



LEBANON RECOVERY FUND
STEERING COMMITTEE



UNITED NATIONS INDUSTRIAL
DEVELOPMENT ORGANIZATION



MINISTRY OF
INDUSTRY

PROJECT PROGRESS REPORT NUMBER 6

SUPPORT FOR LIVELIHOODS AND ECONOMIC RECOVERY IN WAR-AFFECTED AREAS OF LEBANON

Project Number: (FB/LEB/07/001-002)

March 2010

PROJECT PROGRESS REPORT 6

REPORT COVER PAGE

<i>Recipient UN Organization:</i> UNIDO	<i>Report Number:</i> 6
<i>Project Number:</i> FB/LEB/07/001- 002	<i>Project Title:</i> Support for Livelihoods and Economic Recovery in War-Affected Areas of Lebanon (LAISER)
<i>Reporting Period:</i> July 2009 to March 2010	<i>Project Budget:</i> USD 4,500,000
<i>List of Partners:</i> <ul style="list-style-type: none">• UNIDO• Ministry of Industry• Ministry of Economy and Trade• Ministry of Agriculture• The Presidency of the Council of Ministers• The Association of Lebanese Industrialists• The Syndicate of Lebanese Food Industrialists• The private agro-industry, factory owners	<i>Project Coverage/Scope:</i> <ul style="list-style-type: none">• Southern suburbs of Beirut• Southern Lebanon• Bekaa Valley
<i>Abbreviations and acronyms:</i> <i>UNIDO: United Nations Industrial Development Organization</i> <i>MOI: Ministry of Industry</i> <i>LRF: Lebanon Recovery Fund</i>	<i>Project Duration/Closed Project:</i> <ul style="list-style-type: none">• The project is being operational from September 2007 till December 2010.• Phase I was closed by the end of December 2009, except an amount of USD 50,000 extended for the procurement of equipment till March 2010.• The on-going Phase II was launched in April 2009.

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NARRATIVE REPORT FORMAT

I. PURPOSE

Development Objective:

Support Economic Recovery and restore industrial units in war-affected areas of Lebanon thereby generating employment and alleviating poverty in the country.

Immediate objectives:

- a. Strategic support to the Ministry of Industry to monitor and implement the programme for the rehabilitation of the agro-industrial sector.
- b. Provision of technical assistance and inputs for the rehabilitation of damaged agro-processing facilities both in rural and urban areas.

Activities/Output 1:

- 1.1 Finalize the tech. and environmental assessment of the agro-industrial sector in war-affected areas, including sectoral support services
- 1.2 Assess the needs to strengthen institutional support: skill development needs that are necessary to provide effective services for the rehabilitation work
- 1.3 Prepare comprehensive proposals for the rehabilitation of affected enterprises: interventions, plants layout, tech. specif. and adequate budgetary details.
- 1.4 Conduct participatory workshops with all stakeholders to present the proposals and select priority enterprises to be rehabilitated
- 1.5 Establish a PSC involving the main counterparts to oversee the project activities and advise
- 1.6 Provide required training for nationals to supervise and advise on the rehabilitation work
- 1.7 Prepare a work plan for the rehabilitation work
- 1.8 Assist the Ministry of Industry to implement policy decisions leading towards effective post war rehabilitation of the agro-industrial sector

Activities/Output 2:

- 2.1 Confirm planned interventions with each selected enterprises
- 2.2 Final contract negotiations and legal and financial arrangements for the work to be conducted and the equipment to be installed.
- 2.3 Finalize engineering designs, technical specifications and procure equipments/spare parts
- 2.4 Remedial works/new upgrading construction at site
- 2.5 Repair unserviceable equipments and install and commission new machines/production lines

- 2.6 Plan and conduct employee training for unfamiliar machinery and new product production
- 2.7 Provide assistance for the dev. of business plan; management and supervisory staff training
- 2.8 Provide TA to agro-enterprises, including GMP, linkage to markets, research, finance, etc.
- 2.9 Monitoring, evaluation and corrective measures

The project achieves its objectives through rehabilitating a number of SME agro-enterprises in South Lebanon, the Bekaa Valley area and the Southern Suburb of Beirut. The project inputs, i.e. rehabilitation work, provision of equipment and capacity building, are based on a comprehensive action-plan. The action-plan and its ensuing activities are prepared and agreed upon by all stakeholders in accordance with the Project Document.

II. RESOURCES

Financial Resources:

Table1: Project budget

All figures in USD

Category	Budget Phase I	Funds Phase II
Personnel	575.800	160.000
Civil works	500.000	100.000
Training	230.000	80.000
Transport	25.000	10.000
Supplies and commodities	30.000	15.000
Equipment	1.342.938	1.010.000
Travel	50.000	20.000
Miscellaneous	50.000	6.869
Sub-total	2.803.738	1.401.869
Agency support	196.262	98.131
Total (USD)	3.000.000	1.500.000

Human Resources:

National Staff:	1 National Project Coordinator
	1 Administrative Assistant
	1 Field Officer
	1 Driver
National consultants:	1 Olive oil expert
	1 Mechanical Engineering expert
	1 Civil Engineering expert
	1 Textile equipment expert
	1 Database expert
	1 Film documentation expert
International Staff:	1 Chief Technical Advisor (on split missions)
International consultants:	1 Leather expert

III. IMPLEMENTATION AND MONITORING ARRANGEMENTS

a) Implementation:

Four entities are involved in the project's implementation: UNIDO headquarters, the UNIDO Regional Office in Lebanon, Ministry of Industry, and the recipient enterprises. A system of close collaboration has been built between the entities with frequent exchange of information about the project's aims and objectives, i.e. outcomes of enterprise assessments, the recommended equipment to be purchased, building renovation works to be done and capacity building to be organized.

Selection of which enterprises to support has involved a dual system. First, a general assessment of each enterprise was made by the Project Management Unit (PMU). This assessment was based on a comprehensive questionnaire combined with visits to each enterprise by staff from the PMU. On the basis of this assessment a scoring and ranking system was developed.

Second, experts – local and international - were engaged to identify equipment for enterprises within the different sectors, i.e. the woodwork, food & beverage, olive oil, leather and textile sectors.

Third, local experts were engaged to assess building rehabilitation works for the enterprises, and to provide required drawings and specifications.

b) Monitoring:

Follow-up and monitoring of the project's implementation is done by the UNIDO Regional Office in Lebanon in close collaboration with Ministry of Industry and the Lebanon Recovery Fund under the Presidency of the Council of Ministers (PCM).

Monitoring is done through site visits, telephone conferences, meetings, and reporting to the projects' Programme Steering Committee (3-4 times per year), Ministry of Industry (weekly), Lebanon Recovery Fund/PCM (monthly and bi-annually), and UNIDO's headquarters (continuously).

The high frequency of information exchange has been adopted partly because of the complexity of the project, i.e. identifying more than 100 enterprises, scattered over a wide geographical area and within 5 different main sectors. Another equally important reason relates to the fragile political situation, where the project has experienced numerous brief stop-go situations.

c) Procurement:

Procurement of goods and services is done through UNIDO's bidding processes for local and international tendering and procurement. The majority of equipment has been procured through international bidding, which has been handled by UNIDO headquarters. For both local and international procurement relevant local suppliers were invited to participate in the tenders. Local procurement has been done for building renovation work and some equipment.

IV. RESULTS

The project support restoration of the economic activities within micro, small and medium sized agro-industries; more specifically the project support enterprises within the food and beverage, olive oil, textile, leather and wood work sectors. The enterprises are located in South Lebanon, the Bekaa Valley and in the Southern Suburb of Beirut. The achievements made in relation to the performance indicators are as follows:

Table 2: Results

Performance indicator*	Results																
➤ Restored economic activities and diversification of economic/income generating activities	➤ Support in the form of equipment, building restoration and capacity building has been rendered to 85 enterprises in addition to the Ministry of Industry. As well as 60 unlisted beneficiaries ¹ , 3 Government Institutions (MOA; MOF; MOET), 4 Business Associations (SLFI; LCPC; IRI and Consumer Lebanon) and 40 university students learned about the LAISER capacity development through training activities and study tours.																
	<table border="1"> <tbody> <tr> <td>Total Number</td> <td>193</td> </tr> <tr> <td>LAISER Beneficiaries</td> <td>-85</td> </tr> <tr> <td>MOI</td> <td>- 1</td> </tr> <tr> <td>Unlisted Beneficiaries</td> <td>-60</td> </tr> <tr> <td>Business Associations</td> <td>-4</td> </tr> <tr> <td>Government Institutions</td> <td>-3</td> </tr> <tr> <td>Students</td> <td>-40</td> </tr> <tr> <td>Balance</td> <td>0</td> </tr> </tbody> </table>	Total Number	193	LAISER Beneficiaries	-85	MOI	- 1	Unlisted Beneficiaries	-60	Business Associations	-4	Government Institutions	-3	Students	-40	Balance	0
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Government Institutions	-3																
Students	-40																
Balance	0																

¹ Enterprises that were not registered with Ministry of Industry as potential beneficiaries. These enterprises "surfaced" in line with the project's implementation.

<ul style="list-style-type: none"> ➤ Increased food security in MMSEs. 	<ul style="list-style-type: none"> ➤ Phase I Equipment began arriving in October 2008; its installation and commissioning was completed in April 2009. Through income generation the restarted production has impacted positively on the food security of the enterprise owner's households and those of their employees². ➤ Phase II: Enterprises to be supported have been selected; equipment to be procured was identified, selected, agreed with the enterprise owners and tendered; Delivery of the equipment is expected around May-June 2010. ➤ In view of the cultural traditions it is expected that impact of the support, i.e. the restoration of enterprises and provision of equipment, in some cases will reach beyond the nuclear families into the adjoining family levels.
<ul style="list-style-type: none"> ➤ Project is implemented efficiently and in accordance with the plan and timing 	<ul style="list-style-type: none"> ➤ Implementation of the project is on time and on schedule with some capacity building activities outstanding. ➤ Initially, implementation was negatively affected by the country's political situation. But the PMU has continuously taken steps to keep the project abreast with the implementation plan.
<ul style="list-style-type: none"> ➤ Number of jobs created 	<ul style="list-style-type: none"> ➤ Equipment began arriving in October 2008 and has now been installed. ➤ Many of the refurbished enterprises have been shown to generate new employment opportunities in their respective areas. According to a survey conducted in September 2009 among 48 enterprises employment in the surveyed enterprises increased from 133 just after the end of hostilities in 2006 to 655 at the time of the survey³.
<ul style="list-style-type: none"> ➤ Action-plan agreed upon by all stakeholders 	<ul style="list-style-type: none"> ➤ A work plan was produced and agreed with the PSC. ➤ Procurement of equipment and building renovation works were formally agreed with the beneficiaries prior to their implementation.

² Ref. Evaluation January 2010.

³ Independent External Evaluation (December 2009), LAISER Lebanese Agro-Industry Support and Economic Recovery, "Support for Livelihoods and Economic Recovery.

Overall the project is on time and achieving its objectives; equally, in its implementation, it has followed the designed model for its execution, i.e. made a work plan and in other ways involved the beneficiaries and other stakeholders in planning of the activities and selection of inputs etc.

a) Support Overview

Initially, 135 MSMEs had applied to the MOI. These had been seriously damaged during the war and expected assistance. From the outset, the 25 applicants from the printing sector had to be excluded, as they were medium to large units with several millions of damages each and beyond the LAISER budget possibilities.

Subsequently, the project team visited each of the remaining 110 companies. As a result of these visits, 25 units were excluded, as their owners were either not interested in starting up their company again or had left the area. At the end of this process the project had identified a total of 85 enterprises that fit the LAISER support criteria. (See annex 1).

Table 3: Total Distribution of Support

Enterprises that applied to the Ministry of Industry	135
Printing sector excluded	-25
Closed / not interested	- 25
LAISER Beneficiaries	85
Covered in Phase I	48
To be Covered in phase II	37
Balance	0

Of the total 85 enterprises that have been or are being supported by LAISER, 48 were included in phase I and the remaining 37 are being part of phase II. This means that LAISER will have achieved full coverage of its listed enterprises.

Table 4: Total Number of phase I and Phase II Enterprises

LAISER Beneficiaries	Phase I	Phase II	Total
Wood	12	15	27
Textile	13	4	16
Leather	7	7	15
Food	6	9	15
Olive Oil	7	-	7
Others	3	2	5
Total	48	37	85

A breakdown of the distribution of the support is presented in tables below.

Table 5: Distribution of Support rendered to phase I and II

Phase I				Phase II			
Sector	Equipment	Civil Work	Total	Sector	Equipment	Civil Work	Total
Wood	11	4	15	Wood	15	1	16
Textile	11	4	15	Textile	6	0	6
Leather	5	2	7	Leather	7	0	7
Food	5	3	8	Food	11	1	12
Olive Oil	7	2	9	Olive Oil	-	-	-
Others	-	3	3	Others	2	0	2
Total	39	18	57	Total	41	2	43

As shown in the tables above a total of 85 enterprises have received support. The support rendered has been in three forms: The provision of equipment and/ or civil works, i.e. building renovation (see Annexes 2 and 3), and capacity building.

In addition to the 85 Enterprises, the Ministry of Industry has received equipment and had its buildings renovated (see Annex 5) and 107 companies including government institutions, business associations, non beneficiaries and university students have received support in the form of various forms of capacity building activities (see Annex 4). The project is thus supporting a higher number and a wider spectrum of enterprises. This has been made possible for two reasons:

- (1) The ability of the project to make itself known to the population in general through media coverage, by word-of-mouth within the business community and through the project staff's participation in other related organizations. Often, such participation has included requests for the project staff to present issues related to the project; And
- (2) Collaboration with other projects, such as the Quality Project for Lebanon (QUALEB), the Market Access and Compliance of Lebanese Export (MACLE) project, the Lebanese Cleaner Production Centre (LCPC) and business associations such as the Syndicate for Lebanese Food Industries (SLFI), the Association of Lebanese Industrialists (ALI) etc.

b) Rebuilding livelihoods

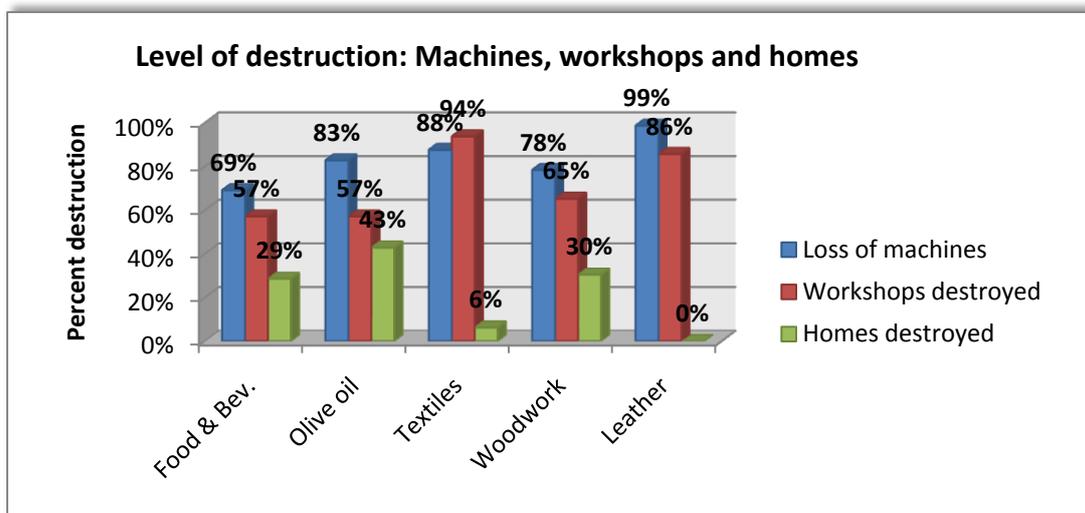
Rebuilding livelihoods after a war involves among many other things reconstruction of one's former income base, in the case of the LAISER project the enterprises that the beneficiaries depend on. In order to assess the beneficiaries' recovery of their livelihoods the project has sampled data from 32 participating enterprises – primarily from Phase I. The interviews are based on a questionnaire, which gauge impressions by the beneficiaries of their present, post-war, situation and their livelihood as they regarded it before the war in 2006.

