programming and advocacy efforts of the Spotlight Initiative

• Informally monitor the implementation of programming, and provide feedback to the multi-stakeholder Country Programme Steering Committee

• **Technical Coordination**: Under the management of the Resident Coordinator, UN Women will be the agency tasked to provide overall advice on technical aspects of the initiative, in close collaboration with other UN agencies, and advice from the European Union Delegation. Its main duty is to guarantee a programmatic coherence, integrality, and quality in the pillars that confirm the Initiative, as well as to provide specialized advice for each of the agencies to achieve such objectives. It is also the entity in charge of ensuring that the RC maintain the previously-mentioned technical aspects.

UN Women will ensure that the Resident Coordinator receive adequate advice and support to guarantee the highest technical quality, coherence between pillars, and continuous technical innovation, once the Programme Document is approved. This role will be reinforced by a team of specialized professionals, the Spotlight Operations Team (see IV. Accountability), which will include one General Technical Coordinator, one Knowledge Monitoring and Assessment/Management, one Communication Specialist, and one Programme Associate. Their duties will be: 1) to provide technical

y Desarrollo S.C.; Radical Libre, Grupo de Acción A.C.; Red de apoyo a Mujeres Municipalistas A.C; Red de jóvenes indígenas de Centroamérica y México; Red Macuilxóchitl de la Montaña; Red Mesa de Mujeres de Ciudad Juárez, A.C.; Red Mesoamericana Mujer Salud y Migración; Red por los Derechos de la Infancia en México; Salud Integral para la Mujer A.C. (SIPAM) - migración y servicios; Save the Children en México; Semillas, Sociedad Mexicana Pro Derechos de la Mujer; Servicios a la Juventud (SERAJ); Tech Palewi, A.C.; The Hunger Project México; Transversal; and World Vision México.

coordination for the Spotlight programme in Mexico and to provide a technical contribution to the implementation, management, and development of strategies to guarantee the technical coherence of the various pillars combined; 2) to coordinate monitoring and submission of reports on the Spotlight Programme in Mexico; to guarantee the full programme report; as well as to coordinate the necessary efforts so that the initiative implementation assessment is carried out properly; 3) to guarantee coherence in the programmatic management of the six pillars that conform the initiative; 4) to facilitate technical support for the formulation of partnerships when needed, in the development of resource allocation strategies for the initiative in the country; and 5) to contribute in the efforts to facilitate knowledge management throughout the programme in the country, as well as to work closely with the RCO's to guarantee coherence in communication strategies. Furthermore, for the implementation of each initiative pillar, the leading agencies will receive specialized technical advice that will help them in implementing each of the pillars.

The Operations Team will also maintain a direct link to the RCO and the staff that will provide support in the implementation of the six pillars. For more information, please refers to the Technical Coordination TORs.

IV. IMPLEMENTING AGENCIES AND PARTNERS

According to the programme principles, the previous diagram also displays the framework for accountability between the Resident Coordinator, the participating agencies, and relevant stakeholders in the Spotlight Initiative in Mexico. Below is a list of the duties corresponding to each of them:

- **UN Resident Coordinator**: Represents the general leadership for the Initiative in the country. His duties are to provide political and strategic leadership, as well as a general oversight of the CP development and implementation; presiding the Country Steering Committee; leading the development and implementation of the Initiative's communication strategy in the country; facilitating the meeting and collaboration between UN agencies, the host government, and the European Union Delegation; leading resource allocations; among others.
- **Participating UN Agencies**: the selected UN Agencies are in charge of collaborating jointly to achieve the strategic results agreed under the Spotlight framework based on the national and local priorities. It is worth noting that the CP budget proposal encompasses the allocation of resources for leading and implementing agencies to adequately perform their relevant role and comply with the entrusted responsibilities. Participating agencies are disaggregated into leaders, implementers, and technical assistance providers, according to the following functions:
 - Pillar Lead Agencies: these agencies are in charge of the coordination and leadership of the pillar they lead, and are in charge of: coordinating the pillar's programmatic activities; ensuring coordination between implementing agencies and agencies that provide technical assistance for each pillar directed; representing pillar agencies before the Technical Coordination Team; monitoring pillar results and progress; coordinating the drafting of the pillar's programmatic and financial progress reports; and overseeing the execution of funds within their respective pillar. Furthermore, they receive funds and execute specific activities in line with the CP and the Work Plan of each pillar.
 - Implementing Agencies: these are the agencies that receive funds and execute specific online activities with the CP and the Work Plan of each pillar. Are in charge of the adequate execution of the funds allocated to the activities implemented; of the scope and monitoring of entrusted resources; of the direct management of processes and counterparties to achieve the planned results; and of reporting programmatic and financial progress and any other information required by the leading agency for each pillar or by the Technical Coordination.
 - Agencies that provide technical assistance: Technical Agencies will provide timely or continuous assistance in one or more CP activities. They do not receive specific funds to execute their activities. They are not directly in charge of coordinating specific programmatic activities, or their results; they do not manage processes or related parties.

The following table is an initial distribution list of leading and implementing agencies.

Pillars	Leading Agency	Implementing Agencies
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1. Legal framework and public policy	UN Women	OHCHR, UNDP
2. Institutional strengthening	UNDP	UNICEF, OHCHR
3. Prevention and social standards	UNFPA	UNODC, UNICEF, UN Women
4. Delivery of essential quality services	UNFPA	UNODC, UNICEF
5. Availability of data and capabilities	UN Women	UNFPA, UNODC
6. Support of female movements	UN Women	OHCHR

- Gender Interagency Group: Its objective is to strengthen the collective UN response to provide a
 gender equality in national coordination processes. Within the Spotlight framework, the group provides
 support and technical advice for specific products and activities, and provide guidance on strategic,
 programmatic, and technical lines of the Initiative
- **Spotlight Operations Team:** Initially, task forces are to be created in M&E and Communication areas with the focal points of each agency. Once the Programme Document is approved, specialized professionals are to be hired, to compose the Spotlight Operations Team (see III. Governance Arrangements). For such purpose, a budgetary distribution proposal has been included that considers the critical professionals to be hired to service all pillars, aimed at allocating adequate resources for the duties and responsibilities of the team.

RUNOS AND IMPLEMENTING PARTNERS

The United Nations Development Programme (UNDP) operates in 170 countries and territories, helping reduce poverty, inequalities, and exclusion. It supports countries in the development of policies, leadership skills, associations, and strengthening of institutions. In Mexico, the Programme works with the three State Powers and will all society sectors to find their own solutions to global and national development challenges. It reinforces capabilities and expands opportunities to reduce poverty and marginalization, particularly among the poorest and most excluded sectors of the population, for them to be sustainable from an economic, social, and environmental standpoint. In each sphere of scope, the UNDP Mexico defends the protection of human rights and the empowerment of women.

The CO budget in Mexico for 2017 was US\$20,322,965, with a delivery of \$19,105,876. Regarding its staff capabilities, the country office has 91 individuals including one person appointed as gender focus group, specialized in human rights and gender, ascribed to the democratic governability programme. Additionally, the entire Country Office staff has received training in gender, human rights, prevention of sexual harassment and bullying and abuse of authority, and prevention of sexual exploitation.

The UN Entity for Gender Equality and the Empowerment of Women (UN Women) promotes gender equality and the empowerment of women, as well as their participation, in equal conditions, in all aspects of life. Its mandate includes guaranteeing the coordination, coherence, and incorporation of gender perspective into the entire United Nations system. It collaborates with governments and civil society in the creation of laws, policies, programmes, and services as necessary to guarantee the implementation of relevant international standards, and for SDG's to become a reality for women and girls. It focuses on increasing leadership and participation among women, on ending VAWG, and on positioning gender equality as a central aspect in the planning and drafting of national budgets for development. Furthermore, UN Women develops local prevention models to eliminate sexual violence against women in public spaces and communication campaigns to promote social and public disapproval.

The annual CO budget for Mexico is approximately 3.5 million dollars, and the office has staff includes 33 individuals (including FTA, UNV, and SC). The agency staff that could be involved in the VAWG topic includes a national programme official that oversees the VAWG topic, as well as a VAWG specialist in charge of the Secure Cities and Public Spaces for Women and Girls, a programme associate, and a technical specialist with robust knowledge of VAWG. Furthermore, the office has a programme associate and a UNV specialized in monitoring and assessment. In Mexico, UN Women implements intervention models to eradicate sexual violence against women in public spaces as part

of the Cities and Spaces Global Program Public Insurance for Women and Girls; developed actions of accompaniment, dialogue and communication to promote legislative reforms and public policies to prevent and eliminate the harmful practice of early marriages and unions of girls; and conducted an analysis of the legislative frameworks of the 32 states about political violence against women and the beginning of gender parity.

• The **United Nations Population Fund (UNFPA)** collaborates with countries in achieving universal access to sexual and reproductive health, enforcing reproductive rights, and reducing maternal deaths so as to speed up progress in the agenda of the Programme for Action of the International Conference on Population and Development, with the purpose of improving the life of women, female adolescents, and young girls. For such purpose, the UNFPA implements comprehensive programmes aimed at modifying the underlying social standards that hinder the elimination of discriminatory gender practices, such as gender violence, female genital mutilation, and child, premature, and compulsory marriage.

The Country Office has programme officials specialized in Sexual and Reproductive Health, Vulnerable Populations, as well as Population and Development, and a Project Coordinator for Youth, Gender, and Human Rights. Every 34 members of the staff has received training in gender, interculturality, human rights, and youth, as well as the prevention of harassment, sexual exploitation, abuse of authority, and sexual harassment. For 2017, the office received a budget of USD\$2,139,024.00, with a delivery of USD\$2,100,865.00; with programme activities such as increased availability and use of integrated sexual and reproductive health services (including family planning, maternal health and HIV) that are gender-responsive and meet human rights standards for quality of care and equity in access; and increased priority on adolescents, especially on very young adolescent girls, in national development policies and programmes, particularly increased availability of comprehensive sexuality education and sexual and reproductive health.

• The **United Nations Children's Fund (UNICEF)** has promoted and continues to promote, for over 72 years, the rights and well-being of all boys, girls, and adolescents, in every aspect of their lives. Along with its partners, the Fund operates in 190 countries and territories to transform this commitment into practical actions that benefit all boys, girls, and adolescents, focusing its efforts particularly in reaching the most vulnerable and excluded children around the world. In Mexico, UNICEF has 64 years of operation promoting and protecting children's rights. In collaboration with the government and civil society, it seeks to establish the necessary conditions to overcome poverty, inequality, and discrimination.

The UNICEF Office in Mexico has an annual budget of approximately 8 million USD for its CP, and 65 hired professionals. Regarding the staff capabilities in Spotlight-related topics, the protection programme consists of 3 national officers and one Area Manager, all of them experienced in protecting the rights of girls, boys, and adolescents, as well as specialized prevention and support in situations of violence against children. Furthermore, UNICEF Mexico has one communications for development specialist, as well as a monitoring and assessment officer.

- The Office of the High Commissioner for Human Rights (OHCHR) provides cooperation and technical assistance to the Executive, Legislative, and Judiciary powers and to national human rights institutions. It provides follow-up on the human rights situation in Mexico under an independent and impartial assessment, and assists in the strengthening of national capabilities linked to the protection of human rights. It contributes to the creation and strengthening of institutional programmes for dialogue between the government and civil society and works jointly with the Federal Government to ensure recommendations and decisions made by the United Nations conventional bodies and special procedures and other international bodies are taken into account by the respective authorities. The Mexico Office has an annual budget of USD\$2.442.593 and a staff of 21 professionals.
- The United Nations Office on Drugs and Crime (UNODC) is the Specialized United Nations Office that provides technical assistance for strengthening strategies to prevent crime and the responses of the criminal justice system on violence against women (Resolution A/res/65/228). These context-specific responses include more efficient laws and policies, and a greater capacity to prevent, investigate, judge, and punish related crimes, to facilitate access to justice and a free legal assistance for assisting and protecting victims and witnesses. UNODC provides legal and public policy advice, and contributes to the strengthening of skills among Member States that request it, prioritizing those where the Gender Violence Alert (AVGM) has been declared. The Mexico Office has an annual delivery of 9,966,928 USD, and a staff of 85 people, including 23 professionals involved with Spotlight Initiative. UNODC activities are currently delivered in 26 states of Mexico, with products and technical expertise in: police professionalization in attention to victims of gender based violence; training to emergency call operators in addelescents.

The main counterparts for the Federal Government that will assist in the coordination and implementation of

the Spotlight Initiative in Mexico, and will be part of the Steering Committee, are:

• The National Commission to Prevent and Eradicate Violence against Women (CONAVIM), which is a decentralized body of the Ministry of Interior, in charge of designing the national policy to promote a culture of respect of human rights for women and the eradication of violence against them. It is in charge of formulating the bases for coordination between the three levels of government and promoting compliance with the international obligations by the Mexican state in terms of preventing, addressing, punishing, and eradicating violence against women. It drafts and provides follow-up to the Comprehensive Program to Prevent, Address, Punish, and Eradicate Violence against Women, that consolidates the central Government's efforts for the promotion of equality and combat against discrimination of women and girls.

CONAVIM has experience elaborating surveys and generating knowledge regarding violence against women and girls, in collaboration with academics and other public agencies. It also has a long experience working with CSO's at the local and national level, through Subcommittees on Coordination and Liaison to Prevent and Eradicate Violence against Women.

• The **National Women Institute (INMUJERES)** is the Federal Government entity that coordinates compliance with the national policy for substantive equality and assists in the eradication of violence against women. It promotes and fosters conditions to avoid discrimination, for equal opportunities among genders, for the exercise of female rights and fair female participation in political, cultural, economic, and social life in the country.

The institute has experience generating gender statistics, surveys and knowledge regarding women's rights and violence against women and girls, as well as evaluating policies in collaboration with international institutions (such as Eurosocial). It also participates in national and local networks with researchers, CSOs and private sector to improve policies, data and services for women empowerment and eradication of violence against women.

As already stated, a broad call to CSO's, both national and local, will be issued, for them to participate in the CS-NRG, and local reference groups will be established to provide follow-up on the Initiative. Furthermore, collaboration with CSO's at a local level will be pursued, not only to reinforce their capabilities, but also as implementers of various activities throughout the six pillars that conform the Spotlight Initiative in Mexico.

V. PARTNERSHIPS

Provided that the Country Programme (CP) shall be implemented through a shared and leadership of public institutions at the federal, subnational and local levels, civil society organizations, the EU and United Nations agencies, during preparation of CP, have organized meetings, to involve them and get them to appropriate the initiative to ensure its sustainability. In this regard:

The European Union

The EU is a full partner of the Spotlight Initiative and has been involved since the phase of selection of country to the Initiative and has participated in each stage of Spotlight development in Mexico. During the last months, the EU has been a key partner for the initiative start-up, supporting the organization of consultations and development of the Program Document. In previous months, it has also presented the Initiative, its objectives, pillars and actions to EU Member States and, through the Gender Cooperation Bureau and UN Women, has sought to involve other countries to add them to the commitment for the Initiative and to explore possible collaboration opportunities and resource mobilization.

On the other hand, the EU in Mexico, through different documents such as the Social Cohesion Laboratory and the thematic focuses of Civil Society Organizations and European Instrument for Democracy and Human Rights, supports a series of initiatives both from the authorities and of Mexican civil society organizations that can be complementary and generate good practices to be shared and applied in the Spotlight framework.

List of projects in Mexico

- Programme on Preventing and Addressing Violence against Women and Girls in Albania, Mexico and *Timor Leste*, which involved a budget of 411,348.34 EUR for its implementation in Mexico, from March 2014 to august 2016.

- Promoting and Protecting Women Migrant Workers' labour and human rights: Engaging with international, national human rights mechanisms to enhance accountability, which involved a budget of €2,192,230 for its implementation on Mexico, Moldova and Philippines.
- Promotion of international cooperation between Mexico and Central America to prevent and combat the smuggling of migrants, influenced the creation of regulatory frameworks to prevent and combat the smuggling of migrants, and protect the rights of trafficked migrants; developed the "Interinstitutional guidelines between government authorities and autonomous entities for the promotion and defense of human rights for the comprehensive approach to the crime of smuggling of migrants and the detection of trafficked migrants"; professionalized the officials in charge of law enforcement, immigration, customs and border control to effectively combat migrant smuggling; created and disseminated the campaign "Illegal trafficking of migrants: #NegocioMortal" presented in Mexico in September 2015 and later adopted by other countries and regional and subregional organizations

Mexican Government

The Federal Government of Mexico has participated since the creation of the Country Program Outline (CPO) and its consultation for the selection of the Initiative country. Although we have worked hand in hand with different institutions of the Federal Government (SIPINNA, the National Center for Gender Equity and Reproductive Health, among others) in the preparation stage of the Program, the Mexican Government has appointed CONAVIM as the main counterpart that would accompany the Program along its creation and implementation

The National Center for Gender Equity and Reproductive Health is the unit of the Sub secretary of Prevention and Health Promotion of the Ministry of Health, responsible for the national policies on family planning and contraception, sexual health and reproductive health, cervical cancer, breast cancer, maternal and perinatal health, gender equity, and domestic violence prevention and attention. This entity helps to incorporate the gender perspective in sexual and reproductive health strategies in federal public policies, supports state efforts to adopt the national official norms regarding sexual violence prevention and attention.

Furthermore, after the identification of other relevant factors in the different pillars, several agencies were involved, which not only accompanied the Initiative from the beginning, but also participated in workshops for the definition of the CP pillar activities.

Finally, since the Initiative will focus at the municipal level, an approach was made with the governors of two of the selected states (State of Mexico, Chihuahua) and, after identifying the relevant actors at a local level, workshops were organized to determine which are the concerns and needs at a local level and to adequately focus the actions of the CP. From the implementation of the CP the plan is to seek that the Federal Government and the government corresponding to the receiving states (at the state and municipal level) are regular donors, to guarantee the appropriation and sustainability of the Initiative.

However, it is important to highlight that the political context of Mexico has changed substantially, as a result of the elections of July 1st, 2018, from which the composition of the Executive and Legislative Powers at the Federal level shall be modified and the party in charge of the Presidency of Mexico and with greater representation in the Congress will change as of December 1 of this year. Encounters with the team in charge of the government transition are projected to raise awareness about the initiative and to position the importance in the national and state public agenda.

Civil Society Organizations

The Civil Society Organizations have been part of the initiative since the country selection process and along the development of the Program in Mexico. In the process of preparing the Program, 40 CSOs (including, in turn, networks of organizations) of the greatest diversity (indigenous women, deprived of liberty, girls, adolescents, migrants, LGBTTTI, persons with disabilities) new masculinities, among others were identified so that they are part of the National Reference Group. Furthermore, the widest possible range of diversity was sought in the call for workshops both nationally and locally.

Once a broad call is made to national and local CSOs to participate in the CS-NRG and establish the local reference groups for the follow-up of the Initiative, we will seek to work with local CSOs not only to strengthen their capacities, but as implementers of diverse activities along the six pillars of the Spotlight Initiative in Mexico.

Other Partners

The mobilization of other sectors for the investment of resources in the Initiative is a point of innovation for the Program in Mexico. The private sector (Global Compact, media and companies, among others) will be involved

in the pillars focused on prevention, provide quality services, generate data and strengthen the women's movement. The strategy will be focus on the obligations derived from the social responsibility of the private sector, assuming that the elimination of violence is a task that forces all actors in society

Furthermore, the CP involves the academic institutions of the country and the selected states, so that they contribute, from their experience and knowledge, in the implementation of the activities and products defined in each of the pillars.

VI. OUTCOME FRAMEWORK

Results matrix of the program (table 1 in annex)

VII. INTERSECTIONAL APPROACH TO DISCRIMINATION

Intersectionality is an analytical tool to study, understand and address how gender intersects with other identities and how these intersections contribute to unique experiences of oppression, discrimination and privilege. The gender approach with emphasis on intersectionality can refer to new social groups that are not necessarily within the public agenda, so it is important to consider that no list of discriminated groups and groups at risk will be enough. In this context, the Spotlight Initiative seeks to understand intersectionality approach as a methodology to approach the specific and particular needs of target populations and, in this way, to mainstream the principle of Leaving No One Behind (LNOB) to guarantee accessibility to essential services according to specific situations of vulnerability and their diverse contexts.

The Spotlight Initiative is focused on reducing femicide and other forms of VAWG through dedicated pillar taking into account: a) the multicultural context of the country; b) intersectional discriminations and the principle of Leaving No One Behind; c) the prioritization of the most appropriate level of intervention to achieve a tangible impact; d) the perspective of human rights, gender, interculturality and life cycle; and e) recommendations and good international practices within the framework of the 2030 Agenda.

These considerations aim to generate a positive and sustainable impact on populations with specific needs, considering their conditions within the methodologies and activities of the Country Program (CP). Considering the particularities of most at-risk populations will allow a greater scope and effectiveness of the CP. Therefore, qualitative methodologies will be used: interviews with users of essential services, focus groups, sample analysis, analysis of descriptive accounts, and analysis of the distribution of resources among different Women and Girls social groups that shape a category.

The following at-risk groups were identified according to the national, state and municipal contexts in which the CP will be focused:

Relevant groups at risk	Result areas that require specific approaches	Key challenges for inclusion	Indicative approaches and inclusion methodologies	Total numbers disaggregated by women, girls, men, and children, if possible
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				1
Girls, adolescents, young people, women and older adults	All pillars	 Regulatory frameworks that are not very sensitive or exclusive that generate legal and regulatory barriers in the exercise of rights. Rules and laws that prevent considering the specific needs of populations living in vulnerable situations. Limited capacities of the duty barriers for the fulfillment of their obligations. Deficient training of 	Qualitative approximation methodologies will be used: interviews with users of essential services, focus groups, samples; descriptive accounts; and distribution of resources analysis; among the different social groups of Women and Girls that shape a category.	To be defined
Girls, adolescents, young women and older indigenous and Afro- descendant adults.		 public officers regarding gender and inclusion. Lack of delimitation in responsibilities of the 	Reforms to legislation and public policy focused on	
Girls, adolescents, young people, women and older adult migrants.		multiple sectors involved in prevention, care, investigation,	intersectional discrimination against	
Girls, adolescents, young people, women and older adults with disabilities.		sanctions and redress of VAWG and femicide. - Limitation of financial	populations; awareness on the means of VAWG and femicide, and	
Human rights defenders.		and human resources to reach the	of vulnerability factors; training	
Women journalists		populations living in the most vulnerable	focused to raise awareness of the	
Women sex workers.		situations.	particular needs	
Adolescents, young people, women and older women, lesbians and trans women.		 Lack of available, clear and understandable information for each type of population at risk of VAWG and femicide. Prejudices and social norms that reinforce traditional gender 	of the populations exposed to VAWG and Femicide; capacity strengthening on specific violence; clear and efficient coordination mechanisms that	
Girls, adolescents, young people, women and older women in street situations.				
Adolescents, young people, women and older women with problems of drug use.		roles. Awareness of all the forms of VAWG, especially femicide. Generalization of 	allow a broader scope to include the populations in need; better managed budgets	
Women in prison, with children in their care in or outside prison.		actions and interventions without identifying	or consider and cover concrete needs; access to	
Young women, older women, domestic workers.		determinants of vulnerability in the populations.	specific quality essential services; ensuring inclusion of	
Adolescents, young people, women and older women with mental illness.			information of the populations living in the most vulnerable	

Women, adolescents, and young women living with HIV.	situations within the disaggregated registration of violence cases with gender perspective and human rights; empowerment and strengthening of CSO and specific women's movement; and communication campaigns directed to specific populations.
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VIII. RISK MANAGEMENT

(TABLE 2 IN ANNEX)

IX. CONSISTENCY AND ALIGNMENT WITH OTHER PROGRAMMES

The program strategy proposer per pillar is consistent with a series of programs that the agencies involved are currently implementing within their corresponding terms. A list of the initiatives is provided below:

Agency	Program/Initiative	Result (s)	Beneficiaries	Brief Description	Geographic Coverage
UN Women	Cities and Safe Public Spaces for Women and Girls	1, 2, 3 and 5	Women that use public spaces and/or public transport	Prevention and response to sexual harassment and other means of sexual violence in public spaces; thorough data generation on sexual violence, laws, and comprehensive policies to prevent and address sexual violence in public spaces, efficient investments and transformation of social standards.	Mexico City, Guadalajara, Puebla, Monterrey, and five municipalities of the metropolitan area, Torreon.
UN Women	Continuity of initiatives and projects to strengthen administrative records on cases of violence against WG thorough the justice chain	5	Women and girls in all national and sub-national scopes linked to the chain of justice	Creation of tools and reinforcement of the incorporation of a gender perspective in conceptual frameworks, records, data repositories, classifications, and production of VAWG indicators, including femicide violence, throughout the chain of justice.	State and federal level
UN Women	Global Center of Excellence for Gender Statistics (CEGS)	5	Women and girls in all scopes. National Statistical Offices, mechanisms for the advancement of women and	Developing and disseminating among users and producers of information, methodologies and geographic analyses on femicide, with the purpose of aiming prevention and support efforts and compliance with the SDG's.	Global, regional, national, and sub-national.

			other users and producers of information.		
UN Women	Evidence-based knowledge and analysis products for effects in public policies to prevent, address, sanction and eradicate VAWG.	1, 2, 3 and 5	Public policy makers and other information users	Development of a series of studies on femicide violence in Mexico, both nationally and in each of the 32 states. Analysis on femicide violence with an emphasis on girls and necropsy as an essential element for access to justice in cases of femicide.	National and sub-national.
UN Women	Femicide exhibition in " <i>Mexico, enough is</i> <i>enough</i> ! "	3	General public: 107,265 people	Exhibition as a homage to femicide victims and to promote public reflection on the problem of femicide	Mexico City
UN Women	Campaign "It is not for Men"	3	Persons that use the Mexico City Subway	The purpose of this campaign is to raise awareness among men on the sexual harassment endured by women and girls in public transportation in Mexico City	Mexico City
UNDP	Mainstreaming the gender perspective in Zacatecas	2, 4	Zacatecas State Government	Strengthening the operation of Centers for Assisting Victims of Violence and improving comprehensive care and support. Analyzing the methods in which they operate, with national and state mandates, and limitations. Quantitative and qualitative analysis on eight Centers for Assisting Women Victims of Violence and seven Centers for Women Development.	Zacatecas
OHCHR	Strengthening capacities of the staff of the Judicial Power, the law enforcement, the Executive Branch and the autonomous Public Human Rights Organizations (PHRO), to address gender- based cases of violence and sexual and reproductive rights	2	Judiciary Power officials, justice procurement officials, Executive Power officials, and OPADH officials	Providing technical assistance at a federal level to address cases on sexual and reproductive rights and femicide from a gender and human rights perspective.	National

OHCHR	Improve the capabilities and willingness of legislators and other authorities to adopt laws and public policies against discrimination by following a focus on human rights to reduce loopholes in the existing law	1,2	Legislators and officials from other government bodies	Incorporation of the human rights and gender perspective in the planning, programming, and design of public policies for combating VAWG, among which include monitoring and joint assessment with CSO's and other players of the AVGM implementation.	National
UNFPA	Unidas Crecemos ("Together we grow")	3	Adolescent women and girls	Strengthening of citizen rights among girls and adolescents, and facilitation of access to education and health services, through clubs in public community spaces, which provide training in human rights, gender equality, sexual and reproductive health, and prevention of violence.	Ciudad Valles, San Luis Potosí; Tapachula, Chiapas & Lerma, San Mateo Atenco & Ocoyoacac, State of Mexico
UNFPA	Comprehensive community development. Development of skills for life program regarding violence prevention through Promotion of Culture and Positive treatment, promoting healthy behaviors related to sexuality, nutrition and men empowerment.	3	Men, women, boys, and girls in rural municipalities with high rates of marginalization	Development of skills among men in rural and indigenous areas, to improve their conditions in terms of health, hygiene, sanitation, food, sexual and reproductive health. Promotion of fair treatment relationships from a cross-cultural and community intervention perspective.	739 communities in the state of Hidalgo.
UNFPA	National strategy for prevention of violence in dating relationships	3	Online phone service operators	Installation of a phone service line, development of a communication strategy of various applications promotions to contribute to the eradication of violence in dating relationships among young Mexicans, and the construction of violence-free relationships.	National

UNFPA	Implementation of the Essential Services Package for Women and Girls who were victims of violence	1, 3, 4	Women and girls in Guatemala, Peru, Uruguay, Panama, the Dominican Republic, and Costa Rica.	Shortening the gap between international agreements and the legal frameworks. Design, development, and assessment of services addressed to female violence survivors. Generation of coordinated and holistic responses among the various sectors.	Regional (Guatemala, Perú, Uruguay, Panama, the Dominican Republic, and Costa Rica)
UNFPA	Comprehensive model of intervention against sex trafficking of Women and Girls	1, 3	Women and girls victims of sexual trafficking (with an emphasis on indigenous populations).	Diagnosis on the sexual trafficking of women and girls, with an emphasis on indigenous groups of the Huasteca Potosina. Drafting of guides and manuals to strengthen public policy. Technical assistance in State Program formulation and review of the local regulatory frameworks.	San Luis Potosi
UNODC	Center of Excellence in Statistics	5	National Statistics Offices, other information users and producers, CSO's, and the Executive Power of states and municipalities.	Developing and disseminating victimization surveys among users and producers of information, with the purpose of steering prevention and support efforts and for compliance with the SDG0s.	Global, regional, national, and sub-national
UNODC	Gender and Justice	1,2,3,4,5	Executive and judicial power officials, police members, organized civil society.	Technical assistance to reinforce state capabilities (emphasis in AVGM declarations) to prevent, investigate, punish, and eradicate VAWG.	State
UNODC	Strengthening Program for Security in Vulnerable Groups.	2	Police officers and emergency call operators	Strengthening the capabilities of state public security institutions related to VAWG.	National
UNODC	Fortalecimiento de la Respuesta de la Policía y Atención a las Víctimas de Crímenes Basados en la Violencia	2	Police officers and emergency call operators	Providing technical training to reinforce the support of violence crime victims, with an emphasis in VAWG, addressing the effects of organized crime.	National
UNODC	Chuka	3	Boys and girls between 7 and 12 years of age	Videogame focused on preventing VAWG	Global

UNODC	Campaña Corazón Azul (Blue Heart Campaign)	3	Women	Awareness and prevention efforts on human trafficking with the #AQUIESTOY campaign	National
UNODC	Violence and Crime Prevention	3	Private sector	Technical assistance to strengthen private sector involvement in violence prevention.	National
UNODC	National Information System on Human Trafficking in Mexico (SINTRA)	5	Public institutions and civil society organizations	Computer system for systematization of human trafficking data in Mexico.	National
UNODC	National program for strengthening shelters that provide assistance to human trafficking victims in Mexico	3	Shelters that provide assistance to human trafficking victims	Accreditation of shelters and certification of staff to receive professional and homogeneous support.	National
UNICEF	Pilot program on family fostering for boys, girls, and adolescents temporarily separated from their families and caretakers.	4	Direct: 40 families; with a potential of reaching 500 boys, girls, and adolescents	Create family fostering models as per the LGDNNA, based on evidence, trained personnel, and specialized tools.	Mexico City, Morelos, Campeche, Tabasco, and Chihuahua
UNICEF	Global Alliance to End Violence against Boys, Girls, and Adolescents	2,6	Potential reach: 230,000 Boys, Girls, and Adolescents that have been exposed to violence	Create synergies among all social sectors and governments, assuming the priority to end all forms of violence against boys, girls, and adolescents, through the speedy implementation of priority efforts based on evidence and the INSPIRE initiative.	National, Baja California Sur, Chihuahua, Guerrero, & Tamaulipas
UNICEF	Model for preventing violence against Boys, Girls, and Adolescents in communities exposed to high violence rates	3	Currently: 700 Boys, Girls, and Adolescents; 200 teachers; and 300 parents In 2018: 4000 adolescents, 800 teachers, 1200 parents	Seeks to modify perceptions around violence and decrease acceptance as a breeding and educational practice within family, school, and community environments, through the training of teachers and parents, promotion of skills for life inside and outside the school, and community activities	Guerrero (Ixcateopan, Huitzuco, Atenango, Iguala, & Taxco)

UNICEF	Strengthening of the Offices for Protection of Boys, Girls, and Adolescents for the comprehensive protection and restitution of their rights.	2,4	Potential reach: 230,000 Boys, Girls, and Adolescents that have been exposed to violence	Strengthening the capabilities of the Offices for the Protection of Children and Adolescents to develop their duties concerning the procedure of special protection and legal representation of Boys, Girls, and Adolescents, through the drafting of procedures for operation and staff training.	National
UNICEF	Strengthening of assistance and emergency lines for the specialized identification, support, and channeling of Boys, Girls, and Adolescents victims of violence.	4	Potential reach: 230,000 Boys, Girls, and Adolescents that have been exposed to violence	Incorporate in work protocols and instructions of 911 operators the specialized channeling and support for Boys, Girls, and Adolescents that are identified with indications of violence.	National

X. MONITORING AND EVALUATION

According to the UNDG guide to support Country Teams in applying, in an integrated manner, the four programme principles (human rights, gender equality and women's empowerment, sustainability and resilience, and accountability) that support the United Nations Development Cooperation (UNDAF) Framework, the key questions to be formulated at the monitoring and evaluation stage will be re-examined to ensure the programs are monitored and the results of the evaluation are incorporated into the Current and future programs with the *Leave No One Behind* focus.