The data obtained through this methodology are by nature subjective and as such the presentations below provide expressions of trends as observed by the beneficiaries. Post-project evaluation for an in-depth understanding of the impact of the project as well as the reconstruction strategies employed by owners of SME's and their families subjected to the vagaries of war may be considered.

The present data sample concern enterprises from all 5 business sectors supported by the project. The data should be read in the context of the sample size, the time elapsed since the end of the war (August 2006) and the supply of equipment and civil works by the project – equipment deliveries began in October 2008 and civil works in July 2008. Hence, the time span for the beneficiaries to fully utilize the assistance provided by the project is too brief for indicating longer term benefits.

In sum the data paints a picture of the level of hardship faced by the beneficiaries and their efforts in rebuilding their livelihoods. Overall, the enterprises lost 88% of their production equipment, i.e. machines that were destroyed through bombing or collapse of neighbouring buildings etc.; 75% of the enterprises witnessed total destruction of their workshops or business property, and 25% equally so of their homes. This is so because it is common for many SME’s to have their business adjacent to their residence. Remarkably, none of the families in the sample report loss of life among family members and employees, and only one beneficiary note that a person, a family member, was injured during the war.

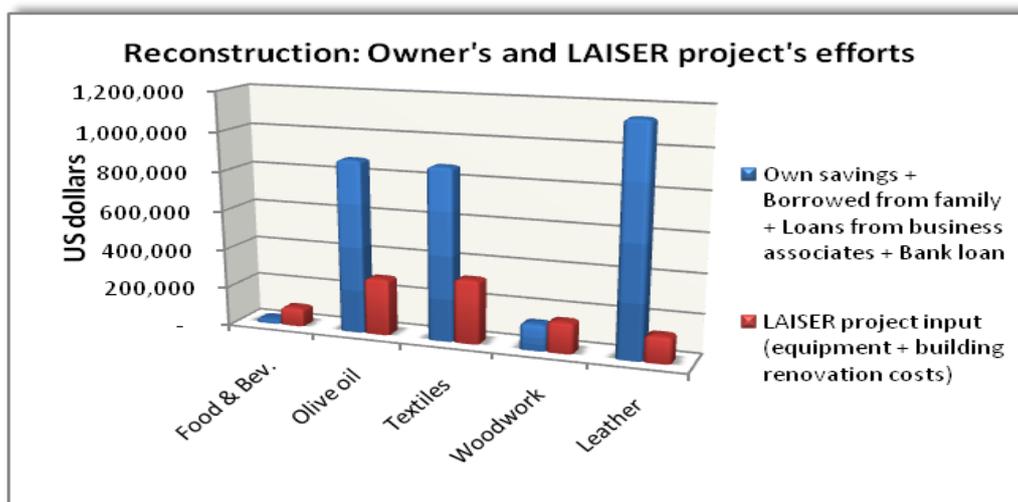
Figure 1: Level of destruction⁴



Rebuilding of the SME’s naturally depends on collaboration between the project and the beneficiaries, particularly with regard to selection of equipment to be provided, the building rehabilitation to be made and the needs for capacity building. However, the questionnaire also reviews the 32 beneficiaries’ personal financial inputs in the rebuilding efforts as shown in figure 5.

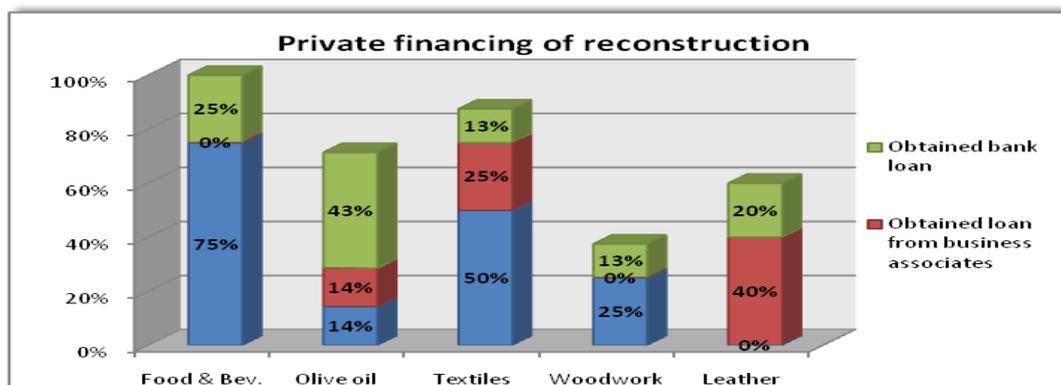
⁴This figure is for the larger sample of 67 enterprises.

Figure 2: Financing of reconstruction



It is surprising to note that while the LAISER project has provided support worth 1.0 MUSD for the SME's in the sample the cash input by the beneficiaries in the form of their own savings, loans from other family members and business associates and bank loans collectively amounts to 4.0 MUSD. In view of the reluctance by a number of beneficiaries in the sample to provide figures the actual input is likely to be somewhat higher than reported.

Figure 3: Private financing of reconstruction



Rebuilding of the beneficiaries' livelihoods is thus a complementary effort between the project and the individual families both in the choice of input, i.e. machines etc., as well as at the economic level.

Somewhat surprisingly figure 6 indicates that beneficiaries in all five sectors have been able to obtain bank loans. Particularly in the textiles and leather sectors the mutual interests – perhaps mutual dependence – have ensured collaboration between producers and clients such that the latter have provided financial support in order to secure continued production and maintenance of markets and clients.

As stated above the beneficiaries in many instances have been reluctant to furnish the project with hard data. This is particularly so with regard to the size of loans obtained from different sources. For this reason it is therefore not possible to further analyze the information or to compare various data.

Major developments achieved till present in relation to the civil work

Building rehabilitation for phase I have been accomplished for 18 Enterprise. As for phase II, two enterprises benefited from the civil work; La Martine Confectionery and Establishment of Ayoub for Production and Trade.

The provision of building repair work was based on close collaboration with the concerned enterprises, so that they identified their needs for assistance. These needs were discussed with the Project Management and further refined in consultation with experts who visited the enterprises to discuss the owner's proposals in technical terms as well as in relation to their business development plans, and for the purposes of developing proper technical specifications and drawings as required.

Establishment of Ayoub for Production and Trade and La Martine Confectionery Co.

Beneficiary	Sector	Work Commenced	Work Accomplished	Estimated Cost
Establishment of Ayoub for Production and Trade.	Wood-Work	1 October 2009	11-December 2009	69,625.00\$

Description:

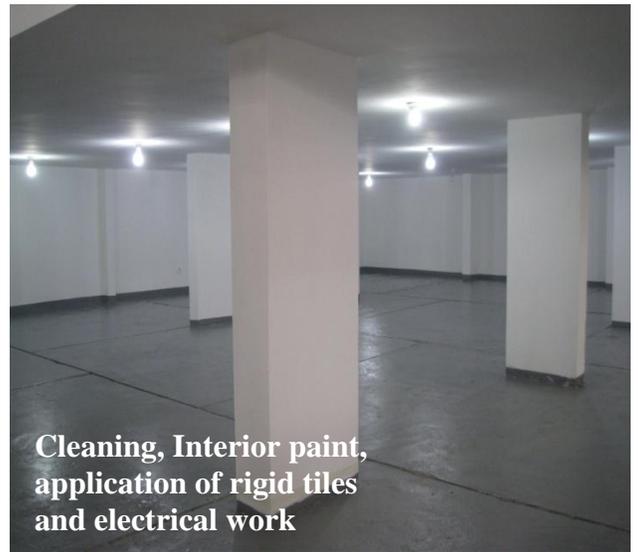
1. Cleaning the existing internal walls;
2. Interior paint for walls and columns;
3. Interior paint for ceiling;
4. Supply and apply floor rigid tiles works;
5. Repair, install and paint existing steel Window;
6. Electrical works.

Beneficiary	Sector	Work Commenced	Work Accomplished	Estimated Cost
La Martine Confectionery Co.	F & B	30 September 2009	On-going	\$72,455.00

Description:

1. Total demolition of the slab, columns and masonry walls , removing existing tiles and carting away any unwanted materials;
2. Construction of new columns;
3. Walls Paints works;
4. Interior paint for ceiling;
5. Floor rigid tiles works;
6. Ceiling Fluorescent light.

Pictures of the rehabilitation - Work accomplished at Establishment Ayoub for Production and Trade



Cleaning, Interior paint, application of rigid tiles and electrical work

Before and after renovation at *Establishment of Ayoub for Production and Trade*, South Lebanon.



Cleaning, Interior paint, application of rigid tiles and electrical work

c) Equipment Procurement

The provision of equipment has assisted in restarting the Agro-Industrial enterprises for the following sectors: Wood, Textile, Food, Leather and olive oil in addition to few other sectors such as printing and metal factories. This in turn is expected to help generate employment as the enterprises begin to pick up on their production and general daily business.

Distribution and type of equipment delivered for phase I..... See Annex 2

Phase II beneficiaries and type of Equipment.....See Annex 3

Major developments achieved in relation to the procurement of equipment

- **Phase I:** Equipment began arriving in October 2008; its installation and commissioning was completed in April 2009. Through income generation the restarted production is expected to impact positively on the food security of the enterprise owner's households and those of their employees.
- **Phase II:** Enterprises to be supported have been selected; the equipment to be procured was identified, selected, agreed with the enterprise owners and tendered. Delivery of the equipment is expected around May-June 2010. Equipment in the form of specialized machinery for each sector plus power generators will be delivered and installed in 41 enterprises.

Procurement of goods and services was done through UNIDO's bidding processes for local and international tendering and procurement. The majority of equipment is being procured through international bidding, which has been handled by UNIDO headquarters; where three locally purchased equipment were delivered and installed.

Table 6: Sub-Work plan for the procurement of Equipment for Phase II

Activities	Description	Status
1 Identification of the enterprises Needs	Needs were discussed with the Project Management and further refined in consultation with experts who visited the enterprises to discuss the owner's proposals in technical terms as well as in relation to their business development plans, and for the purposes of developing proper technical specifications as required. The needs and selection of enterprises to be assisted in phase II were done in collaboration with the MoI.	Done

2	Confirmation with Industrialists on the equipment to procure	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure prior to launching the tenders.	Done
3	Bidding	For both local and international procurement relevant local suppliers were invited to participate in the tenders. Local procurement has been done for some equipment for the Food sector in Lebanon.	All bids Closed on the 12 th of February 2010
4	Identification of the suppliers	Technical and Financial Evaluation for each bid is in the process.	On-going
5	Equipment Distribution	Equipment installation is to be planned as part of the tender procedures.	Expected May-June 2010

- **Distribution of Supporting Industrial Items for Food, Textile, Leather and Woodwork Sectors**

Supporting items were distributed to all client industrial units within: Woodwork, textile, leather, olive oil and food & beverage sectors, the duty stations were as following:

- Southern Suburb of Beirut
- Bakaa Valley
- South of Lebanon

The items are a direct applicable example of safety and health measures discussed during the on-site practical trainings. The food and beverage as well as olive oil producers received food safety and hygiene items, while others' share included supplies for occupational health and safety such as overall, face masks, chemical filters.

The Scope of Supply

	<i>Equipment, Parts, Supplies</i>	<i>Beneficiaries</i>
1	Gowns	Food, Textile and leather Factories
2	Gloves	Food and leather Factories
3	Safety Boots	Food Factories
4	Hair nets	Food Factories
5	Mask	Food Factories
6	Luminometer for Biotrace	Food Factories
7	Overall	Woodwork Factories
8	Face Mask(Wood work)	Woodwork Factories
9	Chemical Filters	Woodwork Factories
10	Goggles	Woodwork Factories

Pictures of equipment distributed on the 17th of November 2009 (Phase II- locally procured)



Batch Ice Cream Maker delivered to Salhab Ice Cream,
Nabatieh, South of Lebanon



Luminometer for Biotrace
delivered to LAISER food
enterprises.



Dough Providing Cabinet delivered to Patisserie Sarah,
Khyam, South of Lebanon.

d) Capacity Building

Capacity building has been carried out in the form of training courses and study tours to relevant fairs and trade shows. The trainers for the different courses have been both local and international and as shown in the activity overview below capacity building has taken place both inside and outside Lebanon. The activities have included:

- (i) COMFAR, the Computer Model for Feasibility Analysis and Reporting software for participants from various government institutions and business associations;
- (ii) Business Counseling for participants from government institutions and business associations;
- (iii) General Business Management & Marketing for entrepreneurs;
- (iv) Specific Business Management tailored to entrepreneurs in the five different sectors supported by the project;
- (v) Good Manufacturing Practices (GMP) for entrepreneurs from the food and beverage and olive oil sectors;
- (vi) Hazard Analysis and Critical Control Points (HACCP) for entrepreneurs in the olive oil and food & beverage sectors;
- (vii) ISO 22000 for entrepreneurs in the olive oil and food & beverage sectors;
- (viii) Study tours; to Jordan for olive oil producers, Egypt for wood work entrepreneurs, France for entrepreneurs from the food and beverage sector and to Syria for textile entrepreneurs.
- (ix) On-Site Training on Food Safety Management System for the food and Beverage and olive oil sectors.
- (x) On-Site Training on the Occupational Health and Safety Management System for the Woodwork, Textile and Leather.

The Figure 4 below presents an overview of the participation in different types of courses and study tours that have been carried out. The picture reveals a sound interest in further education and training among the beneficiaries.

Figure 4: Distribution of Capacity Building Activities, August 2008 - February 2010

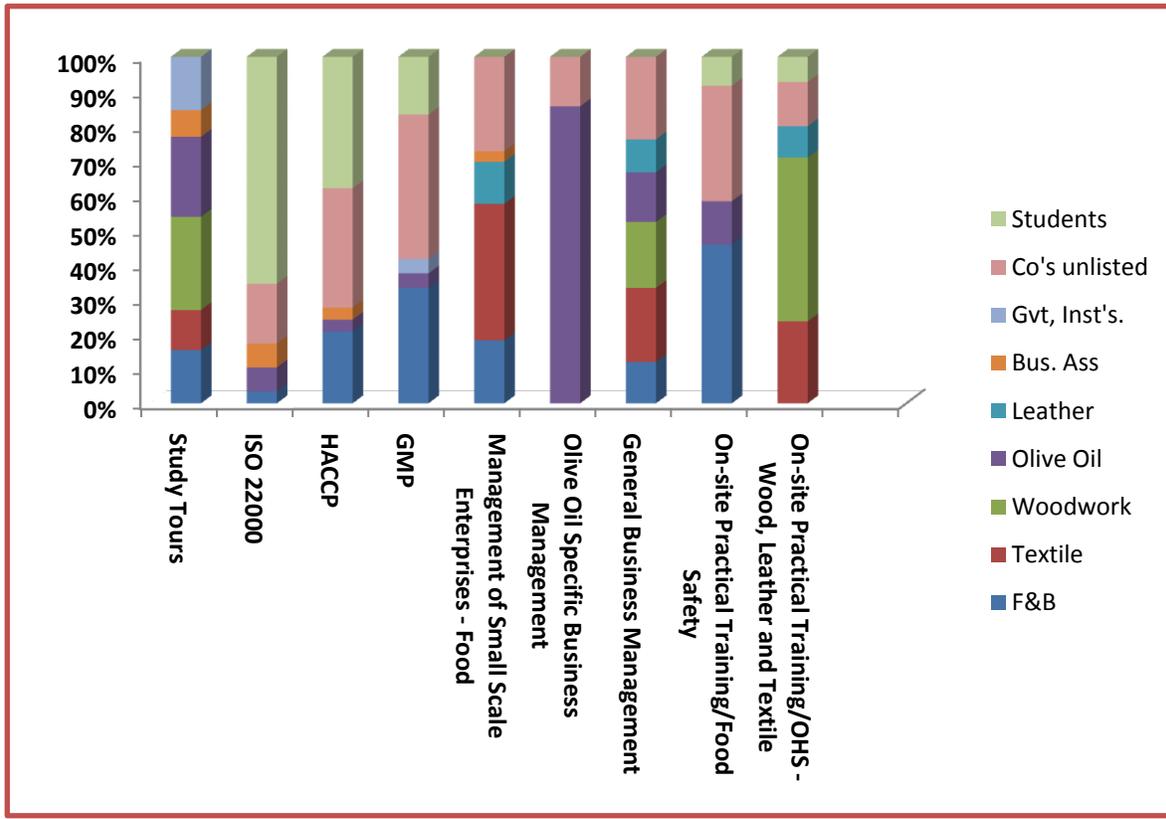


Table 7: Distribution of Capacity Building Activities, August 2008- February 2010

Distribution of capacity Building Activities- February 2010											
Activity/ Participants	F&B	Textile	Wood work	Olive Oil	Leather	Bus. Ass	Inst's.	Gvt, unlisted	Co's	Students	Total
Study Tours	4	3	7	6	0	2	4	0	0	26	
ISO 22000	1	0	0	2	0	2	0	5	19	29	
HACCP	6	0	0	1	0	1	0	10	11	29	
GMP	8	0	0	1	0	0	1	10	4	24	
Management of Small Scale Enterprises	6	13	0	0	4	1	0	9	0	33	
Olive Oil Specific Business Management	0	0	0	6	0	0	0	1	0	7	
General Business Management	5	9	8	6	4	0	0	10	0	42	
On-site Practical Training/FS	11	0	0	3	0	0	0	8	2	24	
On-site Practical Training/OHS	0	13	26	0	5	0	0	7	4	55	
Total	41	38	41	25	13	6	5	60	40	269	

Industrial Capacity Building - On-Site training

- Occupational Health & Safety and Food Safety Management Systems -

Introduction

Training and on site-demonstration/training modules were formulated for Occupational Health and Safety Assessment Systems to the woodworks, textile and leather enterprises. Likewise on site-demonstration/training modules for Food Safety Management Systems for food and beverage and olive oil sectors in Lebanon were implemented. The training modules are based on relevant international standards and practices such as ISO, HACCP etc. The objective was to introduce the SME's to common international standards and best-practices within their respective fields of work.

The capacity building/training was organized in two main sections; theoretical information about the structure of the standard and the risks associated with the particular sector of interest, followed by on-site demonstration of the theoretical section.

On-site demonstration was carried out in order to involve the participants, i.e. owners and employees of the supported enterprises, in assessing the risks associated with their work. As part of the training the participants visited 1 or 2 enterprises where they were requested to assess risks and record their remarks on current practices – i.e. trials on the application of standards they were trained on. In parallel, the trainers recorded progress and made photographic recording of critical situations or poor practices.

The training sessions were divided according to the location and sectors as shown in the table below.

Course	Location	Date
Food Safety	Nabatieh- Tyr	14-16 July
Food Safety	Bekaa	22-23 July
OHS- Wood	Bekaa	28-29 July
OHS- Wood	Tyr	10-11 August
OHS- Wood	Nabatieh	13-14 August
OHS- Wood	Khyam	17-18 August
Food Safety	Khyam	29-30 September
OHS- Wood	Southern Suburb of Beirut	19-20 October
OHS- Textile	Southern Suburb of Beirut	29-30 October
OHS- Textile	S Southern Suburb of Beirut	2-3 November
OHS- Leather	Southern Suburb of Beirut	12-13 November
Food Safety	Southern Suburb of Beirut	18-20 November

d.1) On-Site Training on the Occupational Health and Safety Management System for the Woodwork, Textile and Leather.

Occupational health and safety in the workplace was introduced into the Lebanese enterprises, particularly textile, woodwork and leather industries. Thus, it was important to adapt standard specifications according to the firms' conditions.

Beneficiaries had scarce knowledge about these standards. Also, the nature of operation of small and medium sized enterprises – many, if not most, are unregistered – has led to a reduced interest the need to observe certain work and production conditions and specifications if these companies are to remain competitive both within Lebanon and in the region as well as farther abroad for those that do export their produce.

Based on these levels of awareness and knowledge, the training was designed to help employers provide a safe and healthy workplace. The module describes the principal hazards of e.g. woodworking and the methods for controlling these hazards. Furthermore, the module clarifies the regulatory language and technical information covered in the OHS standard.

The module specifies conditions of work in the enterprise such as:

- ✓ Personal protective equipment (PPE) e.g. eye, hand and body protection;
- ✓ Hazards of finishing operations such as flammable and combustible liquids;
- ✓ Layout and industrial planning to avoid physical injuries;
- ✓ Ventilation systems and light;
- ✓ Control of saw wood and fibrous dusty materials etc.



Participants from the Textile Enterprises at SSB



On- Site training on Occupational Health and Safety Management System at *Atef Sweidan's Factory*, South of Lebanon.

d.2) On-Site Training on the Food Safety Management System for Food and Beverage and Olive Oil Sectors

This training course has been prepared as a result of a previous activity related to the inspection of Good manufacturing practices in the Food industry, and the recommendation that came out from the training reports.

The training addresses some of the basic components of Food Safety based on Codex principles of Food hygiene as well as rules and guidelines. The training module included:

- ✓ An introduction to Food born infection, basically reviewing the main causes of poisoning, food hygiene, cleaning and disinfection.
- ✓ A brief overview on principles of Sanitation Standard Operating Procedures (SSOP's).
- ✓ An introduction to Food sanitation and hygiene.
- ✓ Application of Sanitation Standard Operating Procedures in the food industry and recommended methods of inspection (Principals of sanitation; Water safety; Surface contacts of food; Cross contamination; Hand wash; Toxic material; Employee health; Pest control)



Participants from the F&B and olive oil enterprises at Nabatieh, South of Lebanon.



On- Site training on Food Safety Management System at *Alfa -Interfood*, Bekaa.

d.3) On-site Capacity building Outcomes.

For each course the participants were requested to fill in an evaluation sheet. This provides important feedback to the PMU about the course arrangement, course content and its execution, including the distribution of the participants, e.g. gender and so female participation, the age of participants and how a course was valued etc.

In addition to basic information about the participants gender and ages etc. the evaluation was designed to capture the participants view on the learning outcome, i.e. to what extend the courses taught them skills that would be applicable to their business and how they would apply what they had learned.

Gender Distribution

The study of the gender distribution helps learning the integration of women's empowerment in programmes and projects implementation. If we compare the number of women and men in both trainings (OHS and FS); we see that the number of females that attended the Food Safety training is higher than the ones that attended the occupational health and safety management system.

These numbers seem logical and normal because the majority of workers in the Wood, Textile and Leather workshops are generally males, on the other hand, females attendance for the FS training is apparent but still less than males. As a result of the evaluations, efforts to attract more women to the courses are highly recommended.

Figure 5: Gender Distribution - OHS Training

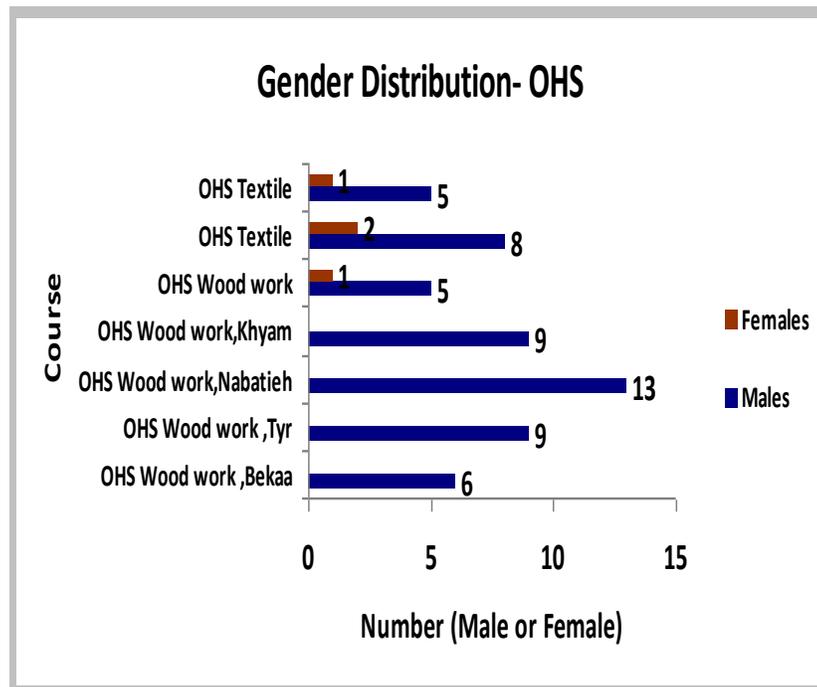
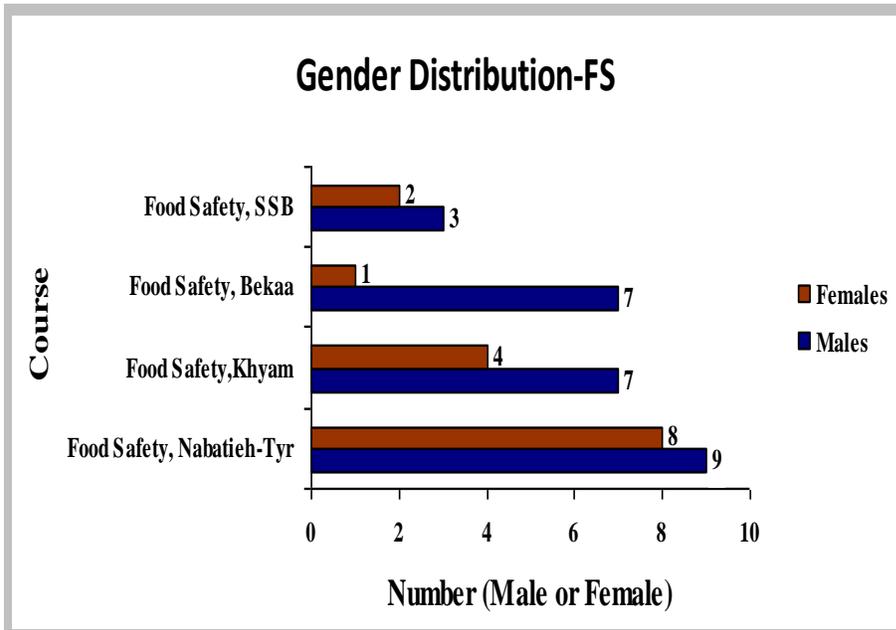


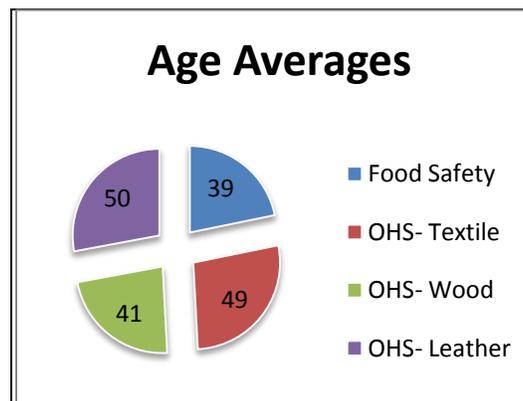
Figure 6: Gender Distribution - FS training



Age Averages

The Average age of the attendances is shown in the figure below; where we can conclude that the age distribution for both trainings (FS and OHS) is between 39 and 50.

Figure 7: Average ages of participants



Evaluation feedback from the participants

Figure 8 provides a summary of the OHS and FS courses variables that the participants were asked to rate: (1) if the course provided the participants with new skills of knowledge; (2) was the course useful for the participant's business, i.e. did it provide knowledge and/or skills that are applicable to the business; (3) and was the duration of course adequate.

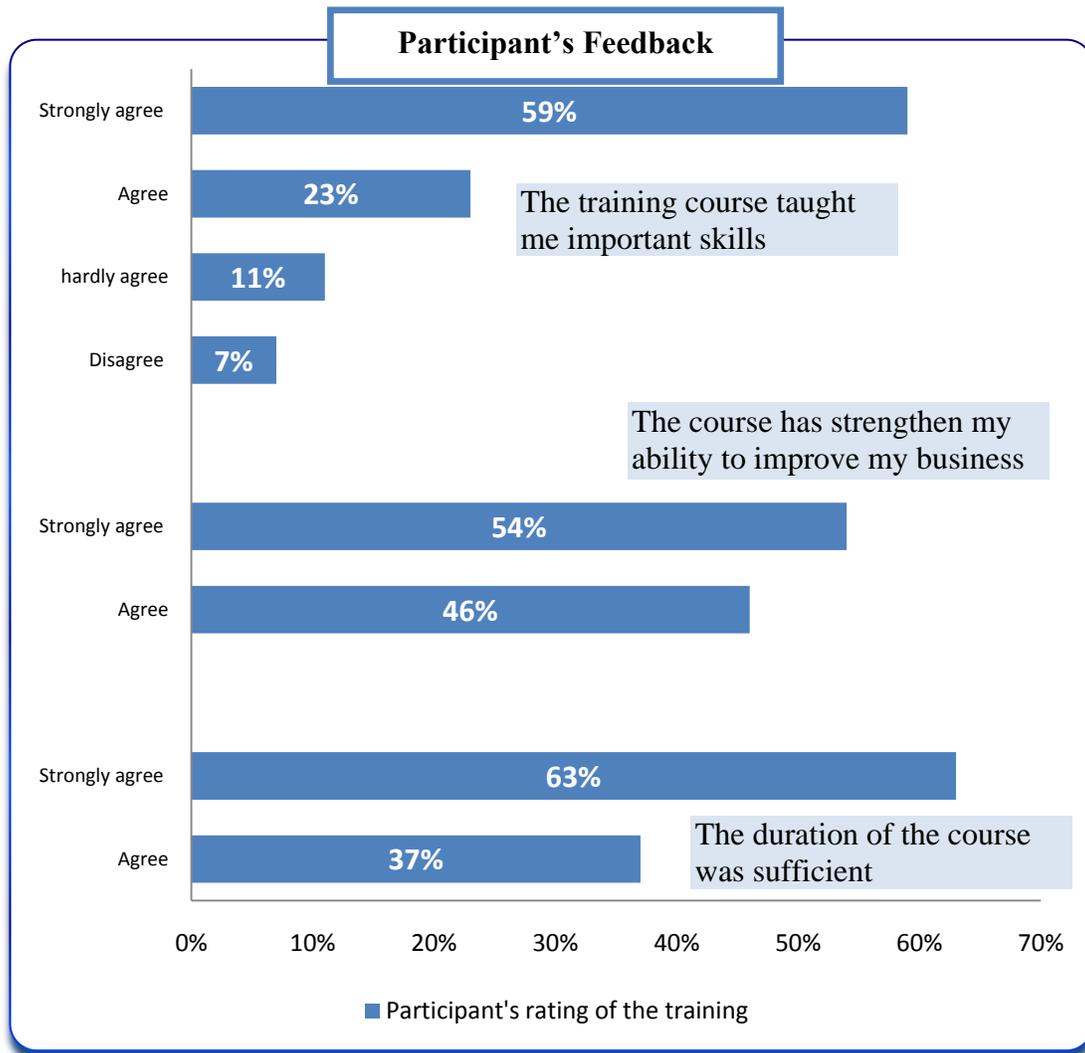
In addition, the participants were asked to comment on for elements of the courses: (1) what they liked about the course; (2) what they disliked; (3) what they would like to know more about; (4) and how they intend to apply the new knowledge they have gained in their business.