For the monitoring and evaluation of the CP, three modalities are considered:

- Baseline survey: a baseline survey will be carried out on the different components of the CP in the selected municipalities. Said baseline shall combine both the compilation of the statistical information available through official information sources, and specific information gathering exercises in the municipalities selected on information relevant to the initiative, especially on the available data that are not updated, available at the municipal level or do not incorporate relevant disaggregated variables. Given the focus of the CP on perceptions and practices, data from primary sources will also be collected;
- Monitoring implementation and relevant evaluations: throughout the implementation of the CP the RUNO (Recipient UN Organizations) will carry out a constant monitoring of the programmatic and financial implementation of the activities under its responsibility in accordance with the procedures and policies of the UN. This monitoring at an activity-level will serve as input to monitor the execution of the components for the pillar implemented by the lead Agencies of each pillar, which in turn will enhance the general monitoring of the initiative in charge of the Technical Coordination of the Program under the leadership of RCO and UN Women. Evaluations of some components of the program are expected, at the end of the execution of said components, with views to the systematization, consolidation of good practices and models, as well as their eventual replication. It is expected that other actors have a role in this process through the provision of relevant information for evaluations, complementary analysis on key issues and the systematization of lessons learned, good practices and models from their sectors, which could enhance and provide feedback the programming and advocacy

efforts of the Initiative. For the specific case of civil society, it is expected that the National Reference Group and the organizations that comprise it will support the monitoring efforts as defined in the TORs of the Group; and,

Mid-term and final evaluations of the CP: considering the results matrix of the program, and the
indicators and objectives provided, a mid-term and final evaluation will be carried out regardless of the
complete program, in charge of external consultants, in line with the guidelines and guides of the
Spotlight Initiative Secretariat, as well as the rules and policies of the United Nations Evaluation Group
(UNEG in English).

Among the foreseen information sources for verification of compliance the indicators of objectives and specified results, according to the activities that will be undertaken provided below:

- Documents of law initiatives, legal reforms, laws and policies related to the VAWG;
- public documents of development plans, action plans, including plans that contain assigned budgets;
- documents of annual work plans of the protection mechanisms against VAWG;
- documents that describe the consultation process and submission of proposals by women's human rights defenders;
- documentation of training processes for public officials, CSOs and movements of women, men, boys and girls, adolescents, and male aggressors;
- attendance lists for intra-extra-curricular programs and community programs on VAWG;
- lists of men and boys enrolled in gender transformative programs;
- media monitoring reports;
- lists of government service providers and documents that contain the services provided;
- lists of public records of information;
- lists of knowledge products developed and issued by the UN Agencies;
- lists of relevant actors to whom the knowledge products were distributed;
- lists of women's rights organizations, autonomous social movements and CSO; and,
- lists of women's movements and CSO that have UN products and femicide programs.

XI. INNOVATION

The Programme pursues to shift from a "business as usual" perspective to a collaborative and interagency approach, based on comparative advantage on experience, work in the field and capacity of the participating agencies, highlighting the operational efficiency and results-based approach.

The CP will be innovative due to:

- i. Its focus on municipalities, to act from local to national levels and not the other way around, as many of the programs have been implemented in the country. This will result in a consideration of the specific needs of each locality according to their particular context and, as a result, an intervention model that responds to specific problems will be developed;
- ii. municipalities with different contexts and problems will be chosen for the construction of a replicable intervention model in different countries and regions;
- iii. models of coordination will be generated among different government levels to achieve the effective implementation of actions at a federal state;
- iv. actions to prevent and address violence will be articulated, based on the experience of women, adolescents, girls and older women who have been invisible, such as human rights defenders, those with disabilities, migrants and indigenous women, among other women belonging to historically discriminated groups. The actions will be designed based on experiences that will also allow the identification of innovative approaches to serve the populations that have traditionally been left behind;
- conceptual frameworks and classifications will be generated with transversal perspectives that allow homologation and interoperability of quality data, which will serve as models replicable to other countries in the region in terms of VAWG;
- vi. the private sector (media and companies, among others) will be involved in the pillars of prevention, quality services, data registration and the strengthening of the women's movement;
- vii. The CP intervention will be based on a life cycle approach, which will enable addressing the different means and areas of violence that Women and Girls' face throughout its life course; and,
- viii. The implementation in Mexico as a selected country, the South-South cooperation, and triangular cooperation in the region allow sub-regional solutions to femicide and its correlation with common problems, such as organized crime, migration and human trafficking.

In terms of Operations, as identified in the reform proposal for repositioning the UN System to provide support to countries in compliance with Agenda 2030, and in adherence to the 2016 Quadrennial Comprehensive Policy Review (QCPR) of the activities operation for the development of the United Nations system, operational innovation for the Spotlight Initiative will start from the need to achieve a better cooperation for the system to offer better results for people.

Within the framework of the current definition of a Business Operations Strategy (BOS) at a country level; the Resident Coordinators Office will seek to position the Initiative so that the particular needs of the CP in operational matters are duly considered and incorporated into the BOS; it will furthermore seek to ensure greater effectiveness and efficiency in operations through shared personnel and avoiding duplication of expenses. In collaboration with the Interagency Operations Group, it will seek to establish long-term agreements (LTAs) that address the Program demands, once they are approved. Finally, in the event that positive progress is achieved with the establishment of an operational back office that provides services to the entire Country Team in Mexico, the operational structure of the initiative will be aligned and supported with that effort. The innovation component will go hand in hand with the Knowledge Management strategy to facilitate their identification, documentation and systematization based on evidence (see XIII Knowledge Management).

XII. KNOWLEDGE MANAGEMENT

To begin with, a task force shaped by the current focal points of each agency will be specified; eventually, it is expected to mobilize/designate economic resources to cover the hiring of specialized profiles for work support. Similarly, the technical coordinator will have to ensure and facilitate (among other tasks) the development of knowledge and its management throughout the program in the country. The initial task will be focused on defining a comprehensive knowledge management strategy that facilitates the capture, storage, exchange and adaptation of good practices and lessons learned based on evidence.

Some of the approaches that will be promoted in the framework of the Knowledge Management Strategy shall include:

- Carry out situational analyzes and robust diagnostics to understand the problems to be addressed and to be clear on the milestones that have already been achieved, what has not worked and the reasons why it has not worked;
- Identify knowledge gaps, determine needs and possible activities to address them;
- Ensure monitoring and evaluation (quantitative and/or qualitative, as appropriate) and adequate documentation of all Initiative activities, especially those with promising results through knowledge capture, case studies, videos, among others;
- Take advantage of the academic community knowledge, civil society organizations (CSOs), government at all levels and women's groups to communicate and enrich the proposed interventions and the completed evaluations, from a position of openness to the participation of multiple actors; and,
- Encourage creation of networks and knowledge exchange among the actors involved in the Initiative, including South-South Cooperation with the region on issues and practices with potential to be replicated.

Additionally, the training strategy considered in pillar 2 will be part of the knowledge management strategy; considering that the courses and training developed are sharable and replicable.

On the other hand, it is expected to adjust the proposed approaches once the specific guidelines of the Secretariat for Knowledge Management are received.

XIII. COMMUNICATION AND VISIBILITY

All CP communication and visibility will be aligned with the Global Plan of Visibility and Communications of the Spotlight Initiative which shall be implemented by the Resident Coordinator and by the United Nations recipients to ensure Program's visibility and how it contributes to the eradication of the femicide in the region. The visibility and communication strategy will be divided in two targets: to influence attitudes and promote change; and to increase the project's and donors' visibility. Further details are presented in Annex 2.

The Visibility and communication handbook for external actions of the EU has been reassumed for the development of the CP strategy in this matter



XIV. ANNEXES

TABLE 1 – PROGAMME'S RESULTS MATRIX

Refer to the detailed guidance on filling in this matrix in the Country Programme Development Guidance document, under the Monitoring and Evaluation section. This matrix should cover the full Country Programme scope as reflected in the Work Plan (Table 3 A).

OUTCOME 1 Legal frameworks and policies, based on evidence and according to the human rights standards on all forms of VAWG, are currently active and enforced through plans.							
Indicators	Information Source	Means of Verification	Organization in Charge				
	Global Outcome Indicator 1.1 Mexico has laws and policies on femicide that adequately respond to the rights of all women and girls, including exercise/access to SRHR, are evidence-based and in line with international HR standards and treaty bodies' recommendations.						
Output 1.1 Partners at federal, state and municipal level have strengthened evidence-based knowledge and capacities to assess gaps and draft new and/or strengthen existing legislations on femicide and regulations to articulate and jointly coordinate the							





protection mechanisms to provide an effective and coordinated response, in line with international standards				
1.1 1 Number of draft new and/or strengthened laws and/or policies on femicide and/or gender equality and non-discrimination developed that respond to the rights of women and girls facing intersecting and multiple forms of discrimination and are in line with international HR standards	Public documents on action plans and allocated budget	Review of public documents on action plans and allocated budget (checklist by state)	ONU Women OHCHR UNDP	
Indicator 1.1.3 Proportion of legal initiatives and/or policies on feminicide and/or gender equality and non-discrimination that have received meaningful contributions from human rights defenders.	Legal documents and initiatives for reform and policies	Review of initiative texts (checklists by state)	ONU Women OHCHR UNDP	
1.1.2 (Custom indicator) Existence of legal Initiatives and an Action Plan for the professionalization of public sector working on ending VAWG, including femicide, in line with international standards	Legal initiative documents and policies	Review of legal texts and policies in Mexico (checklists by state)	ONU Women OHCHR UNDP	
Output 1.2 Partners at federal, state and municipal have greater knowledge and awareness of human rights obligations and are able to generate institutional spaces for women's rights groups, CSOs and women human rights defenders to advance the human rights agenda				





Indicator 1.2.1 Number of legal initiatives and/or policies developed that guarantee the ability of human rights groups, OSCs, and women human rights defenders to advance the human rights agenda.	Documents on legal initiatives and/or policies Proposal inquiry /delivery process documentation	Review of the consistency of initiatives with the results of the proposal inquiry/delivery	ONU Women OHCHR UNDP	
Indicator 1.2.2 Number of legal initiatives and/or policies developed that guarantee the ability of human rights groups, CSO's, and women human rights defenders to advance the human rights agenda, that have received inputs from CSOs.	Documents on legal initiatives and/or policies Proposal inquiry /delivery process documentation	Review of the consistency of initiatives with the results of the proposal inquiry/delivery	ONU Women OHCHR UNDP	

OUTCOME 2. National and sub-national systems
and institutions plan, fund and deliver evidence-
based programmes that prevent and respond to
violence against women and girls including
femicide, including in other sectors.

Indicators	Information Source	Means of Verification	Organization in Charge	
Indicator 2.1 Existence of a functioning national and/or sub-national coordination and oversight mechanisms at the highest levels for addressing VAWG including femicide that include representation from marginalized groups			UNDP UNICEF OHCHR	





Indicator 2.2 Mexico allocate x% or more of national budget to the prevention and elimination of all forms of VAWG including femicide (X% to be defined during the inception phase)			UNDP UNICEF OHCHR	
Output 2.1 Public officials are better able to develop and deliver evidence-based programmes that prevent and respond to femicide, especially for those groups of women and girls facing multiple and intersecting forms of discrimination, including the gender alert.				
Indicator 2.1.6 Number of key government officials trained on human rights and gender-equitable norms, attitudes and behaviors towards women and girls, including for those groups facing intersecting and multiple forms of discrimination	Participation and attendance lists	Initial diagnostic	UNDP UNICEF	
Indicator 2.1.2 Number of key government officials with strengthened capacities to develop and deliver programmes that prevent and respond to VAWG including feminicide	Questionnaires and activities	Results of the preliminary and subsequent questionnaires and activity implementation reports	UNDP UNICEF	
Indicator 2.1.3 (custom): The Gender Alert is in place with systematized processes and a functional M&E system (only for Estado de México)		Initial diagnostic	UNICEF OHCHR	
Output 2.2 Strengthened coordination mechanisms, including the Mechanism for Alerting on Gender Violence against Women, involved in preventing, addressing, punishing, and repairing VAWG among institutions, government orders, and civil society organizations.				





Indicator 2.2.1 Proportion of supported multi- stakeholder coordination mechanisms established at the highest level and/or strengthened composed of relevant stakeholders, with a clear mandate and governance structure and with annual work plans.	Initial diagnostic Alert in course	Initial diagnostic	UNDP UNICEF	
Indicator 2.2.2 Proportion of national and sub-national multi-stakeholder coordination mechanisms that include representatives of groups facing multiple and intersecting forms of discrimination.	Initial diagnostic	Results of the preliminary and subsequent questionnaires and activity implementation reports	UNDP UNICEF	
Output 2.3 Partners at federal, state and municipal levels have greater knowledge, capacities and tools on gender-responsive budgeting to end VAWG including femicide				
Indicator 2.3.3 Number of key government officials with greater knowledge, capacities and tools on gender-responsive budgeting to end VAWG including feminicide	Initial diagnostic	Results of the preliminary and subsequent questionnaires and activity implementation reports	UNDP	

OUTCOME 3. Social standards, mindsets, and behaviors on general equality change at a community and individual level to prevent VAWG.				
Indicators	Information Source	Means of Verification	Organization in Charge	





Indicator 3.1 Percentage of people who think it is justifiable for a man to (subject) beat his wife/intimate partner (to violence), by sex and age.			UNFPA UNICEF, UNODC, UN Women	
Output 3.1: Evidence-based programmes, based on best practiced identified, are developed to promote gender-equitable norms, attitudes and behaviours, for in and out of school settings				
Indicator 3.1.1 Number of municipal interventions with daft new and/or strengthened Comprehensive Sexuality Education in line with international standards.	Institutional mapping at local level	Initial diagnostic	UNFPA	
Indicator 3.1.2 Number of young women and girls, young men and boys that participate in intraschool and extraschool programmes that promote standards, mindsets, and behaviors on gender equality and the exercise of rights, including reproductive rights.	Attendance lists	Attendance lists Results of the preliminary and subsequent questionnaires and activity implementation reports	UNFPA UNODC, UNICEF,	
Output 3.2 Community advocacy platforms are established/strengthened to develop strategies and programmes, including community dialogues, public information and advocacy campaigns, to promote gender-equitable norms, attitudes and behaviours, including in relation to women and girls' sexuality and reproduction, self-confidence and self-esteem and transforming harmful masculinities				
Indicator 3.2.1 Number of women, men, girls and boys who regularly attend community programmes to	Attendance lists	Attendance lists	UNFPA UNODC, UNICEF,	





promote gender-equitable norms, attitudes and behaviours, including in relation to women and girl sexuality and reproduction.		Results of the preliminary and subsequent questionnaires		
Indicator 3.2.3 Number of men and boys that regularly attend gender transformation programmes that address violent masculinities and violence among men against women and girls that are implemented in community centers, schools, and other relevant spaces.	List of men and children enrolled in gender transformation programmes.	Attendance lists Results of the preliminary and subsequent questionnaires Activity implementation reports	UNFPA UNODC, UNICEF, UN Women	
Output 3.3: Media and communication partners are better able to advocate for implementation of legislation and policies on ending VAWG including femicide and for gender-equitable norms, attitudes and behaviours and women and girls' rights				
Indicator 3.3.1 Number of news outlets that subscribes standards on ethical and gender sensitive reporting.	Media monitoring reports.	Media monitoring reports.	UNFPA UN Women	
Indicator 3.3.3 Number of new and other media stories/reports that sensitively report on VAWG/Femicide and GEWE more broadly.	Media monitoring reports.	Media monitoring reports.	UNFPA UNICEF, UN Women	
Indicator 3.3.4 Number of journalists better able to sensitively report on VAWG including femicide and GEWE more broadly	Number of journalist reached	Attendance lists	UNFPA	



OUTCOME 4. Women and girls that experience violence make use of essential, available, accessible, acceptable, and quality services, which include long-term recovery from violence.				
Indicators	Information Source	Means of Verification	Organization in Charge	
Indicator 4.1 Proportion of women, including those facing intersecting and multiple forms of discrimination, who report experiencing physical or sexual violence who seek help, by sector			UNFPA UNODC, UNICEF	
Output 4.1. Partners have better knowledge and capacity to deliver quality and coordinated essential services, including SRH services and access to justice, to women and girls' victims/survivors of violence (and their families when relevant), especially those facing multiple and intersecting forms of discrimination				





Indicator 4.1.9 Proportion of municipalities that have developed and/or strengthened guidelines or protocols for essential services that specifically address the needs of women and girls facing multiple and intersecting forms of discrimination (and/or their families, when relevant).	List of government service providers and documents that contain the services provided	Review of documents that contain the services provided and records on the servicing of cases according to the action protocols	UNFPA UNODC, UNICEF	
Indicator 4.1.Mexico developed or strengthened national guidelines or protocols in line with guides and tools for essential services.	List of government service providers and documents that contain the services provided	Review of conformity with national protocol documents, manuals, guides, and guidelines with guides and tools for essential services	UNFPA UNODC, UNICEF	
Indicator 4.1.2 Number of women and girls with access to programmes developed to integrate VAWG including femicide response into SRH, education and migration services.	List of women and girls victims of violence that have been treated	Revision of conformity with documents of national protocols, manuals, guides and tools for the essential services	UNFPA UNODC, UNICEF	
Output 4.2 Women and girls' survivors/victims of violence and their families are informed of and can access quality essential services, 23 including longer term recovery services and opportunities				

Including those representing groups facing multiple and intersecting forms of discrimination





Indicator 4.2.3 Number of administrative entities (Municipalities, States, National level) that design strategies for increasing the knowledge of and access to services for women and girls, including intersecting forms of discrimination.	Public de action pl	ocuments and ans	Programme	Monitoring	UNFPA, UNICE	F	
OUTCOME 5. Quality data, broken down a comparable at a global level on the variou forms of VAWG, are compiled, analyzed, employed in line with international standa achieve an impact on laws, policies, and programs	us and						
Indicators		Information So	ource	Means of Ve	rification	Organization in Charge	
Global Outcome Indicator 5.1 Proportion of VAWG/femicide, collected over time	countries	that have globall	ly comparable	e data on the p	prevalence (and in	ncidence, where ap	propriate) of
Global Indicator 5.2 Proportion of countries femicide) at the country level	with public	cly available data	a, reported or	n a regular bas	is, on various for	ms of VAWG/femici	de (at least on
Output 5.1 Relevant partners have strengthe capacities to regularly collect administrative related to VAWG including femicide							





Indicator 5.1.2 Existence of a system to collect VAW/HP administrative data, in line with international standards, across different sectors.	List of public information records	Review of the content of public information records	UN Women UNFPA UNODC	
Output 5.2: Quality prevalence and/or incidence data on VAWG is analyzed and made publicly available for the monitoring and reporting of the SDG target 5.2 indicators to inform evidence-based decision making				
Indicator 5.2.3 Number of government staff, including service providers from various sectors and human rights defenders for women, with reinforced capabilities for analysis and dissemination of information on the prevalence and/or incidence of VAWG	Training process documentation	Attendance lists Proofs of accreditation/participation Results of the preliminary and subsequent questionnaires	UN Women UNFPA UNODC	
Indicator 5.2.1 Number of knowledge products developed and disseminated among relevant players to inform of the decision-making process, based on evidence.	List of knowledge products developed and disseminated List of relevant players that received knowledge products	Texts of knowledge products developed and disseminated	UN Women UNFPA UNODC	

OUTCOME 6. Women rights groups, autonomous social movements, and relevant civil society organizations, including those that represents young individuals and groups that fight crosssectional forms of discrimination, impact and make progress more effectively in the elimination of VAWG



Indicators	Information Source	Means of Verification	Organization in Charge			
Global Outcome Indicator 6.1 Proportion of countries where women's rights organizations, autonomous social movements and relevant civil society organizations, increase their coordinated efforts to jointly advocate on femicide.						
representing youth and groups facing intersecting form femicide.						
Output 6.1 Women's rights groups and relevant CSOs, have increased opportunities and support to share knowledge, network, partner and jointly advocate for GEWE and ending VAWG including femicide with relevant stakeholders at sub-national, national, regional and global levels						
Indicator 6.1.4 Number of women rights groups, networks, and relevant CSO's with strengthened capabilities to form networks, partnerships, and joint impact on the progress to eradicate feminicide at a local, national, regional, and global level.	List of women rights organizations, autonomous social movements, and OSCs	Review of documents provided by women rights organizations, autonomous social movements, and OSCs that denote a greater presence and representation	UN Women OHCHR			
Indicator 6.1.2 Number of official dialogues with relevant government authorities with the meaningful participation of women's rights groups and relevant CSOs, including representatives of groups facing multiple and intersecting forms of discrimination	Training process documentation.	Attendance lists Proofs of accreditation/participation Results of the preliminary and subsequent questionnaires	UN Women OHCHR			



BLE 2 - PROGRAMME RISK MANAGEMENT MATRIX

Risks	Risk Level: Very high High Medium Low (Likelihood x Impact)	Likelihood: Almost Certain - 5 Likely - 4 Possible - 3 Unlikely - 2 Rare – 1	Impact: Extreme – 5 Major - 4 Moderate - 3 Minor - 2 Insignificant - 1	Mitigating measures	Unit/Person in Charge
		Con	itextual risks		
Inadequate or incomplete political/legal framework, since approval of the necessary reforms has not been achieved; or adequate framework, but only partially complied with.	High	Possible	Moderate	 ✓ Develop a lobbying and communication strategy to promote the reform of regulations and laws with discriminatory measures that affect VAWG. ✓ Strengthen the national and statewide systems to effectively prevent and respond to VAWG. ✓ Support follow-up efforts on the application of legislation from a civil society standpoint to promote accountability and citizen monitoring. 	Spotlight Mexico
Organizations with a conservative approach take a stance against the initiative	Medium	Unlikely	Minor	 Support right holders and civil society through campaigns, community mobilization, education, and development of skills, for the obligation holders to be accountable for their responsibilities. Maintain an open dialogue with conservative organizations. Strengthen the capabilities of women movements to participate in official delegations before international and national mechanisms for the protection of human rights to shed a light on femicide and VAWG. 	Spotlight Mexico





Environments with organized crime and highly-violent environments with presence of gangs and other irregular armed groups	High	Possible	Major	\checkmark	Community mobilization to prevent VAWG. Recovery of public spaces through the strengthening and promoting of leadership among women and girls.	Spotlight Mexico
		Prog	ramme risks			
The CP is not completely funding to achieve all deliverables due to the lack of necessary resources (additional resources to those allocated by the EU).	High	Possible	Major	~	Develop and implement a resource mobilization strategy to attract funds for the Spotlight CP.	Spotlight Mexico Mexican Government
Lack of technical, financial, and human resources, even to improve the provision of services.	High	Possible	Major	\checkmark	Diversify sources of funding to fill in the cost gaps; guaranteeing a funding and sustainability strategy from day one Influence budgets for transformation, efficiently and labelled, related to VAWG and gender perspective. Analyze the budgetary needs to combat VAWG and define a lobbying strategy for allocation of sufficient resources.	Spotlight Mexico
		Instit	tutional risks			





Weakened or co-opted civil society	Medium	Possible	Minor	 ✓ Promote and strengthen local leaders, base organizations, and local networks of cation for preventing VAWG. ✓ Support adolescent networks for them to participate in broad strategies of prevention of violence and gender violence.
Weak, fragmented, and poorly-capable institutions	High	Probable	Moderate	 ✓ Promote professionalization of public services with functions related to VAWG, as well as mechanisms for transparency, accountability, and assessment of their duties. ✓ Create strategies to improve the response capabilities of relevant coordination mechanisms, as well as to provide follow-up and monitoring on their integration and joint efforts. ✓ Promote the institutionalization of the "Package of Special Services for Women and Girls that are Victims of Violence"
		Fid	uciary risks	
Funding from concerned players (particularly CSO's) and national partners have the potential of providing incentives for leisure activities.	Low	Rare	Minor	✓ Funding for base CSO's under pillar 6 will become operational through the UN Fiduciary Fund to Eliminate Violence against Women, which will be used to channel resources to the CSO's based on an open and transparent process. Spotlight Mexico



Assumptions:

- ✓ No significant change in the political status of the country and states will impact the implementation of Spotlight.
- ✓ The Spotlight Initiative has received significant political and administrative support, which facilitates participation and commitment by the Mexican Government, despite the rotation of officials.
- There is a significant national commitment, which includes the allocation of resources to guarantee sustainability and long-term impact of the Program and general efforts.
- ✓ There is a significant national commitment to the promotion of gender equality and empowering of women and girls.



 TABLE 3: BUDGETS – see excel document attached.

Once completed, the following tables will be added to this document.

Table 3 A – WORK PLAN

- Table 3 B BUDGET BY UNDG CATEGORY
- Table 3 C BUDGET BY OUTCOME
- Table 3 D ADVANCE PRE-FUNDING

ANNEX 1: Multi-stakeholder engagement in the Country Program development process

For each meaningful consultation undertaken, including validation workshops, provide the list of stakeholders engaged in the Country Program Development process and their key recommendations following this format.

Consultation 1: Establishment of the interim CSO reference Group, 11 May 2018

Key recommendations: Given the different realities and normative schemes within the municipalities selected for implementation, the group positioned the importance of establishing local CSO reference groups.

Name of organization/agency	Name and title of representative	Area of focus of work	Type of organization (civil society organization, government, EU delegation, academia, etc.)	Dates of consultations
Afectividad y Sexualidad A.C. (Guardianes)	María del Rosario Alfaro Martínez	Women's rights/ violence prevention	CSO	11 May 2018
Asociación para el Desarrollo Integral de Personas Violadas A.C.	Laura Martínez Rodríguez	Women's rights/ violence prevention	CSO	11 May 2018
Balance, Promoción para el Desarrollo y Juventud, A.C	Oriana López Uribe	Women's rights/ violence prevention	CSO	11 May 2018
Católicas por el Derecho a Decidir, A.C.	María Consuelo Mejía Piñeros	Women's rights/ violence prevention	CSO	11 May 2018
Centro de Atención a la Mujer Trabajadora de Chihuahua A.C.	Martha Teresa González Rentería	Women's rights/ violence prevention	CSO	11 May 2018
Centro de Derechos Humanos de las Mujeres	Alma Gómez	Women's rights/ violence prevention	CSO	11 May 2018
Centro de Derechos Humanos de las Mujeres	Ruth Fierro Pineda	Women's rights/ violence prevention	CSO	11 May 2018
Centro Fray Julián Garcés DH y Desarrollo local A.C.	Alejandra Méndez Serrano	Women's rights/ violence prevention	CSO	11 May 2018
Childfund México	Sonia Irene Bozzi	Women's rights/ violence prevention	CSO	11 May 2018
Colectivo de Investigación, Desarrollo y Educación entre Mujeres A.C.	Mayela García	Women's rights/ violence prevention	CSO	11 May 2018

Comisión Mexicana de Defensa Y Promoción de los Derechos Humanos, A.C.	Olga Guzmán Vergara	Women's rights/ violence prevention	CSO	11 May 2018
Comité de América Latina y el Caribe para la Defensa de los Derechos de la Mujer	Lupita Ramos	Women's rights/ violence prevention	CSO	11 May 2018
Consorcio para el diálogo parlamentario DF	Daptnhe Cuevas	Women's rights/ violence prevention	CSO	11 May 2018
Consorcio para el Diálogo Parlamentario y la Equidad Oaxaca A.C.	Yesica Sánchez Maya	Women's rights/ violence prevention	CSO	11 May 2018
Coordinación Nacional de Mujeres Indígenas	Norma Donjuan	Women's rights/ violence prevention	CSO	11 May 2018
Documenta	Ángel M. Salvador	Women's rights/ violence prevention	CSO	11 May 2018
Elige, Red de Jóvenes por los Derechos Sexuales y Reproductivos, A.C.	Nayeli Yoval Segura	Women's rights/ violence prevention	CSO	11 May 2018
Equidad de Género, Ciudadanía, Trabajo y Familia A.C.	María Eugenia Romero Contreras	Women's rights/ violence prevention	CSO	11 May 2018
Equis: Justicia para las Mujeres A.C.	Ana Pecova	Women's rights/ violence prevention	CSO	11 May 2018
Fundación Arcoíris por el Respeto a la Diversidad Sexual A.C.	Gloria Careaga	Women's rights/ violence prevention	CSO	11 May 2018
Fundación Juconi, A.C	María Isabel Crowley	Women's rights/ violence prevention	CSO	11 May 2018
Fundación Mexicana de Reintegración Social, A.C. (REINTEGRA)	Jimena Cándano	Women's rights/ violence prevention	CSO	11 May 2018
Gendes, género y desarrollo A.C.	Mauro Antonio Vargas Urías	Women's rights/ violence prevention	CSO	11 May 2018
Gente Diversa de Baja California A.C.	Rebeca Maltos Garza	Women's rights/ violence prevention	CSO	11 May 2018
Inclusión Ciudadana, A.C.	Nelia Mercedes Bojórquez Maza	Women's rights/ violence prevention	CSO	11 May 2018

Iniciativa Ciudadana y Desarrollo Social A.C. (INCIDE)	Clara Jusiman Rapaport	Women's rights/ violence prevention	CSO	11 May 2018
Instituto de Liderazgo Simone de Beauvoir	Ximena Andión	Women's rights/ violence prevention	CSO	11 May 2018
Instituto Guerrense de Derechos Humanos	Silvia Castillo	Women's rights/ violence prevention	CSO	11 May 2018
Instituto Justicia y Derechos Humanos S.C.	Patricia Olamendi	Women's rights/ violence prevention	CSO	11 May 2018
International Planned Parenthood Federation/Mexico Office (IPPF/WHR)	Marissa Billowits	Women's rights/ violence prevention	CSO	11 May 2018
Justicia para Nuestras Hijas	Norma Ledezma	Women's rights/ violence prevention	CSO	11 May 2018
Mujeres en Cadena por una Vida Digna A.C.	Guadalupe Chávez	Women's rights/ violence prevention	CSO	11 May 2018
Observatorio Ciudadano Nacional del Feminicidio	María de la Luz Estrada	Women's rights/ violence prevention	CSO	11 May 2018
Planeación y Desarrollo S.C.	Angélica Garnica Sosa	Women's rights/ violence prevention	CSO	11 May 2018
Radical Libre, Grupo de Acción A.C.	Alma Hernández Arévalo	Women's rights/ violence prevention	CSO	11 May 2018
Red de apoyo a Mujeres Municipalistas A.C	Laura Inés López Padilla	Women's rights/ violence prevention	CSO	11 May 2018
Red de jóvenes indígenas de Centroamérica y México	Dalí Angel	Women's rights/ violence prevention	CSO	11 May 2018
Red Macuilxóchitl de la Montaña	María Antonia Ramírez Marcelino	Women's rights/ violence prevention	CSO	11 May 2018
Red Mesa de Mujeres de Ciudad Juárez, A.C.	Imelda Marrufo Nava	Women's rights/ violence prevention	CSO	11 May 2018
Red Mesoamericana Mujer Salud y Migración	María de los Ángeles Diana Damián	Women's rights/ violence prevention	CSO	11 May 2018
Red por los Derechos de la Infancia en México	Verónica María Morales	Women's rights/ violence prevention	CSO	11 May 2018

Salud Integral para la Mujer A.C. (SIPAM) - migración y servicios	Diana García Ordóñez	Women's rights/ violence prevention	CSO	11 May 2018
Save the Children en México	José Miguel Macias Cruz	Women's rights/ violence prevention	CSO	11 May 2018
Semillas, Sociedad Mexicana Pro Derechos de la Mujer	Laura García	Women's rights/ violence prevention	CSO	11 May 2018
Servicios a la Juventud (SERAJ)	Gustavo Hernández Verastíca	Women's rights/ violence prevention	CSO	11 May 2018
Tech Palewi, A.C.	Ana Gladys Vargas Espínola	Women's rights/ violence prevention	CSO	11 May 2018
The Hunger Project México	Lorena Vázquez Ordaz	Women's rights/ violence prevention	CSO	11 May 2018
Transversal	Marina Diaz	Women's rights/ violence prevention	CSO	11 May 2018
World Vision México	Silvia Novoa Fernández	Women's rights/ violence prevention	CSO	11 May 2018
Red Nacional de Refugios	Wendy Figueroa	Women's rights/ violence prevention	CSO	11 May 2018

Consultation 2: National Workshop to integrate the CPD, 30 May 2018 Key recommendations: Identification of main activities and workstreams for the CPD to be validated and completed at the local consultations.

Name of organization/agency	Name and title of representative	Area of focus of work	Type of organization (civil society organization, government, EU delegation, academia, etc.)	Dates of consultations
SIPAM	Guadalupe Julián Chavez	Women's rights/ violence prevention	CSO	30 May 2018
Coordinadora Nacional de Mujeres Indígenas	Laura Hernández Pérez	Women's rights/ violence prevention	CSO	30 May 2018
Fundación Arcoíris por el Respeto a la Diversidad Sexual	Gloria Careaga	Women's rights/ violence prevention	CSO	30 May 2018
CONAVIM	Mirta Rocha	Women's rights/ violence prevention	Government	30 May 2018
INMUJERES	Tania Grisel Arriaga	Women's rights/ violence prevention	Government	30 May 2018

INEGI	Eva Gricela Ramírez	National and subnational statistics	Government	30 May 2018
AMEXCID	Claudia René Lara	International cooperation for development	Government	30 May 2018
IPAS México, A.C.	Fernanda Díaz de León	Women's rights/ violence prevention	CSO	30 May 2018
SRE	Jorge López Castro	International relations	Government	30 May 2018
Instituto Nacional para el Federalismo y el Desarrollo Municipal	Nancy Bernal Zetina	National and subnational institutions	Government	30 May 2018
Equis, Justicia para las Mujeres	Alejandra Padilla	Women's rights/ violence prevention	CSO	30 May 2018
SIPINNA	Verónica Valero Arce	Child's rights	Government	30 May 2018
World Vision México	Pierre Coupeau	Women's rights/ violence prevention	CSO	30 May 2018
Equidad de Género, Ciudadanía, Trabajo y Familia, A.C.	Lydia Miranda	Women's rights/ violence prevention	CSO	30 May 2018
Red Nacional de Refugios, A.C.	Pilar Garibay Serrano	Women's rights/ violence prevention	CSO	30 May 2018
Fundación Juconi, A.C.	Dichema Anlleu	Women's rights/ violence prevention	CSO	30 May 2018
Red Mesa de Mujeres de Ciudad Juárez	Imelda Marrufo	Women's rights/ violence prevention	CSO	30 May 2018
Delegación de la Unión Europea en México	Natalia Barreto	International Cooperation	EU Delegation	30 May 2018
Balance, A.C.	Oriana López Uribe	Women's rights/ violence prevention	CSO	30 May 2018
Grupo de Acción por los Derechos Humanos y la Justicia Social, A.C.	Karla Micheel Salas	Women's rights/ violence prevention	CSO	30 May 2018
Senado de la República	Carmen López Hernández	Policy frameworks	Government	30 May 2018
Asociación para el Desarrollo de las Personas Violadas, A.C.	Adriana Núñez Sánchez	Women's rights/ violence prevention	CSO	30 May 2018
Save the Children	Ivonne Piedras	Women's rights/ violence prevention	CSO	30 May 2018

REDIM	Ernesto Silva Hernández	Women's rights/ violence prevention	CSO	30 May 2018
INMUJERES	Pablo Navarrete	Women's rights	Government	30 May 2018
British Council	Jennifer Cosgrave	International Cooperation	EU Delegation	30 May 2018
World Vision México	Malcom Aquiles	Women's rights/ violence prevention	CSO	30 May 2018
Child Fund México	Icker Cogordan	Women's rights/ violence prevention	CSO	30 May 2018
Secretaría de Educación Pública	Pablo Guido Olivares	Education	Government	30 May 2018
CIMAC	Cirenia Celestino Ortega	Women's rights/ violence prevention	CSO	30 May 2018
Fundación Juconi, A.C.	Isabel Crowley	Women's rights/ violence prevention	CSO	30 May 2018
Balance, A.C.	Libertad López Olivera	Women's rights/ violence prevention	CSO	30 May 2018
Gendes, A.C.	Patricia Carmona Hernández	Women's rights/ violence prevention	CSO	30 May 2018
World Vision	Tonatiuh Magos	Women's rights/ violence prevention	CSO	30 May 2018
INEGI	Eva Ramírez Rodríguez	National and subnational statistics	Government	30 May 2018
INMUJERES	Raúl Correa Méndez	Women's rights	Government	30 May 2018
Justicia, Derechos Humanos y Género, A.C.	Rodolfo Domínguez	Women's rights/ violence prevention	CSO	30 May 2018
Católicas por el Derecho a Decidir	Paula Sánchez Mejorada	Women's rights/ violence prevention	CSO	30 May 2018
Instituto de Justicia	Claudia Isabel Barrón	Women's rights/ violence prevention	CSO	30 May 2018

Consultation 3: Local Workshop in Estado de Mexico to integrate the CPD, 12 June 2018 Key recommendations: Validation and completion of main activities and workstreams for the CPD.

Name of organization/agency		Area of focus of work	Type of organization (civil society organization, government, EU delegation, academia, etc.)	Dates of consultations
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CIEG – Universidad Autónoma del Estado de México	Mariana G. Osornio	Women's rights	Academia	12 June 2018
SE-SIPINNA Estado de México	Guillermo Neri	Girls's rights	Government	12 June 2018
SE-SIPINNA Estado de México	Olga Pérez	Girls's rights	Government	12 June 2018
Secretaría de Justicia	María Luisa Esquivel	Judiciary	Government	12 June 2018
CEMyBS	Marco Antonio Tenorio	Women's rights/ violence prevention	Government	12 June 2018
SSEM	Sandra E. Vara	Security	Government	12 June 2018
SSEM	Francisco Javier Enríquez	Security	Government	12 June 2018
Secretaría del Trabajo	Alicia Trejo	Economics	Government	12 June 2018
IMCA	María del Carmen Fuentes	Health		12 June 2018
IMEJ	Anamely Mendieta	Women's rights		12 June 2018
SEDECO	Mayte Goyarza	Economics	Government	12 June 2018
CEMyBS	Karem Santa Cruz	Women's rights/ violence prevention	Government	12 June 2018
DH Zeferino Ladrillero	Citlalli Cleto Bustamente	Women's rights/ violence prevention	CSO	12 June 2018
IEEM	Rocío Álvarez		Government	12 June 2018
Mujeres, Democracia y Ciudadanía, A.C.	Rosa María López	Women's rights/ violence prevention	CSO	12 June 2018
DIFEM	Leonor Rosas Sánchez	Women's rights/ violence prevention	Government	12 June 2018
INM Naucalpan	Martha Moya	Women's rights/ violence prevention	Government	12 June 2018
Instituto de Salud del Estado de México	Berenice Rangel	Health	Government	12 June 2018
Consejo Estatal para el Desarrollo Integral de los Pueblos Indígenas	Mario Alejandro Reyes	Inclusion	Government	12 June 2018
Secretaría de Educación del Estado de México	Carlos A. Carmona	Education	Government	12 June 2018

Instituto de Salud del Estado de México	Miguel Ángel Martínez	Health	Government	12 June 2018
Centro Anáhuac de Estudios de la Mujer	María de la Luz Anaya	Women's rights	Academia	12 June 2018
Secretaría de Cultura	Cony Valverde Vilchis	Culture	Government	12 June 2018
CIEG UAEMEX	Rocío Álvarez Miranda	Women's rights	Academia	12 June 2018
Secretaría de Seguridad	Erika García Velázquez	Security	Government	12 June 2018
SEDAGRO	Areli Jiménez	Inclusion	Government	12 June 2018
Instituto Mexiquense del Emprendedor	Karla Rosa Salinas	Economic	Government	12 June 2018
CEMyBS	Lenica García	Women's rights/ violence prevention	Government	12 June 2018
COPLADEM	Sofía Espinoza	Planning	Government	12 June 2018
Mujeres, Democracia y Ciudadanía	Luis Alberto Morales	Women's rights/ violence prevention	CSO	12 June 2018
Comisión de Atención a Víctimas	Viridiana Martínez Pérez	Violence prevention	Government	12 June 2018
Secretaría de Comunicaciones	Brenda Briseida Barajas	Communications	Government	12 June 2018
DIFEM	Karina Luna Gómez	Girls rights	Government	12 June 2018
Secretaría de Educación	Lizeth Bernal López	Education	Government	12 June 2018
Secretaría de Justicia y DDHH	Alejandro González	Justice	Government	12 June 2018
Secretaría del Trabajo	Román Ortega González	Economics	Government	12 June 2018
CEMyBS	Marisol Zarco	Women's rights/ violence prevention	Government	12 June 2018
CEMyBS	Alejandra Peralta	Women's rights/ violence prevention	Government	12 June 2018
CEAVEM	Aída López	Violence Prevention	Government	12 June 2018
SEDESEM	Esteban Campuzano	Inclusion	Government	12 June 2018
InfoEM	Adrián León Arce	State and municipal statistics	Government	12 June 2018
Secretaría de Salud	José Alberto Ángeles	Health	Government	12 June 2018

Secretaría de Desarrollo Urbarno	Julieta Mendoza	Inclusion	Government	12 June 2018
Poder Judicial	Ma. Remedios Monroy	Justice	Government	12 June 2018
Ayuntamiento de Naucalpan	Juan Carlos Flores	Inclusion	Government	12 June 2018
Fiscalía del Estado de México	Irma Millán Velázquez	Justice	Government	12 June 2018
INMUJERES	José Luis Peña	Women's rights/ violence prevention	Government	12 June 2018
Comisionado de Búsqueda	Sol Salgado	Justice	Government	12 June 2018
CMDPDH	Carolina Nieto	Women's rights/ violence prevention	CSO	12 June 2018
Observatorio Ciudadano Nacional del Feminicidio	Anayeli Pérez	Women's rights/ violence prevention	CSO	12 June 2018
DIF Estado de México	Norma Angélica Miranda	Girls rights	Government	12 June 2018
Tejiendo un Sueño, A.C.	Sandra Lucía Ruíz	Women's rights/ violence prevention	CSO	12 June 2018
Ayuntamiento de Ecatepec	Lilia González Serna	Inclusion	Government	12 June 2018
CONAVIM	Mirta Rocha	Violence prevention	Government	12 June 2018
Yalocihuatil	Hermelinda López	Women's rights/ violence prevention	CSO	12 June 2018

Consultation 4: Local Consultation – Workshop, Spotlight Initiative **Key recommendations:** Generate legitimacy and a sense of ownership for Spotlight in Chihuahua by the different stakeholders involved through inclusive and participatory processes in the implementation of the initiative.

Name of organization/agency		Area of focus of work	Type of organization (civil society organization, government, EU delegation, academia, etc.)	Dates of consultations
Fundación Comunitaria de la Frontera Norte	Mónica Chavira Espino	Women's rights/ violence prevention	CSO	June 13, 2018
Centros de Justicia para las Mujeres	Rocío Ivonne Ontiveros Minjarez	Women's rights/ violence Prevention	Government	June 13, 2018

Centros de Justicia para las Mujeres		Women's rights/ violence Prevention	Government	June 13, 2018
Congreso del Estado	Angelina Yadira Aguirre Nájera	Policy frameworks	Government	June 13, 2018
Comisión Ejecutiva de Atención a Víctimas	Blanca Bustillos	Women's rights/ violence Prevention	Government	June 13, 2018
Unión Europea Delegación México	Natalia Barreto	International Cooperation	EU delegation	June 13, 2018
Unión Europea Delegación México	Elefteria Pertinidou	International Cooperation	EU delegation	June 13, 2018
ICH Mujeres	Marco Pizarro	Women's Rights	Government	June 13, 2018
FEM – FGE	Wendy Paola Chávez	Justice	Government	June 13, 2018
FEM – FGE	Laura Irene Moreno	Justice	Government	June 13, 2018
ICH Mujeres	Vianei Salas Rodríguez	Women's Rights	Government	June 13, 2018
Instituto Estatal de Seguridad Pública	Juan Antonio Michel de Salazar	Justice	Government	June 13, 2018
SFP	Erika Santillana	Institutional strenghtening	Government	June 13, 2018
Secretaría de Desarrollo Social	Víctor Quintana	Social Development	Government	June 13, 2018
Justicia para Nuestras Hijas AC	Viviana Batista	Women's rights/ violence Prevention	CSO	June 13, 2018
ICH Mujeres	Marcela Garay	Women's Rights	Government	June 13, 2018
Programa Compañeras	Jocelyn Hernández	Women's rights/ violence Prevention	CSO	June 13, 2018
Congreso del Estado	Lucero Espíndola	Policy frameworks	Government	June 13, 2018
SFP	Patricia López		Government	June 13, 2018
Mujeres por México en Chihuahua AC	Yolanda Vázquez	Women's rights/ violence Prevention	CSO	June 13, 2018
Instituto Estatal de Seguridad Pública	Pablo Camacho	Justice	Government	June 13, 2018
Instituto Chihuahuense de la Juventud	Bricia Ortiz	Youth	Government	June 13, 2018
Red de Discapacidad	Cristina Tavira	Women's rights/ violence Prevention	CSO	June 13, 2018

SEEECH	Abraham Pérez	Women's rights/ violence Prevention	CSO	June 13, 2018
Procuraduría de Protección a NNA	Luis Enrique Harris	Women's rights/ violence Prevention	Government	June 13, 2018
Red de Mujeres	Itzel González	Women's rights/ violence Prevention	CSO	June 13, 2018
Secretaría de Salud de Chihuahua	Daisy Acevedo	Health	Government	June 13, 2018
Sedatu	Lucía Chavira	Social development	Government	June 13, 2018
Fiscalía General del Estado	Irma Villanueva	Justice	Government	June 13, 2018

ANNEX 2: Communication and Visibility Plan

The CP communication and visibility strategy will follow the Spotlight Secretariat's guideline to promote a unified United Nations interagency image.

A- Objectives

1. Overall communication objectives

- a. To highlight the problem of the VAWG, and how it can get femicide as a consequence, in the public opinion; and,
- b. To position the Spotlight Initiative on the public, political and media agenda as a program that seeks to prevent and eradicate femicide.
- 2. **Target groups:** decision makers at federal, subnational and municipal level, opinion leaders, national and local mass media and private sector, women's movements, defenders of Women and Girls' rights, academia, CSO, girls, boys and adolescents, young people, women and men.
- 3. Specific objectives for each target group, related to the action's objectives and the phases of the Country Programme cycle
 - a. To ensure that target populations are aware of the Spotlight Initiative and the work carried out by the United Nations and the EU within this initiative to overcome and prevent VAWG, with emphasis on femicide;
 - b. To create awareness among decision-makers on the importance of the Spotlight Initiative and the need to prevent and eradicate VAWG to fight femicide;
 - c. To involve opinion leaders within the Initiative to achieve placing it on the public agenda;
 - d. To engage the media in the issue and seek to become promoters and allies of the Initiative; and,
 - e. Engage the private sector and seek to become allies of the Initiative

B- Communication Activities

- 4. Main activities that will take place during the period covered by the communication and visibility plan
 - a. Development of a creative concept and a narrative that allows to place the theme and the Initiative in the public imagination. This will include elements such as the definition of a hashtag, a slogan, look and feel, etc.;
 - b. Development of common key messages around the Initiative in line with the of Communicating as One and SDG guidelines;
 - c. Development of key messages that position the prevention of femicide and VAWG,

as well as their specific approaches from the mandate of each agency;

- d. Development of a specific dissemination plan for the launch of the Initiative, which each agency can subsequently promote, within times and spaces programmed on the VAWG and femicide matters. The plan will include traditional media and digital media;
- e. Production and dissemination of audiovisual materials; and,
- f. High level event with the highest government authorities' participation to present the Initiative to the media and the community involved.

5. Communication tools selected

- a. Traditional media plan with interviews with designated spokespersons talking about the Initiative with emphasis on the Initiative pillars;
- b. Press releases;
- c. Social networks package with the messages described in section 4;
- d. Opinion column written by different representatives of the agencies and opinion leaders, placed in the spaces to which each agency has access;
- e. Partnerships with key digital platforms;
- f. Newspaper investigation reports on the subject;
- g. Audiovisual materials (radio and TV spots, gifs, banners, etc.) and infographics to simplify information; and,
- h. Call to the public (social networks) to viralize the initiative.

6. Completion of the communication objectives

- a. Number of mentions of the Initiative in traditional media and equivalent estimated economic amount (media monitoring company required); and,
- b. Social networks scope (engagement, reach, views, interactions, etc.). Monitoring company in social networks required.

XV. PHASE II ADDENDIUM TO MEXICO COUNTRY PROGRAMME DOCUMENT

Programme Partner(s)

Government: The National Commission to Prevent and Eradicate Violence against Women (CONAVIM), the National Institute for Women (INMUJERES) and the Ministry of Foreign Affairs (MoFA), which acts as liaison between national and international bodies.

CSOs: Community-based non-governmental organizations and feminist collectives, civil society organizations working on gender equality and the rights of women, adolescents, and girls.

RUNOS: UN Women, UNFPA, UNDP, UNODC and OHCHR.

Associated Agency: UNICEF

Programme Description: (5-10 lines)

Inter-institutional programme to strengthen, complement and support mechanisms, programmes, and initiatives from the federal, state (3 states), and municipal (5 municipalities) levels aimed at preventing, addressing, and eradicating femicide and other forms of violence against women, girls and adolescents (VAWGA) in Mexico. For Phase II, a consultation process was carried out to review the priorities established by the federal and local governments and civil society organizations, defining lines of work aimed at generating concrete results in: 1) Legislation, to support and accompany state ongresses and municipal councils in the incorporation of international standards on VAWGA and access to justice in legal frameworks, and the budgeting of resources for the prevention and elimination of VAWGA at the municipal level 2) Prevention, to provide technical assistance for the implementation of the Comprehensive Primary Prevention Model developed by the federal government, including community and school prevention schemes for the consolidation of safe environments; 3) Attention, to support the strengthening of the Federal Model for the Comprehensive Attention and Protection of Women, Girls, and Adolescents victims of violence, including strengthening the capacities of personnel in the health, police, judicial, and social sectors, in order to be able to implement adequately the Essential Services Package; 4) Data and knowledge management to continue working on the strengthening of institutional capacities for the analysis, interpretation and use of data for the early identification of femicide risk; and 5) Civil Society to provide financial support and training to Civil Society Organizations, prioritizing women's organizations, community organizations and feminist collectives in the target territories.

Programme Location (provinces or priority areas):

- State of Mexico (Naucalpan and Ecatepec);

- Chihuahua (Ciudad Juárez and Chihuahua);

- Guerrero (Chilpancingo).

1. Context update and key focus area

Changes in context

The COVID-19 pandemic has redefined the social and economic context in Mexico, revealing new challenges that demand an immediate response to contain its impact and negative effects on the rights of women, girls, and adolescents, including the increase and diversification of Violence Against Women and Girls (VAWGA): According to data from the Executive Secretariat of the National Public Security System, a total of 3,741 violent deaths of women occurred in 2020. The above positions 2020 as the second deadliest year for women, girls, and adolescents in the last five years, after 2019. Domestic violence increased by 4.7% in 2020 compared to the previous year, while gender violence crimes showed an increase of 21.48%. Mexico's 911 line, also in 2020, received nationwide 260,067 emergency calls linked to some incident of violence against women (712 per day), representing an increase of 23.98% compared to 2019. In the first five months of 2021, VAWGA showed an upward trend. Official data updated to May 2021, show that femicides have increased by 7.1% over the same period in 2020 and other crimes, such as rape, by 30.5%.

As part of national actions in the field of substantive equality, the Government of Mexico developed the National Programme for Equality between Women and Men 2020-2024 (PROIGUALDAD), which articulates the efforts of federal government agencies and entities and sets out a horizon for change through six priority objectives, one of which is aimed at combating all types and modalities of VAWGA. PROIGUALDAD includes seven strategic lines that establish national priorities for progress in eliminating VAWGA. For five of them, the Spotlight initiative, in Phase II, represents an opportunity to support its effective implementation in terms of legislative harmonization; the transformation of behavior and sociocultural norms; the services and protection mechanisms provided by the State, attention, justice and reparation for harm; and the active, co-responsible, democratic, and effective participation of the different sectors of society in the prevention of VAWGA.

Also, as part of the strategy put forward by the Government of Mexico to eradicate violence against women, girls, and adolescents, the Ministry of the Interior (SEGOB), through CONAVIM, has drawn up a road map of priority actions for 2021 aimed at preventing and containing femicides and guaranteeing access to justice with a gender perspective for victims and survivors of violence. The course of action proposed by the federal Government includes the investment of public resources and coordinated and inter-institutional work with state and municipal governments, in particular with the institutions in the attention and justice sectors, with special emphasis on local prosecutors' offices, the Women's Justice Centers, the local mechanisms for the advancement of women, and the first-contact services in the territory. The objective is to strengthen a safe route of essential services for the comprehensive attention and protection of women, girls, and adolescents who are victims of violence and survivors of attempted femicide, as a measure of containment and prevention of femicide. Based on the work and results of Phase I in terms of institutional strengthening of state prosecutors' offices and the adoption/adaptation of the Essential Services Package for women and girls facing violence to local characteristics and contexts, and the complementary tools developed such as the nomination mechanism, the training curriculum and the communication strategy, Phase II represents a clear opportunity to provide the necessary technical support to the competent institutions to strengthen the safe route of essential services for its effective implementation at Federal level and in "Spotlight territories".

This is in addition to the various coordination mechanisms that the Government of Mexico has implemented to prevent and respond to violence against women and girls: in March 2019, the President of Mexico presented his National Strategy for the Comprehensive Protection of Women, Children, and Adolescents, and the Inter-Institutional Group on Strategies against Gender Violence has been formed, headed by the Ministry of the Interior, with the participation of representatives of CONAVIM, INMUJERES, the National System for the Development of the Family, the National Institute for Social Development, the Ministry of Public Education and the Justice System Support Unit of the Ministry of the Interior.

In June 2021, the most extensive electoral process in Mexico's history took place with renewals in the federal Chamber of Deputies, in the governorships of two of the three "Spotlight states" (Chihuahua and Guerrero), in the five "Spotlight municipalities" (Chihuahua, Cd. Juárez, Ecatepec, Naucalpan, and Chilpancingo), as well as in the local State congresses and municipality councils. This change of context in political terms implies challenges and opportunities for the initiative due to the redefinition of political and legislative agendas, as well as local priorities in terms of prevention, attention, and eradication of VAWGA and femicide.

Lessons Learned

Phase I yielded a number of lessons learned, both at the programme design, implementation, and management levels. At the design level, it is essential to ensure the clear and effective alignment of Phase II with the priorities identified in terms of prevention, attention, and eradication of VAWGA, and thus support high-impact government programs, strategies, and initiatives oriented toward concrete results from a more comprehensive and articulated vision of the actions.

At the implementation level, the outbreak of the COVID-19 pandemic forced a redefinition of the work in the field in all pillars, all of which included an important field intervention component. Given the new implementation conditions, including mobility restrictions and social distancing, necessary adjustments were made to ensure the continuity of operations and the most effective fulfillment of the objectives set, ensuring people's health. The integration of the work plan and the consideration of the

means of intervention to implement Phase II must consider the lessons learned from Phase I and reinforce the programme's capacity to adapt to possible resurgences in the territories where Spotlight is being implemented and the consequent limitations that this would entail for the effective implementation of the project.

In terms of programme management, the Mid-Term Assessment (MTA) identified several bottlenecks associated with the need to strengthen and improve (i) coordination in the implementation of the initiative, between the UN Technical Team, the Technical Coordination of the Initiative and the national and local government counterparts; (ii) communication and accountability on the implementation of activities and results achieved towards the different partners and territories of the programme, including the Delegation of the European Union (DEU); and, (iii) the efficiency of the governance structure for strategic and operational decision making, technical implementation and monitoring of the initiative and working methods, including the clear definition of the roles and mechanisms of participation of the parties to the programme. Based on the findings and as discussed in the High-Level Workshop, it was agreed to create a Core Group to facilitate the exchange of technical-operational information related to the Spotlight Initiative, composed of personnel from the Federal Government, the Civil Society Reference Group, the United Nations System and the Delegation of the European Union; clarify roles, responsibilities and functions of the parties involved in the implementation; generate spaces for the frequent exchange of information; as well as generate spaces for reflection on the results and activities that should be rethought for Phase II.

The **CONAVIM**, will ensure that Programme's implementation is accurately aligned with Mexican Government's priorities on EVAW. The **INMUJERES** will be responsible for providing advisory and articulating the Initiative with other policies on EVAW and gender equality. The **MoFA** will facilitate the articulation between national authorities and UN Agencies. The **European Union Delegation** will provide a close follow-up of the Programme's implementation. In line with the UN Reform, **RCO** will lead the overall coordination of Programme's implementation, with the technical support of **UN Women**. **UN Agencies** will be responsible for Programme's implementation, coordination with local authorities and for including the Civil Society Reference Group in the planning and implementation of activities. The **Civil Society Reference Group** will keep providing advisory and will liaison with local organizations and women movements.

Phase II approach

To define a potential Phase II of the Spotlight initiative in Mexico, a High-Level Workshop²⁴ was held with the participation of the heads and representatives of the Delegation of the European Union to Mexico, the Government of Mexico by means of the National Commission to Prevent and Eradicate Violence against Women and the Justice System Support Unit of the Ministry of the Interior, the National Institute for Women and the Ministry of Foreign Affairs; the Civil Society Reference Group, as well as the Resident Coordinator and representatives of the six United Nations agencies involved in the implementation of Phase I of the programme. The workshop identified and agreed on strategic areas of work for Phase II and proposed improvements to working methods based on the results and lessons learned from Phase I, the recommendations of the MTA and the results of the consultation process with national and local counterparts and partners of the programme carried out by the UN System²⁵.

Based on the above, the proposal for Phase II seeks to effectively align the initiative with the Federal Government's priorities in terms of prevention, attention, punishment, and eradication of VAWGA; it also seeks to make a results-oriented strategic prioritization focused on areas with potential impact from a comprehensive and articulated vision of actions, considering the execution time. In this sense, the Phase II proposal involves a programmatic reconfiguration for implementation purposes and focuses on three priority areas of work and two cross-cutting areas, all of them aligned with the theory of change and the results of the Country Programme Document:

²⁴ The Workshop was held on June 23, 2021 at the premises of the Delegation of the European Union.

²⁵ Following the agreements of the Operational Steering Committee of Spotlight Global (April, 2021), the United Nations System Agencies, with the leadership of the Resident Coordinator in Mexico, carried out a preliminary consultation process with national, state, and municipal counterparts, as well as with the programme partners, to identify strategic programmatic lines and working methods for a possible Phase II with a more focused, efficient and impactful approach. The consultation process included dialogue and reflection with the main Spotlight partners, INMUJERES, CONAVIM, SEGOB, the Federal Legislative Branch, the local mechanisms for the advancement of women in the Spotlight territories, the CSOs that make up the programme's Reference Group, the implementing partners, as well as the Delegation of the European Union.

Priority Work Areas	Alignment with Spotlight Initiative Pillars
1. Legislation	Pillar 1 and 2
2. Prevention	Pillar 3
3. Attention	Pillars 2 and 4
Cross-sectional working areas	Alignment
4. Data and knowledge management	Pillar 5
5. Civil Society	Pillar 6

2. Programme Strategies

I. Legislation

The transformation of a discriminatory normative framework at Federal, State and Muncipal levels is a long-term task with the potential for great impact on the rights of women, girls, and adolescents. Part of the lessons learned during Phase I, was the importance of working on this matter, in order to effectively transform lives of women, girls and adolescents against violence, due to the inconsistencies, non-compliments or negligence on the law. Leaving a sustainable change on laws with the harmonization of the law at the Federal and Local level, as well as reforming the Laws on women's access to a life free of violence, health, victims, children and adolescents among others on subjects like feminicide, child femicide, administrative responsibilities. All with an inclusive process which included civil society and Spotlight's Reference Group.

Therefore, it is a priority for Phase II to follow up and complete the legislative reform packages at the federal and state levels resulting from Phase I with open parliament processes. In view of the new political situation resulting from the election results, Spotlight will provide technical support and accompany the federal and state congresses of the target territories so that legislation on VAWGA incorporates international standards on the human rights of women, girls, and adolescents. The process of reviewing and drafting proposals for legislative reforms will continue, with special emphasis on accelerating the harmonization of federal and state legislation to prevent, address, and punish VAWGA, particularly in the areas of access to justice, the definition of crimes and single criminal offences of VAWGA, and the strengthening of mechanisms for the advancement of women and justice centers. Technical support will be provided for the development of a legal and legislative strategy to ensure that women's rights are guaranteed at the municipal level, including the need to earmark gender-sensitive budgets for the prevention of and attention to VAWGA allocated to municipal governments. The above will be done in conjunction with civil society organizations of the broad women's movement in Mexico, in the states and municipalities of intervention.

As a result it is expected that women, girls and adolescents will have access to broader legal protection through federal, state, and municipal laws and regulations that are more adequate, comprehensive and in line with international standards, particularly the recommendations of International Committees ; also, the foundations will have been laid for municipal governments to earmark specific resources for the implementation of municipal actions and programmes aimed at promoting equality and the eradication of VAWGA, within the framework of their powers and responsibilities established in various legal instruments on the subject.

To name some of the activities that will be held in this area are:

- 1. Promotion of legislative reform packages on the federal and state levels resulting from Phase I with consultative processes (open parliament);
- 2. Technical support to the drafting and technical review of new bills on EVAWG, including advocacy and lobbying with parliamentary groups;
- 3. Analysis and development of proposals for legislative initiatives/reforms at federal and state level on priority issues with focus on access to justice .

4. Review of the normative and administrative legislation and accompaniment with officials for budget allocation to 5 municipal governments for the prevention, care, and reduction of VAWGA.

II. Prevention

The work done during the Phase I of Spotlight was to contribute to the transformation of socio-cultural norms that legitimize and reproduce VAWGA. Part of the lessons learned during this Phase were the importance of looking at traditional gender roles, as well as discrimination and inequality in the exercise of power, Spotlight's Phase I was oriented to interventions for the development and implementation of methodologies at communities and schools interventions for the prevention of VAWGA, the definition of safe spaces for women, girls, and adolescents with women's leadership, capacity building to transform the way the media report and portray incidents of VAWGA, as well as capacity building of institutions linked to prevention.

For Phase II, the focus will be on comprehensive primary prevention of VAWGA and community mobilization. To that end, it will contribute to the process of integrating the Government of Mexico's Comprehensive Primary Prevention Model, based on a strategy that includes coordination mechanisms among the various levels of government to establish concrete medium- and long-term prevention processes and mechanisms. Regarding community mobilization, work will include the improvement/rehabilitation/recovery of safe space in the Spotlight territories , based on the strengthening and promotion of women's, girls', and adolescents' leadership, as well as the intervention strategy with the school community (that is to be launched under phase 2). The findings and experiences generated in Phase I will be recovered for their implementation in other sectors of the Spotlight territories and to build a harmonized methodological proposal. Finally, the implementation and operation of the standardized model for the re-education of men who commit VAWGA will be monitored by the staff of institutions that have legal authority in the area of re-education, and its implementation will be promoted both in judicial settings and by taking the content directly to the communities.

As a result, the foundations will have been laid for nationwide territorial implementation of the Comprehensive Model for the Primary Prevention of VAWGA; there will be a proven methodology for community and school-based intervention for the prevention of VAWGA, and the application of the standardized model for the re-education of menwho commit VAWGA in the "Spotlight territories".

For this area of work, the main activities will be:

- 1. A strategy for the implementation of the Comprehensive Model for the Primary Prevention of VAWGA.
- 2. An implementation for community strengthening (recovery of safe spaces) and educational environment.
- 3. Technical support to the implementation of the national Model on reeducation of male aggressors.
- 4. Development of communication and advocacy campaigns to promote gender social norms transformation.

III. Attention

During Phase I, the Spotlight Initiative focused its efforts on strengthening the capacities of public officials for a better response to VAWG (Pillars 2 and 4), as well as the development of tools to improve the provision of essential services for women and girls facing violence, across the health, police, justice and social sectors.

Building on the capacities and knowledge analysis conducted, Spotlight Initiative developed a training platform and specialized curricula's with the objective to strength the abilities, knowledge and performance of public officials working with women and girls on the different sectors. An adaptation of the Essential Services Package (ESP) to the local level and a nomination mechanism was developed with the objective to promote the inclusion of the standards, guidelines and essential services on it, as well as to in determine on which extent they are fulfilled. Several communication materials to promote the rights and defense mechanisms for the access to the essential services were also elaborated.

With the results and lessons learned from the implementation of the previously mentioned tools in the Spotlight territories on Phase II, the Spotlight iniative will provide technical assistance and accompaniment to the relevant institutions to strengthen the Model for the "Comprehensive Attention"

and Protection of Women, Girls, and Adolescents living with violence" - developed by the Federal Government of Mexico. This Model is based on the full adaptation of the ESP to the Mexican context and with an effective application on the territorial level, deep down this means to scale-up the experiences from the local implementation of Phase 1. The strategy includes an update to the Model of Attention for Women's Justice Centers, the standardization of the local attention units covered by the Model based on the standards defined in the ESP, a methodology for effective monitoring of the implementation of the Model, and capacity-building for providers of attention and protection services with emphasis on the municipal level. This will be done with an intersectional approach and with special attention to women, girls, and adolescents who are in a situation of greater vulnerability, including girls, boys, and adolescents who are indirect victims of femicide. Finally, technical support will be provided to the Federal , State and Local government authorities in charge of the fight against violence to women for information campaigns on the routes of action, services, and existing mechanisms for dealing with cases of VAWGA.