With regard to the first set of evaluation criteria, there has been a high degree of satisfaction with the training. The subjects have matched the needs of the small scale business owners and the trainers and forms of course delivery have received a high approval rating as shown in the table below.

With regard to the second element of the evaluation, analysis has been made of the comments made by the participants.

- Most of the participants stated that the course duration was short and more time for the on-site workshops, in particular, is recommended.
- The information provided was general, forthcoming trainings were suggested to be advanced and more sector-specific.
- All lessons and principles learnt will be implemented at the work place and used to train the workers.
- Participation was not enough, efforts to attract more participants to the courses are highly recommended.

Figure 8: Feedback from the participants



The table shows that more than 80 % of the participants found the OHS and FSMS courses taught them important skills and all (100%) were in agreement that the courses helped strengthen their ability to improve their businesses. Hence, a base may have been created for further development in these areas in the participating enterprises.

General recommendations following the on-site courses:

For the Food and beverage and olive oil sectors it can recommend the following:

- ✓ Provide similar training courses focused on specific food sectors.
- ✓ Introduce practical training programs to implement the theory which might also include visits to food industries.
- ✓ Encourage the number of participants per class. This will allow more involvement from all the attendants as well as more time for the trainer to induce interaction with all participants.
- ✓ Provide copies of the GMP and SSOP's checklist to local food industries in order to prepare for potential controls and follow up.

For the Wood, Leather and Textile sectors it can recommend the following:

- ✓ Further in-depth dissemination of health and safety protection measures should be established;
- ✓ Promoting On-site demonstration into On-site implementation of safety and health protection measures and corrective actions. Individuality of enterprises is a key element in achieving success in implementation of relevant rules, regulations and specification.
- ✓ Emphasis should be put on personal protection equipment and risks filtering of equipments and tools.

e) Project management:

A Project Steering Committee was and held its first meeting on 19th February 2008, its second meeting on the 8th of September 2008 and its third meeting on the 2nd of September 2009. The PSC comprise members from:

- The Ministry of Industry
- The Ministry of Economy and Trade
- The Ministry of Agriculture
- The Presidency of the Council of Ministers; Lebanon Recovery Fund
- The Association of Lebanese Industrialists
- The Syndicate of Lebanese Food Industrialists
- The agro-industry private sector, and
- UNIDO

First Project Steering Committee (19th February 2008):

The purpose of the meeting was to understand and decide upon the functions of the PSC and the members' general duty; present the project and its progress; decide upon the project's work plan activities; present the purposed selection criteria for enterprises to be rehabilitated and present a purpose guide for environmental assessment of enterprises.

The steps through which the project has passed through as well as its future targets and goals were explained; followed by a detailed presentation of the project's Work Plan.

Second Project Steering Committee (8th of September 2008)

The meeting highlighted the importance of the project's contribution to the Lebanon's economic development and stressed on the fact that the project available funds are not enough to cover for the costs of damaged industry.

The PSC requested to improve on the visibility of the project and also to share more information with the PSC members on a continuous basis. This is particularly the case for the training programmes which may benefit a large number of persons if it is largely disseminated.

Third Project Steering Committee (2nd of September 2009)

Similarly to the second PSC, requests for addition of funding for the LAISER Project from the Lebanese Recovery Fund were made.

The project's success was affirmed as was the ensuing result whereby it has become a model for a similar type of project in Iraq.

The Association of Lebanese Industrialists expressed their satisfaction with the project activities and highlighted the relatively limited project budget in comparison to the war damages, the enterprises suffered from.

As scheduled, an updated data base programme was presented. It contains information of all project supported enterprises and can be used to generate reports on inputs per enterprise, evaluation of trainings, etc.



Photo of the third Project Steering Committee meeting (2nd of September 2009).

f- Project implementation:

With regard to its implementation the project is on time and achieving the expected results. Since its inception the project has, however, faced a number of stop-go situations due to the country's fragile political situation and the numerous armed clashes that has taken place during the project period.

Management has continuously taken steps to ensure progress and while initially there were delays in the project's implementation these have been overcome and the project brought back on track.

The project is on target as shown in the overall expenditures, i.e. 94% of the funds have been spent for the phase I and 81% for the phase II.

A request for the extension of Phase I activities on the 2nd of November 2009 were addressed to the LRF committee for the following activities:

- **Training:** equipment under procurement will be delivered in association with the required training, testing, use and maintenance.
- **Business plan development:** Finalization of the business plans under preparation for the various agro-enterprises supported by the project.
- **Study tour:** Business linkages and market search for the leather enterprises supported by the project.

The LRF approved on the 22nd of January 2010 on the extension for the procurement of equipment costing up to 50,000 USD.

Table 8: Phase I Expenditures as per February 2010

Category	Budget (USD)	Expenditure*	Utilization	Budget distribution	Expenditure distribution
Personnel	575,800	559,443	97%	21%	21%
Civil works^	500,000	500,000	100%	18%	19%
Training^	230,000	146,563	64%	8%	6%
Transport	25,000	25,000	100%	1%	1%
Supplies and commodities	30,000	28,824	96%	1%	1%
Equipment^†	1,342,938	1,290,309	96%	48%	49%
Travel	50,000	47,389	95%	2%	2%
Miscellaneous	50,000	43,369	87%	2%	2%
Sub-total	2,803,738	2,640,897	94%	100%	100%
Agency support	196,262	184,863	94%		
Total (USD)	3,000,000	2,825,760	94%		

* Combines actual and projected expenditures for goods and works on order

^ Direct deliverables to the beneficiaries

† Equipment, field purchases/MODs

The achievements relate to the project document in the following ways:

- Equipment: Orders have been placed for a total of 1,290,309 USD of the budgets 1,342,938 USD equivalent to a utilization rate of 96%. The remaining funds (50,000), which were extended in relation to UNIDO's request for extension, are being used for the procurement of Food processing equipment.
- Civil works: Orders have been placed for a total of 500,000 USD of the budgets 500,000 USD equivalent to a utilization rate of 100%.
- Training: Orders have been placed for a total of 230,000 USD of the budgets 146,563 USD equivalent to a utilization rate of 64%.

Table 9: Phase II Expenditures as per March 2010

Category	Budget (USD)	Expenditure*	Utilization	Budget distribution	Expenditure distribution
Personnel	160.000	38.235	24%	11%	3%
Civil works^	100.000	69.625	70%	7%	6%
Training^	80.000	-	0%	6%	0%
Transport	10.000	8.610	86%	1%	1%
Supplies and commodities	15.000	13.610	91%	1%	1%
Equipment^†	1.010.000	1.002.000	99%	72%	88%
Travel	20.000	1.855	9%	1%	0%
Miscellaneous	6.869	5.479	80%	0%	0%
Sub-total	1.401.869	1.139.415	81%	100%	100%
Agency support	98.131	79.759	81%		
Total (USD)	1.500.000	1.219.174	81%		

* Combines actual and projected expenditures for goods and works on order

^ Direct deliverables to the beneficiaries

† Equipment, field purchases/MODs

The achievements relate to the project document in the following ways:

- Equipment: Procurement for a total of 1,002,000 USD of the budgets 1,010,000 USD equivalent to a utilization rate of 100%.
- Civil works: Orders have been placed for a total of 100,000 USD of the budgets 69,625 USD equivalent to a utilization rate of 70%.
- Training programmes are in the planning process.

g) Implementation modality:

The close collaboration with the beneficiaries, including several visits to each enterprise by the project office in the company of the Ministry and the technical experts; the selection procedures developed and subsequently the conferences held with the beneficiaries about the recommended civil works to be made and the equipment to be purchased, has all contributed to produce the project's results.

V. Summary of implementation

Implementation is on track and in line with the work plan (ref. Annex 3 – Work Plan for phase II). During the reporting period there has not been made any adjustments either to the work plan or the budget. For the coming project period it is not foreseen that adjustments will be needed to the timing, strategies, targets, key outcomes and planned outputs. For the latter part budget adjustments will be made if the LRF accord the project the additional funds applied for.

Table 10 below provides the status of each project output.

Output 1: A comprehensive action-plan for the rehabilitation of directly affected agro-industries prepared and agreed upon by all stakeholders.

Activities	Description	Status	Reflections/Comments
<p>1.1 Assist the Ministry of Industry to implement policy decisions leading towards effective post-war rehabilitation of the agro-industrial sector</p>	<ul style="list-style-type: none"> ▪ Capacity building within the Ministry and provision of necessary equipment for project follow-up. ▪ Recommend selection of factories on employment generation, gender, prevention of pollution etc. ▪ Monitoring of commitment by owners, problems faced, initial performance, capacity levels reached, actual employment generated and recommend policies on any other assistance where needed. 	<p>Started September 2007</p> <p>Continuous</p>	<ul style="list-style-type: none"> ▪ The Ministry has received required office equipment (PC's, printers, scanners, photocopy machine, noise level meters, active desks etc.). ▪ Technical assessments of enterprises done. ▪ Environmental assessment questionnaire applied.
<p>1.2 Establish a PSC involving the main counterparts to oversee the project activities and provide advice to the Project Management Unit.</p>	<p>Project Steering Committee to:</p> <ul style="list-style-type: none"> ▪ Advice the project on strategic directions/decisions and support activities to be provided. ▪ Ensure the effective cooperation between all key stake-holders. ▪ Advice on the effectiveness of the ongoing activities. 	<p>The PSC was established and held its first meeting on 19th February 2008, its second meeting on the 8th of September 2008 and its third meeting on the 2nd of September 2009.</p>	<p>Members of the PSC are:</p> <ul style="list-style-type: none"> ▪ Ministry of Industry (chair of the committee) ▪ Ministry of Economy and Trade ▪ Ministry of Agriculture ▪ Presidency of the Council of Ministers ▪ Association of Lebanese Industrialists ▪ Syndicate of Lebanese Food Industrialists ▪ United Nations Industrial Development Organization
<p>1.3 Finalize the technical and environmental assessment of war-affected</p>	<p>135 industrial enterprises out of the total directly damaged were identified as agro-industries. These units have been assessed against the equipment and associated training needs. This would facilitate the selection of 75-100 units that</p>	<p>Done</p>	<p>All the 48 Enterprises were contacted and visited. 41 enterprises were selected as primary clients for phase II, from which 4 were already</p>

	agro-industries, including sectoral support services	will be assisted under the project in Bekaa, Southern Lebanon and in the Southern Suburbs of Beirut.		benefiting from phase I.
1.4	Assess the needs to strengthen institutional support: Skill development needs to provide effective services for the rehabilitation work	The Ministry's team of experts will improve its competency by working with the UNIDO Team on the different activities and technical aspects of the project. In addition, the team will upgrade its technical capacity through various training programs.	On-going	See Annex 6
1.5	Prepare comprehensive proposals for the rehabilitation of affected enterprises: Interventions, plans layouts, technical specifications and adequate budgetary details	This is the main outcome of the technical assessment which will lead to having all factories operational	Equipment: Done Civil works: On-going	Detailed data on the rehabilitation have included: <ul style="list-style-type: none"> ▪ Technical specifications of equipment and potential suppliers were finalized. ▪ Building renovation needs, i.e. bill of quantities and drawings done for a total of 2 enterprises selected for rehabilitation.
1.6	Conduct participatory workshops with all stakeholders to present the proposals and	Meetings to explain all details pertaining to the technical assessment Finalize the selection of enterprises to benefit from the project activities	Done	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure and what building renovation works to undertake prior to launching the tenders.

	select priority enterprises to be rehabilitated			
1.7	Prepare a work plan for the rehabilitation work	A detailed work plan for the rehabilitation work, i.e. the provision of skills training and equipment and building renovation and the implementation of the project to be presented and agreed upon by the PSC	Done	A detailed work plan was developed.
1.8	Provide required training for nationals to supervise and advise on the rehabilitation work	Train the project team (and other nationals) to enhance their capabilities in project management, supervision etc. (inside and outside Lebanon)	Continuous	A comprehensive training program was developed and implemented.
2.1	Confirm planned interventions with each selected enterprise	Meetings to explain the proposed procurement of equipment and building renovation work to be done	Done	Meetings were held with industrialists individually as well as on a sector-basis to confirm which equipment to procure and what building renovation works to undertake prior to launching the tenders.
2.2	Final contract negotiations and legal and financial arrangements for the work to be conducted and the equipment to be installed	Evaluation of bids, confirmation of specifications, quantities and prices	Planned as part of the tender procedures	Contract negotiations were held with all suppliers, international and national to review specifications, prices, payment schedules and delivery details
2.3	Finalize engineering designs, technical	To follow on from the technical assessments	Done	Engineering drawings and technical specifications has been discussed with owners and staff of the enterprises to receive support.

	specifications and procure equipment/spare parts			
2.4	Remedial works/new upgrading construction at site	This is the main outcome of the technical building assessment which will lead to having functional buildings for all selected enterprises	On-going	Construction/remedial work is been finalized at 1 enterprise and is on-going at the other one.
2.5	Repair unserviceable equipments and install and commission new machines/production lines	This is the main outcome of the tender process for equipment procurement, which will lead to all selected enterprises becoming operational	On-going	Equipment in the form of specialized machinery for each sector plus power generators will be delivered and installed in 41 enterprises. Three pieces of locally purchased equipment was delivered and installed.
2.6	Plan and conduct employee training for new unfamiliar equipment	This is the training of staff in the selected enterprises in the operation and maintenance of new equipment	To be done upon equipment delivery	The delivery contracts included training obligations by the suppliers for instructing employees of the recipient enterprises in the safe and correct operation and maintenance of the new equipment
2.7	Provide assistance for the development of business plans; management and supervisory staff training	The setting up of training relevant to running, management and marketing for small scale enterprises	Management training: done Business plan development: Soon to be commenced	A range of business management courses and study tours have been arranged for industrialists and other partner ministries and organizations.
2.8	Provide TA to agro-enterprises, including GMP,	Identification of consultants who may provide the required training and inputs	On-going	Specific courses have been held and are planned for implementation in connection with these subjects

<p>linkage to markets, research, finance etc.</p>
<p>2.9 Monitoring, evaluation and corrective measures</p> <p style="text-align: center;">Continuous</p> <p>Follow-up and monitoring of the project's implementation is done by the UNIDO Regional Office in Lebanon in close collaboration with Ministry of Industry and the Lebanon Recovery Fund under the Presidency of the Council of Ministers (PCM).</p> <p>Monitoring is done through site visits, telephone conferences, meetings, and reporting to the projects' Program Steering Committee (2-3times per year), Ministry of Industry (regularly), Lebanon Recovery Fund/PCM (monthly and bi-annually) and UNIDO's headquarters (continuously).</p> <p>Mid-term evaluation of the project was finalized in December 2008.</p> <p>An independent evaluation of the project was finalized in October 2009.</p>

Annexes

Annex 1: Support Overview

Printing Sector that was excluded		
1	Est. Kalifi for printing & packaging	Paper, Plastic & Printing
2	Youssef Baydoun	Paper, Plastic & Printing
3	Al Hadi Printing	Paper, Plastic & Printing
4	Al-Mardini company for Printing packaging	Paper, Plastic & Printing
5	Beirut for Seleton	Paper, Plastic & Printing
6	Dar Arabic Culture	Paper, Plastic & Printing
7	Dar El Adwaa	Paper, Plastic & Printing
8	Dar Sabh for Printing and publishing	Paper, Plastic & Printing
9	Est. Arabic history for printing and packaging	Paper, Plastic & Printing
10	Est. Basim Nasr Dean For trade	Paper, Plastic & Printing
11	Est. Dalta for printing & publishing	Paper, Plastic & Printing
12	Est. Dar mountazer	Paper, Plastic & Printing
13	Est. Faouzia fouladkar	Paper, Plastic & Printing
14	Est. Farhat for printing and packaging	Paper, Plastic & Printing
15	Est. Fouad Albaino for packaging	Paper, Plastic & Printing
16	Est. Haidar El Husseini	Paper, Plastic & Printing
17	Est. International for books	Paper, Plastic & Printing
18	Est. Lebanese Cardboard Abbas Daher	Paper, Plastic & Printing
19	Hassan Fleifel	Paper, Plastic & Printing
20	Interpack boxes	Paper, Plastic & Printing
21	La Reine	Paper, Plastic & Printing
22	Lebanese Company for cardboard production S.A.L	Paper, Plastic & Printing
23	Lebanese Company for paper production S.A.L	Paper, Plastic & Printing
24	Limpex & Anan Enterprise S.A.L	Paper, Plastic & Printing
25	Tasco	Paper, Plastic & Printing

Categories closed /not interested		
1	Jaber	Textile
2	Mohamad DIA	Textile
3	Falco	Textile
4	Scorbin	Textile
5	Est. Sabah Ali Hammoud	Textile
6	Fatima Hakim Sewing	Textile
7	Golden Dragan Company Hani Daia	Textile
8	Jawad Bros for trade Tricot	Textile
9	Textile & dye Co.	Textile
10	Arz textile Co.	Textile
11	Rabih Beiz	Textile
12	Trico Magic for trade	Textile
13	Middle East Chilling Company	Food and Beverage
14	Masaya and Co	Food and Beverage
15	Est. Ali Yassine	Food and Beverage
16	Anne'ma Bakery	Food and Beverage
17	Moular for dairying	Food and Beverage
18	Bint AL JABAL	Food and Beverage
19	Lebanese Fruit Juice	Food and Beverage
20	Est. Samo for trade	Leather
21	White Shoe	Leather
22	Est. Faraj for trade	Leather
23	BFB Company for woods production and trade SAL	Woodwork
24	Harissa Brothers Co.	Woodwork
25	Hassan Adel Taleb	Woodwork

Phase II Beneficiaries		
1	Salhab Ice Cream	Food & Beverage
2	Imad Ghosson Pickles	Food & Beverage
3	Harb Roastery	Food & Beverage
4	Sbaiti Ice Cream	Food & Beverage
5	Kadmous Factory	Food & Beverage
6	Sadaka Sweets	Food & Beverage
7	Chaaban Confectionery	Food & Beverage
8	Harb Dairy Products	Food & Beverage
9	Alfa Inter Food	Food & Beverage
10	Patisserie Sara	Food & Beverage
11	La Martine Confectionery Co.	Food & Beverage
12	Est.Al Farah	Woodwork
13	Batal Design Co.	Woodwork
14	Drian	Woodwork
15	Hamzeh Yassine Sons Co	Woodwork
16	Chehadi	Woodwork
17	Ahmad Hassan Sadek Sawmill	Woodwork
18	Sabrawi Brothers Est.	Woodwork
19	Est. Hassan Sleiman	Woodwork
20	Estab.of Ayoub for Production&Trade	Woodwork
21	Yassine Sawmill	Woodwork
22	Est Sweidan	Woodwork
23	Est. AL Porsh	Woodwork
24	Gallery Jaffal for Furniture	Woodwork
25	Moderna & Sarafina Inc.	Woodwork
26	Florense General Trading Co.	Woodwork
27	Ghassan Charrara	Leather
28	Abdallah Chami	Leather
29	Shami Trading Co.	Leather
30	Akil Fardous	Leather
31	Mohamad Mzanar	Leather
32	Perfect Shoes	Leather
33	Moumtex Workshop for Clothes Trade	Textile
34	Four Season Fashion	Textile
35	Trico Dima Co.	Textile
36	Chic Top	Textile
37	Trico Orient Star	Textile

Phase I Beneficiaries		
1	Abou Ghaida Spices	Food & Beverage
2	Ghosson Pickles	Food & Beverage
3	Milky's	Food & Beverage
4	Modern Sanabel Bakery	Food & Beverage
5	A.O. Ghandour SONS SAL.	Food & Beverage
6	Spot Shoes Est	Leather
7	Maestro for Production & General Trade SAL	Leather
8	Issam Co.SAL	Leather
9	Verucca Shoes	Leather
10	Est. Wissam for Trade	Leather
11	Kalaway Modern Olive Oil Mill	Olive Oil
12	Kashmar Olive Oil Mill and SONS	Olive Oil
13	Khreyss Olive Oil Mill	Olive Oil
14	Al Marj Olive Press	Olive Oil
15	Joseph Rizk Olive Oil Mill	Olive Oil
16	Modern Olive Oil Mill	Olive Oil
17	Aidibi Establishment for General Trade	Olive Oil
18	Limosine	Textile
19	Lord Company	Textile
20	Zeina Tex	Textile
21	Rotex	Textile
22	Al Hadaf International Company for Trade and Industry	Textile
23	Sweid For Design	Textile
24	Tricot Starlet Company	Textile
25	Youssef Hallal Factory	Textile
26	Trussadia Co. for Trade	Textile
27	Farestex	Textile
28	Maximum	Textile
29	Hassan Awada Factory and Furniture	Woodwork
30	Est. Maki for Trade and Design	Woodwork
31	Mohammad Idriss factory and Furniture	Woodwork
32	Rashid Youniss design and furniture	Woodwork
33	Assi Brothers	Woodwork
34	Hussein Awada Factory	Woodwork
35	Hussein Khusheish Establishment	Woodwork
36	Khazaal Factory	Woodwork
37	Ali Mourtada Azki Establishment for Woodwok	Woodwork

38	Nizam El Dine	Textile
39	Assad Ajami + Sons Metalwork	Printing & Metalwork
40	Al-Rihani Company for Printing	Printing & Metalwork
41	Lord Sac	Leather

38	Gallery Ezzeddine	Woodwork
39	Est. of Skaiki for Trade	Woodwork
40	Kfar sir Ice cream	Food & Beverage
41	Chic Top	Leather
42	Castle	Woodwork
43	Hassan Abou AKar	Tiles
44	Dalal Steel Industries	Metalwork
45	Central Plast Nylon Bags	Nylon
46	Faris Bros.	Leather
47	Martina	Leather
48	Trico Orient Star	Textile

Annex 2: Detailed List of Supported Enterprises for phase I

	Beneficiaries	Contact Person	Address	Sector	Type of Equipment	Qty	Cost	Civil Work Estimated Cost
1	Abou Ghaida Spices	Abdel Amir Abou Ghaida	Civil defense street, Joulahlieh area, Al Khyam village, Nabatieh province.	Food & Beverage	Spices Grinders	2	\$7,800.00	\$15,564.78
					Generators (30 KVA PG)	1	\$6,920.00	
2	Ghosson Pickles	Imad Abdel Hussein Ghosson	Maslakh al Qadeem Street, East Side area, Al Khyam village, Nabatieh province.	Food & Beverage	Inkjet Printer	1	\$7,920.00	\$18,040.81
					Generators (30 KVA PG)	1	\$6,920.00	
3	Milky's	Abdulla Assi	Baker Agha Street, Karam Al sheikh Area, Ansar village, Nabatieh province.	Food & Beverage	Generators (80 KVA PG)	1	\$10,210.00	
4	Modern Sanabel Bakery	Wafic Halal	Qabir al Doulani Street, Main road east Nmayrieh, Nmayrieh Village, Nabatieh Province.	Food & Beverage	Generators (80 KVA PG)	1	\$10,210.00	
5	A.O. Ghandour SONS SAL.	Abdel Kader Ghandour	Main Street, Rida Mosque Area, Beer Al Abed Southern Suburb of Beirut Province	Food & Beverage	Generators (150 KVA PG)	1	\$15,350.00	
6	Spot Shoes Est	Mustafa Hammoud	Beside Byblos Bank Hadi Nasrallah Highway Southn Suburb Beirut Lebanon.	Leather	Hydraulic Clicking Press	1	\$4,106.32	
					Treadle Operated Eyeletting Machine	1	\$1,198.9	
					Set of Tooling	5	\$6,475.00	
					Shoe Upper Backpart Pulling and Premoulding machine	1	\$5,272.02	
					Semi-Mechanic Toe Part Lasting Machine	1	\$9,455/96	
					Extra Wipers (Couple)	2	\$1,632.00	
					Heating Device for Fixing Adhesive	1	\$181.35	
					Two Station Automatic Sole and Shoe Flash Activating Unit	1	\$2,098.45	
					Hydraulic Automatic 2 Station Sole Attaching Press	1	\$4,443.01	
					Combined Finishing Machine, 2 Motors	1	\$2,072.54	
Dust Extrator and Collector with Motor	1	\$712,44						

7	Maestro for Production & General Trade SAL	Hussam Al Rayis	Behind jabal Amel station, Kafaat Hadi Nasrallah Highway, Southn Suburb Beirut Lebanon.	Leather	Sole lockstitching machines, 2 threads gradual speed with long horn motor and heating.	1	\$20,945.60	
8	Issam Co.SAL	Issam Beydoun	Beside the Qaeim mosque, White street, jamous, Southn Suburb Beirut Lebanon.	Leather	Semi-automatic pre-trimming machine for soles	1	\$22,603.00	
					Dust Extrator and Collector with Motor	1	\$712,44	
9	Verucca Shoes	Youssef Abou Allaweh	Facing Azarieh building Madi Street,Mouawad, Southn Suburb Beirut Lebanon.	Leather	Digitizing Tablet CALCOMP DRAWINGBOARD VI - 2D Tablet.	1	\$1,113.99	
					Shoe Master Power	1	\$15,284.97	
					Cutting Plotter Type, EDO1652A, Pen	1	\$8,937.82	
10	Est. Wissam for Trade	Wissam Bazzi	Facing Orga shopping centre, Street leading to Mar Mechael church, Saint Terez South Suburb Beirut Lebanon.	Leather	Shoe Lasting Margin Upper Roughing Machine with a dust extractor and collector in addition to a motor.	1	\$6,175.00	
					Two Station Automatic Sole and Shoe Flash	1	\$2,098.45	
					Hydraulic Automatic 2 Station Sole Attaching Press	1	\$7,577.72	
					Cooling Unit for Stabilizing Lasted Shoes, Output 800 Pairs 8 hrs.	1	\$8,782.38	
11	Kalaway Modern Olive Oil Mill	Atef Khalil Alayan	Borj Tabbala Street, Tabbala Area, Kalaway village Nabatieh province.	Olive Oil	Generator 60 KVA PG	1	\$9,200.00	
12	Kashmar Olive Oil Mill and SONS	Abed Al Amir Kashmar	Bourj Rahhal Street, Biryas al Hallousieh, Nakhleh station Area, Hallousieh Village, Tyr province.	Olive Oil	Complete olive washing line	1	\$53,899.78	\$18,948.00
13	Khreyss Olive Oil Mill	A Khreyss & R. Youssef	Wade Al Assafeir street, matal Al Jabal Area, Khyam Village, Nabatieh province.	Olive Oil	Vertical Centrifugal Separator	1	\$49,408.14	
14	Al Marj Olive Press	Youssef Fehayli	Tal al Nahas Street, Army Location, Koulayaa Area, Bourj Al Moulouk Village, Nabatieh province.	Olive Oil	Hummer Crusher	1	\$12,381.86	
					Bottling line machines	1	\$15,471.48	
15	Joseph Rizk Olive Oil Mill	Fidel Rizk	Beside the Aein, Rashaya Al Foukhar area, Hasbaya Province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	\$25,225.00

16	Modern Olive Oil Mill	Ahamad Ajami	Main street, Abbassieh area, Tyr province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	
17	Aidibi Establishment for General Trade	Ahmad Aidibi	Main srteet, Jibal Al Botom area, Tyr province, South Lebanon.	Olive Oil	Vertical Centrifugal Separator	1	\$48,000.00	
18	Limosine	Samia Shabban	Mouawad beside SAFI Hair Style ,Southern Suburb Beirut.	Textile	Generator 40 KVA PG	1	\$7,800.00	
					Software CAD Cam System	1	\$11,050.00	
19	Lord Company	Kassem Al Sayyed Ahmad	Sayyed Hadi Nasrallah High way Southern Suburb Beirut.	Textile	Shirt Yoke Seamer	1	\$20,068.80	
20	Zeina Tex	Mustafa Arzouni	Beside Darwish pastries .Mreiji Area, Southern Suburb Beirut.	Textile	Shirt Collar New Auto Stitcher	1	\$18,001.80	
21	Rotex	Issam Wahid	Bshara al khoury street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Pocket Setter	1	\$29,981.30	
22	Al Hadaf International Company for Trade and Industry	Mousalem Wahid	Bshara al khoury street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Shirt Sleeve Plackets Setter	1	\$18,525.00	\$61,546.00
23	Sweid For Design	Faisal Sweid	Mouawad ,beside rotex places, just beside shahrour Laundry Southern Suburb Beirut.	Textile	Cutting Cloth Machine	1	\$910.00	
					Blindstich Machine For Extra Light Material	1	\$1,235.00	
					1-Needle, Needle-Feed, Lockstitch Machine,	2	\$2,470.00	
					1-Needle, Top and Bottom-Feed Lockstitch Machine with double capacity hook..	2	\$1,560.00	
					2-Needle, 5-Thread Stitch Machine With Cahin Off Trimming Device & Chain-Off Thread Device.	2	\$3,120.00	
					Electric Heated Ironing Table With Boiler and Vaccum	1	\$2,275.00	
24	Tricot Starlet Company	Ali Ismail	Jamous Street, beside the Social service office, hadath Area Southern Suburb Beirut.	Textile	Buttonholing Tricot Machine	1	\$5,700.00	
					Attach Button Sewing Machine With Knot-Tying Machine	1	\$5,650.00	
					Needle Lockstitch Straight Buttonholing Machine.	2	\$3,250.00	