In addition, the programme will seek to consolidate and make operational the tools transmitted to public officials, contributing to the strengthening of attention in the police, judicial, and social sectors, as well as the process of adopting guidelines for the provision of essential services for women, girls, and adolescents who are victims of violence and survivors of femicide. To this end, work will continue –in due consultation - with state prosecutors' offices to strengthen the investigation of cases of VAWGA, femicide and violent deaths of women, girls, and adolescents with due diligence and a gender perspective, and to improve the integration of files (investigation files/preliminary investigations) on such cases; in addition, efforts will be made to support the work of local public security agencies by promoting a technical norm for the standardization of police units specializing in the attention and prevention of incidents of VAWGA and the training of their personnel.

As a result, it is expected to produce a Model for the Comprehensive Attention and Protection of Women, Girls, and Adolescents living with violence that establishes standards for the provision of essential services, as well as tools for effective territorial implementation on the national level and adequate monitoring. Similarly, it aims to increase the skills and tools of the personnel involved in the justice process will have the to investigate cases of VAWGA and femicides with due diligence and a gender perspective paired with a strengthened Gender Violence Alert mechanism.

Therefore, the main activities for this area will be:

- 1. Strengthening of the existing Model of Comprehensive Care and Protection for women, girls, and adolescents who experience violence.
- Strengthening of Justice Centres and Local Care Units (including development and/or strengthening of operating regulations) in the geographical areas of implementation of the programme
- 3. Capacity-building for public officials who provide essential services for the care and protection of women, adolescents, and girls victims of violence at federal, state and municipal levels,
- 4. Capacity-building of personnel involved in the law enforcement process for the investigation of cases of VAWGA and femicides at federal, state and muncipal levels,
- 5. Elaboration of a methodology for the analysis of investigation files and preliminary investigations, developed within the framework of Spotlight, with respect to cases of VAWGA and femicide.
- 6. Formation and operation of police units specialized in VAWGA at federal, state and municipal levels,
- 7. Training of lawyers and staff of specialized prosecutors' offices with gender-responsive budgeting and human rights to comprehensively address cases of VAWGA and femicide at federal and state levels,
- 8. Design of a set of indicators to evaluate and monitor the public measures to address EVAW as a result of the Gender Violence Alerts declared by the CONAVIM.

IV. Data and knowledge management

During Phase 1, three knowledge documents were elaborated ounder Pillar 5 on Data and Knowledge management: 1) A document oriented to create a dialogue between the main stakeholders to define a conceptual framework and classifications in order to allow the homologation and interoperability, as an important finding it was the identification of specific needs regarding the development of capacities for each phase of the statistical process to strengthen local institutions; 2) A document with tools to

improve the use of registries in the prevention, attention, sanction and reparation of the VAWG, including toos that allows to measure the risk women experience as an early stage and that lays the foundation to define a Femicide Risk Early Identification System (alert); and 3) a qualitative analysis for the prioritization of actions and decision making to propose action plans to local institutions with strategic recommendations.

It was clear that even though the Initiative had an important role for development and adequate measurement of data about VAWGA there was still a lot of work that needed to be done on this matter. From Phase I, we had learned to work alongside institutions for improving data gathering on VAWGA, identifying good practices on recollection, systematization, analysis and diffusion of statistics on VAWGA at a municipal and state level. We have identified opportunity areas for improvement on the systems for administration of statistics and developed a strategy for data gathering

In terms of generating knowledge for informed decision-making by the institutions, experiences and good practices developed in the framework of the implementation of the Spotlight Initiative in its different pillars will be documented and systematized. Special emphasis will be put on projects implemented by civil society, community, and grassroots organizations for the prevention and attention of VAWGA and femicide financed with funds from the programme.

Spotlight will work on capacity building actions for the analysis, interpretation and use of data on VAWGA cases for the early identification of femicide risk, based on local information in coordination with and at the request of the federal government. As a result, the technical basis of the Femicide Risk Early Identification System for territorial application will have been established, and the good practices of the Spotlight Initiative will have been documented, which will contribute to its sustainability and have the potential to be replicated in other contexts.

The activities for this area will be:

- 1. Femicide Risk Early Identification System (alert)
- 2. Capacity building for the analysis, interpretation, and use of VAWGA data and statistics for decision making and technical assistance on strengthening BANAVIM.
- 3. Exchange of experiences and good data practices.

V. Civil society

The lessons learned from Phase I, showed the importance of supporting Civil Society Groups in a variety of manners. Psychosocial support for people in charge of giving direct support to women, girls and adolescents victims of violence, as well as direct support to grassroot organizations and women's movements working with victims of violence, which helped them improved their services, and more important, allowed them to continue their work due to the lack of financial support.

Civil society organizations (CSOs), especially local women's, community-based, and grassroots organizations, have played a critical role in the prevention, documentation, and visibility of VAWGA, and have worked with survivors and indirect victims to seek justice, often with scarce resources and under threat of violence. To contribute to the strengthening of local capacities and the sustainability of results, it is necessary for Phase II to continue providing financial and technical support to CSOs, with emphasis on women's organizations, community and grassroots organizations, and feminist collectives, identified for their work in favor of the human rights of women, girls, and adolescents in the 3 states and 5 municipalities covered by the Program. This is with the aim to strengthen their territorial work in the area of prevention and attention to VAWG, and to be able to provide direct social, financial and legal assistance to women victims of violence. There is also a need to extend training to aspects that contribute to financial sustainability beyond Spotlight, such as fundraising and project submission to calls for proposals.

As a result, the local capacities of civil society will have been strengthened to continue working on the prevention of VAWGA and femicide, and to provide assistance, accompaniment, and psychosocial, technical, legal, and financial support to women and girls who are victims and survivors of violence on the territorial level.

Phase II proposal also aims to respond to Civil Society Reference Group's requests and demands to invest more in CSO, expressed during and through the consultation process to design the second phase, which is why 50% of the overall of the Programme Outcome Costs of the Initiative will be delivered via CSOs (see attached Budget).

The activities that will be held during Phase II will be:

- 1. Trainings and technical assistance to CSO and women's movements to strengthen their administrative, financial and assistance to survivors capacities.
- 2. Trainings and support to CSO to increase their skills on self-protection and self-care
- 3. Financing of CSO's projects and needs regarding the support to women and girls survivors.

3. Sustainability Strategy

The Phase II programme strategy consolidates and directly contributes to the sustainability of actions by supporting the strengthening and implementation of high-impact, results-oriented government programmes and initiatives with potential for national application, such as the Model for Comprehensive Primary Prevention of VAWGA and the Model for the Comprehensive Attention and Protection of Women, Girls, and Adolescents Victims of Violence.

The development and use of proven tools and methodologies in key areas, such as the Methodology for the investigation of cases of femicide and violent deaths of women, girls, and adolescents with due diligence and a gender perspective, and the Methodology to improve the integration of files (investigation files/preliminary investigations) on cases of VAWGA and femicide, strengthen the work of the State as they are useful tools that can be replicated in other contexts. In addition, Phase II has a greater emphasis on the creation of local capacities of civil society for the sustainability of its territorial work in the prevention and attention of VAWGA beyond the duration and funding of Spotlight, as well as on knowledge management for the documentation and systematization of experiences and good practices of the initiative that have the potential to be replicated in other territories. An example of these is the Methodology of community intervention for the prevention of VAWGA based on the recovery of public spaces and the participation and leadership of women, girls, and adolescents, which was part of the experiences of phase I and will continue, as explained before on the area II of work of Prevention.

Beyond these programmatic considerations, in follow-up to the recommendations of the MTR, the Spotlight Technical Team, in close coordination with the European Union Delegation and the relevant Mexican Government agencies and in liaison with civil society, will develop the proposal of a sustainability plan that includes an exit strategy specifying precise lines of action on how to continue the progress achieved once the Programme funding ends. This sustainability plan shall take into consideration the lessons learned during the implementation of Phase I, as well as those derived from the COVID-19 pandemic.

The sustainability plan shall take into consideration the following steps to become an effort that considers the different causes of structural vulnerability linked to VAWGA in the territories where Spotlight is deployed, and may include some of the following elements:

- Definition of Objectives and Strategic Goals;
- Definition of key performance indicators;
- Definition of an implementation plan:
 - Participation of all stakeholders involved in the sustainability of the programme, prioritizing the engagement of CSOs,
 - o Definition of individual and collective responsibilities for each target,
 - Working on the mobilization of resources to CSOs, focusing on grassroot organizations, in order to support their work and strengthening their capacities.,
 - $\circ\,$ Definition of resources needed to follow-up on goals and scope of indicators accordingly,
 - Designation of governance and establishment of communication channels at agreed intervals; and
- Design of a Monitoring and Evaluation plan that allows the parties involved to know the state of
 progress and/or problems that emerge throughout the sustainability plan.



XVI. BUDGET SUMMARY

Mexico Country Programme A full detailed budget is available in Excel format

BUDGET BY UNDG CATEGORIES																
PHASE I + PHASE II COMBINED																
	UNE)P	UNFI	PA	UNWC	OMEN	UNI	CEF	UNC	DC	он	CHR		TOTAL USD		UNDG categor
UNDG BUDGET CATEGORIES	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)		Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Grand Total	%
1. Staff and other personnel	101,685	116,675	-	96,123	-	220,279	410,681	176,292	129,323	201,600	167,958	588,136	809,647	1,399,105	2,208,752	10%
2. Supplies, Commodities, Materials	9,000	-	25,981	-	-	-	51,483	-	59,969	-	10,000	-	156,434	-	156,434	2%
 Equipment, Vehicles, and Furniture (including Depreciation) 	-		-	-	-	-	-	-	-	-	-	-	-	-	-	0%
4. Contractual services	1,010,451		1,515,095	172,437	1,709,362	-	202,555	-	917,720	41,250	275,416	-	5,630,599	213,687	5,844,286	67%
5.Travel	27,270	-	119,072	-	121,444	-	-	-	48,019	55,000	80,000	-	395,805	55,000	450,805	5%
6. Transfers and Grants to Counterparts	27,250	-	239,702	-	504,771	-	-	-	-	-	-	-	771,723	-	771,723	9%
7. General Operating and other Direct Costs	80,085	5,500	110,810	-	324,994	-	5,400	-	112,317	-	13,401	-	647,007	5,500	652,507	8%
Total Direct Costs	1,255,742	122,175	2,010,660	268,560	2,660,571	220,279	670,119	176,292	1,267,349	297,850	546,775	588,136	8,411,215	1,673,292	10,084,507	93%
8. Indirect Support Costs (Max. 7%)	87,902		140,746		186,240		46,908		88,714		38,274		588,785	-	588,785	7%
TOTAL Costs	1,343,644	122,175	2,151,406	268,560	2,846,811	220,279	717,027	176,292	1,356,063	297,850	585,049	588,136	9,000,000	1,673,292	10,673,292	100%

SUMMARY BY OUTCOME (EU fun	ids only)						
PHASE I + PHASE II COMBINED							
	UNDP	UNFPA	UNWOMEN	UNICEF	UNODC	OHCHR	TOTAL USD
OUTCOME/PILLAR	Spotlight EU contribution (USD)	Spotlight EU contributio n (USD)	Spotlight EU contribution (USD)				
OUTCOME 1	98,828	-	588,918	-	-	36,510	724,256
OUTCOME 2	385,873	209,280	50,467	99,672	203,393	180,000	1,128,685
OUTCOME 3	191,685	768,637	124,151	304,643	383,671	82,001	1,854,787
OUTCOME 4	20,000	697,233	175,702	187,056	433,514	-	1,513,504
OUTCOME 5	122,000	94,300	564,746	-	132,784	54,870	968,699
OUTCOME 6	27,250	-	471,594	-	-	63,905	562,750
TOTAL PROGRAMME OUTCOME COSTS	845,637	1,769,449	1,975,578	591,371	1,153,361	417,286	6,752,681
PROGRAMME MANAGEMENT COSTS	410,105	241,211	684,993	78,748	113,988	129,489	1,658,535
Total Direct Costs	1,255,742	2,010,660	2,660,571	670,119	1,267,349	546,775	8,411,215
8. Indirect Support Costs (Max. 7%)	87,902	140,746	186,240	46,908	88,714	38,274	588,785
TOTAL Costs	1,343,644	2,151,406	2,846,811	717,027	1,356,063	585,049	9,000,000

XVII. Original Signed Cover Page

Mexico Country Programme Document





COUNTRY PROGRAMME DOCUMENT

MEXICO

December 2018



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COUNTRY PROGRAMME DOCUMENT

Programme Title: Spotlight Country Programme in Mexico	Recipient UN UNDP UN Women UNFPA OHCHR UNODC UNICEF	Organizations	(RUNOs):
Programme Contact: Antonio Molpeceres Resident Coordinator in Mexico Montes Urales 440, Col. Lomas de Chapultepec Tel. +52 (55) 4000-9754 antonio.molpeceres@one.un.org	Comm Eradic Wome the Na (INMU counte - Non-g collect - Civil S	artner(s): nment: The Nat ission for the Pr ation of Violence n (CONAVIM, ir tional Women Ir JERES) as main erparties. overnment, com ive organization ociety Organization e Sector.	evention and e Against n Spanish) and nstitute n programme munity, and s.
Programme Country: Mexico	areas): State of Mexic		
Programme Description: Interagency programme to strengthen, complement, and support the existing mechanisms, programmes, and initiatives at a federal, state, and municipal level to eradicate femicide and other forms of violence against women and girls in Mexico. The Spotlight initiative in Mexico will have a specific focus on access to justice	Programme (ir Budget): USD 11,882,33 Total Funded	Cost of the Spo potlight Phase I	ed Unfunded
and the fight against impunity in Violence Against	Due el rel eu rue en	Total Fundad	
Women and Girls (VAWG, in Spanish) and femicides; strengthening mechanisms for institutional monitoring, statistics, and selected nationwide and statewide statistics and responses; along with an emphasis on innovative prevention models focused on key	Name of RUNOs	Spotlight Phase I (USD)	Cost by RUNO: UN Agency Contributions (USD)
populations, promoting community engagement.	UNW	2,031,164	114,457
	UNFPA	1,475,705	209,100
	UNDP	741,446	70,675
	UNICEF	717,027	176,292
	UNODC	953,840	271,000
	OHCHR	380,818	357,841
	TOTAL	6,300,000	1,199,366





Estimated No. of	Beneficiaries		Start Date: 1 December 2018
Estimated No. of Beneficiaries Indicative number Direct Indirect Women 2.30 million 5.18 million Girls 1.50 million 2.22 million Men 200 thousand 5.70 million Boys 700 thousand 1.00 million TOTAL 4.70 million 14.10 million			
	Direct	Indirect	End Date: 30 November 2022
Women	Indicative num Direct Indirect Vomen 2.30 million 5.18 million Sirls 1.50 million 2.22 million Men 200 thousand 5.70 million Boys 700 thousand 1.00 million TOTAL 4.70 million 14.10 million		
Girls	1.50 million	2.22 million	Total duration (in months): 48 months
Men	Indicative numbDirectIndirectVomen2.30 million5.18 millionBirls1.50 million2.22 millionMen200 thousand5.70 millionBoys700 thousand1.00 millionOTAL4.70 million14.10 millionbte: A breakdown and analysis by intersecting formsscrimination should be provided in the body of this		
Boys	Indicative num Direct Indirect Vomen 2.30 million 5.18 million Sirls 1.50 million 2.22 million Men 200 thousand 5.70 million Boys 700 thousand 1.00 million OTAL 4.70 million 14.10 million		
TOTAL	4.70 million	14.10 million	

Spotlight Initiative 😧 🛞 🌔 🐻 Government of Mexico **Recipient UN Organization** Name of Representative: Name of Agency/Ministry: Comisión Nacional para Prevenir y Erradicar la Violencia Contra las Mujeres United Nations Development Programme (UNDP Ţ., Katyna Argueta Resident Representative ai pre CONAVIM) Signature Date & Seal Signature Recipient UN Organization United Nations Entity for Gender Empowerment of Women (UN WOMEN) Equality Vand the Name of Agency Daig & Seal WON! Belen Sanz Э MUJERES Representative Anticad da las Factores Unidas pars in Igualdad da Dénero y el impoduramiento de las Mujeres Signature Date & Seal Ø (fi) -**Recipient UN Organization** 卿 1 United Nations Population Fund (UNFPA Arie Hoekman 쪻 Κ., Representative Date & Seal Fondo de Población de las Naciones Urildas **Recipient UN Organization** United Nations Office of the High Commission For Human Rights (OHCHR) FILE WARLO, other ISMS Signature Date & Seal Recipient UN Organization United Nations Office on Drugs on Crime (UNODC) Antoníno De Leo te di sera Representative Ð. Signature he Nacionas U**nidas** Cife inc da Date & Seal contra la D¦oga y el Delito **Recipient UN Organization** United Nations Children's Fund (UNICEF) unicef be las Naciones Christian Skoog Representative in the second Signature Date & Seal 20.12. 2018 UN Resident Coordinator Mexico Antonio Molpeceres del Signature Date & Seal Coorde 6.3

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	Spotlight Initiative To eliminate violence ogainst women and give
	The UN Executive Office of the Secretary General:
	Ms. Amina J. Mohammed
	Signature:
	Date: 1349
} s. 8 ³ 3	

Table B - BUDGET by UNDG CATEGORIES and SUMMARY BY OUTCOME SPOTUGHT COUNTRY PROGRAMME: MOXICO

BUDGET BY UNDG CATEGORIES

PRASE I T PRASE II COIVIDINED																
	UNDP		UNDP UNFPA		UNWOI	UNWOMEN			UNODC		OHCHR				% by UNDG category	
UNDG BUDGET CATEGORIES	Spotlight EU Contribution (USD)	RUND Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Grand Total	*
1. Staff and other personnel	101,685	116,675	-	96,123		220,279	410,681	176,292	129,323	201,600	167,958	588,136	809.647	1.399.105	2.208.752	10%
2. Supplies, Commodities, Materials	9,000		25,981	-			51,483	-	59,969	-	10,000		156,434		156,434	2%
3. Equipment, Vehicles, and Furniture (including Depreciation)				-		-								-	-	0%
4. Contractual services	1,010,451		1,515,095	172,437	1,709,362		202,555		917,720	41,250	275,416		5,630,599	213,687	5,844,286	67%
5.Travel	27,270		119,072	-	121,444			-	48,019	55,000	80,000		395.805	55.000	450.805	5%
6. Transfers and Grants to Counterparts	27,250		239,702	-	504,771			-		-			771,723		771,723	9%
7. General Operating and other Direct Costs	80,085	5,500	110,810		324,994		5,400		112,317		13,401		647,007	5,500	652,507	8%
Total Direct Costs	1,255,742	122,175	2,010,660	268,560	2,660,571	220,279	670,119	176,292	1,267,349	297,850	546,775	588,136	8,411,215	1,673,292	10,084,507	93%
8. Indirect Support Costs (Max. 7%)	87,902		140,746		186,240		46,908		88,714		38,274		588,785		588,785	7%
TOTAL Costs	1,343,644	122.175	2,151,406	268,560	2.846.811	220.279	717.027	176.292	1.356.063	297.850	585.049	588.136	9.000.000	1.673.292	10.673.292	100%

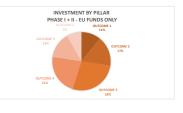
PHASE I																
	U	NDP	UN	IFPA	UNWO	MEN	UNICEF		UNODC	ОН	CHR		TOTAL USD		% by UNDO category	
UNDG BUDGET CATEGORIES	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Grand Total	×
1. Staff and other personnel	-	70,675		61,875	-	114,457	410,681	176,292	70,088	186,000	70,088	357,842	550,858	967,140	1,517,998	9%
2. Supplies, Commodities, Materials	9,000	-	25,981				51,483		6,234		10,000		102,699		102,699	2%
3. Equipment, Vehicles, and Furniture (including Depreciation)	-			-	-		-	-							-	0%
4. Contractual services	549,335	-	1,089,898	147,225	1,222,374		202,555		654,780	30,000	182,415		3,901,357	177,225	4,078,583	66%
5.Travel	27,270		94,072		101,444				48,019	55,000	80,000		350,805	55,000	405,805	6%
6. Transfers and Grants to Counterparts	27,250	-	111,702		249,472								388,424		388,424	7%
7. General Operating and other Direct Costs	80,085		57,511		324,994		5,400		112,317		13,401		593,708		593,708	10%
Total Direct Costs	692,941	70,675	1,379,164	209,100	1,898,284	114,457	670,119	176,292	891,439	271,000	355,904	357,842	5,887,851	1,199,366	7,087,216	93%
8. Indirect Support Costs (Max. 7%)	48,506		96,541		132,880		46,908		62,401		24,913		412,150		412,150	7%
TOTAL Costs	741 445	70.675	1 475 705	209 100	2 031 164	114 457	717.027	176 292	953.840	271.000	380.818	357 842	6 300 000	1,199,366	7 499 366	100%

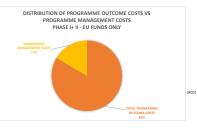
PHASE II																	
	UNDP UNFPA			UNWO					UNODC OHCHR					TOTAL USD			
UNDG BUDGET CATEGORIES	Spotlight EU Contribution (USD)	RUND Contrib. (USD)	Spotlight EU Contribution (USD)	KUNU Contrib.	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Spotlight EU Contribution (USD)	RUNO Contrib. (USD)	Grand Total	×	
1. Staff and other personnel	101,685	46,000		34,249		105,822			59,235	15,600	97,870	230,294	258,790	431,965	690,754	10%	
2. Supplies, Commodities, Materials	-								53,735				53,735		53,735	2%	
3. Equipment, Vehicles, and Furniture (including Depreciation)			-								-		-			0%	
4. Contractual services	461,116	-	425,198	25,212	486,988		-		262,940	11,250	93,000		1,729,242	36,462	1,765,703	69%	
5.Travel			25,000		20,000								45,000		45,000	2%	
6. Transfers and Grants to Counterparts			128,000		255,299								383,299		383,299	15%	
7. General Operating and other Direct Costs	0	5,500	53,299					-	-	-			53,299	5,500	58,799	2%	
Total Direct Costs	562,801	51,500	631,497	59,460	762,287	105,822			375,910	26,850	190,870	230,294	2,523,364	473,926	2,997,291	93%	
8. Indirect Support Costs (Max. 7%)	39,396		44,205		53,360				26,314		13,361		176,636		176,636	7%	
TOTAL Costs	602.198	51,500	675,701	59,460	815.647	105.822			402.223	26.850	204.231	230.294	2,700.000	473.926	3.173.926	100%	

SUMMARY BY OUTCOME (EU funds only)

PHASE I + PHASE II COMBINED	UNDP	UNEPA	UNWOMEN	UNICEF	UNODC	OHCHR	TOTAL USD
OUTCOME/PILLAR	Spotlight EU contribution (USD)	Spotlight EU contributio n (USD)	Spotlight EU contribution (USD)				
OUTCOME 1	98,828	-	588,918	-		36,510	724,256
OUTCOME 2	385,873	209,280	50,467	99,672	203,393	180,000	1,128,685
OUTCOME 3	191,685	768,637	124,151	304,643	383,671	82,001	1,854,787
OUTCOME 4	20,000	697,233	175,702	187,056	433,514		1,513,504
OUTCOME 5	122,000	94,300	564,746		132,784	54,870	968,699
OUTCOME 6	27,250		471,594			63,905	562,750
TOTAL PROGRAMME OUTCOME COSTS	845,637	1,769,449	1,975,578	591,371	1,153,361	417,286	6,752,681
PROGRAMME MANAGEMENT COSTS	410,105	241,211	684,993	78,748	113,988	129,489	1,658,535
Total Direct Costs	1,255,742	2,010,660	2,660,571	670,119	1,267,349	546,775	8,411,215
8. Indirect Support Costs (Max. 7%)	87.902	140.746	186.240	46.908	88.714	38.274	588.785
TOTAL Costs	1.343.644	2.151.406	2.846.811	717.027	1.356.063	585.049	9.000.000

PHASE I							
	UNDP	UNFPA	UNWOMEN	UNICEF	UNODC	OHCHR	TOTAL USD
OUTCOME/PILLAR	Spotlight EU contribution (USD)	Spotlight EU contributio n (USD)	Spotlight EU contribution (USD)				
OUTCOME 1	8,828		417,152			36,510	462,490
OUTCOME 2	327,873			99,672	45,923	180,000	653,468
OUTCOME 3		454,357	124,151	304,643	203,731	-	1,086,882
OUTCOME 4	-	697,233		187,056	433,514	-	1,317,802
OUTCOME 5	-	94,300	364,746		132,784	-	591,829
OUTCOME 6	27,250	-	468,061			63,905	559,217





TOTAL PROGRAMME OUTCOME COSTS	363,951	1,245,889	1,374,110	591,371	815,951	280,415	4,671,687
PROGRAMME MANAGEMENT COSTS	328,989	133,275	524,175	78,748	75,488	75,489	1,216,164
Total Direct Costs	692,941	1,379,164	1,898,285	670,119	891,439	355,904	5,887,851
8. Indirect Support Costs (Max. 7%)	48,506	96,541	132,880	46,908	62,401	24,913	412,150
TOTAL Costs	741,446	1,475,705	2,031,164	717,027	953,840	380,818	6,300,000
PHASE II							
	UNDP	UNFPA	UNWOMEN	UNICEF	UNODC	OHCHR	TOTAL USD
OUTCOME/PILLAR	Spotlight EU contribution (USD)	Spotlight EU contributio n (USD)	Spotlight EU contribution (USD)				
OUTCOME 1: LEGISLATIVE	90,000		171,766				261,766
OUTCOME 2: PREVENTION	58,000	209,280	50,467	-	157,470		475,217
OUTCOME 3: ATTENTION	191,685	314,280		-	179,940	82,001	767,906
OUTCOME 4: DATA	20,000	-	175,702			-	195,702
OUTCOME 5: CIVIL SOCIETY	122,000		200,000	-		54,870	376,870
OUTCOME 6			3,533	-			3,533
TOTAL PROGRAMME OUTCOME COSTS	481,685	523,560	601,468		337,410	136,870	2,080,993
PROGRAMME MANAGEMENT COSTS	81,116	107,937	160,819		38,500	54,000	442,371
Total Direct Costs	562,801	631,497	762,287		375,910	190,870	2,523,364
8. Indirect Support Costs (Max. 7%)	39,396	44,205	53,360		26,314	13,361	176,636
TOTAL Costs	602.198	675,701	815.647		402.223	204.231	2,700,000