25	Youssef Hallal Factory	Youssef Halal	Bshara al Khoury Street Beside Choukri Hamasneh Southern Suburb Beirut.	Textile	Buttonholing Tricot Machine; Automatic Oil	1	\$13,750.00	
					Double Chainstitch Machine Feed Off The Arm With Puller	1	\$13,200.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine With Automatic Thread Trimmer	5	\$13,200.00	
					1-Needle, Bottom-Feed Lockstitch Machine with an edge trimmer and an automatic thread trimmer with auto lifter and automatic reverse feed function.	1	\$5,500.00	
26	Trussadia Co. for Trade	Jihad Dia	Beir Hasan ,Embassy Street number 77, Behind Iran Embassy and the Research Institute ,Southern Suburb Beirut.	Textile	Welt Pocket Machine	1	\$24,000.00	\$53,115.00
					High-Speed Double Needle Chainstitch Machine For Shirt	1	\$2,600.00	
					Double Chainstitch Machine Feed Off The Arm With Puller	1	\$3,900.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine	1	\$1,560.00	
27	Farestex	Hani Hussein Faris	West Zawtar Area Nabatieh Province, South Lebanon.	Textile	Buttonholing Machine Automatic Oil High Speed	1	\$4,062.50	
					Attach Button Sewing Machine With Knot-Tying Mechanism	1	\$2,405.00	
					Lockstitch Auto Trimmer.	4	\$3900.00	
					Automatic Cutting and Hem Embroidering/tape cutting and rolling machine	1	\$1,625.00	
					2-Heads 6-Needles Computerized Embroidering Machine	1	\$4,875.00	
					Lockstitch Ruffles Machine	1	\$2,405.00	
					Computer Flake Machine	1	\$1,625.00	
28	Maximum	Mahmoud Yassine	Take the street from the Kwait embassy round about that lead to sea side, Beside Embassy of Iran, the 4th building ' Palm Residence, Southern Suburb Beirut.	Textile	Direct Drive, High Speed, 1-Needle, Lockstitch Machine With Automatic Thread Trimmer	1	\$4,620.00	
					Direct Drive, High Speed, 1-Needle, Lockstitch Machine.	10	\$26,400.00	

29	Hassan Awada Factory and Furniture	Hassan Awada	Main road, matal Al Jabal, Khyam area Nabatieh province.	Woodwork	Generator 30 KVA PG	1	\$6,920.00	\$14,713.09
					Heavy duty Squaring Circular Saw	1	\$9,003.12	
30	Est. Maki for Trade and Design	Ali Maki	Rashid Hayek, Gas station, Adshit Area, Nabtieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	\$9,483.00
					Surface and thickness Planer	1	\$6,541.28	
31	Mohammad Idriss factory and Furniture	Mohammad Idriss	Marj al Hammam, facing Mahmoud Khourish EST, Khyam, Nabatieh province.	Woodwork	Generator 30 KVA PG	1	\$6,920.00	\$13,971.00
					Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$6,920.00	
32	Rashid Youniss design and furniture	Rashid Ali Younis	Bayad Street, Beside the Cemetery Kafar Sir Area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
33	Assi Brothers	Mohammad Assi	Hashem Gas station srteet, Haret Hreik Area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
34	Hussein Awada Factory	Hussein Ahmad Awada	Main Road, Maslakh street Khyam area, Nabatieh province.	Woodwork	Heavy Duty Band Saws	1	\$5,062.31	
					Surface Planers	1	\$15,482.87	
					Generator 30 KVA PG	1	\$6,920.00	
35	Hussein Khusheish Establishment	Hussein Khalil Khusheish	Dardara al Nabea street, Khyam area, Nabatieh province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
					Generator 30 KVA PG	1	\$6,920.00	
36	Khazaal Factory	Fayez Mohammad Khazaal	First of Haboush, old bridge street, toul area, Nabatieh province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
37	Ali Mourtada Azki Establishment for Woodwork	Ali Mourtada Azki	Main street, Batoulay area, Tyr province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
38	Gallery Ezzeddine	Yassine Izzeddine	Main street, Abbasieh area, Tyr Province.	Woodwork	Heavy duty Squaring Circular Saw	1	\$9,003.12	
39	Est. of Skaiki for Trade	Ibrahim Skaiki	Bus Street, Hosh, Ain Baal Area, Tyr Province.	Woodwork	Generator 50 KVA PG	1	\$8,373.20	
					Industrial Air Compressor	1	\$1292.84	
					Circular Saw	1	\$10,500.00	

40	Kfar sir Ice cream	Khalil Salhab	Kaakaeit Jisr Al Litani, main road, Salhab Building	Food & Beverage	---			\$22,425.78
41	Chic Top	Khodor Allamah	Mount Lebanon, Southern Suburb of Beirut, behind Sahel Hospital	Textile	---			\$13,669.00
42	Castle	Fahed Hamoud	Main road, near Station Sabee, Haret Hreik, Southern Suburb of Beirut.	Woodwork	---			\$10,150
43	Hassan Abou AKar	Hassan Abou Akar	Bar Elias Str ,Next to Hariri Medical Center, Taanayel, Bekaa Area	Tiles	---			\$15,130.00
44	Dalal Steel Industries	Toufik Dalal	Taalabaya, Next to Hariri Medical Center, Bekaa Area	Metalwork	---			\$16,170.00
45	Central Plast Nylon Bags	Ali Lakis	Next to Al hidaya School, Baalbeck, Bekaa Area	Nylon	---			\$25,960
46	Faris Bros.	Abed Al Raouf Faris	Goubereh field Str, Beside the house of former minister Mouhsen Salim, Goubereh, Beirut.	Leather	---			\$10,089.50
47	Martina	Ali Dirbaj	Moukarzel St.- Al Azhar Bldg, Sfeir Village – Beirut	Leather	---			\$24,740.00
48	Trico Orient Star	Ali Houdrouj	Beer El Abed, next to the Mosque, Southern Suburbs of Beirut.	Textile	---			\$18,800.00

Annex 3: List of Beneficiaries to be or are being supported in Phase II

	Beneficiaries	Contact Person	Address	Sector	Qty	Type of Equipment	Civil Work Estimated Cost
1	Salhab Ice Cream	Khalil Salhab	Ali Salhab Bldg, Al Mutileh Str, Kaakaieh Jisr, Nabatiyeh province, South Area.	Food & Beverage	1	Powdered Milk Heating Vessel	
					1	Continuous Ice Cream Maker	
					1	Milk Cooling Tank	
					1	50KVA Generator	
2	Imad Ghosson Pickles	Imad Ghosson	Imad Ghosson Building, old Maslakh area, Kham Village, Nabatieh Province	Food & Beverage	1	Bottling Line & Steam Sterilizer	
3	Harb Roastery	Riad Harb	Main road, Youssef Abbas Bldg, Dirdaghya, Tyr province, South Area.	Food & Beverage	1	Coffee Roaster	
					1	Vacuum Packer for coffee	
4	Sbaiti Ice Cream	Jaafar Sbaiti	Main road, Sbaiti Bldg, Kfarsir, Nabatiyeh province, South Area.	Food & Beverage	1	Continuous Ice Cream Maker	
5	Kadmous Factory	Mohammad Ahmad Farhat	Maarakah Str., Samhat Bldg, Abbasiyah, Tyr province, South Area.	Food & Beverage	1	Tahini Grinding Mill	
6	Sadaka Sweets	Jihad Sadaka	Al Kassis St., Saad Bldg, Bir El Abed, Baabda, Mount Lebanon	Food & Beverage	1	Water Purifier	
					1	80 KVA Generator	
7	Chaaban Confectionery	Mohammad Chaaban	Boulevard Kamil Shameoun, Hadath, Southern Suburb of Beirut.	Food & Beverage	1	manual tray sealer	
					1	Two copper revolving roasters	
					1	revolving marzipan cutter kit	
					1	Chocolate melting and tempering machine	
					1	cream/nougat mixer	
8	Harb Dairy Products	Ebaa Harb	Abdallah Harb Bldg, Main square - Hallousiyeh, Tyr province, South Area.	Food & Beverage	2	200lt Steam Powered Milk Heating Vessels	
					1	3m><2m Cold Store	
					1	500 Kg Steam Generator	
9	Alfa Inter Food	Zeina Harb	Chtoura, Bekaa Area.	Food & Beverage	1	automatic bunding machine	
					1	continuous ink jet date printer	

10	Patisserie Sara	Ali Amine Kanso	Main road, Khyam - Marjaayoun, Nabatiyeh province, South Area	Food & Beverage	1	Puff Pastry Sheeter	
					1	Dough Providing Cabinet	
					1	Upright Freezer and Upright Fridge	
					1	Dough Mixer	
					1	Soft Ice Cream Maker	
11	La Martine Confectionnery Co.	Hussein Amer	Taanayel, Zahle province, Bekaa Area	Food & Beverage	1	350KVA Generator	\$72,455.00 (On-Going)
12	Est.Al Farah	Abedel kader Ramadan	Main road, Taleb & Shahine Bldg, Haret Hreik - Baabda province, Mount Lebanon.	Woodwork	1	3.8m Panel Saw	
					1	Thickneser 500mm	
					1	Planer 500mm	
13	Batal Design Co.	Bahaa	Hadi Nasrallah Highway, Zein Center, Haret Hreik - Baabda province, Mount Lebanon.	Woodwork	1	Veneer Press	
14	Drian	Ismat Drian	Shiyeh, Next to Mar Mikhael Church, Southern Suburb of Beirut.	Woodwork	1	Band Saw	
					1	Thickneser 500mm	
					1	30KVA Generator	
15	Hamzeh Yassine Sons Co	Hamzeh Yassine	Mraijeh Square, Southern Suburb of Beirut.	Woodwork	1	Veneer Splicing Machine	
16	Chehadi	Sobhi Chehadi & Ali Chehadi	Sheikh Habib region, Baalbek, Bekaa Area.	Woodwork	1	3.2m Panel Saw	
					1	400mm Universal	
					1	Band Saw	
17	Ahmad Hassan Sadek Sawmill	Ahmad Sadek	Main road, Jableh village, Marjaayoun - Khyam, south Area.	Woodwork	1	3.2m Panel Saw	
					1	Band Saw	
					1	50KVA Generator	
18	Sabrawi Brothers Est.	Abbas Sabrawi	Main road, Saidawi Bldg, Jnata, Tyr province, South Area	Woodwork	1	Band Saw	
					1	Planer 500mm	
					1	3.2m Panel Saw	
					1	30KVA Generator	
19	Est. Hassan Sleiman	Hassan Sleiman	Main road, Hassan Sleiman Bldg, Deir Amess, Tyr province, South Area.	Woodwork	1	3.2m Panel Saw	
					1	Horizontal Mortiser	
					1	50KVA Generator	
20	Establishment of Ayoub for Production and Trade	Amine Ayoub	Ayoub Center, Al Majadel, Tyr province, South Area.	Woodwork	1	Single Sided Edge Banding Machine	\$69,625.00 (Accomplished)

21	Yassine Sawmill	Hassan Yassine	Main road, Adchit, Nabatieh province, South Area.	Woodwork	1	400mm Universal	
					1	3.8 Panel Saw	
					1	200lt Compressor	
22	Est Sweidan	Atef Sweidan	Main road, Yater, Bint Jbeil, Nabatiyeh province, South Area.	Woodwork	1	CNC Router	
23	Est. AL Porsh	Sobhi AL Porsh	Main road, Al Porsh Bldg, Edaisi, Marjaayoun - Nabatiyeh province, South Area	Woodwork	1	3.8m Panel Saw	
					1	Band Saw	
					1	40KVA Generator	
24	Gallery Jaffal for Furniture	Jaffal	Main road, Jaffal Bldg, Adchit, Nabatiyeh province, South Area.	Woodwork	1	Veneer Press	
25	Moderna & Sarafina Inc.	Ghassan Moubarak	Main road, Moubarak Bldg., Zafta, Nabatiyeh province, South Area.	Woodwork	1	Vertical Panel Saw	
					1	100KVA Generator	
26	Florense General Trading Co.	Nagib Barakat	Sultan Yaackoub al Tahta area, Nagib Barakat building, West Bekaa area.	Woodwork	1	Wide Belt Sander 1300mm	
27	Ghassan Charrara	Ghassan Charrara	Al Birkeh Square, next to the Red Cross Center, Dabesh village, Bint Jbeil, South Lebanon.	Leather	1	Lockstitch shoe sole sewing machine	
					1	Leather perforating machine	
					1	15kVA generator	
28	Abdallah Chami	Abdallah Chami	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	CAD shoe design software and training	
					1	Cutting plotter	
					1	Digitizing tablet	
29	Shami Trading Co.	Waddah Chami	Al Izdihar Bldg, Moawad Str, Shiyah - Baabda, Mount Lebanon.	Leather	1	Moccasin Sewing Machine	
30	Akil Fardous	Mostafa Fardous	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	20 Tonne Swing Arm Cutting Press	
					1	Shoe Sole-to-Upper Press	
					1	Conveyer Steam Oven	
					1	Skiving Machine	
31	Mohamad Mzanar	Mohamad Mzanar	Kafaat, Hadath, Southern Suburb of Beirut.	Leather	1	20 Tonne Swing Arm Cutting Press	
					1	Shoe Sole-to-Upper Press	
					1	Lockstitch Shoe Sole Sewing Machine	