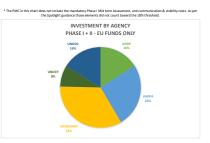


TABLE C with DETAILED BUDGET (PHASE I+II) can be found in the next tab

Table C - SPOTLIGHT INITIATIVE - DETAILED BUDGET

SPOTLIGHT INITIATIVE PROGRAMME: MEXICO

			PHASE I BUD	OGET						PHASE II						
			(based on NSC approva	il 02/09/2020)			II BUDGET			PHASE II AWP		GRAND	Total Phase I	+11	NARRATIVE DESCRIPTION FOR PHASE II	ADDITIONAL
OOUAV uutci tttt		RUNO (drop down menu)	Spotlight EU UN Agency contibution contributio (USD) (USD)	Total qua	Init Unit Cost Dura Initity (USD) f time ase of	tion Time unit / Lump sum (Set, Months,	UNDG Budget Spotlight EU Category contibution (1-7) (USD)	UN Agency contribution (USD) Total Phase II (USD)	Q3 Q4 Y3-2021		Y4- 2022	Spotlight EU contribution (USD)	UN Agency contribution (USD)	Grand Total Phase I+II (USD)	Narrative Description for Phase II: - if a line is not budgeted in Phase II, mention "completed in Phase I" - if a line is a continuation from Phase I, explain what remains to be done in Phase II	Delivery Modality (select from drop down mer
cpiy			(030) (030)	4	aff)	Days etc.)	(1-7) (030)	(030)	Spotlight EU UN	Agency	Spotlight EU UN Agenc	v	(030)		remains to be done in Phase II	
. PROGRAMM	IE OUTCOME COSTS								Q3 Q4 Spotlight EU UN contibution con	tribution Q1 Q2 Q3 Q4	contibution contributio	in l				
UTCOME 1: Leg																
										eral and state level on priority	issues; and focus on access to ju	istice (include/incorporate/co	insider proposals f	rom the Federal pu	blic administration and other government agencies)	
11 111	Activity 1.1.1: Working groups (virtual or in Contractual Services Contractual Services	UNWOMEN UNWOMEN	ing on health conditions) with pr 1,926 - 5,006	eople from parlamentary gro 1,926 5,006	sups from both Federal and loca	Congresses. For ident	4 4	d on the diagnoses made during Pha	e I and identified priorities.		0	0 1.926			Comoleted in Phase I. Consultoría Elaboración de Completed in Phase I. Consultoría Elaboración de estudio	Payment to Individual Consulta Payment/Transfer to CSO
	Contractual Services Contractual Services	UNWOMEN	11.554	5,006 11,554 20,797			4 4 4				0	0 5,000 11.554 0 20,797		11.554	Completed in Phase I. Consultoría Elaboración de estudio Completed in Phase I. Consultoría Elaboración de 3 Completed in Phase I. Consultoría Elaboración de 5	Payment/Transfer to CSO Payment/Transfer to CSO Payment/Transfer to CSO
1.1 1.1.1	Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services	UNWOMEN	20,797 6,162 6,316	20,797 6,162 6,316			4				0	0 6.162		6.162	Completed in Phase I. Consultoria Lineamientos de cómo Completed in Phase I. Consultoría Análisis sobre los	Payment/Transfer to CSO Payment/Transfer to CSO
		UNWOMEN	1,155 1,155	1,155 1,155			4				0	0 1.155 0 1,155		1.155	Completed in Phase I. Corrección de estilo de lineamientos Completed in Phase I. Diseño de lineamientos a nivel	Other Payment/Transfer to CSO
1.1 1.1.1	General Operating and Other Direct Cost General Operating and Other Direct Cost	UNWOMEN	4,622 770	4,622 770			7				0	0 4.622		770	Completed in Phase I. Impresión de lineamientos a nivel Completed in Phase I. Impresión de Análisis sobre los	Other Other
1.1 1.1.1	Transfers and Grant to Counterparts Sub-Total Activity 1.1.1:	UNWOMEN	59.465	- 59.465	1 \$10,000	1 Lump sum	6 10,00	0 10,000			10,000	0 10,000		10,000 69,465	Continue from Phase I. Consultant. Cubre el costo de la	Payment/Transfer to CSO
	Activity 1.1.2: Consultative process of lobby															
1.1 1.1.2 1.1 1.1.2 1.1 1.1.2	Travel	UNWOMEN	1,386	0 4,622 0 \$ 1,386.50	1 \$10.000	1 Lumo sum	5				10.000	0 14.622 0 1,386 0 324		14.622 1,386	Continue from Phase I. DSA v TE de 8 personas de 4 días Completed in Phase I. vuelos Completed in Phase I. renta de coches para traslados a	Other
1.1 1.1.2	General Operating and Other Direct Cost Contractual Services	UNWOMEN UNWOMEN UNWOMEN	\$ 324 1,849 · \$ 770	0 324 1,849 0 770			7				0	0 324		1.849	Comoleted in Phase I. renta de coches para traslados a Comoleted in Phase I. Renta de espacio v coffe break/ Completed in Phase I. Consultoría para elaboración de	Other Other
1.1 1.1.2	Sub-Total Activity 1.1.2: Activity 1.1.3 : Specialized Technical support		\$ 8.951	- 8.951	ngresses for delimitation and p	iorization of tonics an	10.00	10.000			10.000	- 18.951		18.951	completed in Phase I. Consolitona para elaboración de	Paymenty maister to CSO
		UNWOMEN			1 \$10,000	1 Lump sum	6 10,00	0 10,000			10,000	0 10,000			New Activity. El trabajo de cabildeo y negociación se hace	
1.1 1.1.3	Contractual Services Sub-Total Activity 1.1.3:	UNWOMEN	<	\$	1 \$10,000	1 Lump sum 1 Lump sum	4 5.00				5.000	0 10,000		5.000	New Activity. El trabajo de cabildeo y negociación se nace New Activity. Consultoría de cabildeo y enriquecimiento de	Payment/Transfer to CSO Payment/Transfer to CSO
	Activity 1.1.4: Technical Design of reform pr	oposals in coord	dination with members of Federa	al and Local Congresses, with	a close vinculation with Civil Soc	ety Groups.										
1.1 1.1.4		UNWOMEN		\$	1 \$25.000	1 Lumo sum	4 25.00				25.000	0 25.000		25,000	New Activity. Consultoría para apovo técnico especializado	Payment to Individual Consulta
	Activity 1.1.5: Accompaniment in the negoti						2,00				13,000	- 25,000		25,000		
1.1 1.1.5	Contractual Services Contractual Services	UNWOMEN	5.546 3,466	\$ 5,545.99 \$ 3,466.24	1 \$20.000	1 Lumo sum	4 20.00 4	20.000			20.000	0 25.546		25.546	Continue from Phase I. Consultoría elaboración de Completed in Phase I. Corrección de estilo de Documento	Payment to Individual Consulta Other
1.1 1.1.5 1.1 1.1.5	General Operating and Other Direct Cost General Operating and Other Direct Cost Contractual Services	UNWOMEN UNWOMEN	3.466 6,008	\$ 3,466.24 \$ 6,008.15			7				0	0 3.466 0 6,008		3.466	Completed in Phase I. Diseño de Documento pedagógico Completed in Phase I. Impresión de Documento	Other Other
		UNWOMEN	8,473 9.243	\$ 8,473.04 \$ 9,243.31			4 5				0	0 8,473 0 9.243		8,473 9,243	Completed in Phase I. Consultoría elaboración de Completed in Phase I. 3 viales de cabildeo para 4 personas	Payment/Transfer to CSO Other
	Sub-Total Activity 1.1.5: Activity 1.1.6: Meetings/working groups for		36,203 roposals	- 36,203			20,000	- 20,000			20,000	- 56,203		56,203		
1.1 1.1.6	Contractual Services	UNWOMEN		\$ -	1 \$5.000	1 Lumo sum	4 5.00	5.000			5.000	0 5.000		5.000	New Activity. Servicios de consultoría y acompañamiento	Other
1.1 1.1.6	Transfers and Grant to Counterparts Sub-Total Activity 1.1.6: Activity 1.1.7: Technical opinions on propos	UNWOMEN	amenors of the Initiative that a	dd to and strengthen the ref	1 \$5,000	1 Lump sum	6 5,00 10.00	0 5,000 0 - 10.000			5,000	0 5,000 - 10.000		5,000	New Activity. servicios de consultoría y acompañamiento	Payment/Transfer to CSO
11 117		UNWOMEN		۰ ۱	1 \$10,000	1 Lump sum	4 10,00	0 10,000			10,000	0 10,000		10 000	New Activity. Consultoría para el diseño de un documento	Other
1.1 1.1.7	Transfers and Grant to Counterparts Sub-Total Activity 1.1.7:	UNWOMEN		s	1 \$10.000	1 Lumo sum	6 10.00				10.000	0 10.000		10.000	New Activity. Consultoría para el diseño de un documento	Payment/Transfer to CSO
	Activity 1.1.8: Technical support for the app		es and consensus building with p	parliamentary groups												
1.1 1.1.8	Sub-Total Activity 1.1.8:	UNWOMEN		s -	1 \$20,000	1 Lump sum	6 20,00 20.00	20,000			20,000	0 20,000		20,000	New Activity. Consultoría para el acompañamiento de los	Payment/Transfer to CSO
- I - I	Activity 1.1.9: Forum for presenting results															
1.1 1.1.9 1.1 1.1.9	Travel Travel Travel General Operating and Other Direct Cost	UNWOMEN UNWOMEN	4622 1386 324	\$ 4,621.66 \$ 1,386.50 \$ 324			5				0	0 4,622 0 1.386 0 324		4,622	Completed in Phase I. DSA y TE de 8 personas de 4 días por Completed in Phase I. Vuelos Completed in Phase I. Renta de coches para traslados a	Other Other Other
1.1 1.1.9	General Operating and Other Direct Cost Contractual Services	UNDP UNDP UNDP	1849	\$ 1,849 \$ 771			7 4				0	0 1.849		1.849	Completed in Phase I. Renta de espacio v coffee	Other Payment/Transfer to CSO
	Sub-Total Activity 1.1.9: Activity 1.1.10: Elabora un diágnostico y pro			- 8.951 s seleccionados								- 8.951		8.951	Completed in Phase I. Consultoría para elaboración de	
1.1 1.1.10	Contractual Services	UNWOMEN	1926	\$ 1,925.69		1	4				0	0 1.926		1.926	Completed in Phase I. Consultoría Elaboración de	Payment/Transfer to CSO
1.1 1.1.10 1.1 1.1.10	Contractual Services Contractual Services	UNWOMEN	5007 39284	\$ 5,006.80 \$ 39,284.10			4				0	0 5,007		5,007 39.284	Completed in Phase I. Consultoría Elaboración de estudio Completed in Phase I. Consultoría Elaboración de 3	Payment/Transfer to CSO
	Contractual Services Contractual Services	UNWOMEN	20797 6162 6316	\$ 20,797.46 \$ 6,162.21 \$ 6,316.27			4				0	0 20,797 0 6.162		6.162	Completed in Phase I. Consultoría Elaboración de 5 Completed in Phase I. Consultoría Lineamientos de cómo	Payment/Transfer to CSO Payment/Transfer to CSO
1.1 1.1.10	Contractual Services Contractual Services General Operating and Other Direct Cost	UNWOMEN UNWOMEN	6316 1155 1155	\$ 6,316.27 \$ 1,155.41 \$ 1,155.41			4				0	0 6,316 0 1.155 0 1,155		6,316 1.155	Completed in Phase I. Consultoría Análisis sobre los Completed in Phase I. Corrección de estilo de lineamientos Completed in Phase I. Diseño de lineamientos a nivel	Payment/Transfer to CSO Other Other
1.1 1.1.10	General Operating and Other Direct Cost General Operating and Other Direct Cost Sub-Total Activity 1.1.10:	UNWOMEN	4622	\$ 4,621.66 \$ 770.28			7				0	0 4,622 0 770		4,622	Completed in Phase I. Impresión de lineamientos a nivel	Other Other
	Sub-Total Activity 1.1.10: Activity 1.1.11: Foro de resultados	CHICALI	87,195	- 87,195								- 87,195		87,195		
1.1 1.1.11	Travel	UNWOMEN	4622	\$ 4,621.66		1 1	5				0	0 4.622		4,627	Completed in Phase I. DSA v TE de 8 personas de 4 días por	Other
1.1 1.1.11	Travel Travel General Operating and Other Direct Cost	UNWOMEN	1386 324	\$ 1,386.50 \$ 324			5				0	0 1,386		1,386 324	Completed in Phase I. Vuelos Completed in Phase I. Renta de coches para traslados a	Other Other
1.1 1.1.11	Contractual Services	UNDP	1849 771	\$ 1,849 \$ 771			7 4			-	0	0 1,849 0 771		1,849 771	Completed in Phase I. Renta de espacio y coffee Completed in Phase I. Consultoría para elaboración de	Other Payment/Transfer to CSO
	Sub-Total Activity 1.1.11: Activity 1.1.12: Realizar un estudio de caso :		8.951 ones a defensoras y cómo funcio	. 8.951 nan los mecanismos de prote	ección							- 8.951		8.951		
1.1 1.1.12	Contractual Services Sub-Total Activity 1.1.12:	OHCHR	13864	\$ 13,864	_		4				0	0 13,864		13,864	Completed in Phase I. Consultoría para estudio.Equipo	Payment/Transfer to CSD
	Sub-Total Activity 1.1.12: Activity 1.1.13: Elaborar una estrategia de c	abildeo y comu		na propuesta								- 13.864		13.864		
1.1 1.1.13	Contractual Services	UNWOMEN	5546 3466	\$ 5,545.99 \$ 3,466.24			4				0	0 5,546		5,546	Completed in Phase I. Consultoría elaboración de Comoleted in Phase I. Corrección de estilo de Documento	Other
1.1 1.1.13	Contractual Services Contractual Services General Operating and Other Direct Cost General Operating and Other Direct Cost Contractual Services	UNWOMEN	3466 3466 6008	\$ 3,466,24		+ +	7 7				0	0 3,466 0 3,466 0 6.008		3,466	Completed in Phase I. Corrección de estilo de Documento Completed in Phase I. Diseño de Documento pedagógico Completed in Phase I. Impresión de Documento	Other Other
	Contractual Services Travel	UNWOMEN	8473 9243	\$ 6,008.15 \$ 8,473.04 \$ 9,243.31			4 5				0	0 8,473 0 9.243		8,473	Completed in Phase I. Impresión de Documento Completed in Phase I. Consultoría elaboración de Completed in Phase I. 3 viales de cabildeo para 4 personas	Payment/Transfer to CSO Other
	Sub-Total Activity 1.1.13: Activity 1.1.14: Consultas con diferentes act		36.203 os para consensuar la reforma p	- 36.203 ropuesta								- 36.203		36.203		
1.1 1.1.14	Travel	UNWOMEN	4622	\$ 4,621.64			5				0	0 4,622		4,622	Completed in Phase I. DSA y TE de 8 personas de 4 días por	Other
1.1 1.1.14		LINWOMEN	1386	\$ 1,386.49								0 1.386			Completed in Phase I. Vuelos	Other

1.1 1.1.14 General Operating and Other Direct Cost 1.1 1.1.14 Contractual Services	UNWOMEN 1849	\$ 1,848.66 \$ 770.27		7 .			0 0 1.849	- 1.84	Completed in Phase I. Renta de espacio v coffee Completed in Phase I. Consultoría para elaboración de	Other Roumont (Transfer to CSO
Sub-Total Activity 1.1.14:	8.951	- 8.951					8.951	- 8.951	Completed in Phase I. Consolitoria para elaboración de	raymenty manager to Coo
Sub-Total Output 1.1: utput 1.2: Legal and legislative strategy to guarantee women	268.734 n's rights on the municipal level and k	268.734 abel gender-responsive budgets allocated to located	al governments	130.000	- 130.000	13	10.000 - 398.734	. 398.734		
		••••								
Activity 1.2.1: Working groups (virtual or	in person depending on health condition	tions) along with the pertinent public instances a	and Civil society for identificat	tion of priorities with parlamentary groups (ba	ased on diagnoses made during the Phase 1 and with	the priority topics identif				
1.2 1.2.1 Transfers and Grant to Counterparts	UNWOMEN	\$ - 1	\$6.766	1 Lumo sum 6 6.766	6.766		6.766 0 6.766	- 6.76	New Activity. Consultoría para realizar grupos de trabalo	Payment/Transfer to CSO
Sub-Total Activity 1.2.1: Activity 1.2.2: Consultative and erinchme	et process in coordination with CSOs	a a a		6,766	- 6,766	· · · · · · · ·	6,766 - 6,766	- 6,766		
1.2 1.2.2 Contractual Services Sub-Total Activity 1.2.2:	UNWOMEN	\$ - 1	\$5,000	1 Lump sum 4 5,000 5,000			5,000 0 5,000	- 5,00	New Activity. Consultoria para realizar consultas en	Payment/Transfer to CSO
Activity 1.2.3: Specialized Technical support	ort with members of the legislative co	mmissions from Federal and Local Congresses o	n the delimitation and prioriza		s the Design of the prioritization of reform issues and		3.000 - 3.000	- 3.000		
1.2 1.2.3 Transfers and Grant to Counterparts Sub-Total Activity 1.2.3:	UNWOMEN	\$ -	\$20.000	1 Lump sum 6 20.000	20.000		20.000 0 20.000	- 20.00	New Activity. Consultoría para la delimitación y priorización	Payment/Transfer to CSO
Sub-Total Activity 1.2.3:				20,000	- 20,000	2	0,000 - 20,000	- 20,000		
		parliamentary groups, including local civil socie	ty organizations.							
1.2 1.2.4 Transfers and Grant to Counterparts Sub-Total Activity 1.2.4:	UNWOMEN	\$ - 1	\$10,000	1 Lump sum 6 10,000	10,000		10,000 0 10,000	- 10,00	New Activity. Consultoría para la negociación con grupos	Payment/Transfer to CSO
Sub-Total Activity 1.2.4: Sub-Total Output 1.2:	-			10.000 41,766	· 10.000 · 41,766	1	0.000 - 10.000	- 10.000		
utput 1.3: Phase I: Partners at federal, state and municipal I	evel have greater knowledge and awa	areness of human rights obligations and are able	to generate institutional space	ces for women's groups, CSOs and women hu	man rights defenders to advance the human rights a	genda Phase II: Implementation of the legal strategy for budge	et allocation to municipal governments for the pre	vention, care, and reduction of VAW	IGA	
Activity 1.2.1: Elaborar un diamórtico qu	e identifique el ertado que guardan l	os espacios de institucionales de participación y	elaborar una propuerta para	crear v/o fostalecer extor						
		\$ 15.713	claborar ana propuesta para t	4						
1.3 1.3.1 Contractual Services Sub-Total Activity 1.3.1:	15.713	- 15,713		4 .			0 0 15.713	- 15,713	Completed in Phase I. Consultoría para Producción de	Payment/Transfer to CSO
Activity 1.3.2: Consultas con diferentes an	ctores involucrados para consensuar l	a reforma propuesta								
1.3 1.3.2 Contractual Services	OHCHR 4622	\$ 4,621.66		4 -			0 0 4,622	- 4,62	Completed in Phase I. Producción de un documento de	Payment/Transfer to CSO
1.3 1.3.2 Contractual Services 1.3 1.3.2 Contractual Services	OHCHR 1155 OHCHR 1155	\$ 1,155.42 \$ 1,155.42		4 .			0 0 1.155 0 0 1,155	- 1.15	Completed in Phase I. Corrección de estilo S Completed in Phase I. Diseño	Other Other
Sub-Total Activity 1.3.2:	6.932	- 6.932					6.932	- 6.932	Compreted in Finde I. Diacho	ound
Activity 1.3.3: Elaborar una estrategia de		ar la reforma propuesta								
1.3 1.3.3 Contractual Services 1.3 1.3.3 Contractual Services	UNWOMEN 2311	\$ 1,155.42	+	4 .			0 0 2.311	- 2.31	Completed in Phase I. Consultoría desarrollo de	Payment/Transfer to CSO
1.3 1.3.3 Contractual Services		\$ 1,155.42		4			0 0 1,155	- 1.15	Completed in Phase I. Corrección de estilo de Documento Completed in Phase I. Diseño de Documento pedagógico	Other
1.3 1.3.3 Travel	UNWOMEN 9243	\$ 9,243.32		5 .	· · · · · · · · · · · · · · · · · · ·		0 0 9,243	- 9,24	Completed in Phase I. Viajes	Other
Sub-Total Activity 1.3.3: Activity 1.3.4: Foros de resultados	13.865	- 13.865					13.865	- 13.865		
	UNWOMEN 4622	\$ 4.622	1 1	5			0 0 4,622		2 Completed in Phase I. DSA y TE de 8 personas de 4 días por	Other
1.3 1.3.4 Travel 1.3 1.3.4 Travel 1.3 1.3.4 Travel	UNWOMEN 1386	\$ 1,386 \$ 324		5			0 0 1,386	- 1,38	6 Completed in Phase I. Vuelos	Other
1.3 1.3.4 Travel 1.3 1.3.4 General Operating and Other Direct Cost	UNDP 324 UNDP 1849	\$ 324 \$ 1.849	+ +	5 -			0 0 324	- 32	Completed in Phase I. Renta de coches para traslados a Completed in Phase I. Renta de espacio y coffee	Other Other
1.3 1.3.4 General Operating and Other Direct Cost 1.3 1.3.4 Contractual Services	UNDP 1849 UNDP 770	\$ 1,849 \$ 770		4 .			0 0 770	- 77	Completed in Phase I. Consultoría para elaboración de	Payment/Transfer to CSO
Sub-Total Activity 1.3.4: Activity 1.3.5: Desarrollar un paquete de	8,951	- 8,951 nalización del servicio público a partir del diagnó	stico de fortalecimiento de ca	ipacidades .			8,951	- 8,951		
1.2 1.2.5 Contractual Services	UNWOMEN 3979	3979		4 .			0 0 3.979	. 207	Completed in Phase I. Consultoría Elaboración de	Payment/Transfer to CSO
1.3 1.3.5 Contractual Services 1.3 1.3.5 Contractual Services	UNWOMEN 5007	5007		4 4			0 0 5.007 0 0 32,352	- 5.00	Completed in Phase I. Consultoría Elaboración de estudio Completed in Phase I. Consultoría Elaboración de 3	Payment/Transfer to CSO
	UNWOMEN 32352 UNWOMEN 20797	32352 20797		4 -			0 0 32,352	- 32,35	Completed in Phase I. Consultoría Elaboración de 3 Completed in Phase I. Consultoría Elaboración de 5	Payment/Transfer to CSO Payment/Transfer to CSO
1.3 1.3.5 Contractual Services 1.3 1.3.5 Contractual Services	UNWOMEN 6162	6162		4 -			0 0 6,162	- 6,16	Completed in Phase I. Consultoría Lineamientos de cómo	Payment/Transfer to CSO
1.3 1.3.5 Contractual Services 1.3 1.3.5 Contractual Services	UNWOMEN 6316 UNWOMEN 1155	6316		4 -			0 0 6.316	- 6.31	Completed in Phase I. Consultoría Análisis sobre los Completed in Phase I. Corrección de estilo de lineamientos	Payment/Transfer to CSO Payment/Transfer to CSO
1.2 1.2.5 General Operating and Other Direct Cost	UNWOMEN 1155	1155 4622		7 .			0 0 1,155	- 1,15	Completed in Phase I. Diseño de lineamientos a nivel	Other
1.3 1.3.5 General Operating and Other Direct Cost 1.3 1.3.5 General Operating and Other Direct Cost	UNWOMEN 4622 UNWOMEN 770	4622		7 .			0 0 4.622	- 4.62	Completed in Phase I. Impresión de lineamientos a nivel Completed in Phase I. Impresión de Análisis sobre los	Other Other
Sub-Total Activity 1.3.5:	82.316	- 82.316					82.316			
Activity 1.3.6: Análisis y revisión de la Ley		nistrativas y sus homólogas, así como otros meca	anismos que fortalezcan la tra		nariado público vinculado con la VCMN					
1.3 1.3.6 Contractual Services	UNWOMEN 18487 UNWOMEN 1155	\$ 18,487 \$ 1.155		4 .			0 0 18.487 0 0 1,155	- 18.48	Completed in Phase I. Documento de analisis.Equipo Completed in Phase I. Corrección de estilo de Documento	Payment/Transfer to CSO Payment/Transfer to CSO
1.3 1.3.6 Contractual Services 1.3 1.3.6 General Operating and Other Direct Cost	UNWOMEN 1183	\$ 1,155 \$ 1,183		7 .			0 0 1.183	- 1.18	Completed in Phase I. Diseño de Documento de análisis	Other
Sub-Total Activity 1.3.6: Activity 1.3.7: Consultas con diferentes au	20,825 ctores involucrados para consensuar	- 20,825					20,825	- 20,825		
1.3 1.3.7 Travel	UNWOMEN 4622	4622		5 .			0 0 4.622	. 467	Completed in Phase I. DSA y TE de 8 personas de 4 días por	Other
1.3 1.3.7 Travel 1.3 1.3.7 Travel	UNWOMEN 1386	1386		5 .			0 0 1.386		Completed in Phase I. Vuelos Completed in Phase I. Renta de coches para traslados a	
	UNWOMEN 324 UNWOMEN 1849	324 1849		5 -			0 0 324	- 32	Completed in Phase I. Renta de coches para traslados a Completed in Phase I. Renta de espacio y coffee	Other
1.3 1.3.7 Contractual Services Sub-Total Activity 1.3.7:	UNWOMEN 770	770		4 -			0 0 770		Completed in Phase I. Consultoría para elaboración de	Payment/Transfer to CSO
Sub-Total Activity 1.3.7: Activity 1.3.8: Elaborar una estrategia de	8.951 cabildeo y comunicación para impul	- 8.951 sar la reforma propuesta					8.951	- 8.951		
1.3 1.3.8 Contractual Services	UNWOMEN 5546	5546		4 .			0 0 5.546	. 5.54	Completed in Phase I. Consultoría elaboración de	Payment/Transfer to CSO
	100000000000000000000000000000000000000	3466		4			0 0 3,466	- 3,46	Completed in Phase I. Corrección de estilo de Documento	Payment/Transfer to CSO
1.3 1.3.8 Contractual servers 1.3 1.3.8 General Operating and Other Direct Cost 1.3 1.3.8 General Operating and Other Direct Cost 1.3 1.3.8 Contractual Services 1.3 1.3.8 Contractual Services 1.3 1.3.8 Contractual Services	UNWOMEN 3466 UNWOMEN 6008	3466 6008		7 .			0 0 3.466	- 3.46	Completed in Phase I. Diseño de Documento pedagógico Completed in Phase I. Impresión de Documento	Other
1.3 1.3.8 Contractual Services	UNWOMEN 8473	8473 9243		4 -			0 0 8.473	- 8.47	Completed in Phase I. Consultoría elaboración de	Payment/Transfer to CSO
1.3 1.3.8 Travel Sub-Total Activity 1.3.8:	UNWOMEN 9243 36,203	- 36,203		5 -			0 0 9.243	- 9.24	Completed in Phase I. 3 viales de cabildeo para 4 personas.	Other
Activity 1.3.9: Normative and administrat		iget allocation on the municipal level for the pre	evention, care, punishment, ar	nd eradication of VAWG and the re-education	of male aggressors.					
1.3 1.3.9 Contractual Services	UNDP	\$ - 1	\$30.000	1 Set 4 30.000	30.000		30.000 0 30.000	- 30.00	New Activity. Consultoría para el análisis de documentos	Payment/Transfer to CSO
Sub-Total Activity 1.3.9: Activity 1.3.10: Implementation in Spotlig		with materials developed on gender-responsive	budgeting; a focus on childre	30,000	- 30,000 f results for sustainability.	3	0,000 - 30,000	- 30,000		
1 3 1 3 10 Contractual Services	UNDP	s .	S60.000	1 Set 4 60.000			60.000 0 60.000		New Activity. Consultoría para la elaboración de	Paument/Transfer to CSO
1.3 1.3.10 Contractual Services Sub-Total Activity 1.3.10:			500,000	60.000	- 60.000	6	0.000 - 60.000	- 60.000		- symeny menandt to CSU
Sub-Total Output 1.3: ab-Total OUTCOME 1:	193,756	- 193,756 - 462,490		90,000 261.766	- 90,000	9	10,000 - 283,756 1,766 - 724,256	- 283,756		
AD-TOTAL OUTCOME 1: HASE OUTCOME 2: Institutions	462,490	- 462,490		261,766	- 201,700		.,700 - 724,256	- 724,256		
hase I: Output 2.1 Partners at federal, state and municipal le	evel have greater knowledge and awa	reness of human rights obligations and are able	to generate institutional spac	es for women's groups, CSOs and women hur	nan rights defenders to advance the human rights ag	enda Phase II: Implementation of the legal strategy for budge	t allocation to municipal governments for the pre-	vention, care, and reduction of VAW	GA	
Activity 2.1.1: Diseñar un modelo de capa	acitación v de formación de formador	as v formadores a partir de los perfiles v las atrit	auciones del funcionariado oú	blico encarzado de procuración v administrac	ión de la iusticia.			· · · ·		
2.1 2.1.1 Contractual Services 2.1 2.1.1 Contractual Services 2.1 2.1.1 Contractual Services 2.1 2.1.1 Contractual Services	UNDP 15000 UNDP 20,000	15,000 20,000	<u>+ </u>	4 -			0 0 15,000		Completed in Phase I. Consultoría empresarial para la Completed in Phase I. Consultoría empresarial para la	Payment/Transfer to CSO Payment/Transfer to CSO
2.1 2.1.1 Contractual Services	UNICEF 18,251	18,251		4			0 0 20.000 0 18,251		Completed in Phase I. Consultoria empresarial para la Completed in Phase I. Consultoría para incluir el	Payment to Individual Consult
Sub-Total Activity 2.1.1:	lo de capacitación y de formación de	- 53.251 formadores					53.251	- 53.251		
2.1 2.1.2 Contractual Services		\$ 40,000	1 1	1 1.1						Demonstration of the test
	UNDR 40000	\$ 40,000		4 -			0 0 40,000	. 40.00	Completed in Phase I. Creación de Plataforma/repositorio Completed in Phase I. Capacitación y formación para	Payment to a Consultancy Compan Payment/Transfer to CSO
2.1 2.1.2 General Operating and Other Direct Cost 2.1 2.1.2 Travel 2.1 2.1.2 General Operating and Other Direct Cost Sub-Total Activity 2.1.2:	UNDP 3000 UNDP 5000	\$ 3,000 \$ 5,000		7 - 5 -			0 0 3.000 0 0 5,000	- 3.00	Completed in Phase I. Renta de espacios Espacios utilizados Completed in Phase I. Viajes para misiones, traslados y	Other Other
2.1 2.1.2 General Operating and Other Direct Cost	UNDP 2000	\$ 2,000		7 .			0 0 5,000	- 5,00	Completed in Phase I. Viajes para misiones, traslados y Completed in Phase I. Comida. EL personal de las agencias	
Sub-Total Activity 2.1.2: Activity 2.1.3: Evaluación del modelo de o	89,999	- 89,999				· · ·	- 89,999	- 89,999		
			T							
2.1 2.1.3 Contractual Services Sub-Total Activity 2.1.3:	UNDP 12874 12.874	\$ 12,874		4 .			0 0 12,874	- 12,87	Completed in Phase I. Consultoría empresarial que elabore	Payment to a Consultancy Company
Activity 2.1.4: Sistematización de los diag	nósticos existentes sobre la AVG	16.0/4					- 12.8/4	- 12.8/4		
2.1 2.1.4 Contractual Services	OHCHR 20000	\$ 20,000.00		4 .			0 0 20.000	- 20.00	Completed in Phase I. Sistematización de los distintos	Payment/Transfer to CSO
2.1 2.1.4 Contractual Services 2.1 2.1.4 General Operating and Other Direct Cost Sub-Total Activity 2.1.4:	UNICEF 20725.14	\$ 20,725.14 \$ 8,000.00	<u>+ </u>	4 .			0 0 20,725	- 20,72	Completed in Phase I. Asistencia técnica y capacitación para Completed in Phase I. Encor de consultar	Payment/Transfer to CSO
Sub-Total Activity 2.1.4:	OHCHR 8000 48,725	- 48,725					0 0 8.000 48,725	- 8.00	Completed in Phase I. Foros de consultas	(Secold)
Activity 2.1.5: Elaboración de un modelo	de monitoreo y evaluación de las acc		do de México							
2.1 2.1.5 Travel	OHCHR 25000	\$ 25,000.00		5			0 0 25,000		Completed in Phase I. Acompañamiento al monitoreo y	Other
	OHCHR 30000	\$ 30,000.00	1 1	5 -			0 0 30.000	- 30.00	Completed in Phase I. Monitoreo de casos, que incluva Completed in Phase I. Estudio de expedientes de	Uther
2.1 2.1.5 Contractual Services	OHCHR 31999.98	\$ 30,000.00 \$ 31,999.98		4 .			0 0 32,000			Payment/Transfer to CSO
2.1 2.1.5 Travel 2.1 2.1.5 Travel 2.1 2.1.5 Contractual Services 2.1 2.1.5 Supplies, Commodities, Materials	OHCHR 31999.98 OHCHR 10000	\$ 31,999.98 \$ 10,000.00		4 -			0 0 32,000	- 32,00	Completed in Phase I. Estudio de expedientes de Comoleted in Phase I. Documento sobre los resultados del	Payment/Transfer to CSO Other

| 2 2.1 2.1.5 Contractual Services 2 2.1 2.1.5 Contractual Services 2 2.1 2.1.5 Travel | UNICEF 44928.03
OHCHR 30000

 | \$ 44,928.03
 | | 4
 |
 | - | | | 0 | 0 44.928
0 30,000
 | - 44.928 | Comoleted in Phase I. Consultoría para el monitoreo de
Completed in Phase I. Modelo de monitoreo y evaluació | Payment/Transfer to CSO
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---|----------------|------|--
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2 2.1 2.1.5 Contraction Services	OHCHR 30000 OHCHR 25000

 | \$ 30,000.00
\$ 25,000.00
 | | 4
 |
 | | | | 0 | 0 25.000
 | - 25,000 | Completed in Phase I. Modelo de monitoreo y evaluacio
Completed in Phase I. Implementación del modelo de M | &E Other
 |
| Sub-Total Activity 2.1.5:
Sub-Total Output 2.1: | 196,928
401.778

 | - 196,928
- 401.778
 | |
 |
 | | | | | - 196,928
401.778
 | - 196,928
0 401.778 | |
 |
| PHASE I- Output 2.2: Contribuir al fortalemiento de los | mecanismos de coordinación involucrados en la preven

 | ción, atención, sanción y reparaci
 | Jón de la VCMN entre las institu | uciones, órdenes de gobierno y organizacione
 | s de la sociedad civil
 | | | | |
 | | |
 |
| Activity 2.2.1: Diagnóstico de los m |

 | ión, atención, sanción y reparación
 | n de la VCMN y ruta para el for | talecimiento de los mismos
 |
 | | | | |
 | | |
 |
| 2 2.2 2.2.1 Contractual Services 2 2.2 2.2.1 Contractual Services 2 2.2 2.2.1 General Operating and Other Direct | UNDP 15000

 | \$ 15,000
\$ 7,000
 | | 4
 | -
 | | | | 0 | 0 15.000
 | - 15.000 | Completed in Phase I. Consultoría empresarial de
Completed in Phase I. Producción de documento I.a | Payment/Transfer to CSO
 |
| 2 2.2 2.2.1 General Operating and Other Direct | t Cost UNDP 3000

 | \$ 3,000
 | - | 7
 |
 | | | | 0 | 0 3,000
 | - 3,000 | Completed in Phase I. Producción de documento. La
Completed in Phase I. Proceso de validación con los acto | res Payment/Transfer to
CSD |
| Sub-Total Activity 2.2.1: | anismos de coordinación en la prevención, atención, san

 | 25.000 nción y reparación de la VCMN, de
 | e acuerdo con las recomendacio | ones del diagnóstico.
 |
 | • | | • | | - 25.000
 | - 25.000 | |
 |
| 2 2.2 2.2.2 Contractual Services | UNDP 15000

 | \$ 15,000.00
 | | 4
 |
 | | | | 0 | 0 15.000
 | - 15.000 | Comoleted in Phase I. Documento de estratezia federal. | Payment/Transfer to CSO
 |
| 2 2.2 2.2.2 Contractual Services
2 2.2 2.2.2 General Operating and Other Direc
Sub-Total Activity 2.2.2: | 35.000

 | - 35,000
 | | 7
 |
 | - | | | - | - 20.000
 | - 20.000 | Completed in Phase I. Implementación de la estrategia | Other
 |
| Sub-Total Outout 2.2:
PHASE I-Output 2.3: Incidir en presupuestos transforma | 60.000
adores, eficiente y etiquetados vinculados con la VCMN

 | - 60.000
I y con perspectiva de género
 | |
 |
 | | | | - | - 60.000
 | - 60.000 | |
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| | ación y el reporte de las entidades federativas del presu

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 | | |
 |
| 2 2.3 2.3.1 Contractual Services | UNDP 15000
UNDP 10000

 | \$ 15,000.00
\$ 10,000.00
 | | 4
 |
 | | | | 0 | 0 15,000
 | - 15,000 | Completed in Phase I. Estudio de la calsificación y report
Completed in Phase I. Documento de decarrollo de | e Payment/Transfer to
CSD
Payment/Transfer to CSD |
| 2 2.3 2.3.1 Contractual services Sub-Total Activity 2.3.1: Sub-Total Activity 2.3.1: | UNDP 10000
UNICEF 0
UNDP 10000

 | \$.
 | | 4 4 4
 |
 | | | | 0 | 0 - 0
 | - 0 | Completed in Phase I. Documento de desarrollo de
Completed in Phase I. Asistencia técnica para la inclusió | n Payment to Individual Consultant
 |
| 2 2.3 2.3.1 Contraction Services
Sub-Total Activity 2.3.1: | 35,000

 | - 35,000
 | |
 |
 | | | | - | - 35,000
 | - 10.000 | Completed in Phase I. Asistencia técnica para implement | ar Payment/Transfer to
CSO |
| Activity 2.3.2: Generacion de nerra |

 |
 | a VCMN, acompañado de capaci |
 |
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 |
| 2 2.3 2.3.2 Contractual Services 2 2.3 2.3.2 Contractual Services 2 2.3 2.3.2 Contractual Services | UNDP 10000
UNDP 15000
UNDP 15000

 | \$ 10,000.00
\$ 15,000.00
 | | 4 4
 |
 | - | | | 0 | 0 10.000 0 15,000
 | - 10.000 | Comoleted in Phase I. Guía de clasificación. reporte v
Completed in Phase I. Herramienta de cálculo, reporte y | Payment to a Consultancy
Company
Payment to a Consultancy Company |
| 2 2.3 2.3.2 Contractual Services
Sub-Total Activity 2.3.2: | UNDP 15000
40.000

 | \$ 15,000.00
 | | 4
 |
 | | | | 0 | 0 15.000
 | - 15.000 | Completed in Phase I. Modelo de capacitación para el us | Payment to a
Consultancy Company |
| Activity 2.3.3: Análisis de necesidar | des presupuestarias vinculado con la VCMN, acompaña

 | do con una estrategia de cabildeo
 | para la asignación de presupu | estos suficientes (piloto municipal)
 |
 | | | •••• | • | - 40.000
 | - 40.000 | |
 |
| 2 2.3 2.3.3 Contractual Services | UNDP 20000

 | \$ 20,000.00
 | | 4
 |
 | | | | 0 | 0 20.000
 | - 20,000 | Completed in Phase I. Diagnóstico de campo de | Payment/Transfer to CSO
 |
| 2 2.3 2.3.3 Contractual Services 2 2.3 2.3.3 Travel | UNICEF 4312.11
UNICEF 11.456

 | \$ 4,312.11
\$ 11,455.89
 | | 4
 |
 | | | | 0 | 4,312
0 11,456
 | - 4,312 | Completed Phase I. Asistencia técnica para la inclusión d
Completed in Phase I. Asistencia técnica para idenficar la | el Payment to Individual Consultant
5 Payment/Transfer to CSO
 |
| 2 2.3 2.3.3 Travel |

 |
 | | 5
 |
 | | | | 0 | 0 15,000
 | - 15,000 | Completed in Phase I. Viajes para diagnóstico y cabildeo, |
 |
| 2 2.3 2.3.3 Invei
2 2.3 2.3.3 General Operating and Other Direc
2 2.3 2.3.3 Contractual Services | t Cost UNDP 5000
UNDP 15000

 | \$ 5,000.00
\$ 15,000.00
 | | 4
 |
 | | | | 0 | 0 15,000
 | - 5.000
- 15,000 | Comoleted in Phase I. Talleres. comidas. Alimentos
Completed in Phase I. Documento pedagógico de | Payment to Individual
Consultant |
| Sub-Total Activity 2.3.3:
Sub-Total Output 2.3:
Sub-Total OUTCOME 2: | 70.768

 | - 70.768
- 145,768
 | |
 |
 | 1 | | | | - 70.768
- 145,768
 | - 70.768
- 145,768 | |
 |
| Sub-Total OUTCOME 2:
PHASE 1: OUTCOME 3: NORMS/ PHASE 2: PREVENT | 607.545

 | - 145,768
- 607,545
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| | TION I the Comprehensive Model for the Primary Prevention o

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| Phase is output 2.1 Strategy for the implementation of | the comprehensive Model for the Primary Prevention of

 | TVAWGA
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| Activity 2.1.1:Analysis of the institu | utional and financial structure and capacities required fo

 | or the implementation of the Mod
 | del er cool | 4 months
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 | | New Articles Consultants on 11 11 | Parametrika - ana
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| 2 2.1 2.1.1 Contractual Services
Sub-Total Activity 2.1.1: | UNFPA

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 | 1 \$5,000 | 4 months 4 20,00
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 | 20,000 | 5,000 | | 15,000 | 0 20,000
 | - 20,000 | New Activity. Consultoría para el desarrollo de un | Payment/transfer to CSO
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| | Guide/Manual for the implementation of the model, as

 | s well as other required tools
 | 2 \$15.000 | 1 Lump sum 4 30.00
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 | 30,000 | 15 000 | | 15 000 | 0 30.000
 | 30.000 | New Activity. Consultoría para la elaboración de la guía. | Payment to Individual
Consultant |
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 | 30,000 | 15,000 | | 15,000 | - 30,000
 | - 30,000 | |
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| Activity 2.1.3: Training for operator
2 2.1 2.1.3 Contractual Services
2 2.1 2.1.3 Travel
Sub-Total Activity 2.1.3: | UNFPA

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 | 1 \$55,000 | 1 Lump sum 4 55.00
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 | | New Activity. Contratación de servicios para la elaboraci | ón Pavment/transfer to
CSO |
| 2 2.1 2.1.3 Travel
Sub-Total Activity 2.1.3: | UNFPA .