32	Lord Sac	Youssef Bazzi	Al Abyad district, Al Abyad Mosque, in front of Nassar Confectionery, Southern Suburb of Beirut.	Leather	1	8 Tonne Swing Arm Cutting Press	
					1	High-Speed, Single Needle, Lockstitch, Zigzag Stitching Machine	
					1	Single Needle, Unison Feed, Lockstitch Machine for Leather	
					1	24kVA sigle phase generator ²	
33	Perfect Shoes	Rida Baydoun	Haret Hreik, Next to Big Sale, Southern Suburb of Beirut.	Leather	1	25 Tonne Swing Arm Cutting Press	
					1	Single Needle, Lockstitch, Leather Sewing Machine	
					1	Direct Drive, Single Needle, Lockstitch Leather Sewing Machine	
					1	Lockstitch Shoe Sole Sewing Machine	
34	Moumtex Workshop for Clothes Trade	Mustafa Mohanna	Burji & Haidar Bldg, AL Kassees Str, Haret Hreik - Baabda, Mount Lebanon.	Textile	3	DDL-5550N-7 ¹ 1-needle, lockstitch machines	
					1	LBH-780 1-needle, lockstitch, buttonholing machine	
					1	MB-1373 single thread, chainstitch, button sewing machine	
					1	40KVA Generator	
35	Four Season Fashion	Salah Salloum	Haidar Hashem Bldg, Ragheb Harb Str, Haret Hareik - Baabda, Mount Lebanon.	Textile	1	fusing machine \$6,000	
					3	DDL-9000A-SS ¹ direct drive, high speed, 1-needle, lockstitch machine	
					1	MH-481, 1-needle, double chainstich machine	
					2	MO-6704S, high-speed, 1-needle, overlock machine, full sunken	
36	Trico Dima Co.	Ahmad Houdrouj	Al Jazira Bldg, Al Arid Str, Haret Hreik - Baabda, Mount Lebanon.	Textile	1	MO-6714S ¹ , high speed, 2-needle, overlock machine	
					1	MO-6716S, high-speed, safety stich machine	
					1	MF-7605, high-speed, flatbed, top and bottom coverstitch machine	
					2	DDL-9000A-SS direct drive, high speed, 1-needle, lockstitch machine	
					1	60 kVA generator	

37	Chic Top	Khodor Allamah	Haret Hreik, next to Rabyeh School.	Textile	4	DDL-9000A-SS ¹ direct drive, high speed, 1-needle, lockstitch machine
					1	MH-382 high speed, flat bed, 2-needle, double chainstich machine
					1	30KVA Generator
38	Trico Orient Star	Ali Houdrouj	Adnan Str, Al Rouayess, Southern Suburb of Beirut	Textile	1	MO-6714S ¹ high speed, 2-needle, overlock machine
					1	MO-6716S high-speed, safety stich machine
					1	MF-7605 , high-speed, flatbed, top and bottom coverstitch machine
					2	DDL-9000A-SS direct drive, high speed, 1-needle, lockstitch machine
					1	40KVA Generator
39	Nizam El Dine	Nizam El Dine	Ghbeiry, next to the local police station	Textile	1	Quilting machine
					1	venetian blind cutting and punching machine
40	Assad Ajami + Sons Metalwork	Hatem Ajami	Sheik Habib Street, Baalbeck, Bekaa Province	Printing & Metalwork	1	Universal bending machine
					1	Steel strip scrolling machine
41	Al-Rihani Company for Printing	Rouh Khalil Rihani	Main Street,Kfarsir, Nabatieh Province, South Lebanon.	Printing & Metalwork	1	Printer's saddle stitching machine
					1	40KVA Generator

Annex 4: Detailed list including the total number of beneficiaries (Unlisted LAISER beneficiaries, Business Associations, Government Institutions and students that attended the capacity building activities)

LAISER Beneficiaries					Unlisted Beneficiaries	
Date	Training	Beneficiaries	Participants	Sector	Participants	Company Name
22-23 July 2008	General Business Management & Marketing	Ghosson Pickles	Imad Ghosson	F& B	Ali Yassine	Yassine Spices
		Abou Ghaida Mill	Abou Ghaida	F& B	Georgio Rizk	Second House Production/Spices
		Sbaiti Ice Cream	Jaafar Sbeiti	F& B	Roula Salloum	
		Kafir Sir Ice Cream	Khalil Salhab	F& B		
		Harb Roastery	Riad Harb	F& B		
		Youssef and Khourays Olive Mill	Rida Youssef	Olive oil		
			Abbas Khourays	Olive oil		
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil		
		Hallousieh mill	Hani A. Kashmar	Olive oil		
		Ajami - Abbasieh Mill	Ahmad Ali Youssef	Olive oil		
		Marj - Koulayaa Mill	Youssef Fehayli	Olive oil		
Jebal al Botom Olive mill	Ahmad Aydibi	Olive oil				
24-25 July 2008	General Business Management	Tricot Orient Star	Ali Houdrouj	Textile		Mohammad Harb
		Spot Shoes	Mustapha Hammoud	Leather	Mohammad Harb	Harb Trading Corp.
		Fares Bross for Trade & Industry	Mohammad Fares	Leather	Renee Reslan	Golden Royal Eagel
			Abdel Raouf Fares		Ihab Zeidan	
		Verucca Shoes	Abed Abou Ailleywee	Leather	Amine Hjesi	Hjesi
			Youssef Abou Ailleywee		Mohammad Miziyem	
		Tricot Starlet	Ali Ismail	Textile	Faraj Refai	Ferej/ Textile
		Tricot Dima	Ali Houdroj	Textile	Rami Darwish	ABZ – Bahsoun
			Ahmad Hodroj		Georgio Rizk	Second House Production/Spices
		Trussadia	Safi Dia	Textile		
		Rotex	Issam Mousalam	Textile		
		Chic Top	Khodor Alameh	Textile		
		Youssef hallal	Youssef hallal	Textile		
		Momtex	Mustapha Mouhanna	Textile		
		Maestro	Wael Rayiss	Leather		
			Hassan Rayiss			
Maximum	Mohammad Yassine	Textile				

5-6 August 2008	General Business Management	Maki Gallery	Ali Maki	Wood	Azzat Badawee	Olive Oil Badawee/ Olive Oil
		Azki Gallery	Ali Azki	Wood	Nola Badawee	
		Ayoub for Production	Amine Ayoub	Wood		
		Sweidan Gallery	Atef Sweidan	Wood		
		Awada Gallery	Samer awada	Wood		
			Hassan hussein awada			
		Idriss Gallery	Mohammad Idriss	Wood		
		Skeiki Gallery	Ibrahim Skeiki	Wood		
Sbrawi Gallery	Abbas Sabrawi	Wood				
12-13 August 2008	Olive Oil Specific Business Management	Youssef &Khourays Olive Mill	Rida Youssef	Olive oil	Azzat Badawee	Olive Oil Badawee/ Olive Oil
			Abbas Khourays		Nola Badawee	
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil		
		Hallousieh mill	Hani A. Kashmar	Olive oil		
		Ajami - Abbasieh Mill	Ahmad Ali Youssef	Olive oil		
		Marj - Koulayaa Mill	Youssef Fehayli	Olive oil		
Elias Fehayli						
Jebal al Botom Olive mill	Ahmad Aydibi	Olive oil				
14-15 August 2008	Management of small scale food factories	Ghosson Pickles	Fouad Ghosson	F& B	Ali Yassine	Yassine Spices
		La Martine	Hussein Amer	F& B	Georgio Rizk	Second House Production/Spices
			Mirna Amer		Roula Salloum	
		Abou Ghaida Mill	Abou Ghaida	F& B		
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B		
		Kafir Sir Ice Cream	Khalil Salhab	F& B		
Ietidale Salhab						
Harb Roastery	Riad Harb	F& B				
9-10 October 2008	Management of Small Scale, Textile Factories	Tricot Orient Star	Ali Houdrouj	Textile	Sanaa Sabeini	Sanaa Sabeini Couture/Textile
		Tricot Starlet	Ali Ismail	Textile	John Akeiki	Yu Yong/Textile
		Tricot Dima	Ali Houdroj	Textile	Mariam Hamdan	* LCPC
			Ahmad Hodroj		Riad Badawi	Textile manufacturer
		Youssef hallal	Youssef hallal	Textile	Hisham Salame	Hisham Salame
		Momtex	Mustapha Mouhanna	Textile	Dina Alhabbal	The Palestinian Arab Women League in Lebanon
					Safi Dia	Geny Fashion
		Trussadia	Nasir Safi Dia	Textile	Broderie	Ali Jabber
		Limosine	Lama Dieb	Textile		
		Farestex	Loubna Fares	Textile		
		Sociest Decort	Faysal Souied	Textile		
		Chic Top	Khodor Alameh	Textile		
		Rotex	Wahid	Textile		
		Al Haddaf	Youssef hallal	Textile		
		Zeina Tex	Youssef Arzouni	Textile		

14-15 October 2008	Management of Small Scale Leather Industries	Spot Shoes	Jamal Hammoud Batoul Hammoud	Leather		
		Fares Bross for Trade and Industry	Mohammad Fares Abdel Raouf Fares	Leather		
		Verucca Shoes	Abed Abou Ailleywee Youssef Abou Alleywee	Leather		
		Maestro	Wael Rayiss Hassan Rayiss	Leather		
29-30 October 2008	Good Manufacturing and Good Hygiene Practices	Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Vartiter Mandjikian	Patisserie La Grue/ F&B
		Khrays olive oil extractor	Abbas Kraiss	Olive oil	Rania Touma	Healthy Basket/AUB/ F& B
		Kafir Sir Ice Cream	Khalil Salhab Ietidale Salhab	F& B	Joseph Naoum Nancy Hanna	Hawa Chicken/ Food and Beverage
		La Martine	Hussein Amer Mirna Amer	F& B	Hadi Osseiran	Free lance
		alfa interfood	Nisrine Hanna Rita Chamoun	F& B	Mazen El Baba	Al-Baba Sweets/ Food and Beverage
		Sadaka for sweat Co.	Abdel Hussein Al Hajj Ali Hussein Faraj	F& B	Mohammad Houssein	**STUDENT/Food Science and Technology
		Abou Ghayda Mill	Abou Ghaida	F& B	Anas Hajjar	**STUDENT/Nando's
		Ghosson Pickles	Fouad Ghosson	F& B	Hiyam Al Kojok	Yamama/Lavlux
		Harb Roastery	Hussein Harb	F& B	Jinane Rizk	**Graduated/food science&technoogy
					Amanie Mansour	**STUDENT/Chimie Alimentaire
					Abir Rammal	***Qualeb/MOET
					Tony Diab	Diabco/AL Amina Roastery
					Carol Saadeh	
					Ahmad Badawi	WILCO PM
			Joseph Jabbour			
			Robert Saad	Local International Company"LIC" (Olive oil)		
			Jean Saad			
			Ahmad Youssef	Tilal Libnan Olive Oil		
6-7 November 2008	Hazard Analysis Critical Control Point	Kafir Sir Ice Cream	Khalil Salhab Ietidale Salhab	F& B	Rania Touma	AUB/Healthy basket
			Hussein Amer		Amanie Mansour	**Student
		La Martine	Mirna Amer	F& B	Ahmad Youssef	Tilal Libnan-Oil
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Hiyam Al Kojok	Usine la velux- Yamama
		alfa interfood	Nisrine Hanna Rita Chamoun	F& B	Ali Yassine	Spices
		Abou Ghayda Mill	Abou Ghaida	F& B	Anas Hajjar	**Student
		Sadaka for sweat Co.	Abdel Hussein Al Hajj Ali	F& B	Joseph Naoum	Hawa Chicken
		Hallousieh mill	Hussein Kachmar	Olive oil	Nancy Hanna	La grue
			Vartiter Mandjikian	La grue		
			Fatima Diab	**LIU/Student		

					Fatima Hamdan	**LIU/Student
					Azar Hawchab	Wilco.pm
					Shereen Younis	**LIU/Student
					Sylvana Chdid	Wilco.pm
					Hiba Mansour	**LIU/Student
					Kawthar Awada	**LIU/Student
					Basima Kojok	MOG&Sons
					Rachid Bou aram	
					Walid Badreddine	
					Mohammad Hussein	**Student(FDSC)
					Hanan Khanafer	*Tech.Assistant/ LCPC
					Jinane Rizk	**Food science&Technology
					Hadi Osseiran	Freelance
					Marwa Ghamlouche	**LIU/Student
					Zeinab Jouni	**LIU/Student
					Ghassan Mezeraany	Massaya
4-5 December 2008	ISO 22000	Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Jinane Moussawi	**Islamic University of Lebanon
		Fhayli Olive Press	Youssef Fhayli	Olive oil	Sara Khodor	**Islamic University of Lebanon
		Rashaya Foukhar olive Mill	Fidel Melhem Rizk	Olive oil	Natalie Pano	**Agr. Student (Lebanese University)
					Ghassan Abed el Menhem	**Agr. Student (Lebanese University)
					Zahra Nouredine	**Agr. Student (Lebanese University)
					Hanan Khanafer	*Technical Assistant LCPC
					Fatima Hamdan	**Nutrition Student LIU
					Fatima Diab	**Nutrition Student LIU
					Hiba Mansour	**Nutrition Student LIU
					Ginwa Zreik	**Nutrition Student LIU
					Imad Ammoun	*Research Assistant/Consumer Lebanon
					Sandrella Abou Kham	**AUB Student/ QUALEB trainee
					Dona Hallal	**Islamic University of Lebanon
					Anas Hajjar	**LIU Student
					Mohammad Hussein	**LIU Student
					Omar Dib	**Lebanese University/ ULFA
					Jinane Rizk	Agr. Engineer
			Hiyam Al-Kojok	Yamama Industry		
			Imad Jabbour	Agr. Engineer		
			Narjes Khalil	**Islamic University of Lebanon		

					Layal Assy	**Islamic University of Lebanon
					Kawthar Awada	**Nutrition Student LIU
					Amal Nasr	**Nutrition Student LIU
					Sara Naanoue	**Nutrition Student LIU
					Nancy Hanna	Hawa Chicken
					Joseph Naoum	
					Vartiter Mandjikian	Patisserie La Grue
14-16 July 2009	On-site Practical Training/FS	Ebaa Harb for Dairy	Ebaa Harb	F& B	Sara Khourais	Avnan Company
		Edaiby company	Muhammad Edaiby	F& B	Ali Youssef	
			Husseini Edaiby		Ahlam Jaffal	Kfarseer Services Center
		Harb Roastery	Riad Harb	F& B	Nael Sbaity	Amal Educational Company
		Hallousieh mill	Husseini Kashmar	Olive oil	Rana Koubaisy	
		Sbeiti Ice Cream	Jaafar Sbeiti	F& B	Rajaa Mahdi	Al-Kousaibi coop
		Kafir Sir Ice Cream	Khalil Salhab	F& B	Jamila Mahdi	Coop Association for Agricultural Production
Ietidale Salhab	Joumana Daouwy		Agricultural Production Center – Kfarseer			
Ibrahim Salhab	Hiyam Younes					
Kadmous Factory	Ahmad Farhat	F& B				
22-23 July 2009	On-site Practical Training/FS	La Martine	Husseini Amer	F& B	Issam Ghebril	Harb Holding
		Alfa interfood	Clemence Al-Khazaka	F& B		
			Khaled Al-Bast			
			Joseph Saba			
			Adonis Saleh			
			Jawdat Sabri			
			Younna Murtada			
28-29 July 2009	On-site Practical Training/OHS	Muhammad Shehade Furniture	Subhi Shehade	Wood	Omar Issa	Al-Sahl Fabric
			Husseini Shehade		Alfred Shouwaury	Antoin & Alfred Shouwaury Kassouf Co. (T.E.A.K)
		Florence	Nagib Barakat	Wood		
		Est. Khodor Hamoud	Omar Araji	Wood		
10-11 August 2009	On-site Practical Training/OHS	Skeiki Gallery	Ibrahim Skeiki	Wood		
		Azki Gallery	Ali Azki	Wood		
		Est. Sweidan	Atef Sweidan	Wood		
		Est. Abou Hassan	Hassan Taleb	Wood		
		Sbrawi Gallery	Abbas Sabrawi	Wood		
		Ayoub for Production	Amine Ayoub	Wood		
		Est. Hassan Sleiman	Hassan Sleiman	Wood		
Ezzedine Gallery	Ahmad Ezzedine	Wood				
	Nabil Makna					