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 | 1 \$5,000 | 1 Lump sum 5 5,00
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 | - 5,000 | New Activity. Costos de gasto de traslado a los distintos | Other
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| | a Spotlight territories

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 | 1 \$54.000 | 1 Lump sum 6 54.00
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 | 54.000 | | | F4 000 | 0 54.000
 | F4 000 | New Activity. Consultoría para pilotear el modelo. | Devenue the sector to CCO
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| 2 2.1 2.1.4 Contractual Services | UNFPA

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 | 1 \$1,000 | 1 Month 4 1,00
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| 2 2.1 2.1.4 Travel
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 | 1 \$5.000 | 1 Lump sum 5 5.00
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 | 5.000 | | | 5.000 | 0 5.000
 | - 5.000 | New Activity, Viales para trasladarse a territorio. | Other
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| Activity 2.1.5:Systematization of th | ne experience of implementing the Prevention Model in
UNFPA

 | the selected territories (from plan
 | nning to piloting results).
1 \$6,070 | 4 Month 4 24.28
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 | 24.280 | New Activity. Consultoría para elaboración de document | a Daument Assessments CCO
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| Sub-Total Activity 2.1.5: | · · · · · · · · · · · · · · · · · · ·

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| | course for training and replication of the Prevention M
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 | | ining platform | | 15,000 | 0 15,000
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| Phase II Output 2.2: Community strengthening (recover | ry of safe spaces) and educational environment

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| Activity 2.2.1: Impulso y fortalecim | alento de redes locales de acción para la prevención de l

 | a VCMN.
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| 3 3 General Operating and Other Direct | t Cost UNODC 37234

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| 2 2 2 Contractual Services |

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| 3 3 General Operacing and Other Direc | LINODC 26808

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Consolitaria de Place I. Enclandore de la concese para
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New Activity. Consultoria para el glateforma para | Payment/Transfer to CO Other O |

| a la a Contractual Services

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2 2.3 2.3.4 Contractual Services Sub-Total Activity 2.3.3: Activity 2.3.5: Diseño de un modelo a				

 | UNDP
 | - | s -

 | 1 \$38.000 | 1 Lumo sum 4
 | 38,000
 | - 38,000 | | | 38,000 | - | 38,000 | | 38.000 New Activity. Consultoría para la elaboración de
38,000
 | plataforma Payment/Transfer to CSU |
| 3 3.2 3.2.1 Contractual Services

 | UNODC cease a
 | | \$ 6,826.24

 | r r r | 4
 |
 | | | | 0 | 0 | 6,826 | | 6,826 Completed in Phase I. Consultoría para la integra
 | ción del . Paument to Individual Consultant |
| 3 3.2 3.2.1 Contractual Services
3 3.2 3.2.1 Contractual Services

 | UNODC 6826.2
UNODC 4468.0
UNODC 5460.5
 | 9 | \$ 4468.09

 | | 4
 |
 | | | | 0 | 0 | 4.468 | | 4.468 Completed in Phase I. Encuentro Nacional rumbo
5,461 Completed in Phase I. Consultoría para el desarro
 | a la Pavment/Transfer to CSO |
| 3 3.2 3.2.1 Travel

 | UNODC 5460.5
UNODC 13404.2
UNODC 33212.7
 | 25000 | \$ 5,460.99
\$ 38,404.26
\$ 33,212.77

 | | 5
 |
 | | | | 0 | 0 | 13.404 | 25.000 | 38.404 Completed in Phase I. Talleres estatales de capac
33.213 Completed in Phase I. Seguimiento a implementa
 | itación Other |
| 3 3.2 3.2.1 Contractual Services
Sub-Total Activity 2.3.3:

 | UNODC 42804.2
105.17
 | 25 000 | \$ 42,804.26
131,177

 | | 4
 |
 | | | | 0 | 0 | 42.804 | - 25.000 | 42.804 Completed in Phase I. Consultoría para la sistema
131.177
 | |
| Activity 2.3.6:Fortalecimiento de las

 |
 | | en medidas de prot

 | tección y prevención para la VCMN |
 |
 | | | | | | | |
 | |
| 3 3.2 3.2.2 Contractual Services
3 3.2 3.2.2 General Operating and Other Direct O

 | UNWOMEN 22340.4
Cost UNWOMEN 55851.0
 | 13 | \$ 22,340.43
\$ 55,851.06

 | | 4
 |
 | | | | 0 | 0 | 22,340 | - | 22,340 Completed in Phase I. Consultoria para la identifi
55,851 Completed in Phase I. Equipamiento de las OSC
 | cación de Payment to Individual Consultant
Other |
| 3 3.2 3.2.2 Contractual Services
Sub-Total Activity 2.3.3:

 | UNWOMEN 4964.5
83,15
 | 4 | \$ 4,964.54
83,156

 | | 4
 |
 | | | | 0 | | 4.965
83,156 | | 4.965 Completed in Phase I. Monitoreo de la implemen
83,156
 | ntación de Pavment to Individual Consultant |
| Sub-Total Outout 2.3:
Phase II Output 2.4 Communication and visibility

 | 189.33
 | | 214.333

 | |
 | 86.735
 | - 86.735 | | | 86.735 | | 276.068 | 25.000 | 301.068
 | |
| Activity 2.4.1: Communication and vi

 | isibility
 | |

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 | | | | | | | |
 | |
| 2 2.4 2.4.1 Contractual Services

 | UNWOMEN
 | | ş -

 | 1 \$50.467 | 1 Lumo sum 4
 | 50.467
 | 50.467 | | | 50.467 | 0 | 50.467 | | 50.467 ICOMMUNICATION AND VISIBILITYI Communicat
 | tion Officer Other |
| Sub-Total Activity 2.4.1:

 | strategias de comunicación para el de
 | arrollo para preveni | r y eliminar la VCMP

 | N, diferenciadas de acuerdo a la audie |
 | 50,467
Ientación
 | - 50,467 | | | 50,467 | | 50,467 | | 50,467
 | |
| 3 3.3 3.3.3 Contractual Services

 | UNICEF 15070.6
 | 3 | \$ 15,070.63

 | | 4
 |
 | | | | 0 | 0 | 15,071 | | 15,071 Completed in Phase I. Consultoría para el diseño
 | del taller Payment to Individual Consultant |
| 3 3.3 3.3.3 Contractual Services
3 3.3 3.3.3 Contractual Services

 | UNICEF
 | | s -
s -

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 | | | | 0 | 0 | | | Completed in Phase I. Talleres estatales de capac Completed in Phase I. Consultoría para el mapeo
 | |
| Sub-Total Activity 2.4.2:
Activity 2.4.3: Trabajo con periodista

 | as, medios y personas editoras para el
 | | 15.071
e la información sob

 | bre VCMN y el feminicidio. |
 |
 | | • | • | | - | 15.071 | | 15.071
 | |
| 3 3.3 3.3.4 Contractual Services

 | UNFPA 2978.7
 | | \$ 2,978.72

 | | 4
 |
 | | | | 0 | 0 | 2.979 | | 2.979 Comoleted in Phase I. Consultoría para el análisis
 | de la Payment to Individual Consultant |
| 3 3.3 3.3.4 Contractual Services 3 3.3 3.3.4 Contractual Services 3 3.3 3.3.4 Contractual Services

 | UNFPA 1985.8
UNFPA 24822
UNFPA 10775.5
UNFPA 7446.8
 | 7 | \$ 1,985.82
\$ 24,822.70
\$ 10,775.52

 | | 4
 |
 | | | | 0 | 0 | 1,986 | | 1,986 Completed in Phase I. Análisis del abordaje en mi
24.823 Comoleted in Phase I. Consultoría para el diseño.
10,776 Completed in Phase I. Consultoría para la tutoría
 | edios a Payment to Individual Consultant
Payment to a Consultancy Company |
| 3 3.3 3.3.4 Contractual Services
3 3.3 3.3.4 Contractual Services
Sub-Total Activity 2.4.3:

 | UNFPA 10775.5
UNFPA 7446.8
48.01
 | 1 | \$ 10,775.53
\$ 7,446.81
48,010

 | | 4
 |
 | | | | 0 | 0 | 10,776 | | 10,776 Completed in Phase I. Consultoria para la tutoria
7.447 Completed in Phase I. Consultoria para el monito
 | vercoal Payment to a Consultancy Company
preo de Payment to a Consultancy Company |
| Sub-Total Activity 2.4.3:
Activity 2.4.4: Promoción de un pact

 | to con medios de comunicación para p
 | | 48.010
en la agenda pública

 | | il para la atención de casos
 |
 | | - | | | - | 48.010 | | 40.010 1
 | |
| 3 3.3 3.3.5 Contractual Services

 | UNWOMEN 2127
 | 3 | \$ 2,127.30
\$ 29.787.23

 | | 4
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 | • | | | 0 | 0 | 2.127
29,787 | • | 2.127 Completed in Phase I. Consultoría para el análisis
29,787 Completed in Phase I. Consultoría con los siguien
 | |
| 3 3.3 3.3.5 Contractual Services
3 3.3 3.3.5 Contractual Services
3 3.3 3.3.5 Contractual Services
3 3.3 3.3.5 General Operating and Other Direct (

 | UNWOMEN 29787.2
UNWOMEN 4115
Cost UNWOMEN 4964.5
 | 6 | \$ 29,787.23
\$ 4,115.60
\$ 4,964.57

 | | 4
 |
 | | | | 0 | 0 | 4,116 | | 25,787 Completed in Phase I. Consultoria con los siguien
4.116 Completed in Phase I. Consultoria para el desarro
4.965 Completed in Phase I. Lanzamiento de la campañ
 | ollo de una Payment to a Consultancy Company |
| Sub-Total Activity 2.4.4:
Sub-Total Output 2.3:

 | 40.99
104,07
 | 5 - | 4,364.37
40.995
104,075

 | |
 | 50,467
 | 50,467 | | | - 50,467 | | 4,965 40.995 154,542 | | 4,965 Completed in Phase I. Lanzamiento de la campan
40.995
154,542
 | |
| Phase I: Evidence-based programmes, based on best pra

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 | | hool settings.
 | 30,487
 | | | | | | | |
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|

 | mentación de acciones basadas en la
 | comunidad escolar p | ara la prevención y

 | eliminación de la VCMN. |
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| 3 3.1 3.1.1 Contractual Services 3 3.1 3.1.1 Contractual Services 3 3.1 3.1.1 Transfer and grants to Counterparts

 | UNICEF
 | | \$ -
\$ -

 | | 4
 |
 | | | | 0 | 0 | | | 0 Completed in Phase I. Consultoría para el desarro
0 Completed in Phase I. Seguimiento a las mesas de
 | ollo del Payment/Transfer to CSO
e trabajo Payment/Transfer to CSO |
| 3 3.1 3.1.1 Transfer and grants to Counterparts
3 3.1 3.1.1 Supplies, Commodities, Materials

 | UNICEF 159531.8
UNICEF 2647
 | 16
18 | \$ 159,531.86
\$ 26,478.00

 | | 1
 |
 | | | | 0 | 0 | 159.532
26,478 | | 159.532 Completed in Phase I. Consultoría para la integra
26,478 Completed in Phase I. Impresión de guías
 | ción de la Payment/Transfer to CSO
Other |
| 3 3.1 3.1.1 Supplies, Commodities, Materials 3 3.1 3.1.1 Contractual Services 3 3.1 3.1.1 Contractual Services

 | UNICEF
 | | s -
s -

 | | 4
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 | | | | 0 | 0 | | - | Completed in Phase L Implementación de tallere Completed in Phase I. Consultoría/IP para el mon
 | is de Payment/Transfer to CSO |
| 3 3.1 3.1.1 Contractual Services
Sub-Total Activity 2.5.1:

 | UNICEF 186,01
 | o . | \$ -
186,010

 | | - 4
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 | | | | 0 | 0 | 186.010 | | 0 Comoleted in Phase I. Consultoría para la sistema
186,010
 | |
| Activity 2.5.2: Identificación e imple

 | mentación de acciones dirigidas/foca
 | lizadas en niños, niña | as, adolescentes, jóv

 | venes, mujeres, hombres (adolescent | es, jóvenes y padres), en el
 | ámbito comunitario
 | | | | | | | |
 | |
| 3 3.1 3.1.2 Contractual Services

 | UNFPA 8936.1
UNFPA 7446.8
 | .7 | \$ 8,936.17
\$ 7,446.81

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 | - | | | 0 | 0 | 8,936
7.447 | | 8,936 Completed in Phase I. Consultoria para el mapeo
7.447 Completed in Phase I. Encuentro Nacional de bue
 | de buenas Payment/Transfer to CSO |
| 3 3.1 3.1.2 Contractual Services

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| 2 2 1 2 1 2 Contractual Services

 | LINERA 8191.4
 | 19
12 | \$ 8 191 49

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 | · · · · · · · · · · · · · · · · · · · | | | 0 | 0 | 8,191
53,617 | | 8,191 Completed in Phase I. Consultoría para la identifi
53,617 Completed in Phase I. Facilitación de talleres de f
 | icación de Payment/Transfer to CSO
formación Payment/Transfer to CSO |
| 3 3.1 3.1.2 Contractual Services

 | UNFPA 53617.0
UNFPA 40212.7
UNFPA 111702.1
 | 7 | \$ 8,191.49
\$ 53,617.02
\$ 40,212.77

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iscimiento Payment/Transfer to CSO
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| 3 3.1 3.1.2 Contractual Services

 | UNFPA 53617.0
UNFPA 40212.7
UNFPA 111702.1
UNFPA 55851.0
UNFPA 44680.8
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40,213 Completed in Phase I. Talleres estatales de fortalat
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55.851 Completed in Phase I. Adistoncia de asistencia térr
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ecimiento Payment/Transfer to CSO
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nica para el Other |
| 3 3.1 3.12 Contractual Services 3 3.1 3.12 Transfers and Grant to Counterparts 3 3.1 3.1.2 Travel 3 3.1 2.1.2 Contractual Services 5.1 Solution Total Activity 2.5.2: Solution Total X-100 (Lot Dat 2.3:

 | UNFPA 53617.0
UNFPA 40212.7
UNFPA 111702.1
UNFPA 55851.0
UNFPA 44680.8
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\$ 55,851.06
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 | icación de Payment/Transfer to CSO
formación Payment/Transfer to CSO
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nica para el Other |
| 3 3.1 3.1 Contractual Services 3 3.1 3.1.2 Contractual Services 3 3.1 3.1.2 Transfers and Grant to Counterparts 3 3.1 3.1.2 Transfers and Grant to Counterparts 3 3.1 3.1 Transfers and Grant to Counterparts 3 3.1 3.1 Transfers and Grant to Counterparts 3 3.1 3.1 Contractual Services Sub-Total Activity 2.5.2: Sub-Total Activity 2.5.2: Sub-Total Services

 | UNFPA 536172
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formación Payment/Transfer to CSO
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nica para el Other |
| 3 3.1 3.2.2 Contractual Services 3 3.1 3.2.2 Contractual Services 3 3.1 3.2.2 Contractual Services 3 3.1 3.2.2 Transfers and Grant to Counterparts 3 3.1 3.2.7 Travel 3 3.1 3.2.7 Travel 3 3.1 3.2.7 Contractual Services 5.0% Total Output 2.5: Sub-Total Output 2.3: Sub-Total Output 2.3: Sub-Total Output 2.3:

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 | UNFPA 53617.1
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4 4.2 4.2.3	Contractual Services	UNICEF				4 .	· · ·				0 0		Completed in Phase I. Impresión de los materiales de Pavment/transfer to CSD
4 4.2 4.2.3	Contractual Services Contractual Services Contractual Services	UNICEF UNFPA 11,170	11,170	+		4 .					0 0	- 11.170	Completed in Phase I. Difusión de los materiales a partir de Payment/transfer to CSO Completed in Phase I. Realizar una identificación y mapeo Other
4 4.2 4.2.3	Contractual Services	UNFPA 11,170	11.170			4 -					0 0	11,170	 11,170 Completed in Phase I. Desarrollar una estrategia de Payment to a Consultancy Company
4 4.2 4.2.3	Contractual Services Contractual Services Sub-Total Activity 3.1.13:	UNFPA 44,681 UNFPA 7,446.81	44,681 \$ 7,446.81			4 -					0 0	44.681 7,447	44.681 Comoleted in Phase I. Realizar una capacitación anual para Other 7,447 Completed in Phase I. Diseño y difusión de materiales en Other
	Sub-Total Activity 3.1.13:	98.020	. 98.020									98.020	- 98.020
2 22 22.24	Activity 3.1.14: Development of a self-many Contractual Services	aged virtual course for providers	of essential services in the health, police, judicial	, and social sectors, and ot	her training tools to stren	gthen the capacities of those	e who operate the Care Model and 40,000	d the operating models of	the Women's Justice	Centres and Local Care	Units. Development of the virtual t 40,000 0	raining course on essential services 40,000	for service providers in the health, police, judicial, and social sectors and other didactic tools; as well as the strategy fit 40,000 New Activity.Consultoria para la elaboración de una Payment/transfer to CSO
5 5.1 5.1.14	Sub-Total Activity 3.1.14:	UNIFA		1 340,000	T Lump Sum	40,000	40,000				40,000 -	40,000	40,000 New Activity. Consultona para la elaboración de dina Payment/ hansier to CSO 40,000
	Activity 3.1.15: Analysis and updating of the Women's Justice Centres Model												
	the Women's Justice Centres Model Contractual Services	UNFPA	6	1 \$5,000	2 Months	4 15.000	15.000				15.000 0	15.000	 15.000 New Activity. Documento de análisis y propuesta de Payment/transfer to CSO
	Sub-Total Activity 3.2.1:				o monano	15,000	- 15,000				15,000 -	15,000	- 15,000
	Sub-Total Outout 3.1: gthening of Justice Centres and Local Care Unit	186.761				348.015	- 348.015	25.0	- 00		323.015 -	534.776	- 534.776
Output 3.2 Streng	stnening of Justice Centres and Local Care Unit	ts (including development and/o	r strengthening of operating regulations)										
	Activity 3.2.2: Integration of the Model of 0	Operation of the Local Care Units											
	Contractual Services												
3 3.2 3.2.1	Travel	UNFPA UNFPA	\$ -	1 \$20,000	1 Lump Sum 1 Lump Sum	4 20,000	20,000				20,000 0	20,000	20,000 New Activity. Desarrollo de documento que integre el Payment/transfer to CSO 5.000 New Activity. Gastos de viales a territorios seleccionados. Other 25,000
	Travel Sub-Total Activity 3.2.2:					5 5.000 25,000	- 25,000				5.000 0 25,000 -	25,000	- 25,000
Output 3.3: Capac	Sub-Total Output 3.2: city-building for public officials who provide es	sential services for the care and	notection of women adolescents and girls who	are victims of violence		25.000	- 25.000				25.000 -	25.000	- 25.000
	Activity 3.3.1: Análisis de los servicios existe	entes de atención para las mujer	es y niñas víctimas de violencia.										
			a cara aa										
4 4.1 4.1.1	Contractual Services Contractual Services	UNICEF 6857 UNICEF 57.403				4 -					0 0	6,857 57.403	6,857 Completed in Phase I. Realizar 1 mapeo de los servicios, Payment to Individual Consultan 57,403 COVID19: Alolamiento en hoteles y atención osicosocial a
4 4.1 4.1.1	Contractual Services Supplies, commodities, materials	UNICEF 25005.12	\$ 25,005.12			4 2						25,005	 25,005 COVID 19: Kits de dignidad- artículos personales para
4 4.1 4.1.1	Contractual Services Contractual Services Contractual Services	UNICEF	\$ ·			4 .					0 0		O Completed in Phase I. Realizar una diaenóstico documental Payment to Individual Consultan O Completed in Phase I. Realizar mesas de trabajo con Payment to Individual Consultan
4 4.1 4.1.1	Contractual Services	UNICEF	\$ -			4 -					0 0		O Completed in Phase I. Sistematización de los hallazeos en el Payment to individual Consultan
	Sub-Total Activity 3.3.1: Activity 3.3.2: Elaboración una propuesta d	89,265	- 89,265 atal y municipal con base en los resultados del an									89,265	- 89,265
4 4.1 4.1.2	Contractual Services Contractual Services	UNFPA 42982.75	\$ 42,982.75			4 - 4					0 0	42.983	42.983 Completed in Phase I. Realizar una propuesta de Payment to a Consultancy Company
4 4.1 4.1.2	Contractual Services Travel	UNFPA 6205.67 UNFPA 33510.64	\$ 6,205.67 \$ 33,510.64	+		4 -					0 0	6,206	6,206 Completed in Phase I. Realizar mesas de trabajo para la Other 33.511 Comoleted in Phase I. Misiones de asistencia técnica con Other
4 4.1 4.1.2	Travel General Operating and Other Direct Cost Contractual Services	UNFPA 6205.67	\$ 6,205.67			7 .					0 0	33.511 6,206	 6,206 Completed in Phase I. Realizar un foro para la suscripción Other
4 4.1 4.1.2	Contractual Services Contractual Services	UNFPA 6205.67 UNFPA 7446.81	\$ 6,205.67 \$ 7,446.81	+		4 .			-		0 0	6.206	6.206 Completed in Phase I. Generar una propuesta tendiente a Payment to Individual Consultan 7.447 Completed in Phase I. Instalacion de una mesa Other
4 4.1 4.1.2	Contractual Services Contractual Services Contractual Services	UNIPA 44680.85	\$ 44,680.85 1 \$ 26,856.43			4 -					0 0	44.681	 44.681 Completed in Phase I. Sistematizacion v evaluacion de Payment to a Consultancy Company
4 4.1 4.1.2	Contractual Services Contractual Services	UNFPA 26856.43 UNFPA 5709.22	\$ 26,856.43 \$ 5,709.22	+		4 -					0 0	26,856 5.709	26,856 Completed in Phase I. Monitoreo y seguimiento por cada Other
a 4.1 4.1.2	Sub-Total Activity 3.3.2:	179,804	- 179,804									179,804	26,856 (Completed in Phase I. Monitoreo y seguimiento por ada Other 5,709 (Comoleted in Phase I. Desarrollo de una orocuesta Payment to Individual Consultan 179,804
	Activity 3.3.3: Elaboración de modelo de pr	rotocolo de coordinación interin	stitucional en materia de servicios de atención a r	mujeres y niñas víctimas de	e violencia, considerando	que el primer contacto pued	de ocurrir en cualquier instancia , c	con enfoque de género y en	foque interseccional.				
4 41 412	Contractual Services Contractual Services Contractual Services Sub-Total Activity 3.3.3:	UNODC 14893.62	\$ 14,893.62			4 .					0 0	14.894	- 14.894 Completed in Phase I. Desarrollar un modelo de protocolo Payment to Individual Consultan
4 4.1 4.1.3	Contractual Services	UNODC 49645.39	\$ 49,645.39	-		4					0 0	49.645	 49.645 Completed in Phase I. Capacitar al funcionariado municipal Payment/Transfer to CSO
4 4.1 4.1.3	Contractual Services	UNODC 7446.81 71,986	\$ 7,446.81 - 71,986			4 .					0 0	7.447	 7.447 Completed in Phase I. Sistematización de los resultados de Payment to Individual Consultan 71.986
	Activity 3.3.4: Impulso a la creación de una	red de referencia y contrarefere		a la atención de los servicio:	s esenciales.							71,560	. 71,700
			\$ 2,978.71										
4 4.1 4.1.4	Contractual Services Transfers and Grant to Counterparts Contractual Services	UNFPA 2978.71 UNICEF 74238.52	\$ 74,238.52			4					0 0	2.979 74,239	2.979 Completed in Phase I. Reuniones para el establecimiento Other 74,239 Completed in Phase I. Reuniones para el establecimiento Payment to Individual Consultan
4 4.1 4.1.4	Contractual Services	UNFPA 4964.54	\$ 4,964.54			4 -		-			0 0	4.965	 4 965 Completed in Phase L Consultoría para la elaboración de Payment to Individual Consultan
4 4.1 4.1.4	Contractual Services Contractual Services Contractual Services	UNICEF UNFPA 7446.8	\$ - \$ 7,446.80			4 -					0 0	7.447	Completed in Phase I. Consultoria para la elaboración de Payment to Individual Consultan 7.447 Comoleted in Phase I. Capacitación en el uso de los Payment to Individual Consultan
4 4.1 4.1.4	Contractual Services	UNICEF	\$ -	-		4 .					0 0		 O Completed in Phase I. Capacitación en el uso de los Payment to Individual Consultan
4 4.1 4.1.4	Contractual Services Contractual Services	UNFPA 22340.41	\$ 22,340.41			4 -	· · ·				0 0	22,340	22,340 Completed in Phase I. Analisis de la eficiencia y eficacia de Payment to Individual Consultan
4 4.1 4.1.4	Sub-Total Activity 3.3.4:	UNICEF 111,969	- 111,969			4 .						111,969	O Completed in Phase I. Analisis de la eficiencia y eficacia de Payment to Individual Consultan 111,969
	Activity 3.3.5: Elaboración o adaptación de	e protocolos para la emisión, apl	licación y seguimiento de órdenes de protección p	para los casos de VCMN.									
4 41 415	Contractual Services	UNODC 9308.51	\$ 9,308.51			4 .					0 0	9.309	9 309 Completed in Phase I. Relizar mesas de consulta inicial en Payment to Individual Consultan
4 4.1 4.1.5	Contractual Services Contractual Services	UNODC 8687.94 UNODC 89362.02	\$ 8,687.94 \$ 89,362.02			4 -					0 0	8.688	9,309 Completed in Phase I. Relizar mesas de consulta inicial en Payment to Individual Consultan 8.688 Comoleted in Phase I. Elaborar un modelo de protocolo Payment to Individual Consultan
4 4.1 4.1.5	Contractual Services Sub-Total Activity 3.3.5:	UNODC 89362.02 107.358				4					0 0	89.362	 89.362 Completed in Phase I. Capacitación en el uso del Protocolo Payment/Transfer to CSO 107.259
	Monitoreo y evaluación output 4.2 (PHASE											107,550	
	Contractive Freedom		\$ 33,510.64									** ***	
4 4.1 4.1.5	Contractual Services Sub-Total Activity 3.3.6:	UNFPA 33,511 33.511				* · · ·						33,511 33.511	33,511 Completed in Phase I. Monitoreo y evaluacion al final de la Other 33,511
	Activity 3.3.7: Capacitación al funcionariad	o público en normas y leyes para	a la prestación de los servicios esenciales.										
4 41 417	Contractual Services	LINEPA 29787.23				4							
4 4.1 4.1.7	Contractual Services Contractual Services Contractual Services	UNFPA 11170.21									0		. 29.297 Completed in Phase I. Realizer una evaluación de los
4 4.1 4.1.7	Contractual Services					4 .					0 0	29,787 11.170	29,787 Completed in Phase I. Realizar una evaluación de los Payment/Transfer to CSO 11.170 Comoleted in Phase I. Diseñar la currícula de capacitación. Payment/Transfer to CSO
4 4.1 4.1.7	Berne Berne Mar Services	UNFPA 186170.21	\$ 11,170.21 \$ 186,170.21	+		4 -						11.170	11.170 Completed in Phase I. Diseñar la currícula de capacitación. Payment/Transfer to CSO 186.170 Completed in Phase I. Implementar la capacitación a nivel Payment/Transfer to CSO
	Sub-Total Activity 3.3.7:	UNFPA 186170.21 UNFPA 55851.06 282,979	\$ 11,170.21 \$ 186,170.21 \$ 55,851.06 - 282,979			4 · · · ·						11.170 186,170 55.851 282,979	11.170 Completed in Phase I. Direñar la curricula de casacitación. Payment/Transfer to Ció 196,170 Completed in Phase I. Implementa I.a capacitación anivel Payment/Transfer to Ció 55.553 Completed in Phase I. Evaluar el desemonêno del personal 723,279
	Activity 3.3.8: Adopción y homologación de	UNFPA 186170.21 UNFPA 55851.06 282,979	\$ 11,170.21 \$ 186,170.21 \$ 55,851.06 - 282,979	nterseccional y de derechos		4 · · · ·	, a a a a a a a a a a a a a a a a a a a	o el personal ministerial, p	ericial y policial de las		0 0 0 0 0 0 1 0 1 0 1 0 1 0 1 0 1 0 0 0 0	11.170	11.170 Completed in Phase I. Direñar la curricula de casacitación. Payment/Transfer to Ció 196,170 Completed in Phase I. Implementa I.a capacitación anivel Payment/Transfer to Ció 55.553 Completed in Phase I. Evaluar el desemonêno del personal 723,279
	Activity 3.3.8: Adopción y homologación de	UNFPA 186170.21 UNFPA 55851.06 282,979 e los protocolos de investigación UNIODC 18617.02	\$ 11,170.21 \$ 186,170.21 \$ 55,851.06 - 282,979	Iterseccional y de derechos	s humanos del delito de fe	4 · · · ·	, garantizar la capacitación de todo	o el personal ministerial, pr	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 	11.170 186,170 55.851 282,979 o sobre la implementación de dicho 18,617	III/I/Consisted in Phase I. Dealar's acroclud de casactación. Papent/Finalar's CO B54,076 Consisted in Phase I. Usalar el desamente la capacitación a velo Papent/Finalar's CO S58 El Consisted in Phase I. Usalar el desamente de del annoval Zeuros III a Consisted in Phase I. Usalar el desamente de del annoval Zeuros III a Consistente de la Reserve de la consistence S58 El Consistent en Bhase I. Reserve de la consistence Texamente III a Constructiva Company perdecodes
4 4.1 4.1.8	Activity 3.3.8: Adopción y homologación de	UNFPA 186170.21 UNFPA 55851.06 282,979 e los protocolos de investigación UNIODC 18617.02	\$ 11,170.21 \$ 16,170.21 \$ 55,531.06 282,979 ministerial con perspectiva de género, enfoque in \$ 18,617.02 \$ 13,652.48	Iterseccional y de derechos	s humanos del delito de fe	4 · · · · · · · · · · · · · · · · · · ·	, garantizar la capacitación de todo	lo el personal ministerial, pr	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 1 0 1 0 1 0 1 0 0 0 0 0 0 0	11.170 186,170 55.851 282,979 o sobre la implementación de dicho 18,617	III/I/Consisted in Phase I. Dealar's acroclud de casactación. Papenell'Insular IS CO BBARDE Consisted in Phase I. Leukar el desamente la capacitación a velo Papenell'Insular IS CO SSBEI Consisted in Phase I. Leukar el desamente de del annoval Zeuxen I in Leukar el desamente de la casactación. Zeuxen I in Leukar el Bachica de la casactación. Zeuxen I in Leukar el Bachica de la casactación. Zeuxen I in Leukar el Bachica de la casactación. Zeuxen I in Leukar el Bachica de la casactación. Zeuxen I in Leukar el Bachica de la casactación. Zeuxen I in Leukar el Bachica de la Bachica de la casactación. Zeuxen I in Leukar el Bachica de la Casactación.
4 4.1 4.1.8 4 4.1 4.1.8 4 4.1 4.1.8 4 4.1 4.1.8 4 4.1 4.1.8	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services	UNPPA 186170.21 UNPPA 55851.06 282,979 k los protocolos de investigación UNODC 18617.02 UNODC 13652.48 UNODC 11170.21 UNODC 157626	\$ 11,170.21 \$ 186,170.21 \$ 55,851.06 - 222,97 ministerial con perspectiva de género, enfoque in \$ 18,637.02 \$ 13,637.62 \$ 13,637.62 \$ 13,637.62 \$ 13,657.62 \$ 13,657.68 \$ 13,657.68	nterseccional y de derechos	s humanos del delito de fe	4 · · · · · · · · · · · · · · · · · · ·	, garantizar la capacitación de todu	o el personal ministerial, p	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 1 c 0 1 c 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186,170 55.851 282,979 o sobre la implementación de diche 18.617 13,652 11.170 157,626	11170 Combieto in Pisae L. Diseñar la curicula de cuascitación Pagent/Totadario ISO 1861700 Completion Pisaes L. Indexar el desenneciño del personal 25353 Combietor in Pisaes L. Induar el desenneciño del personal 29000000000000000000000000000000000
$\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services	UNFPA 186170.21 UNFPA 55851.06 282,979 los protocolos de investigación UNODC 18617.02 UNODC 13652.48 UNODC 11170.21 UNODC 11170.21 UNODC 37234.04	\$ 11,170 21 \$ 186,170 21 \$ 55,851.06 \$ 55,851.06 \$ 186,170 21 \$ 18,617 02 \$ 18,617 02 \$ 18,617 02 \$ 13,552.48 \$ 13,762.40 \$ 37,240.04	nterseccional y de derechos	s humanos del delito de fr	4 - 4 - 6 - 6 - 6 - 6 - 6 - 6 - 6 - 6 -	, arantizar la capacitación de todi	o el personal ministerial, p	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186,170 55.851 282,979 0 sobre la implementación de diche 18.617 13.652 11.170	III 1070 Complete in Phase 1. Distance accorduade accorduade accorduade to 2004 File 1000 Complete in Phase 1. Contract de accorduade accorduade to 2004 Phase 1000 Complete in Phase 1. Contract de accorduade accorduade to 2004 Phase 1000 Complete in Phase 1. Contract de accorduade
4 4.1 4.18 4 4.1 4.18 4 4.1 4.18 4 4.1 4.18 4 4.1 4.18 4 4.1 4.18	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Sub-Total Activity 3.3.8:	UNFPA 186170.21 UNFPA 186170.21 UNFPA 55851.06 282,979 8 los protocolos de investigación UNODC 18637.02 UNODC 18637.02 UNODC 11870.21 UNODC 11170.21 UNODC 13728.04 UNODC 37234.04 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.0000 283.00000 283.00000 283.0000 283.00000 283.00000 283.000000000000000000000000000000000000	\$ 11,7021 \$ 1166,17021 \$ 55,851.06 282,979 ministerial con perspectiva de género, enfoque in \$ 18,617.02 \$ 11,652.48 \$ 11,17021 \$ 11,552.48 \$ 11,557.65.00 \$ 37,243.04 \$ 37,243.04		s humanos del delito de fr	4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	, garantizr la capacitación de todo	to el personal ministerial, p	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 1 que investigan casos de feminició 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186,170 55.851 282,979 o sobre la implementación de diche 18.617 13,652 11.170 157,626	III 1070 Consisted in Phase I. Diedar's accircula de casantación. Pagnet/Finaldris CO IB4507 Consisted in Phase I. Louisar el desarrolla de la casantación. Sissi I. Consisted in Phase I. Louisar el desarrolla de la concal. Cambridge I. Secondario de la concal. III 1071 Consisted in Phase I. Revisar un acelluis commandio de la concal. III 1072 Consisted in Phase I. Revisar un acelluis commandio de la concal. III 1072 Consisted in Phase I. Revisar un acelluis commandio de la concal. III 1072 Consisted in Phase I. Revisar un acelluis commandio de la concal. III 1072 Consisted in Phase I. Revisar un acelluis commandio de la concala de la con
4 4.1 4.1.8	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Sub-Total Activity 3.3.9: Sistematización de la experió	UNIPPA 186170.21 UNIPPA 186170.21 UNIPPA 25851.06 UNIDC 186570.20 UNIDC 186570.20 UNIDC 19652.48 UNIDC 197626 UNIDC 197626 UNIDC 197626 UNIDC 197626 UNIDC 197626 UNIDC 197626 UNIDC 197626 UNIDC 197626	\$ 11,170.21 \$ 186,170.21 \$ 5,55,61.06 ministerial concernspective de glerros, enfoque in 5 \$ 18,627.02 \$ 18,627.02 \$ 18,627.02 \$ 13,652.48 \$ 13,70.21 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600 \$ 77,254.600	nterseccional y de derechos	s humanos del delito de fe	4 - 4 - 5 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - - - - -	, garantizar la capacitación de tod	lo el personal ministerial, p	ericial y policial de las	Fiscallas/Procuradurias	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186,170 55.851 282,2979 0 sobre la implementación de dicha 18.617 13.652 11.170 137.625 37.234 238.300	III/07 Consisted in Phase I. Dielar's accorduade accentration. System(Finale's CO Bistance, Consistent on Phase I. Contart of desember to individual Consultance Consistence Statistic Consistence in Phase I. Contart of desember to individual Consultance III/07 Consistent on Phase I. Contart of desember to individual Consultance III/07 Consistent on Phase I. Contart of an externation of the Phase I. Contart of the Phase I. Constant on Consultance III/07 Consistent on Phase I. Contart of the Phase I. Contart of the Phase I. Constant on Individual Consultance III/07 Consistent on Phase I. Contart of the Phase I. Contart o
4 4.1 4.1.8	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Sub-Total Activity 3.3.9: Sistematización de la experió	UNPFA 186170.21 UNPFA 186170.21 UNPFA 55851.06 b sp protocolos de Investigación UNODC 18617.02 UNODC 13652.48 UNODC 11170.21 UNODC 157626 UNODC 37234.04 concia de las Unidades de Análisis	6 113,7021 5 166,17021 5 56,872.08 ministraia 5 6 16,677.02 6 16,677.02 6 11,657.03 6 11,657.03 6 11,657.03 6 11,657.03 6 312,93.04 7 312,93.04 6 Cartesto del fatado de Mékoa, a fin de denti 6 2,856.05 7 2,80.06		s humanos del delito de fe	4 - minicidio y, posteriormente, - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	, garantizar la capacitación de tod	lo el personal ministerial, p	ericial y policial de las	Fiscallas/Procuradurias	0 0 0 0 0 0 0 0 1 que investigan casos de feminiciál 0 0 0 0 0 0	11.170 186.170 155.851 282.279 sobre la implementación de dicha 18.617 13.662 11.170 135.622 37.234 28.800 4.805	III.078 Complete in Phase I. Dielard is conclude a coastitución. Segmed/Funder IS CO IBIS.078 Completed in Phase I. Coalact di desmando di escolari Zel 2007
4 4.1 4.1.8	Activity 3.3.8: Adopción y homologación de Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Contractual Services Sub-Total Activity 3.3.9: Sistematización de la experió	UNPPA 186170.21 UNPPA 186170.21 UNPPA 25851.06 UNDDC 186270.20 UNDDC 186270.20 UNDDC 11170.21 UNDDC 11170.21 UN	\$ 11,170,21 \$ 11,170,21 \$ 55,81,66 \$ 55,81,66 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,70,21 \$ 13,85,80,01 \$ 13,72,91,01 \$ 17,23,60,01 \$ 17,23,60,01 \$ 17,23,60,01 \$ 17,23,60,01 \$ 17,23,60,01 \$ 17,23,60,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01 \$ 13,73,91,01		s humanos del delito de fe	4 - 4 - 5 - 6 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	, grantiar la capacitación de tod	lo el personal ministerial, p	ericial y policial de las	Fiscalias/Procuradurias	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186.170 155.851 282.279 sobre la implementación de dicha 18.617 13.662 11.170 135.622 37.234 28.800 4.805	III.078 Complete in Phase I. Dielard is conclude a coastitución. Segmed/Funder IS CO IBIS.078 Completed in Phase I. Coalact di desmando di escolari Zel 2007
4 4.1 4.1.8	Activity 3.3.8. Adopción y homologación de Contractual Services Contractual Services	UNPA 186170-21 UNPA 55513.06 VMPA 55513.06 bs protocolos de livestigación 18517.02 UNODC 1972.40 UNODC 1972.40 UNODC 1972.40 UNODC 1972.40 UNODC 1972.40 UNODC 1972.51 UNODC 1972.51 UNODC 1972.53	6 11,370,21 5 168,170,21 5 56,26,26 ministerial congenerative de género, enfoque in 5 163,70,20 6 13,572,26 6 13,572,26 6 13,572,26 6 13,572,26 6 13,572,26 6 13,572,26 6 23,572,86,00 6 23,572,86,00 7,839,26,00 24,390 6 Contents of fizzards of Makros, a fin de Identit 6,495,45 6 5,495,753 6 3,599		s humanos del delito de fe	4 - minicidio y, posteriormente, - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	, grantizer is capacitación de tod	lo el personal ministerial, p	rricial y policial de las	Ficalist/Procuradurias	0 0 0 0 0 0 1 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186.170 55.551 282.9791 30.69r & Hunghementación de dich 18.651 11.651 11.652 17.234 282.300 4.955 5.957 15.870	III 1070 Combined in These I. Distance is conclude a construction. Sequent/Truncher is CO Biological construction in These I. Distance is demonstrated and construction. Sequent Truncher is CO Sequent Truncher is CO Sequent Truncher in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Distance and demonstrate defined and the construction. III 1010 Constructed in These I. Lower has constructed. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an approximate and the construction. III 1010 Constructed in These I. Lower has an advection and the construction. IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII
4 4.1 4.1.8 4 4.1 4.1.9 4 4.1 4.1.9 4 4.1 4.1.9	Activity 3.3.8. Adopcile y homologación de Contractual Services Contractual Services Selv. Total Activity 3.3.5 Selv. Total Activity 3.3.5	UNIPA 186170-21 UNIPA 186170-21 UNIPA 55951.06 UNIPA 55951.06 UNIPA 55951.06 UNIPA 18592.08 UNIPA 18592.08 UNIP	\$ 11,170.21 \$ 15,870.21 \$ 55,851.06 220,979 minitatrial con perspective & glorene, enloque in \$ 13,657.02 \$ 13,657.02 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 13,657.04 \$ 20,970.01 \$ 4,964.54 \$ 4,964.54 \$ 5,97.05 \$ 13,130.04		s humanos del delito de fe	4 - 4 - 5 - 6 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	, paratizer la capacitación de tod		rricial y policial de las		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.170 186.170 55.851 282.979 55.851 18.617 13.652 13.055 13.052 13.052 13.0555 13.055 13.	III.070 Complete in Phase I. Dielar's accordual de casacitación. Segundi Plande's LSO IIII.070 Complete in Phase I. Contar de desmontés la casacitación. Se velo "Augustado es CO IIII.070 Complete in Phase I. Contar de desmontés de accordu Zonantes la complete in Phase I. Contar de desmontés de accordu Zonantes de la contacta de
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4 4 3 4.5 6 4.1 4.50 6 4.1 4.50 6 4.2 4.50 7 4.4 4.50 8 4.2 4.50 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.4 3.42 9 3.5 5.51 9 3.5 3.51	Active J. 3.8. Adoption y beneficiated in Constratual Services Constratual Services	UNTPA 186170-21 UNTPA 158170-0 UNTPA 158170-0 UNTPA 158170-0 In protocolors de investigación 168170-0 UNCOC 118170-0 UNCOC 118170-0 UNCOC 118170-0 UNCOC 12734.00 UNCOC 12734.00 UNCOC 12734.00 UNCOC 13870-0 UNCOC 148755 UNCOC 15870-0 UNCOC 15870-0 <td>6 11,370.21 5 168.170.21 5 5.62.60 ministrait congenerative de génere, enfoque in 6 13.62.72 8 13.62.72 8 13.62.72 9 <td< td=""><td>1 530.000 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750</td><td>humanos del delito de fe humanos del delito de fe in una nos della delito del della della</td><td>4 </td><td></td><td></td><td>Josephine Control of the last of the</td><td></td><td>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 - 23.705 - 24.725 - 53.735 -</td><td>11.170 156.77 156.77 156.77 156.77 154.77 13.651 13.10 13.651 13.10 13.651 13.10 13.651 13.10 14.65 15.372 15.373 15.377 15.377 15.377 15.377 15.377 15.375 13.00 10.00</td><td>Il 1076 Combined in Phase I. Division is conclude a constraintion. Sequent/Phasels to Do Basels/Phasels in Phase I. Division of Research for A second to a local and a sequent phase I. Division of Research for A second to a local and a second to a se</td></td<></td>	6 11,370.21 5 168.170.21 5 5.62.60 ministrait congenerative de génere, enfoque in 6 13.62.72 8 13.62.72 8 13.62.72 9 <td< td=""><td>1 530.000 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750</td><td>humanos del delito de fe humanos del delito de fe in una nos della delito del della della</td><td>4 </td><td></td><td></td><td>Josephine Control of the last of the</td><td></td><td>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 - 23.705 - 24.725 - 53.735 -</td><td>11.170 156.77 156.77 156.77 156.77 154.77 13.651 13.10 13.651 13.10 13.651 13.10 13.651 13.10 14.65 15.372 15.373 15.377 15.377 15.377 15.377 15.377 15.375 13.00 10.00</td><td>Il 1076 Combined in Phase I. Division is conclude a constraintion. Sequent/Phasels to Do Basels/Phasels in Phase I. Division of Research for A second to a local and a sequent phase I. Division of Research for A second to a local and a second to a se</td></td<>	1 530.000 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750 1 523.750	humanos del delito de fe humanos del delito de fe in una nos della delito del della	4			Josephine Control of the last of the		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 - 23.705 - 24.725 - 53.735 -	11.170 156.77 156.77 156.77 156.77 154.77 13.651 13.10 13.651 13.10 13.651 13.10 13.651 13.10 14.65 15.372 15.373 15.377 15.377 15.377 15.377 15.377 15.375 13.00 10.00	Il 1076 Combined in Phase I. Division is conclude a constraintion. Sequent/Phasels to Do Basels/Phasels in Phase I. Division of Research for A second to a local and a sequent phase I. Division of Research for A second to a local and a second to a se
4 4 3 4.38 4 4.3 4.38 4.34 4.34 4 4.3 4.35 4.34 3.35	Activity 3.3.8. Adopción y homologación de Contractual Services Contractual Services	UNTPA 186:10:21 UNTPA 158:10:6	6 11,370.21 5 168.170.21 5 5.62.60 ministrait congenerative de génere, enfoque in 6 13.62.72 8 13.62.72 8 13.62.72 9 <td< td=""><td>1 580.000 1 580.000 1 590.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000</td><td>humanos del delito de fe humanos del delito de fe su caso, replicar su espec su caso, replicar su especiar su especiar su caso, replicar su especiar su especiar su especiar su caso, replicar su especiar su especia</td><td>4 </td><td></td><td></td><td>Josephine Control of the last of the</td><td></td><td>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 - 23.705 - 24.725 - 53.735 -</td><td>11.170 154.17 154.17 154.17 154.17 154.17 154.17 157.68 157.68 152.28 15</td><td>III.070 Combried in Phase I. Dieder is conclude a coastration. Journal Phase III.000 Section 2017 Se</td></td<>	1 580.000 1 580.000 1 590.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000 1 52.000	humanos del delito de fe humanos del delito de fe su caso, replicar su espec su caso, replicar su especiar su especiar su caso, replicar su especiar su especiar su especiar su caso, replicar su especiar su especia	4			Josephine Control of the last of the		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 - 23.705 - 24.725 - 53.735 -	11.170 154.17 154.17 154.17 154.17 154.17 154.17 157.68 157.68 152.28 15	III.070 Combried in Phase I. Dieder is conclude a coastration. Journal Phase III.000 Section 2017 Se

| Output 3.6: Ford
 | mation and operation of police units specialized

 | in VAWGA | |
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 | Activity 3.6.1: Analysis of results and condit

 | | operating in Spotlight territories + c | cares of excelle
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 | | operating in spotlight territories + t | cases of excent
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| 3 3.6 3.6.1
 | Contractual Services
Sub-Total Activity 3.6.1:

 | UNODC | | - 1
 | \$48,735 | 1 set 4 \$48,735.00
\$48,735.00
\$48,735.00 |
 | | 48,735 0 48
48.735 - 48
 | 735 - 48,735
735 - 48.735 | New Activity. Elaboración de documento Technical | Payment to Individual Consultant |
| Output 3.7: Trai
 | Sub-Total Output 3.6:
ning of lawyers and staff of specialized prosecut

 | ors' offices with gene | der-responsive budgeting and huma | an rights to comprehensively
 | address cases of VAWGA an | nd femicide | - \$48,735.00
 | -1 -1 1 1 1 | 48,/35 48
 | /35 - 48,/35 | | |
|
 | Activity 3.7.1: Analysis of the current training

 | ng status of lawyers d | dand personal of JCW ealing with VA | AWGA and fen
 | | |
 | |
 | | | |
| 3 3.7 3.7.1
 | Contractual Services

 | UNDP | \$ | . 1
 | \$35.000 | 1 Lump Sum 4 35.00 | 35,000
 | | 35.000 0 35
 | - 35.000 | New Activity. Elaboración de un documento y estrategia | Payment/Transfer to CSO |
| 3 3.7 3.7.1
 | Sub-Total Activity 3.7.1:
Activity 3.7.2: Implementation of the curric

 | ulum model for the t | raining of lawyers and personal of t | the JCW who d
 | | 35,000 | . 35,000
 | | 35,000 - 35
 | 000 - 35.000
000 - 35,000 | | |
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 | 414 444 | |
 | | 26 CO.
 | | | |
| 3 3.7 3.7.2
 | Staff and Personnel
Sub-Total Activity 3.7.2:
Activity 3.7.3: Translation of the training co

 | UNDP | | 1
 | \$76,685 | 1 Lump Sum 1 76,68
76.68 | · 76.685
 | | 76,685 - 76
 | 685 - 76,685
685 - 76.685 | New Activity. Consultoría para la elaboración de contenido | other |
|
 |

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| 3 3.7 3.7.3
 | Contractual Services
Sub-Total Activity 3.7.4:

 | UNDP | \$ | - 1
 | \$20.000 | 1 Lump Sum 4 20.00
20,000 | 20.000
 | | 20.000 0 20
20,000 - 20
 | 000 - 20.000
000 - 20,000 | New Activity. Consultoría para elaborar una plataforma con | Other |
|
 | Activity 3.7.4: Establishment of a space for

 | feedback and technic | cal collaboration on the institutiona | il level, includir
 | | |
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 | | | |
| 3 3.7 3.7.4
 | Contractual Services Sub-Total Activity 3.7.4:

 | OHCHR | | • 1
 | \$4,800 1 | 10 months 4 48,00 | 48,000
 | | 48,000 0 48
 | - 48,000 | New Activity. Consultoría para la organización de un | Payment/Transfer to CSO |
|
 | Activity 3.7.5: Development of a collaborat

 | | | er training with
 | | |
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| 3 3.7 3.7.5
 | Contractual Services Sub-Total Activity 3.7.5:

 | UNODC | | - 1
 | \$28,735 | 1 set 4 \$28,735.00 | \$28,735.00
 | | 28,735 0 28
 | 735 - 28,735
735 - 28.735 | New Activity. Consultoría para el desarrollo de un | Payment/Transfer to CSO |
|
 | Sub-Total Activity 3.7.5:
Activity 3.7.6: Development of a protocol p

 | roposal for the recep | tion, attention, and channeling of e | -
emerging repor
 | | \$28.735.0 | 0 - 528.735.00
 | | 28.735 - 28
 | 735 - 28.735 | | |
| 3 3.7 3.7.6
 | 5 Contractual Services
Sub-Total Activity 3.7.6:

 | UNODC | \$ | - 1
 | \$30.000 | 1 set 4 \$30.000.00 | \$30.000.00
 | | 30.000 0 30
 | - 30.000 | New Activity. Desarrollo de un documento propuesta de | Payment/Transfer to CSO |
|
 | Sub-Total Output 3.7:

 | | | -
 | | 30.00 | 30.000
 | | 30.000 - 30
238,420 - 238
 | 000 - 30.000
420 - 238,420 | | |
|
 | luation of the Gender Violence Alert

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 | Activity 3.8.1: Implementation of the
developed indicators proposal with
[Contractual Services
Sub-Total Activity 3.8.1:
Sub-Total Output 3.8:

 | | |
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 | | | |
| 3 3.8 3.8.1
 | Contractual Services

 | OHCHR | \$ | • 1
 | \$4,000 | 4 Months 4 16,00 | 16,000
 | | 16,000 0 16
 | - 16,000 | New Activity. Desarrollo e implementación de un | Payment/Transfer to CSO |
|
 | Sub-Total Activity 3.8.1:
Sub-Total Output 3.8:

 | | | -
 | | 16.00
16,00 | 16,000
1 · 16,000
 | 25,000 - ## ## ## | 16.000 - 16
16,000 - 16
 | - 16.000
000 - 16,000
07 - 2.085.707 | | |
| Sub-Total OUT
 | OME 5: DATA/ PHASE 2 Outcome 4: Data

 | 1 1 | 1.317.802 - | 1.317.802
 | | 767.906 | - 767.906
 | 25.000 - ## ## ## | 742 906 - 2 085
 | 07 - 2.085.707 | | |
| Output 4.1 Femi
 | icide Risk Early Identification System (alert)

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 | Activity 4.1.1: Definition of the priority vari

 | ables of feminicidal ri | isk. |
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| 4 4.1 4.1.1
 | Contractual Services
Sub-Total Activity 4.1.1:

 | UNWOMEN | | - 1
 | \$10.000 | 1 Lumo Sum 4 10.00 | 10.000
 | | 10.000 0 10
 | - 10.000 | New Activity. Consultoría para la definición de prioridades | Payment to Individual Consultant |
|
 | Activity 4.1.2: Database/system design for e

 | ase entry. | |
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| 4 4.1 4.1.2
 | Contractual Services
Sub-Total Activity 4.1.2:

 | UNWOMEN | \$ | - 1
 | \$15.000 | 1 Lumo Sum 4 15.00 | 15.000
 | | 15.000 0 15
 | - 15.000 | New Activity. Consultoría para el diseño de una base de | Payment/Transfer to CSO |
|
 | Activity 4.1.3: Identification of technologica

 | | | he early warning system.
 | | 15,00 | - 15,000
 | • • • • | 15,000 - 15
 | - 15,000 | | |
| 4 4.1 4.1.3
 | Sub-Total Activity 4.1.3:

 | UNWOMEN | S | · 1
 | \$10.000 | 1 Lumo Sum 4 10.00 | 10.000
 | | 10.000 0 10
 | - 10.000 | New Activity. Consultoría para la elaboración de un | Payment to Individual Consultant |
|
 | Activity 4.1.4: Piloting the use and operatio

 | n of the database. | |
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| 4 4.1 4.1.4
 | Contractual Services
Sub-Total Activity 4.1.4:

 | UNWOMEN | s | · 1
 | \$15.000 | 1 Lumo Sum 4 15.00 | 15,000
 | | 15.000 0 15
15.000 - 15
 | 000 - 15.000
000 - 15.000 | New Activity. Consultoría para realizar el piloteo de la | Payment to Individual Consultant |
| Output 4.2 Cana
 | Sub-Total Output 4.1:
acity building for the analysis, interpretation, an

 | | |
 | | 50.00 | 50.000
 | |
 | 000 - 50.000 | | |
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 | d use of VAWGA data | a and statistics for decision making | and Technical assistance on
 | strenghtening BANAVIM. | |
 | | 50.000 - 50
 | 50.000 | | |
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 | | tion on VANIC Translation of instate (form 7 |
 | | 50.000 - 50
 | | | |
|
 | Activity 4.2.1: Self-organized virtual course

 | to strengthen the ca | apacities of BANAVIM's local liaisons | s in the use, management, ar
 | nd interpretation of informat | | hase 1) to e-course to be implemented in the training
 | platform. | 50.000 50
 | | New Astroduct Consultation and a Fishermatic docum | Devenant to tradicional Conservations |
| 4 4.2 4.2.1
 | Activity 4.2.1: Self-organized virtual course

 | to strengthen the ca | spacities of BANAVIM's local liaisons | s in the use, management, ar
 | nd interpretation of informat | 1 Jump Sum 4 20.00 | 1 30.000 1 hase 1) to e-course to be implemented in the training 2 20.000 2 20.000 20.000
 | platform. | 20.000 - 20
20.000 - 20
 | | New Actividad. Consultoría para la Elaboración de una | Payment to Individual Consultant |
|
 | Activity 4.2.1: Self-organized virtual course
Contractual Services
Sub-Total Activity 4.2.1:
Activity 4.2.2: Elaborar un diagnóstico de la

 | to strengthen the ca
UNDP
calidad y el funciona | apacities of BANAVIM's local liaisons | s in the use, management, ar
 | nd interpretation of informat | 1 Lump Sum 4 20,00
20.000
VCMN |
 | | 20.000 - 20
 | 2000 - 20,000
900 - 20.009 | | |
|
 | Activity 4.2.1: Self-organized virtual course
Contractual Services
Sub-Total Activity 4.2.1:
Activity 4.2.2: Elaborar un diagnóstico de la

 | to strengthen the ca
UNDP
calidad y el funciona | amiento de los sistemas estadísticos | s in the use, management, ar
 | nd interpretation of informat | 1 Lump Sum 4 20,00
20,000 |
 | | 20.000 - 20
0 0 222
0 0 13
 | 000 - 20,000
- 20,000
166 - 22,166
54 - 13,554 | Comoleted in Phase I. onsultoría oara elaborar estudio
Completed in Phase I. Viáticos (DSA). Viajes a 8 ciudades: 3 | Payment to Individual Consultant
Other |
|
 | Activity 4.2.1: Self-organized virtual course
Contractual Services
Sub-Total Activity 4.2.1:
Activity 4.2.2: Elaborar un diagnóstico de la

 | to strengthen the ca
UNDP
calidad y el funciona
UNODC
UNODC
UNODC | pacifies of BANAVIM's local liaisons
 | s in the use, management, ar
1
s de salud, fiscalia e impartici
22,166.30
13,853.70
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11,246.20
 | nd interpretation of informat | 1 Lump Sum 4 20,00
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 | 2000 - 20.000
166 - 22.166
1554 - 13.855
13.3 - 693
246 10.000 11.246 | Comoleted in Phase I. onsultoría oara elaborar estudio
Comoleted in Phase I. Viáticos (DSA). Viales a 8 ciudados: 3
Comoleted in Phase I. Viáticos (Terminal Excenses)
Comoleted in Phase I. Viático (Vielos) | Payment to Individual Consultant
Other
Other
Other |
|
 | Activity 4.2.1: Self-organized virtual course
Contractual Services
Self-total Activity 4.2.1:
Activity 4.2.2: Liboars on diagnostico de la
Contactual Services
Travel
Travel
Travel
Self-Total Activity 4.2.2:

 | to strengthen the ca
UNDP
calidad y el funciona
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UNODC
UNODC
UNODC | pacities of BANAVIM's local liaisons
amiento de los istemas estadísticos
222,166 §
12853.7 §
692.6 §
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 | Activity 4.2.1: Soft organized wirtual course Construction Services Soft-Teal Activity 4.2.1: Construction Services Soft-Teal Activity 4.2.1: Construction Services Constructural Services Trade Constructural Services Trade Trade Trade Constructural Services Soft-Teal Actives 4.2.1: Constructural Services Soft-Teal Actives 4.2.3: Constructural Services Soft-Teal Actives 4.2.3: Constructural Services Constructural Services Soft-Teal Actives 4.2.3: Constructural Services Soft-Teal Actives 4.2.4: Constructural Services Soft-Teal Actives 4.2.5: Constructural Services Soft-Teal Actives 4.2.5: Soft-Teal

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 | Activity 4.2.1: Soft organized wirtual course Contractual Services Soft Teal Activity 4.2.1: Activity 4.2.1: Software 3. Soft Teal Activity 4.2.1: Activity 4.2.1: Choicer on StageOstics of Is Typer Typer Typer Typer Soft Teal Activity 4.2.1: Activity 4.2.1: Choicer on StageOstics of Is Typer Typer Typer Soft Teal Activity 4.2.1: Choicer on plane for table Constractual Services Constractual Services Constractual Services Typer Typer Typer Typer Typer Constrant Services