13-14 August 2009	On-site Practical Training/OHS	Younis for Furniture & Decor	Rashid Younis	Wood	Akram Mshaimesh	Quart able Company for Construction
			Muhammad Kashkoush	Wood	Kassem Ghaddar	Al-Zahraa Fabric
		Moderna Sarafina	Ghassan Mbarak	Wood	Khaled Hussein	**Arab University (Industrial & Managerial Engineering)
		Yassine Wood Shop	Hassan Yassine	Wood	Alaa Al-Kott	**Arab University (Mechanical Engineering)
		Maki Gallery	Ali Maki	Wood	Marwan Al-Jamal	**Arab University (Mechanical Engineering)
					Ghassan Al-Rashidi	Est. Saleh Al-Rashidi
					Muhammad Shukr	Jarran Company for General Trading
					Fadi shehade	**Lebanese University
17-18 August 2009	On-site Practical Training/OHS	Est. Awada for Furniture & Trade	Abbas Awada	Wood	Hussein Al-Kaouri	Al-Kaouri Wood Work
			Hussein Awada	Wood		
		Idriss Gallery	Mohammad Idriss	Wood		
		Oriental Factory for Furniture	Hassan Awada	Wood		
		Est. Al-Porsh	Hussein Merei	Wood		
		Sadek Furniture	Ahmad Sadek	Wood		
		Est. Al-Safaa for Wood Work	Sami Khsheish	Wood		
28-30 Sept 2009	On-site Practical Training/FS	Rashaya Foukhar olive Mill	Joseph Rizk	Olive oil	Riad Zeineddine	Dana Hotel (Employee)
			Rami Rizk			
		Abou Ghaida Spices	Abou Ghaida	F& B		
		Fhayleh Olive Oil Mill	Youssef Fhayleh	Olive oil		
		Patisserie Sara	Ali Amine Kanso	F& B		
			Ghada Kanso			
		Ghosson Pickles	Imad Ghosson	F& B		
Sawsan Hawi						
Koulthoum Sleiman						
	Sakina Hawi					
19-20 October 2009	On-site Practical Training/OHS	Hamzeh Yassine & Sons Co.	Ghina Yassine	Wood		
		Drian Co.	Issmat Drian	Wood		
		Al-Farah Co.	Abdel Kader Ramadan	Wood		
			Muhammad Ramadan			
			Mustafa Hadi			
	Hamid Berro					

29-30 October 2009	19. On-site training/OHS - Textile	Limosine	Samia shabban	Textile		
		Tricot Orient Star	Ali Houdrouj Hussein Houdrouj	Textile		
		Al Haddaf	Youssef hallal	Textile		
		Rotex	Amanda Dieb	Textile		
		Trussadia	Safi Dia	Textile		
		Tricot Starlet	Ali Ismail	Textile		
		Faisal Sueid	Faisal Sueid	Textile		
		Al-hadaf	Mousslim Wahid	Textile		
		Rotex	Issam Wahid	Textile		
2-3 November 2009	On-site training/OHS - Textile	Maximum	Mohamad Yassine Wafaa Yassine	Textile		
		Chic top	Khodor Alameh	Textile		
		Moumtex	Moustafa Mhana	Textile		
		Tricot Dima	Ali Houdroj Ahmad Hodroj	Textile		
12-13 Nov 2009	On-site training/OHS - Leather	Lord Sac	Youssef Bazzi Ali Bazzi	Leather		
		Martina	Ali Dirbaj	Leather		
		Verucca Shoes	Youssef Abou Aleywee	Leather		
		Spot Shoes	Moustafa Hamoud	Leather		
Fares Bross for Trade and Industry	Abdel Raouf Fares	Leather				
18-20 Nov 2009	On-site Practical Training/FS	Sadaka for sweat Co.	Jihad Sadaka	F& B	Ghada Bitar	**Lebanese University, Faculty of Agriculture
					Hala Moussa	**Lebanese University, Faculty of Agriculture
					Atef Nassar	Hotel Safir (employee)
					Walid Nasrallah	Quara
18-24 October 2008	SIAL - France Study Tour	Milky's	Abdulla Assi	F& B	Ali Berro	***Ministry of Economy
		Sbaiti Ice Cream	Jaafar Sbaiti	F& B	Hanan Khanafer	***Ministry of Industry
		Sadaka Sweets	Jihad Sadaka	F& B	Issam pharaon	
		La Martine Confectionnery Co.	Hussein Amer	F& B	Mohamad Moussa haidar	***Ministry of Agriculture
28July-2 August 2008	Egypt Woodwork Study Tour	Hussein Khusheish Establishme	Hussein Khalil Khusheish	Wood	Georges El-khoury	***Ministry of industry
		Assi Brothers	Mohammad Assi	Wood	Ali Berro	***Ministry of Economy
		Florense General Trading Co.	Nagib Barakat	Wood		
		Moderna & Sarafina Inc.	Ghassan Moubarak	Wood		

		Gallery Jaffal for Furniture	Jaffal	Wood		
		Est Sweidan	Atef Sweidan	Wood		
		Establishment of Ayoub for Production and Trade	Amine Ayoub	Wood		
14-20 June 2008	Bahrain Study Tour				Bassam Kabalan	***Ministry of Industry
					Majed Sanan	***Ministry of Industry
					Marwan Jawhar	***Ministry of Industry
					Ramzi Shasha	***Ministry of Industry
					Marilyse Chehab	***Ministry of Industry
					Charles Abboud	***Ministry of Industry
					Samir El mir	*Syndicate of Lebanese Food industries
12-16 January 2009	Syria Study Tour	Al Hadaf International Company for Trade and Industry	Mousalem Wahid	Textile	Ali Yaccoub	***Ministry of Industry
		Trussadia Co. for Trade	Jihad Dia	Textile	Charles Abboud	***Ministry of Industry
		Faris Bros.	Abed Al Raouf Faris	Textile		
21-25 March 2008	IOTEX Study Tour	Kashmar Olive Oil Mill and SONS	Abed Al Amir Kashmar	Olive oil	Georges El-khoury	***Ministry of Industry
		Aidibi Establishment for General Trade	Ahmad Aidibi	Olive oil	Hussein Huteit	
		Modern Olive Oil Mill	Ahamad Ajami	olive oil	Pierre Abi Nakhoul	
		Joseph Rizk Olive Oil Mill	Fidel Rizk	Olive oil		
		Al Marj Olive Press	Youssef Fehayli	Olive oil		
		Khreyss Olive Oil Mill	A Khreyss & R. Youssef	Olive oil		
7-11 April 2008	COMFAR Study Tour				Bassam Kabalan	*Industrial Research Institute
					Charles Abboud	***Ministry of Industry
					Hiba Dbouk	***Ministry of Industry
					Manal Yassine	***Ministry of Industry
					Mona Siblini	***Ministry of Agriculture
					Nisrine Merhi	***Ministry of Industry
					Samir El mir	*Syndicate of Lebanese Food industries
			virginia Iskandar	***Ministry of Finance		

*** Government Institutions

** Students

* Business Associations

Annex 5: Type of Support provided for the Ministry of Industry

A-Equipment provided

	List of Equipment provided to the Ministry of Industry	Quantity	Price (\$)
1	HP Printer laser HP LJP1006 17PPM , 8MB ,USB Serial SVNF5230733.	1	125.00
2	HP Printer laser HP LJP1006 17PPM , 8MB ,USB Serial SVNF5R30574, 3 Cable USB 2,0; 1,8M	1	125.00
3	HP Printer color laser HP CP 1215 12PPMBK,8PPM COLOR Serial SCNBT91WH8L.	1	280.00
4	CANON SCANNER FLATEBED LIDE Serial KCSC34906. BAG NOTEBOOK15, GENIUS MOUSE GENIUS 310 MINI USB ,800DPI.	1	99.00
5	Toshiba C22.0,4GB,15.4"TB,200GB, DVD,256D. Serial 78533158Q.	1	1,200.00
6	HP Monitor LCD 17"HP 1710 Serial SCNC832P295.	1	190.00
7	HP Monitor LCD 17"HP 1710 Serial SCNC832P5WC, VISTA Windows vista Business.32bit Eng-DVD.	1	190.00
8	HP PCHPDX2400C2D Serial SCZC9025LYL.	1	850.00
9	HP PCHPDX2400C2D Serial SCZC9025M36.	1	850.00
10	HP PCHPDX2400C2D Serial SCZC9025M46.	1	950.00
11	HP Monitor LCD 19"HP SILVER & Black wide Serial SCNC833Y3NJ.	1	315.00
12	CANON Photo copier canon IR2022 22 PPM,A4\A3,2XCAS,NIC Serial MWT13457.	1	
13	DUPLEXER Photo copier Duplexer unit B1for Canon IR series Serial MYJ49257.	1	2,695.00
14	Feeder DADF B2 Document Feeder 0415B006AA Serial MyE44607.	1	
15	Active Desk100 cm	1	
16	Active Desk 160 cm	1	
17	Active Desk 180 cm	1	
18	Conference table module 60x55cm	2	2,870.00
19	Comfort Chair	2	
20	Five slides cupboard	1	
21	Sound Level Meter	4	814.00
22	Scanner flatbed HP DIGITAL 5590C scan JET SCN7CVTR02R	3	
23	Hard drive USB 250GB SIMpletech USB 2.5" PORTABLE SERVICE 705487175851	1	2,552.00
24	Camera KODAK DIGITAL CAMERA 7.2 MEGA , KODAKM7634 KCGHL81105709	3	
25	Laptop Toshiba A200-13R	1	1,155.00
26	Standard Scanner Canon Lide-25	1	79.00
27	Standard Photocopier Canon MF 3220	1	209.00
28	Printers-HP D 2460	3	165.00
29	UPS-ETTA	3	180.00
30	Large Photocopier CANON AR 2020	1	2,200.00
31	LCD projector ACER XD 1150	1	675.00
32	ScannerA3 flatbed CANON universal 9150A003AA	1	8,580.00
33	Desktop Computer- Acer M 3610	1	2,307.00
34	Professional Scanner-Genius cp-HR- 3200	1	198.00
35	Sound Level Meters	6	1,221.00
	UPS (3 KVA)	1	
36	UPS (1 KVA)	4	4,271.08
	Computers and accessories	4	
	Total		35,345.08

b- Building Rehabilitation for the Ministry of Industry

Date Commenced	Date completed	Cost	Brief description
2nd of March 2009	17th April 2009	25,685.00\$	Demolition of the existing walls, provide new opening for the new entrance door in the existing wall, walls paints work, floor rigid tiles work, new wooden door for the entrance, lighting fixtures, tables, chairs..

Annex 6: List of Capacity Building Activities

Training & study tours - 2009							
	Course Title	Sector	Location	Date	Number of participants	Gender	Tutor
1	IOTEX (Study tour)	Olive Oil	Amman Jordan	22 - 24 Mar	10	10/M	
2	COMFAR	Ministries & associations	Lebanon	7 - 11 Apr	8	3/M - 5/F	
3	Business Counseling (study tour)	Ministries & associations	Bahrain	14 - 20 Jun	6	5/M - 1/F	
5	General Business Management and Marketing	Food & Beverage + Olive Oil	Lebanon	22 - 23 Jul	15	14/M - 1/F	Dr. Bassam Hamdar
6	General Business Management	Textile & Leather	Lebanon	24 - 25 Jul	29	28/M - 1/F	Dr. Bassam Hamdar
4	Egypt wood work (Study tour)	Woodwork	Egypt	28 Jul - 2 Aug	8	7/M - 1/F	
7	General Business Management	Woodwork	Lebanon	5 - 6 Aug	11	10/M - 1/F	Dr. Bassam Hamdar
8	Olive Oil Specific management	Olive Oil	Lebanon	12 - 13 Aug	10	9/M - 1/F	Dr. Bassam Hamdar
9	Management of Small Scale Food Factories	Food & Beverage	Lebanon	14 - 15 Aug	11	8/M - 3/F	Dr. Bassam Hamdar
10	Management of Small Scale Textile Factories	Textile	Lebanon	9 - 10 Oct	23	17/M - 6/F	Dr. Kamel Wazne
11	Management of Small Scale Leather Factories	Leather	Lebanon	14 - 15 Oct	8	7/M - 1/F	Dr. Kamel Wazne
12	SIAL – Food Exhibition (Study tour)	Food & Beverage	France	19 - 23 Oct	10	10/M	
13	GMP (Good Manufacturing Practices)	Food & Beverage + Olive Oil	Lebanon	29 - 30 Oct	35	23/M - 12/F	Dr. Hussein Dib
14	HACCP (Hazard Analysis and Critical Control Points)	Food & Beverage + Olive Oil	Lebanon	6 - 7 Nov	37	16/M - 21/F	Dr. Hussein Dib
15	ISO 22000	Food & Beverage + Olive Oil	Lebanon	4 – 5 Dec	35	15/M - 20/F	Dr. Hussein Dib
16	On-site practical training – Food Safety	Food & Beverage	Lebanon – Nabatieh/Tyr	14 – 16 Jul	17	9/M – 8/F	Dr. Toufik Rizk
17	On-site practical training – Food Safety	Food & Beverage	Lebanon - Bekaa	22 – 23 Jul	8	7/M – 1/F	Dr. Toufik Rizk
18	On-site practical training - OHS	Woodwork	Lebanon - Bekaa	28 – 29 Jul	6	6/M	Mrs. Zahra Nour Eddine

19	On-site practical training - OHS	Woodwork	Lebanon - Tyr	10 – 11 Aug	9	9/M	Mrs. Zahra Nour Eddine
20	On-site practical training - OHS	Woodwork	Lebanon - Nabatieh	13 – 14 Aug	13	13/M	Mrs. Zahra Nour Eddine
21	On-site practical training - OHS	Woodwork	Lebanon - Khyam	17 – 18 Aug	9	9/M	Mrs. Zahra Nour Eddine
22	On-site practical training – Food Safety	Food & Beverage	Lebanon – Khyam	29 – 30 Sep	11	7/M – 4/F	Dr. Toufik Rizk
23	On-site practical training – Food Safety	Food & Beverage	Lebanon - Bekaa	22 – 23 Jul	6	4/M – 2/F	Dr. Toufik Rizk
26	On-Site Practical Training- OHS	Woodwork	Lebanon - SSB	19-20 Oct	6	5/M – 1/F	Mrs. Zahra Nour Eddine
27	On-Site Practical Training -OHS	Textile	Lebanon - SSB	29-30 Oct	10	8/M-2F	Mrs. Zahra Nour Eddine
28	On-Site Practical Training -OHS	Textile	Lebanon - SSB	2-3 Nov	6	5/M-1F	Mrs. Zahra Nour Eddine
25	On-site Practical Training – Food Safety	Food & Beverage	Lebanon - SSB	12-13 Nov	6	6M	Mrs. Zahra Nour Eddine
25	On-site Practical Training – Food Safety	Food & Beverage	Lebanon - SSB	18 – 20 Nov	5	3-M-2/F	Dr. Toufik Rizk
Total					368	273M - 95/F	