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	Sub-Total Activity 4.3.2:	152.394	- 152.394							152.394	- 152.394	
	Activity 4.3.3: Desarrollo de análisis y herra	unrea georreferenciadas y disemina	ición de la información a través de plataformas S 44.372.96	y/o reportes que sean accesibles y	amigables para el usuario	_			al al	44,373		
5 5.2 5.2.2 5 5.2 5.2.2 5 5.2 5.2.2	Supplies, Commodities, Materials	UNFPA 13050.86957 UNFPA 2610.173913	\$ 13,050.87 \$ 2,610.17		4				0 0	44,373 13,051 2,610	44,373 Completed in Phase I. Consultoría para Elaboració 13,051 Completed in Phase I. Costos de softwares 2.610 Completed in Phase I. Consulta a usarios/as media	Other
	Activity 4.3.4: Fortalecimiento de capacidad	60,034	- 60,034							60,034	- 60,034	
5 5.2 5.2.3	Supplies, Commodities, Materials Contractual Services Travel Travel	UNFPA 8312.397574	\$ 8,312.40		2				0 0	8.312	8.312 Completed in Phase I. Producción de documentos	Other
5 5.2 5.2.3 5 5.2 5.2.3	Contractual Services Travel	UNFPA 13853.99596 UNFPA 2078.099394 UNFPA 692.6997978	\$ 13,854.00 \$ 2,078.10 \$ 692.70		4 5 5				0 0	13,854 2.078 693	13,854 Completed in Phase I. Consultoria para desarrolla 2.078 Completed in Phase I. Viales IDSAI para capacitaci 693 Completed in Phase I. Terminal expenses para cap	curso Payment to Individual Consultant ón Other
5 5.2 5.2.3 5 5.2 5.2.3 5 5.2 5.2.3	Travel	UNFPA 1246.859636 UNEPA 692.6997978			5				0 0	693 1,247 693	Completed in Phase I. Veelos para capacitación per Completed in Phase I. Veelos para capacitación per Completed in Phase I. Traslados terrestres para	esencial Other
5 5.2 5.2.3 5 5.2 5.2.3	Travel Travel Supplies, Commodities, Materials Contractual Services Sub-Total Activity 4.3.4:	UNFPA 4617.998652 UNFPA 2770.799191	\$ 692.70 \$ 4,618.00 \$ 2,770.80		2				0 0	4,618 2.771	4.618 Completed in Phase I. Producción de documentos 2.771 Completed in Phase I. Consultoría para llevar a cal	para Other
	Activity 4.3.5: Generación de herramientas	34,266	 34,266 s registros en la prevención, atención, sanción y 	reparación de la VCMN			•	•		34,266	- 34,266	
5 5.2 5.2.4	Contractual Services Sub-Total Activity 4.3.5:	UNWOMEN 30171.74 30.172	\$ 30,171.74 - 30.172		4				0 0	30,172 30,172	30,172 Consultoría para desarrollar productos con 30,172	Payment to Individual Consultant
	Activity 4.3.6: Sistematización de la experie	encia de la construcción de datos y Ce	ntros de Excelencia en la Iniciativa Spotlight en	México	1	· · · ·		****				
5 5.2 5.2.5 5 5.2 5.2.5	Contractual Services General Operating and Other Direct Cost General Operating and Other Direct Cost	UNWOMEN 4618 UNWOMEN 2770.8	\$ 4,618.00 \$ 2,770.80		4 7				0 0 0 0	4.618 2.771	4.618 Consultoría para la elaboración de documento con 2.771 Diseño de documento comunicacional	Other
5 5.2 5.2.5	General Operating and Other Direct Cost Sub-Total Activity 4.3.6: Activity 4.3.7: Presentación de los resultado	UNWOMEN 2770.8 10.160	\$ 2,770.80 - 10.160		7					2,771 10.160	2,771 Impresión de documento comunicacional 10.160	Other
			10000 \$ 15,772.50		5				0 0	5.773 10.0	00 15.773 Completed in Phase I. Viales para participación y	Other
5 5.2 5.2.6 5 5.2 5.2.6	Travel Travel General Operating and Other Direct Cost General Operating and Other Direct Cost Sub-Tostal Activity 4.8 -7	UNWOMEN 5772.5 UNODC 25399	\$ 5,772.50 \$ 25,399.00 \$ 25,399.00		5				0 0	5,773 25.399	 5,773 Completed in Phase I. Viajes para participación y 25.399 Completed in Phase I. Organización de una reunio 	n Other
			10.000 72.343		7	· · · ·			0 0 	25,399 62.343 10.0	25,399 Completed in Phase I. Organización de una reunio 72.343	n Other
5 52 527	Activity 4.3.8: Fortelecer la vinculación entr General Operating and Other Direct Cost Sub-Total Activity 4.3.8:	e los centros de excelencia y otras ins	tancias especializadas en información estadístic \$ 27,708.00	a para brindar asistencia técnica a	toda la Iniciativa Spotlight				0 0	27,708	27,708 Reuniones anuales/Think tanks a nivel nacional co	n Öther
	Sub-Total Activity 4.3.8: Sub-Total Output 4.3:	27.708 377,076	- 27.708 10,000 387,076							27,708 27,708 377,076 10,0	- 27.708	
Output 4.4 Monitor	ing and evaluation											
	Activity 4.4.1: Monitoring and Evaluation											
4 4.4 4.4.1	Contractual Services Sub-Total Activity 4.4.1: Sub-Total Outout 4.4:	UNWOMEN .	\$ 1	\$50.467 1 Lum 50,467 50.467	p Sum 4 50, 50,4 50,2	467 50.467 667 50,467 467 50,467	· · ·		50.467 0 50.467 - 50.467 -	50.467 50,467 50.467	50.467 IMONITORING COSTSL Incluve coordinación de m 50,467 50.467	onitoreo Payment to Individual Consultant
Output 4.5 Final eva	aluation	· · · · · · · · · · · · · · · · · · ·		50,467	50,	407 - 50,467	- I		30,407	50,467	• [30,467]	
	Activity 4.5.1: Final External Evaluation											
4 4.5 4.5.1	Contractual Services Sub-Total Activity 4.2.1:	UNWOMEN .	\$ 1	\$25.234 1 Mon	ths 4 25. 25,	234 25.234 234 - 25,234	-		25.234 0 25,234 -	25.234 25,234	25.234 FINAL EVALUATIONI. Consultor externo para elat 25,234	oración Payment to a Consultancy Company
Sub-Total OUTCO	Sub-Total Output 4.5: ME 4:		30.000 621.829		25.	234 · 25.234 02 · 195.702			25.234 - 95.702 -	25.234 787.531 30.00	. 25.234 0 817.531	
	ME 6: Women's Movements / PHASE 2: Ci	vil Society										
	al capacity building											
5 5.1 5.1.1	Activity 5.1.1:Building inputs, design and im Contractual Services	UNDP	sions for CSOs, collectives and local grassroots o	\$77,000 1 Lum	ds according to them. p Sum 4 77/	77,000			77,000 0	77,000	 77,000 New Activity. Consultoría dando preferencia a Social dando preferencia dando preferencia a Social dando preferencia a Social dando preferencia dando preferencia a Social dando preferencia dando preferencia a Social dando preferencia dando prefe	iedad Payment/transfer to CSO
	Activity 5.1.2: Initial consultation with a Foo	us Group of CSO representatives to in	dentify and reach consensus on priority issues for	or and by the participating civil soci	iety.	. 77.000	· · · ·	· · · · · · · · · · · · · · · · · · ·	77.000	77.000	- 77.000	
5 5.1 5.1.2	Staff and Personnel Sub-Total Activity 5.1.2:	UNDP .	\$ 1	S0 1 Set	1						O New Activity. Consultoría para realizar grupos de .	enfoque Other
5 51 512	Activity 5.1.3: Translation into virtual forma Staff and Personnel	under under under under unde	acity building in the form of a training module to		virtual training platform.	25,000			25.000	25,000	 25,000 New Activity. Elaborar una plataforma virtual. 	Other
3 3.1 3.1.3			4N, feminicidio, atención a grupos vulnerables		25.0	- 25.000	écnicas, recursos y necesidades de ca	apacitación, que sirva para el fortaleci	25.000 - miento de la red de organizaciones	25.000	- 25.000 rew Activity, Eastern the place of the vertex.	
6 61 611	Contractual Services	UNWOMEN 4620	\$ 4,620.00		4				0 0	4.620	4.620 Completed in Phase I. Consultoría para elaborar e	studio a Payment to Individual Consultant
6 6.1 6.1.1 6 6.1 6.1.1	Contractual Services Travel	UNWOMEN 17093 UNWOMEN 17454	\$ 17,093.00 \$ 17,454.00		4	· · · · ·			0 0	17,093 17.454	17,093 Completed in Phase I. Consultoría para producció 17,454 Comoleted in Phase I. Viales de 2 consultoras/es u	n de Payment to Individual Consultant 1 Other
	Sub-Total Activity 5.1.4: Activity 5.1.5: Impulsar la creación de movi	39,167 Imientos de mujeres en temáticas esp	- 39,167 ecializadas que contribuyan a la prevención, at	ención, sanción y erradicación de la	a VCMN, en colaboración con las u	niversidades		•		39,167	- 39,167	
6 6.1 6.1.2	Transfers and Grant to Counterparts	UNWOMEN 69298	\$ 69,298.00		6				0 0	69.298 18,479	69.298 Comoleted in Phase I. Acuerdo de Cooperación co 18,479 Completed in Phase I. Secretariado Técnico de Re	n Pavment/transfer to CSO
6 6.1 6.1.2 6 6.1 6.1.2	Transfers and Grant to Counterparts Transfers and Grant to Counterparts General Operating and Other Direct Cost Transfers and Grant to Counterparts	UNWOMEN 18479 UNWOMEN 27719	\$ 18,479.00 \$ 27,719.00		6 7	· · · · ·			0 0 0 0	27.719	 27.719 Completed in Phase I, Reunión de Red. 	Payment to a Consultancy Company
	SUD-TOTAL ACTIVITY 5.1.5:	129.356	\$ 13,860.00 - 129.356 gnóstico y en temas prioritarios (rendición de cu		6 s forenses) con un proceso de evalu					13,860 129.356	13,860 Completed in Phase I. Productos por cada estado. 129,356	Payment to a Consultancy Company
	Activity 5.1.6: Capacitación en función de la			entas, litigio estratégico y aspecto		zación de impacto						
6 6.1 6.1.4 6 6.1 6.1.4	Contractual Services Contractual Services Travel	UNWOMEN 23099.23212 UNWOMEN 6929.769635 UNWOMEN 4224.38757	\$ 23,099.23 \$ 6,929.77 \$ 4,224.39		4				0 0	23,099 6.930	23,099 Completed in Phase I. Consultoria para el desarro 6.930 Completed in Phase I. Consultoria para llevar a cal 234 Completed in Phase I. Vision para paylos forillator	po Payment to Individual Consultant
6 6.1 6.1.4 6 6.1 6.1.4	Contractual Services Contractual Services Travel General Operating and Other Direct Cost Sub-Total Activity 5.1.6:	UNWOMEN 4224.38757 UNWOMEN 4619 UNWOMEN 7512.794254	\$ 4,224.39 \$ 4,619.00 \$ 7,512.79		5 7 7		+		0 0	4.224 4,619 7.513	4.224 Completed in Phase I. Viales para equipo facilitad 4.619 Completed in Phase I. Producción de documentos 7.513 Completed in Phase I. Renta de espacios para cap	para la Other
	Sub-Total Activity 5.1.6: Activity 5.1.7: Generar espacios de encuent	46,385 ro entre el movimiento de mujerse pa	- 46,385	en la erradicación de la VCMN, con	indicadores de seguimiento					46,385	- 46,385	and a state
6 61 616		,,	\$ 41,578.62		2					41 570	. 41 570 Completed in Physics I Completed in the Co	tror Other
0.1 0.1.5	General Operating and Other Direct Cost Sub-Total Activity 5.1.7: Activity 5.1.8: Fortalecer a las organizacion	41378.02 41,579 es de defensoras en el análisis de caso	- 41,579		· · ·	· · ·				41.579 41,579	41.579 Comoleted in Phase I. Organización de Dos Encue 41,579	
6 61 616	Contractual Services	04/048 8 000	5 8,000.00							8.000	8.000 Completed in Phase I. Consultoría para producció	de Daumant to judicidual Comert
6 6.1 6.1.6	Sub-Total Activity 5.1.8: Activity 5.1.9: Análisis crítico con las redes d	OHCHR 8.000 8,000 de defensoras para analizar la situació	- 8,000	canismo	*	· · ·				8,000	S.000 Completes in Phase J. Consultona para producció S.000	Pavinencie individual consultant
			\$ 30,000.00				- I - I I					
p 6.1 6.1.7		OHCHR 30.000 30,000	s y sensibilizar al funcionariado sobre el trabajo		4			•		30,000 30,000	30,000 Completed in Phase I. Encuentro para la evaluació 30,000	n de la Uther
			s y sensibilizar al funcionariado sobre el trabajo				- I - I					
p 6.1 6.1.8	Contractual Services Sub-Total Activity 5.1.10: Activity 5.1.11: Construction de canacidade	UNWOMEN 43.874 43,874	- 43,874.00 - 43,874 ntas y mecanismos internacionales de protecció	in de les desechos humanos - las -	4		· · · ·			43.874 43,874	43.874 Completed in Phase I. Consultoría para el desarro 43,874	io de Other
				ou los derechos numanos a las o		onannetito de la venin y el teminicidio con	o one prioritate estrategica					
6 6.1 6.1.9	General Operating and Other Direct Cost Contractual Services	UNWOMEN 11549.61628	\$ 8,315.72 \$ 11,549.62		7 4	· · · · ·			0 0	8.316 11,550	8.316 Completed in Phase I. Producción de documento: 11,550 Completed in Phase I. Consultoría para el desarro to ese	
	Sub-Total Activity 5.1.11: Activity 5.1.12: Incidir para ampliar los espa	19.865	19.865 ciones oficiales en los espacios internacionales							19.865	. 19.865	
6 6.1 6.1.10	Contractual Services	OHCHR 2309.923494	\$ 2,309.92		4				0 0	2,310	2,310 Completed in Phase I. Estudio de análisis de los es	pacios Payment to Individual Consultant
ь <u>6.1</u> 6.1.10	Contractual Services Sub-Total Activity 5.1.12: Sub-Total Output 5.1:	OHCHR 23595.40651 25,905 384.131	\$ 23,595.41 - 25,905 - 384.131		4		· ·		0 0	23.595 25,905 496 121	23.595 Comoleted in Phase I. Consultoría para advocacy 25,905 486.131	Payment to Individual Consultant
Output 5.2 Psychos	Sub-Total Outout 5.1: ocial support, self-protection, and self-care	384.131	- 384.131		102.	- 102.000			-	400.131	- 400.131	

show image	Activity 5.2.1: Peurbaracial support accord	nnaniment and other matter iden	tified as priorities by CSOs on the initial and inte	armediate levels with CSOs local area	neizations, collectives, women advocates, i	ournalists, and relatives of victims of femicide	and disappearance, bared on the technical tools de	woloned in the Spotlight framework in at la	art two states where the Initiative is in pla	ra		
			s -				and disappearance, based on the technical conside				Other	
	Sub-Total Activity 5.2.1:				43.870	- 43.870		43.870 -	43.870	43.870	CATRO	
			s -					11 000 0	11.000	11.000 New Activity. Generación de espacios para reforzar las	Other	
I I	Sub-Total Activity 5.2.2:				11.000			11.000 -	11.000 -	11.000		
						20,000		20.000 0	20.000	20.000 New Activity. Consultoría para desarrollo de una	Payment to Individual Consultant	
	Sub-Total Activity 5.2.3:				20,000	- 20,000			20,000 -	20,000	reprint to individual consultant	
	Output 5.3 CSO direct support	· · ·			/4.8/0	- /4.8/0		/4.8/0	/4.8/0	/4.2/01		
No. <	Activity 5.3.1: Direct funding of feminist an	nd grassroots civil society organiza	ations of the broad women's movement, which	contribute to the prevention of and a	ittention to cases of violence against wom	en and girls.						
	5 5.3 5.3.1 Contractual Services	UNWOMEN	for institutional strengthening, equipment, and	1 \$30.000 1 Lu	ump Sum 4 30.000			30.000 0	30.000 -	30.000 New Activity, consultoría para la identificación de	Payment/transfer to CSO	
Diamage Diamage <t< td=""><td>5 5.3 5.3.1 Transfers and Grant to Counterparts</td><td>UNWOMEN</td><td>\$ - \$ -</td><td>1 \$10,000 1 Lu 1 \$160,000 1 Lu</td><td>amp Sum 6 160,000</td><td></td><td></td><td>160,000 0</td><td>160,000 -</td><td>160,000 New Activity. Fondos dirigidos a las organizaciones.</td><td>Other Payment/transfer to CSO</td></t<>	5 5.3 5.3.1 Transfers and Grant to Counterparts	UNWOMEN	\$ - \$ -	1 \$10,000 1 Lu 1 \$160,000 1 Lu	amp Sum 6 160,000			160,000 0	160,000 -	160,000 New Activity. Fondos dirigidos a las organizaciones.	Other Payment/transfer to CSO	
	6 6.1 6.1.3 Transfers and Grant to Counterparts Sub-Total Activity 5.3.1:				6 -	- 200,000		0 0	147.835 - 347,835 -	147.835 Finish during Phase I. Financiamiento mensual a ONG	Payment/transfer to CSO	
	Sub-Total Output 5.3:	147.835	- 147.835		200.000	- 200.000		200.000 -	347.835 -	347.835		
		ence Group Phase II Work Plan										
I I			\$ 27,250.00	- I I I	6		1 1 11	0 0	27 250	27 250 CIVIL SOCIETY NRG- REDGET FOR THEIR WORK REAN	Payment/transfer to CSO	
Control Contro <thcontrol< th=""> <thcontrol< th=""> <thco< td=""><td>6 5.4 5.4.1 Transfers and Grant to Counterparts</td><td>UNWOMEN</td><td>\$ -</td><td>1 \$3,533 1 Lu</td><td>ump Sum 6 3.533</td><td>3,533</td><td></td><td>3,533 0</td><td>3.533 -</td><td>3.533 CIVIL SOCIETY NRG: BUDGET FOR THEIR WORK PLAN PL</td><td></td></thco<></thcontrol<></thcontrol<>	6 5.4 5.4.1 Transfers and Grant to Counterparts	UNWOMEN	\$ -	1 \$3,533 1 Lu	ump Sum 6 3.533	3,533		3,533 0	3.533 -	3.533 CIVIL SOCIETY NRG: BUDGET FOR THEIR WORK PLAN PL		
	Sub-Total Output 5.4:	27,250	- 27,250		3,533	- 3,533		3,533 -	30,783 -	30,783		
							45,000 -					
No. 10 No. 2 No. 2 <t< td=""><td></td><td>on and administrative function</td><td>ons, and related onice cost) Should not</td><td>r exceed 18% of total Programn</td><td>ne Outcome Costs</td><td></td><td></td><td></td><td></td><td>Narrative description of budget lines</td><td></td></t<>		on and administrative function	ons, and related onice cost) Should not	r exceed 18% of total Programn	ne Outcome Costs					Narrative description of budget lines		
No. 10. 10. 10. 10. 10. 10. 10. 10. 10. 10	UNWOMEN N/A N/A N/A Contractual Services	UNWOMEN \$129,784	\$0 \$ 129,784.17	1.00 \$3,583 15 M	onths 4 53,745	53,745		53,745 0	183,529 -	183,529 [SPOTLIGHT TEAM]Programme Coordinator 100%		
No. 10. 10. 10. 10. 10. 10. 10. 10. 10. 10	N/A N/A N/A Contractual Services	UNWOMEN \$59.491	02 001 02 2 00		4 .				59.491 -	59.491 Programme Associate Communications (S84)	Other	
No. 10. 10. 10. 10. 10. 10. 10. 10. 10. 10	N/A N/A N/A Contractual Services	UNWOMEN \$70,842 UNWOMEN \$22.035	\$0 \$ 70,842.32 1 \$0 \$ 22,034.78	1.00 \$3,583 15 M 1 \$2.016 15 M	Ionths 4 53,745	53,745 30.241			52.276 -	52,276 [SPOTLIGHT TEAM] 100% Project Associate (SB3)	Other	
No No No No No <td>N/A N/A N/A Contractual Services N/A N/A N/A Staff and Personnel</td> <td>UNWOMEN \$0</td> <td>\$28.308 \$ 28,308.26</td> <td>0.13 \$21.882 18 M</td> <td></td> <td></td> <td></td> <td>0 0 0 0 51.204</td> <td>- 79.512</td> <td>79.512 Representative P5</td> <td>Other</td>	N/A N/A N/A Contractual Services N/A N/A N/A Staff and Personnel	UNWOMEN \$0	\$28.308 \$ 28,308.26	0.13 \$21.882 18 M				0 0 0 0 51.204	- 79.512	79.512 Representative P5	Other	
	N/A N/A N/A Staff and Personnel		5 55,004.55		1 .					>2,014 National Programme Officer NOC		
Norm Norm <th< td=""><td>N/A N/A N/A Staff and Personnel</td><td>UNWOMEN \$0</td><td>\$11,917 \$ 11,917.34 (\$7,606 \$ 7,696.26 (</td><td>0.12 \$9,450 15 M</td><td>Ionths 1</td><td>17,010 17,010 2,212 2,212</td><td></td><td>0 17,010</td><td>- 28,927</td><td>28,927 National Programme Officer NOB</td><td>Other</td></th<>	N/A N/A N/A Staff and Personnel	UNWOMEN \$0	\$11,917 \$ 11,917.34 (\$7,606 \$ 7,696.26 (0.12 \$9,450 15 M	Ionths 1	17,010 17,010 2,212 2,212		0 17,010	- 28,927	28,927 National Programme Officer NOB	Other	
No. 10 No. 10<	N/A N/A N/A Staff and Personnel	UNWOMEN \$0	\$7,696 \$ 7,696.26 (33,570 15 M	Ionths 1 -	3.213 3.213 3,213 3,213		0 3,213	- 10,909	10 909 Procurement assistant GSS	Other	
Alt Ale and another and a strain a	N/A N/A N/A Contractual Services	UNWOMEN \$46,265	\$0 \$ 58,879.00 \$0 \$ 46,265.04	+ + +	4 .	-			46,265 -	38.8/21 External Evaluation (Mid term evaluation) 46,265 Monitoring and Evaluation Activites (including travel/fil compared on the state of the s	other other	
NMM Control Contro Contro Contro Contro Contro <th< td=""><td>N/A N/A N/A Contractual Services</td><td>UNWOMEN</td><td>sn \$ -</td><td>1 \$1.539 15 M</td><td>lonths 4 23.088</td><td></td><td></td><td>23.088 0</td><td>23.088</td><td>23.088 [SPOTLIGHT TEAM]Asist, Coord, Técnica (SB3-2) 100</td><td>0ther % pi Other</td></th<>	N/A N/A N/A Contractual Services	UNWOMEN	sn \$ -	1 \$1.539 15 M	lonths 4 23.088			23.088 0	23.088	23.088 [SPOTLIGHT TEAM]Asist, Coord, Técnica (SB3-2) 100	0ther % pi Other	
N N	Sub-Total UNWOMEN			1								
N N	N/A N/A N/A Contractual Services N/A N/A N/A Contractual Services	UNFPA \$22.035	0 \$ 22,034.76 10	1 \$2,952 12 M 10% \$1,836 12 M	onths 4 35,421 onths 4 11.018			11.018 11.018	33.052 11.018	44.070 [SPOTLIGHT TEAM]100% Project Associate (SB3)		
No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No.			0 \$ 16,397.66		4 8,199					[SPOTLIGHT TEAM] 100% Project Administrative Clerk	Other	
No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No.	N/A N/A N/A Contractual Services N/A N/A N/A Staff and Personnel			20% \$2.498 12 M 30% \$5,016 12 M				0 18,059	- 13.310 - 44,110	13.310 Programme Management Associate (SB4) 44,110 Programme National Officer (NOD)		
N N	N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNFPA SO	7117.56 \$ 7.117.56	20% \$1,887 12 M	Ionths 1 -	4.529 4.529		0 4,529	4,529	4 529 Human Resources (SB3)		
N N	N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNFPA \$0	12,906 \$ 12,905.55 4077.12 \$ 4,077.12	20% \$3,400 12 M 10% \$973 12 M	Ionths 1 - Ionths 1 -	8,160 8,160 1.167 1.167		0 8,160	- 5.244	5.244 Driver (G3)	Other Other	
No. No. No. No. No. No. No. No. No. No. No. No. No.	N/A N/A N/A Staff and Personnel N/A N/A N/A Contractual Services		11723.064 S 11.723.06			-		0 0			Other Other	
UNIT UNIT UNIT UNIT UN	N/A N/A N/A Contractual Services N/A N/A N/A Contractual Services		61508.16 \$ 61,508.16		4 -			0 0	- 33,451	33,451 Project administrative assistant SB2 61,508 Contractual services	Other Other	
UNIT UNIT UNIT UNIT UN	N/A N/A N/A General Operating and Other Direct Cost Sub-Total UNEPA	UNFPA \$24.000 \$133.275		1 \$3,553 15 M	onths 7 53.299	59460 167 397	10,800	42,499 0	77.299 -	77.299 OPEX	Other	
Sin S Sin S <th< td=""><td>UNDP</td><td></td><td>S0 \$ 70.842.32</td><td>1.00 \$3.916 15 M</td><td></td><td></td><td></td><td></td><td></td><td></td><td>Other</td></th<>	UNDP		S0 \$ 70.842.32	1.00 \$3.916 15 M							Other	
No.	N/A N/A N/A Contractual Services	UNDP \$16.398 UNDP \$0	S0 \$ 16,397.66 \$18,420 \$ 18,420.05	3% <22.222 15 III	Ionths 4 22.373 ump Sum 1 0	10000 10,000	4.475	0 10,000	0 28.420	38.771 ISPOTLIGHT TEAM100% Protect Administrative Assists 28.420 National Programme Officer (NOA)	nt Other Other	
No.		UNDP \$0	\$24.484 \$ 24,484.01	3% 528.889 15 Lu 3% 524.444 15 Lu	ump Sum 1 (0)	13000 13.000 11000 11.000		0 13.000	(0) 37.484	37.484 Representative (P5)	Other	
No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No. No.	N/A N/A N/A Staff and Personnel	UNDP \$0	CC F AF \$ 6544.78	3% \$20,000 15 Lu 3% \$6,667 15 Lu	umo Sum 1 -	9000 9.000 3000 3.000		0 9.000	- 30.227	30.227 Programme Associate (GS) 9.545 Communications specialist (G6)	Other	
MAIA MAIA MAIA MAIA M	N/A N/A N/A General Operating and Other Direct Cost N/A N/A N/A Contractual Services	UNDP \$18,000 UNDP \$16,398	\$0 \$ 18,000.00 \$ 16,397.60	3% \$12,222 15 Lu		5500 5,500		0 5,500	18,000 5,500	23,500 OPEX		
Na Na<		UNDP \$21.012	so \$ 21.011.60	+	4 .			0 0	21.012 -	21.012 Communications Strategy, ind. high-level events (RCO) 9,000 PREFUNDING		
Na Na<	N/A N/A N/A Contractual Services	UNDP \$147.500 UNDP \$6,300	\$ 147,500.00 \$ 6,300.00		4 -	-		0 0	6,300 -	147.500 PREFUNDING 6,300 PREFUNDING		
b b	N/A N/A N/A General Operating and Other Direct Cost N/A N/A N/A General Operating and Other Direct Cost	UNDP \$17.540	\$ 17,540.00		7 .	-		0 0	17.540 - 6,000 -	17.540 PREFUNDING		
No. Note:		\$328.989				51500 132.616	16.223	64.893 51.500	410.105 122.175	532.281		
No. Note:	N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNICEF \$0	\$0 \$ 73,347.93 \$47,940 \$ 47,940.00		1 -	-		0 0	- 47.940	47.940 National Programme Officer (NOA)	N/A	
No. Note:	N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNICEF \$0	\$82,340 \$ 82,339.60 \$16,786 \$ 16,786.00	+ - + - +	1 .	-		0 0	- 82,340	82,340 National Programme Officer (NOA)	N/A N/A	
b) b) b) c) <td>N/A N/A N/A Staff and Personnel N/A N/A N/A General Operating and Other Direct Cost</td> <td></td> <td>\$29,226 \$ 29,226.00 \$0 \$ 5,400.00</td> <td></td> <td>1 .</td> <td>-</td> <td></td> <td>0 0</td> <td>5.400</td> <td>29,226 Programme Chief specialist (P4)</td> <td>N/A N/A</td>	N/A N/A N/A Staff and Personnel N/A N/A N/A General Operating and Other Direct Cost		\$29,226 \$ 29,226.00 \$0 \$ 5,400.00		1 .	-		0 0	5.400	29,226 Programme Chief specialist (P4)	N/A N/A	
NA MA MA <th <="" td=""><td>UNODC</td><td>78748</td><td>176292 255040</td><td></td><td></td><td>0 -</td><td>0 0</td><td>0 0</td><td>78,748 176,292</td><td>255,040</td><td></td></th>	<td>UNODC</td> <td>78748</td> <td>176292 255040</td> <td></td> <td></td> <td>0 -</td> <td>0 0</td> <td>0 0</td> <td>78,748 176,292</td> <td>255,040</td> <td></td>	UNODC	78748	176292 255040			0 -	0 0	0 0	78,748 176,292	255,040	
NA MA	N/A N/A N/A Staff and Personnel	UNODC \$70.088 UNODC \$0	\$20,000 \$ 30,000,00		Ionths 1 38.500	-		38.500 0	108.588 30.000	30,000 Representative P	N/A N/A	
MA MA MA <th <="" td=""><td>N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel</td><td>UNODC \$0</td><td>\$25,000 \$ 25,000.00 \$40,000 \$ 40,000.00</td><td>0.3 \$5.200 12 m</td><td>onths 1 -</td><td>15600 15.600</td><td></td><td></td><td>- 40.600</td><td>40.600 National Programme Officer P4</td><td>N/A N/A</td></th>	<td>N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel</td> <td>UNODC \$0</td> <td>\$25,000 \$ 25,000.00 \$40,000 \$ 40,000.00</td> <td>0.3 \$5.200 12 m</td> <td>onths 1 -</td> <td>15600 15.600</td> <td></td> <td></td> <td>- 40.600</td> <td>40.600 National Programme Officer P4</td> <td>N/A N/A</td>	N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNODC \$0	\$25,000 \$ 25,000.00 \$40,000 \$ 40,000.00	0.3 \$5.200 12 m	onths 1 -	15600 15.600			- 40.600	40.600 National Programme Officer P4	N/A N/A
NA M, NA, NA NA M, Sale Status <		UNODC \$0	\$25,000 \$ 25,000.00 \$25,000 \$ 25,000.00		1 .	-		0 0	- 25.000	25.000 National Cooperation officer NO	N/A N/A	
NA M, NA, NA NA M, Sale Status <	N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	UNODC \$0	\$15.000 \$ 14,999.70 \$20.000 \$ 19,999.99		1 .			0 0	- 15.000 - 20.000	15.000 Operations Unit Chief NO 20.000 National Programme officer NO	N/A N/A	
NA N	N/A N/A N/A Contractual Services	UNODC \$0	\$15,000 \$ 15,000.00	0.3 \$3,750 12 m	onths 4 -	11250 11,250		0 11,250	- 26,250	26,250 Operations supervisor SC	N/A N/A	
Image: Proper Propera Propera Proper Proper Proper Proper Proper Proper Proper Prope		UNODC \$0			1 .			0 0	- 6.000	6.000 Representative Assitant	N/A N/A	
NA NA<	Sub-Total UNODC	75488	216000 291488	2	38,500	26850 65,350	0 0	38,500 26,850	113,988 242,850		1	
NAI NA, NAI, NAI STATE PERSONT OLICIE S 64,700 54,700	N/A N/A Staff and Personnel	OHCHR \$70,088		1.00 \$6,000 15 M	lonths 1 54,000	\$36,000 90,000	18,000	36,000 36,000	124,089 36,000	160,089 [SPOTLIGHT TEAM] 100% Project Coordinator (NOA)	N/A	
NA NA NA State of Personnel Order S State of Sta	N/A N/A N/A Staff and Personnel	OHCHR 50			Ionths 1 (1)	13054 13.053 67626 67.626		-1 13.054	(1) 54.824	54,823 Representative (P5)		
NA NA A A 104 and present control and present	N/A N/A N/A Staff and Personnel N/A N/A N/A Staff and Personnel	OHCHR \$0	\$65,540 \$ 65,539.99	50% \$7.250 15 M	onths 1 -	54375 54 375		0 54.375	. 119.915	119.915 HB Officer on gender &ESCB (NOA)	N/A N/A	
NA NA A A 104 and present control and present	N/A N/A N/A Staff and Personnel	OHCHR \$0	s -	10% \$3.863 15 M	lonths 1 1	5794 5.795		1 5.794	1 5.794	5.795 HR Democratic Space (UNV) 3.525 Driver (GS3)	N/A N/A	
N/a	N/A N/A N/A Staff and Personnel	OHCHR \$0	\$45.878 \$ 45,878.03 \$39.324 \$ 39.324.02	,44,330 15 M	1 .				- 45.878	45.878 HR Officer on gender &ESCR public policies (NOA)	N/A N/A	
And An And And And And And And And And A		OHCHR \$0	\$23,176 \$ 23,175,70		1			0 0	. 23.176	23.176 HB Officer democratic space (UNV)	N/A	
	N/A N/A N/A Staff and Personnel	OHCHR \$0	\$26,216 \$ 26,216.00		1 .			0 0	- 26,216	26,216 Security officer (NOA)	N/A	

/A N/A N/A	Staff and Personnel OHCHR		\$0 \$3	.072 \$ 32,072	30 3	0% \$4.4	454	15 months	1		20043	20.043			0 20.043		52.115	52.11	Administration officer (GS6)	N/A
/A N/A N/A	Staff and Personnel OHCHR		\$0 \$2	584 \$ 21,584	00 3	0% \$2,9		15 Months	1		13491	13,491			0 13,491		35,075	35,07	Administration assistant (GS4)	N/A
/A N/A N/A	General Operating and Other Direct Cost OHCHR	\$5.	01	S0 \$ 5,400	70				7						0 0	5.401		5.40	1 OPEX	N/A
Sub-Total	OHCHR	754	39 35.	1842 433	31					54,000	230,294	284,294				129,489	588,130	717,62	i	1
	TOTAL PROGRAMME	1,216,10	4 1,144,3	66 2,360,5	29					442,371	473,926	916,297				1,658,535	1,618,292	3,276,826		
	MANAGEMENT COSTS:																			
	TOTAL DIRECT PROGRAMME COSTS	5,887,8	1 1,199,3	66 7,087,2	16					2,523,364	473,926	2,997,291				8,411,215	1,673,292	10,084,507	-	
	Indirect Programme Support Costs	412.1	0	412.1	i0					176.636		176.636				588.785		588.785		
	TOTAL COSTS	6,300,0	0 1,199,3	66 7,499,3	56					2,700,000	473,926	3,173,926				9 000 000 8	1,673,292	10,673,292		
	10172 00515	0,000,01	1,133,5	1,455,5	~															